MEMORANDUM

To: Stettler Town Council

From: Administration

Date: December 10, 2019

Re: First Draft 2020 – 2022 Interim Operating Budget



2020-2022 proposed budget summary:

- Proposed Municipal Tax increase of 1% (\$87,637)
- Proposed Water Rate increase of \$0.02m³ (\$2.80 to \$2.82) (\$12,004)
- Proposed Sewer Rate increase of \$0.25 (\$22.50 to \$22.75) (\$6,335)
- Proposed Garbage Rate increase of \$0.25 (\$23.50 to \$23.75) (\$6,570)
- Proposed Recycling Rate no change \$0.00 (\$6.50 to \$6.50) (\$0.00)
- Proposed Financial Impact on Average Residential Customer (municipal only) +0.90%

Administration considers the property tax and utility rate increases included in the 2020 – 2022 Interim Operating Budget to be the minimum necessary given the present and future obligations required in our community. The three-year forecast reflects Administration and Council's intent to be fiscally responsible and accountable to its residents.

venue		Primary Revenue (increase from 2	019 to 2020)	
2019 Interim Budget \$18,753,734		Water Town	\$12,616	2019 Amount Available for Capital
2020 Interim Budget	\$18,952,898	Water Region	\$5,100	\$1,076,350
Difference	\$199,164	Sewer	\$8,655	2020 Amount Available for Capital
	1.06%	Garbage	\$6,570	\$1,037,331
		AE Kennedy Building	\$3,000	Difference
		Library	\$2,000	-\$39,019
		Campground	\$10,000	
		Franchise Fee - Gas	\$18,000	
		Franchise Fee - Power	\$33,000	
		HUB Rental	\$2,675	
		Interest on Investments	\$10,000	
		Taxes - 1% + Growth	\$87,637	
			\$199,253	
enses				
2019 Interim Budget	\$17,677,384	Primary Expense (increase from 2	019 to 2020)	
2020 Interim Budget	\$17,915,567	Council Travel	\$6,000	
Difference	\$238,183	Staff Travel	\$2,000	
	1.35%	RCMP Contract	-\$115,766	
		Water Meter Replacement	\$28,000	
		Economic Development -		
		Dr Recruitment	-\$21,000	
		Labour	\$425,730	
		Labour / Utility Contingency	-\$80,000	
		Garbage, Recycling, Compost	\$32,793	
		Utilities - Power	-\$43,163	
		Utilities - Gas	\$3,796	
			\$238,390	

The 2020 – 2022 Operating Budget enables Council to sustain the current high level of public services, facilities and utilities for all Stettler residents, as well as continue to renew existing infrastructure.

Consideration of this 2020 – 2022 Interim Operating Budget "Memorandum" alone affords Council a broad perspective highlighting an estimated \$15,794,275 million or 88.16% of the entire \$17,915,567 million dollars in expenditures included in this budget:

Total Operational Budget Summary Memo	2018	2019	2020	Difference	2021	2022
Amount available for capital	\$1,026,905	\$1,076,350	\$1,037,331	-\$39,019	\$970,220	\$950,369
Minor capital in operations	\$493,320	\$517,530	\$528,300	\$10,770	\$522,300	\$523,200
Insurance	\$175,248	\$168,156	\$171,510			\$178,460
Community Partners	\$2,026,794	\$2,139,179	\$2,245,370	\$106,191	\$2,221,052	\$2,385,752
Salaries and benefits	\$5,717,710	\$5,784,230	\$6,209,960	\$425,730	\$6,319,500	\$6,458,450
Labour Contingency	\$50,000	\$50,000	\$0	-\$50,000	\$0	\$0
Electricity (rate/MWh 2018 - \$58.29, 2019 & 2020 - \$53.10, 2021 & 2022 - \$43.92)	\$906,452	\$904,920	\$861,757	-\$43,163	\$838,987	\$857,355
Natural Gas (2018-2022) -\$2.67 from \$3.75 / include federal carbon tax -1.51/GJ - \$34,377	\$175,955	\$180,134	\$185,396	\$5,262	\$197,250	\$210,841
Electricity and natural gas contingency	\$30,000	\$30,000	\$0	-\$30,000	\$0	\$0
Debenture debt servicing (2018 - lagoon & 52ave)	\$806,110	\$760,003	\$691,596	-\$68,407	\$691,590	\$694,400
Policing Contract - (2020 Based on Actual Budget Numbers from RCMP - allotment 8 members / budget for 7)	\$1,141,849	\$1,071,838	\$956,072	-\$115,766	\$1,009,439	\$1,015,282
Assessment Contract	\$80,958	\$81,855	\$81,989	\$134	\$82,123	\$83,794
Bylaw enforcement contract	\$151,832	\$155,627	\$159,518	\$3,891	\$163,506	\$167,594
Garbage collection contract	\$179,696	\$185,910	\$207,210	\$21,300	\$212,789	\$217,700
Recycling collection contract	\$109,140	\$111,975	\$123,457	\$11,482	\$126,836	\$130,007
Operational Budget Summary	\$13,071,969	\$13,217,707	\$13,459,466	\$241,759	\$13,530,552	\$13,873,204
ASFF	\$2,322,113	\$2,314,984	\$2,334,809	\$19,825	\$2,357,522	\$2,386,291
Total Operational Budget Summary Memo	\$15,394,082	\$15,532,691	\$15,794,275	\$261,584	\$15,888,074	\$16,259,495
Total Operational Budget Expenditures	\$17,318,754	\$17,677,384	\$17,915,567		\$18,211,383	\$18,436,548
	88.89%	87.87%	88.16%		87.24%	88.19%

The 2020 – 2022 Interim Operating Budget ensures that a significant amount of internally generated funds are available for normal capital on an annual basis. Administration remains optimistic in the Town's ability to save for/invest in major capital equipment and infrastructure given substantial multi-year federal and provincial grant programs (MSI, FGTF, BMTG), however with the global, national & provincial economic recoveries uncertain, the Town will continue to be cautious and challenged in its ability to address all the community's needs on a timely basis.

A summary of the overall revenue and expenditure levels included in the three-year Interim Operating Budget 2020 – 2022 are as follows:

	2014	2015	2016	2017	2018	2019	2020	2021	2022
Total Revenues	\$15,787,405	\$16,344,323	\$17,475,500	\$17,785,191	\$18,345,659	\$18,753,734	\$18,952,898	\$19,181,603	\$19,386,917
Total Expenditures *	\$14,817,975	\$15,421,559	\$16,184,230	\$16,801,224	\$17,318,754	\$17,677,384	\$17,915,567	\$18,211,383	\$18,436,548
Net Revenue Generated	\$969,430	\$922,764	\$1,291,270	\$983,967	\$1,026,905	\$1,076,350	\$1,037,331	\$970,220	\$950,369
Available for Capital									
Utility Source Capital	\$561,500	\$629,283	\$579,417	\$523,839	\$445,438	\$396,822	\$389,930	\$375,413	\$347,014
General Source Capital	\$407,930	\$293,481	\$711,854	\$460,128	\$581,467	\$679,528	\$647,401	\$594,807	\$603,355
Net Revenue Generated	\$969,430	\$922,764	\$1,291,271	\$983,967	\$1,026,905	\$1,076,350	\$1,037,331	\$970,220	\$950,369
Plus External Grants (pending)									
Basic Municipal Transportation Grant	\$344,880	\$344,880	\$344,880	\$344,880	\$357,120	\$357,120	\$357,120	\$357,120	\$357,120
Federal Gas Tax (FGTF)	\$325,631	\$301,327	\$309,892	\$310,904	\$328,277	\$672,579	\$346,344	\$346,344	\$346,344
MSI Operating - Police	\$54,446	\$54,445	\$53,284	\$52,513	\$53,680	\$54,199	\$53,391	\$53,484	\$53,484
MSI Capital	\$1,063,495	\$1,125,861	\$1,043,475	\$1,947,237	\$561,531	\$566,378	\$945,165	\$867,888	\$867,888
Total Grants	\$1,788,452	\$1,826,513	\$1,751,531	\$2,655,534	\$1,300,608	\$1,650,276	\$1,702,020	\$1,624,836	\$1,624,836
Total New Available Funds	\$2,757,882	\$2,749,277	\$3,042,802	\$3,639,501	\$2,327,513	\$2,726,626	\$2,739,351	\$2,595,056	\$2,575,205

^{*} Other notable Maintenance Spending Allocations within the 2020-2022 Operating Budget

Ongoing Annual Maintenance	2014	2015	2016	2017	2018	2019	2020	2021	2022
Water Meter Replacements	\$46,000	\$46,000	\$46,000	\$46,000	\$46,500	\$47,000	\$75,000	\$75,000	\$75,000
Sidewalk Replacements	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000
Gravel Road Oiling	\$27,000	\$27,500	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Well Abandonment	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Fire Protective Clothing	\$57,300	\$57,300	\$57,300	\$57,300	\$57,300	\$59,000	\$60,800	\$62,600	\$64,500
Physician Recruitment	\$22,500	\$22,500	\$22,500	\$22,500	\$22,500	\$22,500	\$1,500	\$1,500	\$1,500
BOT Community Development	\$45,900	\$44,000	\$44,000	\$44,000	\$44,000	\$44,000	\$44,000	\$44,000	\$44,000
Land Development Reserve (LDR) / Lot Sales	\$116,110	\$102,050	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Economic Incentives	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Stettler Recreation Centre Annual Repairs	\$78,500	\$93,600	\$93,600	\$94,210	\$74,720	\$75,030	\$75,000	\$75,200	\$75,200
Water treatment Plant Annual Repairs	\$102,920	\$105,500	\$107,100	\$109,600	\$111,400	\$133,100	\$135,100	\$127,100	\$126,100
Computer Capital Replacement	\$26,900	\$26,900	\$26,900	\$26,900	\$26,900	\$26,900	\$26,900	\$26,900	\$26,900
Total Generated In/From Operations	\$633,130	\$610,350	\$507,400	\$510,510	\$493,320	\$517,530	\$528,300	\$522,300	\$523,200
							\$10,770	Dr Recruitment / W	ater Meters

Land Development

The Town of Stettler's Land Development portfolio has an approximate fair market value at December 31st, 2019 as estimated below:

Realized:

Land Development Reserve @ Dec. 31/18 \$1,136,813.25
Projected additions to Dec. 31/19 \$0.00
Projected deletions to Dec. 31/19 \$64,343.00

(purchase - purchase Lot 24, Block 7, Plan RN54 (4907-51 Street)

Total Land Development Reserve @ Dec 31/19

\$1,072,470.25

Unrealized:

Meadowlands - (68 acres undeveloped)	\$700,000	
Meadowlands (5 lots unsold)	\$308,250	(\$61,650 per lot)
Emmerson (1 duplex lot unsold)	\$74,900	(\$74,900 per lot)
Emmerson (partially serviced 53 lots)	\$530,000	(@ \$10,000 per lot)
NE Industrial (0 lots unsold – Town snow dump)	\$0	(Potential for 1.5-acre lot)
NE Industrial (128 acres undeveloped)	\$1,280,000	(@ \$10,000 per acre)
Net Fair Value	\$3,965,620	







Administration, being conservative, has not forecast any sales of our remaining serviced residential lots/undeveloped lands in 2020. Although Town lots are priced competitively, local lot sales/home construction is being predominantly driven privately in Meadowlands by the Park.

Normally the Town's unrealized Land Development properties, through relatively consistent annual lot sales, would have provided this Interim Operating Budget with approximately \$55,270 towards Subdivision

Administration departmental costs and a further \$40,000 (ROI like) contribution. However, with no forecasted municipal lot sales in 2020, the Operating Budget is now absorbing this combined \$95,270 revenue loss. Subdivision Administration will now be paid by other enhanced revenue sources included in this Budget.

In 2016 Council accepted that all future lot/land sale proceeds upon realization be transferred fully into the Land Development Reserve to mitigate the further erosion of this saving fund for future considerations.

This decision will help preserve the significant value of our (dormant for now) Land Development holdings. Down the road Administration believes that the Town will be in a better position to ultimately expend these funds on valued major infrastructure expansion, community projects/facilities, or to re-enter the land development environment, if necessary.

Community Program Partners

The 2020 – 2022 Interim Operating Budget includes continued funding for our community program partners and regional joint collaborative initiatives as follows:

						2019-2020		
			2018	2019	2020	Difference	2021	2022
1	Family Com	munity Support Services (FCSS-2017-Botha)	\$196,435	\$196,435	\$196,435	\$0	\$196,435	\$196,435
		Provincial Funding (80%) - \$157,148						
		Municipal Funding (20%) - \$39,287						
2	Museum		\$34,000	\$34,000	\$34,000	\$0	\$34,000	\$34,000
		de (net) (14.5% increase - salaries, chairs, phone show, float,insurance, advertising)	\$209,607	\$244,217	\$287,210	\$42,993	\$297,677	\$303,686
		Community Event	\$5,000	\$5,000	\$5,000		\$5,000	\$5,000
		Community Event - Steel Wheel Stampede	\$10,000	\$10,000	\$10,000		\$10,000	\$10,000
		Community Event - Adult Learning Council		\$3,000	\$3,000		\$3,000	\$3,000
		Community Development (\$44,000 - Programs)	\$34,000	\$31,000	\$31,000		\$31,000	\$31,000
4	Beautification	on - HBC (grant)	\$22,200	\$22,200	\$22,200	\$0	\$22,200	\$22,200
5	Public Libra	ry 2-74-11-00-00-765 (1.8% increase)	\$237,244	\$245,702	\$250,182	\$4,480	\$256,378	\$259,563
6	Parkland Re	g Library (requisition - (\$8.25 - \$8.55)	\$48,330	\$49,104	\$50,890	\$1,786	\$51,907	\$52,946
7	Senior Hand	li Bus Society (grant-2-62)	\$25,000	\$25,000	\$25,000	\$0	\$25,000	\$25,000
8	Senior Hous	ing Authority (requisition) (5%)	\$314,393	\$331,307	\$347,873	\$16,566	\$265,267	\$383,530
9	Solid Waste	Management (\$3-swma req/pop inc 5952)	\$369,024	\$386,880	\$404,736	\$17,856	\$422,592	\$440,448
10	Heartland Yo	outh Centre (playground program)	\$40,000	\$50,000	\$50,000	\$0	\$50,000	\$50,000
11	Fire Protect	ion (Town share - net / Honorarium/equip repair)	\$444,006	\$465,511	\$491,751	\$26,240	\$514,082	\$530,948
13	13 Airport (net)			\$39,823	\$36,094	-\$3,729	\$36,514	\$37,996
Total	l Commun	ity Partners	\$2,026,794	\$2,139,179	\$2,245,370	\$106,191	\$2,221,052	\$2,385,752
14	Education (A	ASFF)	\$2,322,377	\$2,314,984	\$2,334,809	\$19,825	\$2,357,522	\$2,386,291
15	Recreation (net)	\$2,214,680	\$2,202,951	\$2,480,729	\$277,778	\$2,503,040	\$2,546,194

Major Budget Impacts and Constraints

Cost of Labor

A significant share (40.62%) of the overall 2020 – 2022 Interim Operating Budget is committed to human resources. Town Council understands and appreciates that our most valuable resource is people: energetic, innovative employees who care equally about providing great service for municipal residents while working safe and effectively with others. Employees who are constantly striving to be the best they can be in the performance of their jobs and responsibilities. Senior Administration works hard at promoting a healthy, civil, respecting and appreciative culture in the workplace, and Council assists greatly in being a genuine champion for its employees.

Incremental changes include market adjustments, annual inflation and merit adjustments considered necessary to remain competitive. The inherent inflation factor built into future year labor budgets is as follows:

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2016 3%
2017 3%
2018 2%
2019 1.5%
2020 2.5%
2021 1% (subject to CUPE negotiations)
2022 1% (subject to CUPE negotiations)
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The Town is a service provider and the provision of municipal services is enhanced by employing and maintaining a well-trained, experienced and dedicated team. Employees are considered our most valuable asset and the retention of knowledgeable staff is considered a very high priority within our organization.

The creation of new positions and/or salary grid changes must be approved by Council. Eliminated for the 2020-2022 is the payroll contingency of \$50,000. Administratively a contingency allocation was considered appropriate as the organization was experiencing some internal restructuring due to key retirements, as well ensuring some funds for seasonal emergent (enhanced) services. Conservative FTE/PT/OT employee costs are now better reflected with department labour budgets across the entire organization.

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$50,000 (transferred to General Reserves)
2015
2016
          $50,000 (transferred to General Reserves)
          $50,000 (transferred to General Reserves)
2017
2018
          $50,000 (transferred to General Reserves)
2019
          $50,000 (to be transferred to General Reserves at Year End)
2020
          $0.00
2021
          $0.00
2022
          $0.00
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Salaries and benefits for employees are summarized below:

Jaic			noyees are surm	<u>Hanzea i</u>	Total Salary & Benefits	General Salaries	41-42-43 Utilities Salaries	Utility % of Total Salaries & Benefits	
			2014 Payroll Budget		4,814,270	3,662,480	1,151,790	23.92%	
			2015 Payroll Budget		5,042,160	3,858,430	1,183,730	23.48%	
			2016 Payroll Budget		5,231,370	4,005,360	1,226,010	23.44%	
			2017 Payroll Budget		5,530,020	4,226,160	1,303,860	23.58%	
			2018 Payroll Budget		5,717,710	4,432,770	1,284,940	22.47%	
			2019 Payroll Budget		5,784,230	4,413,610	1,370,620	23.70%	
	,		2020 Ch	anges					
	Benefits	WCB Claims Exper			16,019				
		Equitable Life - (D	ental / Ext Health)		(10,915)				
		LAPP (increase in	contribution rates)		22,948				
	Admin	Manager of Accou	nting & Financial Services (overlap)	15,865				
	PLS	Combine 2 Casual	for new FT EE		15,409				
		Acting Supervisor	Pay		5,450				
	Planning / Engineering	Addition of Temp I	PT Planning/Engineering Cle	rk	7,157				
	PW	Apprentice moving	g to Journeyman Mechanic		7,072				
		Mechanic Reducti	on in hours		(33,554)				
	Pool	Recalculation of P	T Pool Hours (more in line v	vith actual)	148,219				
		Re-establish L3 Va	cant Position		34,554				
		L3 increase in hou	irs		12,724				
	вот	Add STEP Employe	e (STEP Grant Application)		5,940				
			ncreased Hours (FT)		7,360				
	RCMP	New Steno at Lowe			(11,767)				
	Anti-inflationary 2.5%,	Merit, Benefit rate			183,250				
			2020 Payroll Budget		6,209,960	4,841,990	1,367,970	22.03%	
				2019 - 1.16 %	7.36%	425,730			
			2021 Payroll Budget (1%)		6,319,500	109,540	1.76%		
		2	2022 Payroll Budget (1%)		6,458,450	138,950	2.20%		
Total N	Junicipal Expenses								
		2015	2016	2017	2018	2019	2020	2021	2022
Total 0	GL Expense	\$15,416,208	\$16,184,230	\$16,801,224	\$17,318,754	\$17,677,384	\$17,915,567	\$18,211,383	\$18,436,548
Less	ASFF & Senior	-\$2,411,206	-\$2,501,331	-\$2,511,755	-\$2,572,301	-\$2,746,995	-\$2,682,682	-\$2,722,789	-\$2,769,822
Less	LDR Transfer	-\$102,050	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Less	MSI Operating	-\$54,445	-\$54,446	-\$53,284	-\$52,513	-\$53,680	\$53,391	\$53,484	\$53,484
Total N	Municipal Expenses	\$12,848,507	\$13,628,453	\$14,236,185	\$14,693,940	\$14,876,709	\$15,286,276	\$15,542,078	\$15,720,210
Salari	es and Benefits								
Year	Salaries & Benefits	Change	Municipal Budget	%					
2013	\$4,557,000	-	\$11,900,000	38.29%					
2014	\$4,814,270	\$257,270	\$12,282,000	39.20%					
2015			\$12,848,507	39.24%					
2016			\$13,628,453						
2017			\$14,236,185 \$14,693,940						
2019			\$14,876,709	38.88%					
2020			\$15,286,276						
2021	\$6,319,500	\$109,540	\$15,542,078						
2022	\$6,458,450	\$138,950	\$15,718,601	41.09%					
Merit	ncreases, Market Adjustn	nents, Annual Infla	tion	Additional Wa	ge Contingencies				
2014				2014					
2015				2015					
2016				2016					
2017				2017 2018	\$50,000 \$50,000				
2010	. Z/0								
2019	1.5%			2019	\$50,000				
2019				2019					
	2.5% . 1.0%				\$0 \$0				

Cost of Electricity and Natural Gas

The Town will consume approximately 4684 mWh (4,684,000 kWh) of electricity in 2020 (2019-5299 mWh) at the contracted rate with ENMAX of \$53.10 per mWh (2 years: 2019-2020). The difference in mWh is the overall efficiency of the new ice plant at the SRC. A summary of the Electrical Rate paid by the Town of Stettler is as follows:

- 2013 2018 \$58.29 mWh
- 2019 2020 \$53.10 mWh
- 2021 2022 \$43.92 mWh

The Town's energy contractor Energy Associates International (EAI) was integral in procuring our future retail electricity requirements in 2013 and 2018. They're fees are \$3 per mWh (approximately \$14,400 annually which is included in the commodity cost).

Combining both commodity retail fees (ENMAX & EAI \$263,844 - 31%) with wire service provider charges (ATCO \$597,913 - 69%), the 2020 Interim Operating Budget includes \$861,757 (2019 - \$904,920 (decrease of \$43,163 / -4.77%) for electricity. In 2020 there is decrease in Commodity Charges of -\$34,040 due to the lower usage, plus a decrease of -\$9,123 in Delivery Costs, Rate Riders and Local Access Fees. Approximately 80% (or \$668,562) of the Town's entire cost of electricity is attributed to the following three types of consumption: WTP 23.16% (\$199,626), the SRC 28.56% (\$246,076), and Street Lights 28.18% (\$242,860).

In addition, the Town will consume approximately 22,661 GJ of natural gas in 2020 (22,236 in 2019) at the contracted rate with ACCESS Gas of \$2.72 (\$2.67 + \$.05) per GJ (5-year 2018 – 2022 - Hybrid Purchase (75% equivalent of weather normalized volumes) plus the EAI fee of \$0.30 per GJ. The 2020 Interim Operating Budget includes \$185,396 (2019 - \$180,134, increase of \$5,262 / (2.92%)) for natural gas. The Provincial Carbon Tax has been repealed effective June 1, 2019; however, the 2020 Interim Budget foresees the implementation of a Federal Carbon Tax in Alberta of \$1.51/GJ effective January 1, 2020. As such there is a slight increase in the Carbon Tax cost in 2020 of \$34,377(18.5% of the total budget) (2019 - \$33,732)

Given provincial uncertainty, as well as confidence in the budget estimates, Administration has eliminated the \$30,000 utility contingency in the 2020 – 2022 Interim Operating Budget.

Of note, the Town has included "Affiliated Sites" in both of our long-term utility supply contracts with ENMAX & ACCESS. These external community organizations benefit by realizing the same rates as the Town, while being responsible for their own bills. These sites include:

- Stettler Regional Board of Trade and Community Development
- Stettler Curling Club
- Stettler Community Support Centre (FCSS)
- Royal Canadian Legion
- Stettler Regional Child Care Centre
- Superfluity
- Gear-up
- Summer Village of White Sands
- Stettler Museum (added 2016)

Franchise Agreements

The AltaGas Franchise Agreement was also renegotiated in 2015. This reflects a change in the franchise fee from 18% to 30%, 2020 – \$936,000 (2019 - \$918,000 - \$18,000 increase). The difference is based on a increase in Delivery Revenues.

The ATCO Electric Franchise Agreement was also renegotiated in 2017. This reflects a change in the franchise fee from 6.1% to 11.1%. 2020 - \$712,000 (2019 - \$679,000 - \$33,000 increase). Franchise Fees are calculated upon the estimated distribution component of customer bills and not upon the retail (consumption) component.

Debenture Debt

Debenture Debt outstanding at the end of 2019 will be approximately \$5.4 million. Included in this debt are borrowings for local improvement purposes of which \$1.471 million is being repaid through frontage levies on abutting properties. Therefore these local improvement borrowings will be paid 100% by benefiting property owners and have no operating budget impacts.

	Total
Year	Debentures
2016	\$6,969,966.00
2017 *LI*	\$6,979,181.00
2018	\$6,502,626.00
2019	\$6,004,089.82
2020	\$5,482,521.43
2021	\$5,004,358.85
2022	

In accordance with the Town's 2018 Audited Financial Statements the Town's maximum debt limit per provincial legislation is approximately \$23 million. The 2020 Interim Operating Budget includes annual debt servicing costs as follows:

	Utilities	General	Total	
Principle	\$264,620.32	\$213,542.26	\$478,162.58	
Interest	\$131,764.09	\$81,669.79	\$213,433.88	Maximum Allowed
Total 2020	\$396,384.41	\$295,212.05	\$691,596.46	\$3,912,762.00
Total 2019	\$461,801.14	\$298,202.43	\$760,003.57	\$3,840,297.00

County of Stettler Revenue Contributions included in the Interim Operating Budget

County of Stettler Contributions	2018	2019	2020	2021	2022
Fire Department (50%)	\$181,448	\$176,998	\$191,774	\$201,695	\$205,266
Regional Fire Chief & Deputy (50%)	\$147,230	\$148,580	\$151,865	\$153,735	\$155,790
RCMP - Community Resource Officer (25%)	\$33,808	\$28,690	\$32,756	\$32,933	\$33,010
Airport Operations	\$4,500	\$4,500	\$4,500	\$4,500	\$4,500
Recreation Cost Sharing (originally \$513,300)	\$474,500	\$474,000	\$466,000	\$471,600	\$476,300
Stettler Board of Trade (funding on project by project basis/Dr. recri	\$0	\$0	\$0	\$0	\$0
Total County of Stettler Contributions	\$841,486	\$832,768	\$846,895	\$864,463	\$874,866

County of Stettler Equitable Recreation Cost Sharing Contribution:

The 2020 Interim Operating Budget includes \$466,000 in recreation support from the County of Stettler. The Administrative assumptions incorporated are as follows:

PLS Revenue: \$466,000
PLS Expenditures:
Transfer to SRC Capital Reserve -Town \$173,600
Transfer to SRC Capital Reserve -County \$93,300 (represents 65% of \$4M debt payment)
\$266,900

Remains as net operational support \$80,700
Remains as new net operational support \$118,400 (enhances available for Capital Budget)
\$199,100

Council will consider the 2020 allotment of \$118,400 for any purpose within the Capital Budget.

Either way the availability of these new funds is welcome and certainly helps to soften the budgetary impacts of the proposed 1% property tax increase rather than something higher. This however is a tax rate decision that will not be finalized until the Tax Budget in May 2020.

									Capital		
									(35%		
					Actual Paid by				\$93,300) +		
				Town of Stettler	County of	Assessment			(65%	Available for	
	Assessment	Agreement %	% (\$) Amount	Budget	Stettler	Diff	Budget Diff	% Diff	\$173,600)	Capital	Operating
2015	1,619,422,100	0.03170%	\$513,356.81	\$513,300.00	\$513,451.54	0	0	0.00%	\$266,900	\$118,400	\$128,000
2016	1,564,948,030	0.03170%	\$496,088.53	\$496,000.00	\$495,612.29	-54,474,070	-17,300	-3.37%	\$266,900	\$118,400	\$110,700
2017	1,486,850,730	0.03170%	\$471,331.68	\$471,500.00	\$471,008.25	-78,097,300	-24,500	-4.94%	\$266,900	\$118,400	\$86,200
2018	1,497,109,550	0.03170%	\$474,583.73	\$474,000.00	\$474,248.66	10,258,820	2,500	0.53%	\$266,900	\$118,400	\$88,700
2019	1,487,837,630	0.03170%	\$471,644.53	\$471,600.00		-9,271,920	-2,400	-0.51%	\$266,900	\$118,400	\$86,300
2020 (-1%)	1,472,959,254	0.03170%	\$466,928.08	\$466,000.00		-14,878,376	-5,600	-1.19%	\$266,900	\$118,400	\$80,700
2021	1,487,688,846	0.03170%	\$471,597.36	\$471,600.00		14,729,593	5,600	1.20%	\$266,900	\$118,400	\$86,300
2022	1,502,565,735	0.03170%	\$476,313.34	\$476,300.00		14,876,888	4,700	1.00%	\$266,900	\$118,400	\$91,000

Family and Community Support Services (FCSS)

The Town will continue to fund the maximum 20% share (\$39,287) to access the maximum 80% available funding from the Provincial Government (\$157,148). Total FCSS contribution including provincial funding is \$196,435 in 2020.

Miscellaneous 2020 Budget impacts

- Fire Agreements with Villages (50% Town share) will generate \$29,788
- Summer Village of White Sands Administration will generate \$32,000.
 - o Current agreement expires December 31, 2021 5-year agreement)
- AE Kennedy rental income to increase by \$3,685 to \$197,950 (2019 \$194,265)
 - o Current agreement expires 2023
- Ambulance Station rental income will generate \$20,100.
- Library rental income \$42,000.
- Physician recruitment included at \$1,500 per year. (decrease of \$21,000 from 2019)
- Minor Sport Associations within Town facilities continues to be subsidized at 50%.
- Seniors lodge requisition is anticipated to increase by 5% (same % as 2019) 2020 \$347,873 (2019-\$331,307)
- Clearview parking lot agreement 8th of 8 payments generating \$13,315
- Bylaw enforcement contract expires in December 31, 2021.
 - 5 year contract with Alberta Animal Services, Red Deer for Bylaw Enforcement/Animal Control Services within the Town of Stettler for a 2016 cost of \$12,042.95 per month commencing May 1, 2016 to December 31, 2016 and a yearly Cost of Living increase of 2.5% per year commencing January 1, 2017.

```
January 1, 2017 – December 31, 2017 - $12,344.02 monthly cost - $148,128.24 (Animal Control - $51,845(35%)/Bylaw Enforcement-$96,285 (65%) = $148,130)

January 1, 2018 – December 31, 2018 - $12,652.62 monthly cost - $151,831.44 (Animal Control - $53,140 / Bylaw Enforcement - $98,690 = $151,830)

January 1, 2019 – December 31, 2019 - $12,968.94 monthly cost - $155,627.28 (Animal Control - $54,470 / Bylaw Enforcement - $101,160 = $155,630)

January 1, 2020 – December 31, 2020 - $13,293.16 monthly cost - $159,517.92

January 1, 2021 – December 31, 2021 - $13,625.49 monthly cost - $163,505.88
```

• Seniors Centre (HUB) - \$22,875 income / \$13,310 expense

Property Assessment and Taxation

Property Assessment Growth Estimates due to New Construction

Growth in our assessment base, due to new construction, is expected to generate additional municipal revenues as follows:

• 2016	\$8.8 million	\$67,315
• 2017	\$3 million	\$23,223
• 2018	\$2.7 million	\$18,763
• 2019	\$3.2 million	\$25,980
• 2020	\$3.4 million	\$28,290
• 2021	\$2 million	\$16,350
• 2022	\$2 million	\$16,550

This new revenue from property taxation growth is welcome and vital to fund the budget challenges associated with sustainability and the ongoing uncertain Alberta economy.

Municipal Property Taxation

Municipal governments have few tools available to finance budgetary pressures. Property taxes are the primary and most substantial revenue source available. The three-year Operating Budget proposes the following municipal property tax increases to offset rising costs, yet remaining mindful of today's economic challenges.

		New Tax \$	Each
	Res/N-Res	Generated	<u>1% equals</u>
2022	1% & 1%	\$77,528	\$59,347
2021	1% & 1%	\$76,562	\$59,347
2020	1% & 1%	\$87,637	\$59,347
2019	2% & 2%	\$112,730	\$56,365
2018	2% & 2%	\$110,003	\$55,003
2017	2% & 2%	\$107,484	\$53,742
2016	2% & 2%	\$105,380	\$51,978
2015	3% & 3%	\$149,247	\$49,750
2014	3% & 4%	\$143,440	\$47,110
2013	3% & 3%	\$129,403	\$45,740
2012	3% & 3%	\$122,980	\$40,993
2011	3% & 3%	\$118,170	\$39,390
2010	1% & 2%	\$50,500	\$38,360
2009	.45% & 2.9%	\$45,660	\$37,167
2008	5.41% & 8.45%	\$213,585	
2007	5% & 10%	\$194,062	
2006	8%	\$215,750	

Historical "Municipal" new property tax revenue generation, including the approved tax increase and new growth:

\$5,933,558	+\$151,304	2.6%
\$5,782,254	+\$137,033	2.4%
\$5,645,221	+\$126,857	2.3%
\$5,518,364	+\$181,244	3.4%
\$5,337,120	+\$224,547	4.4%
\$5,112,573	+\$270,245	5.6%
\$4,842,328	+\$403,747	9.1%
\$4,438,581	+\$224,337	5.3%
\$4,099,128	+\$159,729	3.9%
\$115,116	+\$115,116	 Annexed Properties
\$3,939,399	+ \$105,589	2.7%
\$3,833,810	+ \$117,858	3%
\$3,715,952	+ \$362,792	11%
\$3,353,160	+ \$352,551	12%
\$3,000,609	+ \$308,537	11%
\$2,692,072	+ \$177,009	7%
\$2,515,063	+ \$97,883	4%
\$2,417,181	+ \$101,837	4%
	\$5,782,254 \$5,645,221 \$5,518,364 \$5,337,120 \$5,112,573 \$4,842,328 \$4,438,581 \$4,099,128 \$115,116 \$3,939,399 \$3,833,810 \$3,715,952 \$3,353,160 \$3,000,609 \$2,692,072 \$2,515,063	\$5,782,254 +\$137,033 \$5,645,221 +\$126,857 \$5,518,364 +\$181,244 \$5,337,120 +\$224,547 \$5,112,573 +\$270,245 \$4,842,328 +\$403,747 \$4,438,581 +\$224,337 \$4,099,128 +\$159,729 \$115,116 +\$115,116 \$3,939,399 +\$105,589 \$3,833,810 +\$117,858 \$3,715,952 +\$362,792 \$3,353,160 +\$352,551 \$3,000,609 +\$308,537 \$2,692,072 +\$177,009 \$2,515,063 +\$97,883

Municipal Utility Services

Water Services:

A summary of the projected water rates included in the 2020 - 2022 Interim Operating Budget is as follows:

			Flate Rate /	Botha	Hwy12-21	SMRWSC	True-up /
Year	Rate	Difference	Month	/ m3	/ m3	/ m3	Estimate
2005	\$0.9000		\$10.00	\$0.9000	\$0.0000	\$0.0000	
2006	\$0.9900	\$0.09	\$10.00	\$0.9900	\$0.8365	\$0.0000	True-up
2007	\$1.0808	\$0.09	\$10.00	\$1.0808	\$1.0955	\$0.0000	True-up
2008	\$1.1717	\$0.09	\$10.00	\$1.1717	\$1.0862	\$0.0000	True-up
2009	\$1.7000	\$0.53	\$10.00	\$1.5500	\$1.0500	\$1.0200	True-up
2010	\$1.7700	\$0.07	\$10.00	\$2.0000	\$1.1800	\$1.2400	True-up
2011	\$2.0100	\$0.24	\$10.00	\$2.0500	\$1.2590	\$1.2880	True-up
2012	\$2.2900	\$0.28	\$10.00	\$2.0670	\$1.3840	\$1.4130	True-up
2013	\$2.5200	\$0.23	\$10.00	\$2.1000	\$1.3200	\$1.3500	True-up
2014	\$2.5900	\$0.07	\$10.00	\$2.1334	\$1.3228	\$1.3673	True-up
2015	\$2.7200	\$0.13	\$10.00	\$2.2272	\$1.3144	\$1.3543	True-up
2016	\$2.7300	\$0.01	\$10.00	\$2.2378	\$1.3429	\$1.3816	True-up
2017	\$2.7800	\$0.05	\$10.00	\$2.2320	\$1.3215	\$1.3617	True-up
2018	\$2.7900	\$0.01	\$10.00	\$0.0000	\$1.3900	\$1.4348	True-up
2019	\$2.8000	\$0.01	\$10.00	\$0.0000	\$1.3900	\$1.4348	Estimate
2020	\$2.8200	\$0.02	\$10.00	\$0.0000	\$1.3960	\$1.4420	Estimate
2021	\$2.8300	\$0.01	\$10.00	\$0.0000	\$1.3960	\$1.4420	Estimate
2022	\$2.8400	\$0.01	\$10.00	\$0.0000	\$1.3900	\$1.4420	Estimate

For a typical Stettler residential customer using 17 m³ per month, water costs are projected to change by the following amounts:

2014	+ \$1.19 per month or \$14.28 per year
2015	+ \$2.21 per month or \$26.52 per year
2016	+ \$0.17 per month or \$2.04 per year
2017	+ \$0.85 per month or \$10.20 per year
2018	+ \$0.17 per month or \$2.04 per year
2019	+ \$0.17 per month or \$2.04 per year
2020	+ \$0.34 per month or \$4.08 per year
2021	+ \$0.17 per month or \$2.04 per year
2022	+ \$0.17 per month or \$2.04 per year

The water rates model originally prepared by Campbell Ryder and Associates has been updated for 2020 – 2022 estimates as included in this Budget.

The model allocates budgeted cash expenditures among all internal and external consumer groupings using various sharing mechanisms. The model does not allow for debenture debt repayments (both principal & interest) or capital expenditures however does allow for net depreciation of capital and for a rate of return on net capitalized assets at 8.300%, actual debt at ACFA borrowing rate – 3.959%, and deemed debt at a hybrid rate of 4.500%.

The following is a summary of the gross expenditures being forecast in the rate model:

Total Operational Budget Summary	2015	2016	2017	2018	2019	2020	2021	2022
Expenditures (per Town Budget)	\$2,743,105	\$2,794,070	\$2,829,677	\$2,816,041	\$3,033,843	\$3,095,880	\$3,104,212	\$3,124,925
minus - Non Cash Items (Debt, ROE)	-\$511,030	-\$501,780	-\$491,580	-\$488,400	-\$476,520	-\$471,440	-\$466,360	-\$461,170
Total Cash Operating Expenditures	\$2,232,075	\$2,292,290	\$2,338,097	\$2,327,641	\$2,557,323	\$2,624,440	\$2,637,852	\$2,663,755
Net Depreciation	\$300,791	\$288,038	\$300,215	\$297,241	\$299,040	\$298,358	\$297,677	\$289,846
Return on Assets	\$271,000	\$260,000	\$250,000	\$240,000	\$235,000	\$230,000	\$225,000	\$225,000
Return on Debt	\$215,661	\$202,117	\$193,460	\$186,518	\$178,773	\$170,608	\$162,223	\$153,899
Total Gross Cost Allocated in Water Model	\$3,019,527	\$3,042,445	\$3,081,772	\$3,051,400	\$3,270,136	\$3,323,406	\$3,322,752	\$3,332,500

The consumption estimates projected in the water model and used to calculate customer rates are as follows:

Actual m³ Dec 31, 2018 665,765 44%	m ³ <u>2019</u> 700,000 48.0%	m³ 2020 700,000 48.0%	m ³ <u>2021+</u> 700,000 48.0%
233,883 <u>615,825</u> 849,708	250,000 <u>500,000</u> 750,000	250,000 <u>500,000</u> 750,000	250,000 <u>500,000</u> 750,000 52.0%
	Dec 31, 2018 665,765 44% 233,883 615,825	Dec 31, 2018 2019 665,765 700,000 44% 48.0% 233,883 250,000 615,825 500,000 849,708 750,000	Dec 31, 2018 2019 2020 665,765 700,000 700,000 44% 48.0% 48.0% 233,883 250,000 250,000 615,825 500,000 500,000 849,708 750,000 750,000

With the dissolution of Botha, becoming part of the County of Stettler on September 1, 2017, the consumption for Botha in the water model has been included in the consumption for SWRWSC for 2018 onwards. For simplicity purposes the model does not assume any new growth either in Town or from external customers. Realistically we anticipate more growth due to new customers externally over the next few years with the addition of Big Valley, Erskine, Donalda, and Botha which are included in the SWRWSC consumption. Administration also feels that as rates have increased and conservation measures have been promoted, they have provided an incentive/encouragement to reduce water use.

The additions of Bashaw, New Norway and Duhamel have also been included in the consumption amounts for Hwy 12/21 Regional Water Commission.

Our water treatment plant is currently producing at around 1/2 capacity which is considered an uneconomic production level. The good news is that production costs are not directly proportional to higher volumes, therefore higher consumption (in the longer term) should eventually result in more attractive rates. Staffing is a significant cost component that would only marginally increase with substantially higher consumption levels.

Members of Council should be reminded that the rates determined for out of town agencies represent their wholesale cost of purchasing water from the Town. Each must individually add their own distribution, maintenance and administration component costs before determining their price to their ultimate customer.

Utilizing a proven "Water Model" is an approved mechanism for calculating water rates to customers outside your boundaries, and is defendable to the Alberta Energy & Utilities Board.

Water Conclusion:

The 2020-2022 Interim Operating Budget generates within the Municipal Water Utility the following annual "Cash" contributions towards water capital and other general municipal operations:

	\$2.72 m ³	\$2.73 m ³	\$2.78 m ³	\$2.79 m ³	\$2.80 m ³	\$2.82 m ³	\$2.83m ³	\$2.84 m ³
Annual Contributions	2015	2016	2017	2018	2019	2020	2021	2022
Administration Services Recovery	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000
Debenture Payments	\$234,030	\$235,780	\$235,580	\$242,400	\$235,520	\$235,440	\$235,360	\$230,170
Water Meter Replacement Capital	\$46,000	\$46,000	\$46,000	\$46,000	\$46,000	\$75,000	\$75,000	\$75,000
Return on Investment to General (in lieu of Franchise Fee 8.30% of 40% Equity)	\$271,000	\$260,000	\$250,000	\$240,000	\$235,000	\$230,000	\$225,000	\$225,000
Available for Water Capital								
(in lieu of depreciation)	\$255,725	\$208,632	\$202,716	\$176,314	\$94,969	\$51,218	\$48,788	\$30,058

Option: Any change to In-Town consumption rates will further increase or decrease the amount available for water capital purpose: For example, each \$0.01 per m³ rate increase/decrease results in an annual water revenue budget projection change of \$6,002 based on 590,000 m³ (plus commercial sewer revenue by an additional \$1,160).

Of note, the \$10 per month flat fee currently recovers 39.46% (\$296,860 / \$752,252) of the combined Water Billing (\$105,150) and Water Transmission (\$647,102) expenses in the 2020 Operational Budget totaling \$752,252. The remaining 60.54% of these costs are recovered through In-Town volume consumption rates.

The logic behind incorporating a monthly fixed rate fee is to share equitably amongst all customers those component costs that are considered predominantly fixed and not variable. Our current benchmark is to recover 40% to 50% of the billing and transmission component costs through the equal fixed fee. For comparison purposes, if our benchmark was increased to 100%, this would no longer be considered equitable as the residential class (with the most customers) would then be charged for 85% of these costs. Conversely if our bench mark was set to zero our variable water rate would increase to \$3.2799 and this would not be equitable to larger consuming commercial customers.

However, Council should be mindful that any change to the fixed component will generally affect the smallest consumers the most. For illustrative purposes a \$1 per month fixed increase generates \$29,686 in additional revenue, this is equivalent to a \$0.20 m³ volume rate increase on a small household consuming 5 m³ per month, verses only a \$0.05 m³ increase to an average household using 20 m³ per month.

- $\$0.20 \times 5 \text{ m}^3 \times 12 \text{ months} = \12.00
- $\$0.05 \times 20m^3 \times 12 \text{ months} = \12.00

Option: A \$1.00 per month change in the fixed component rate will generate \$29,686 in additional revenue. At \$11 per month the Town would then recover an estimated 43.4% (\$326,546 / \$752,252) of the Billing and transmission costs.

Sanitary Sewer Services:

Year	Rate / Month	Increase / Month
2013	\$18.00	
2014	\$19.00	\$1.00
2015	\$21.00	\$2.00
2016	\$21.50	\$0.50
2017	\$22.00	\$0.50
2018	\$22.25	\$0.25
2019	\$22.50	\$0.25
2020	\$22.75	\$0.25
2021	\$23.00	\$0.25
2022	\$23.25	\$0.25

Historically residential flat monthly sewer rates were as follows. Commercial sewer rates are calculated at 40% (Industry Standard - On average 40% of home water use is from the toilet, Canadian Mortgage and Housing) of the monthly water consumption charge or \$22.75 (2020 proposed rate) per month, whichever is the greater. Therefore, as water rates increase, commercial properties using more than approximately 20.17 m³ of water per month will pay more for sewage disposal as well.

The 2020 - 2022 Interim Operating Budget proposes further increases in the flat rate for

residential customers. Each \$0.25 increase from the 2020 proposed rate of \$22.75 would generate an additional \$6,335 from residential customers while the \$0.01 per m³ proposed water rate increase will generate an additional \$1,160 in sewer revenues from commercial properties.

The following is a summary the 2020 sewer revenue forecast by class of customer:

		2020 Water	2020 Sewer
	<u>#</u>	<u>Consumption</u>	<u>Revenue</u>
Commercial Properties	392 15.7%	275,000 m ³ 46.6%	\$327,120 36.8%
Residential Properties:	<u>2105</u> 84.3%	315,000 m ³ 53.4%	<u>\$561,545</u> 63.2%
	2497	590,000 m ³	\$888,665 (\$880,000 2019)

A summary of net revenue generated (for capital) within the 2020 – 2022 Interim Operating Budget from municipal sewer utility services is as follows:

	@\$21.00	@\$21.50	@\$22.00	@\$22.25	@\$22.50	@\$22.75	@\$23.00	@\$23.25
	2015	2016	2017	2018	2019	2020	2021	2022
Total Available for Capital Funding	\$260,370	\$262,889	\$224,218	\$193,937	\$226,583	\$308,068	\$305,555	\$301,890

Option: each \$0.25 residential rate change from the proposed 2020 rate of \$22.75 per month flat residential sewer charge will impact the budget by \$6,335 per year. Therefore each \$0.05 change impacts sewer revenues by \$1,267.

Garbage Collection/Landfill Services and Recycling:

Garbage Collection (Weekly)

		Increase /
Year	Rate / Month	Month
2013	\$18.00	
2014	\$19.00	\$1.00
2015	\$21.00	\$2.00
2016	\$22.50	\$1.50
2017	\$23.00	\$0.50
2018	\$23.25	\$0.25
2019	\$23.50	\$0.25
2020	\$23.75	\$0.25
2021	\$24.05	\$0.30
2022	\$24.50	\$0.45

Historically residential flat garbage collection fees were as follows. Each \$0.25 increase from the 2020 proposed rate of \$23.75 would generate an additional \$6,570 from residential customers.

The Town of Stettler is currently undertaking an RFP for Residential collection of garbage (weekly), composting (bin locations) and recycling (bi-weekly) services. The 2020 Interim Budget reflects an estimated increase of 10% upon the completion of the RFP. Contractor estimates for garbage collection are \$179,259 and composting is \$27,952 (based on 2190 garbage pickup units per month).

However, the 2020 Interim Operating Budget also anticipates an increase of \$17,856 in the Joint Landfill requisition; representing a \$3 per capita increase to \$68 per capita from 2019.

As a result, the 2020 Interim Operating Budget proposes a \$0.25 increase in the monthly residential garbage rate from \$23.50 to \$23.75 per month.

Year	Rate / Month	Increase / Month
2013	\$43.00	
2014	\$46.00	\$3.00
2015	\$52.00	\$6.00
2016	\$58.00	\$6.00
2017	\$61.00	\$3.00
2018	\$62.00	\$1.00
2019	\$65.00	\$3.00
2020	\$68.00	\$3.00
2021	\$71.00	\$3.00
2022	\$74.00	\$3.00

A summary of net revenue generated in the 2020 – 2022 Interim Operating Budget from municipal garbage utility services as well as projected rate changes is as follows:

	@\$21.00	@\$22.50	@\$23.00	@\$23.25	@\$23.50	@\$23.75	@\$24.05	@\$24.50
Net Landfill and Garbage Operations	2015	2016	2017	2018	2019	2020	2021	2022
Total Available for Capital Funding	\$86,789	\$88,686	\$82,767	\$56,677	\$55,605	\$13,224	\$1,155	\$2,158
# of Users	2,170	2,175	2,180	2,185	2,190	2,190	2,195	2,200

Recycling (Bi-weekly)

Historically residential flat recycling collection fees were as follows. Each \$0.05 increase from the 2020 proposed rate of \$6.50 would generate an additional \$1296 from residential customers. (\$0.25 - \$6480)

The Town of Stettler is currently undertaking an RFP for Residential collection of garbage (weekly), composting (bin locations) and recycling (bi-weekly) services. As part of the RFP, and ongoing public uncertainty surrounding recycling markets, the successful contractor shall supply in writing assurance that all recycling materials collected will be taken to a proper recycling facility. The 2020 Interim Budget reflects an estimated increase of 10% upon the

		Increase /
Year	Rate / Month	Month
2013	\$6.00	
2014	\$6.00	\$0.00
2015	\$6.00	\$0.00
2016	\$6.00	\$0.00
2017	\$6.25	\$0.25
2018	\$6.25	\$0.00
2019	\$6.50	\$0.25
2020	\$6.50	\$0.00
2021	\$6.50	\$0.00

completion of the RFP. Contractor estimates for biweekly recycling collection are \$123,457.

As a result, the 2020 Interim Operating Budget proposes no increase in the monthly residential recycling rate from \$6.50 per month.

A summary of net revenue generated in the 2020 – 2022 Interim Operating Budget from municipal recycling / composting utility services as well as projected rate changes is as follows:

	@\$6.00	@\$6.00	@\$6.25	@\$6.25	@\$6.50	@\$6.50	@\$6.75	@\$7.00
Recycling /Composting Operations	2015	2016	2017	2018	2019	2020	2021	2022
Total Available for Capital Funding	\$26,399	\$19,210	\$20,280	\$18,510	\$19,665	\$17,420	\$19,915	\$12,908
# of Users	2,135	2,145	2,150	2,160	2,160	2,160	2,165	2,170

At this time, Council may want to consider the continued implementation of the bi-weekly recycling program. For information purposes, eliminating the bi-weekly recycling program would be a net loss to the overall budget of \$45,370 (\$168,870-123,500). Council may also have to consider to provide recycling services options to residents in the form of a recycling facility through the Town or a partnership with Stettler Waste Management Authority (SWMA).

		<u>2018</u>		<u>2019</u>		<u>2020</u>		<u>2021</u>		<u>2022</u>
		2160		2160		2160		2165		2170
	@	\$6.25/month	@	\$6.50/month	@	\$6.50/month	@	\$6.75/month	@	\$7.00/month
Revenue - Recycling	\$	162,000	\$	168,480	\$	168,870	\$	175,365	\$	182,280
Expenditures - Recycling/Compost	\$	143,490	\$	148,815	\$	151,450	\$	155,450	\$	169,372
Net Budget Impact	\$	18,510	\$	19,665	\$	17,420	\$	19,915	\$	12,908

These net contributions to the overall amount available for capital are based upon maintaining the same levels of service for both programs:

- Curbside residential garbage collection on a weekly basis.
- Curbside residential recycling collection on a bi-weekly basis.

Option: Each \$0.25 change in monthly <u>residential garbage</u> collection rates will impact the budget by +/- \$6,570 annually.

Option: Each \$0.25 change in monthly <u>residential recycling</u> collection rates will impact the budget by +/- \$6,480 annually.

2020 - 2022 Operating Budget Conclusion

	2016	2017	2018	2019	2020	2020	Diff
Assessment	\$265,140	\$265,140	\$265,140	\$265,140		\$265,140	
1% Tax (interim) 2020	\$1,731.64	\$1,766.27	\$1,801.60	\$1,837.63	\$18.38	\$1,856.01	\$18.38
Water Rate per Cubic Meter Based on					ć2 02 v		
17 M3 per Month - (2017 - \$2.78 / 2018 - \$2.79 / 2019 - \$2.80 / 2020 - \$2.82)	¢EE6 02	¢567.12	¢560.16	ĆE71 20	\$2.82 x 17m3 x 12	לרקר מס	¢4.00
Water Fixed Rate -	\$556.92	\$567.12	\$569.16	\$571.20	1/1113 x 12	\$575.28	\$4.08
\$10.00 per Month	\$120.00	\$120.00	\$120.00	\$120.00	\$10 x 12	\$120.00	\$0.00
Sewer Fixed Rate per Month - (2017 = \$22.00 / 2018 = \$22.25 2019 = \$22.50 / 2020 = \$22.75)	\$258.00	\$264.00	\$267.00	\$270.00	\$22.75 x 12	\$273.00	\$3.00
Garbage Fixed Rate per Month - (2017 = \$23.00 / 2018 = \$23.25 / 2019 = \$23.50 / 2020 = \$23.75)	\$270.00	\$276.00	\$279.00	\$282.00	\$23.75 x 12	\$285.00	\$3.00
Recycling Fixed Rate - (2017 - \$6.25 / 2018 - \$6.25 / 2019 - \$6.50 / 2020 = \$6.50)	\$72.00	\$75.00	\$75.00	\$78.00	\$6.50 x 12	\$78.00	\$0.00
Total	\$3,008.56	\$3,068.39				\$3,187.29	\$28.46
	\$59.99	\$59.83	\$43.37	\$47.07		\$28.46	
Overall Percentage Change	2.03%	1.99%	1.41%	1.51%			0.90%

<u>Alternative 2020 Incremental Financial Impacts on the Budget and on the Average Residential Customer:</u>

Incremental Financial Impact on Customer/ Property Owner:	Impact on Interim Budget
Proposed Municipal Tax increase of 1% = approximately \$18/year/res	+\$59,347
Proposed Water Rate increase of \$0.02m³ (\$2.80 to \$2.82) = \$4.08/year/res Each \$0.01 Water Rate increase per month Generates automatic commercial Sewer Revenue	+ \$12,004 + \$6.002 + \$1,160
Each \$1 fixed Water Rate increase per month = \$12/year	+\$29,686
Proposed Sewer Rate increase of \$0.25 (\$22.50 to \$22.75) per month = \$3/year/res Each \$0.05 fixed Sewer Rate increase per month = \$0.60/year/res	+ \$ 6,335 + \$ 1,267
Proposed Garbage Rate increase of \$0.25 (\$23.50 to \$23.75) per month = \$3/year/res Each \$0.05 fixed Garbage Rate increase per month = \$0.60 per year	+\$6,570 +\$1,314
Proposed Recycling Rate increase of \$0.25 (no change - \$6.50) per month = \$3/year/res Each \$0.05 fixed Recycling Rate increase per month = \$0.60 per year	+\$6,480 +\$1,296

2020 Funding Requests

- STARS \$2 per capita \$11,904
- Music Festival
- Steele Wheel Stampede \$10,000 (2017-\$10,000, 2018-\$10,000, 2019-\$10,000) (council Jan 7, 2020
- Stettler Adult Learning \$3000 (2019-\$3000)

		2018		2019		2020		2021		2022
	\$10/	month plus	\$10	/month plus	\$1	0/month plus	\$10)/month plus	\$10	/month plus
	63	30,000 m ³	5	590,000 m ³	,	590,000 m ³	5	590,000 m ³	5	590,000 m ³
	@	\$2.7900 m ³	@	\$2.8000 m ³	(2 \$2.8200m ³	@	\$2.8300 m ³	@	\$2.8400 m ³
Revenue - Water	\$	2,992,355	\$	3,128,812	\$	3,147,098	\$	3,153,000	\$	3,154,983
Expenditures - Water	\$	2,816,041	\$	3,033,843	\$	3,095,880	\$	3,104,212	\$	3,124,925
Net Budget Impact	\$	176,314	\$	94,969	\$	51,218	\$	48,788	\$	30,058
Net Depreciation, not included	\$	297,241	\$	299,040	\$	298,358	\$	297,677	\$	289,846
Debenture Principal, included	\$	145,570	\$	148,220	\$	154,780	\$	161,640	\$	163,700
Plus R.O.I. Included in Exp.	\$	240,000	\$	235,000	\$	230,000	\$	225,000	\$	225,000
Debenture Interest, included in Exp.	\$	96,830	\$	87,300	\$	80,660	\$	73,720	\$	66,470
		<u>2018</u>		<u>2019</u>		2020		<u>2021</u>		2022
		22.25/month		22.50/month		\$22.75/month	_	\$23.00/month		23.25/month
Revenue - Sewer	\$	948,010	\$	941,490	\$	950,675	\$	953,102	\$	955,529
Expenditures - Sewer	\$	754,073	\$	714,907	\$	642,607	\$	647,547	\$	653,639
Net Budget Impact	\$	193,937	\$	226,583	\$	308,068	\$	305,555	\$	301,890
Debenture Princ & Int	\$	262,100	\$	226,280	\$	160,940	\$	160,900	\$	160,860
Dependie Finc & Inc	φ	202,100	Ψ	220,200	φ	100,940	φ	100,900	Ψ	100,000
		2018		2019		2020		2021		2022
	21	85/month	2	190/month	2	2190/month	2	195/month	2	200/month
	@ \$2	23.25/month	@\$	23.50/month	@	\$23.75/month	@ \$	\$24.05/month	@ \$	24.50/month
Revenue - Garbage	\$	639,615	\$	648,725	\$	655,790	\$	667,096	\$	680,800
Expenditures - Garbage	\$	582,938	\$	593,120	\$	642,566	\$	665,941	\$	678,642
Net Budget Impact	\$	56,677	\$	55,605	\$	13,224	\$	1,155	\$	2,158
		0040		0040		2020		0004		0000
		<u>2018</u> 2160		<u>2019</u> 2160		<u>2020</u> 2160		2021 2165		<u>2022</u> 2170
	@\$	6.25/month	@ :	\$6.50/month	@	\$6.50/month	@	\$6.75/month	@	\$7.00/month
Revenue - Recycling	\$	162,000	\$	168,480	\$	168,870	\$	175,365	\$	182,280
Expenditures - Recycling/Compost	\$	143,490	\$	148,815	\$	151,450	\$	155,450	\$	169,372
Net Budget Impact	\$	18,510	\$	19,665	\$	17,420	\$	19,915	\$	12,908
		•		•		•		•		•
Combined Net Budget Impact:	\$	445,438	\$	396,822	\$	389,930	\$	375,413	\$	347,014
	\$	581,467	\$	679,528	\$	647,401	\$	594,807	\$	603,355
	\$	1,026,905	\$	1,076,350	\$	1,037,331	\$	970,220	\$	950,369
1/2% Municipal Tax Incre					\$	29,674				
\$.01 increase in Municipa					\$	6,002				
\$1 increase in Flat Fee N					\$	29,686				
\$.01 increase in Municipa		,	IAL SE	EWER)	\$	1,160				
\$.05 increase in Flat Fee		•	_		\$	1,267				
\$.05 increase in Flat Fee \$.05 increase in Flat Fee		•			\$	1,314 1,296				

Municipality	Typical User /month	Water Total /month - 20m³ per month	Sanitary Sewer Total /month	Storm Sewer /month	Solid Waste /month	Recycling /month	Yard Waste (Compost) /month	Year Bylaw Updated	Population
High Level	\$57.75	\$32.00	\$10.00		\$15.75			2019	3,159
Bonnyville	\$74.21	\$49.27	\$12.30		\$9.10	\$3.54		2019	5,417
Magrath	\$86.20	\$53.20	\$20.00		\$13.00			2019	2,374
Raymond	\$89.60	\$43.60	\$20.00		\$26.00			2019	3,708
Edson	\$90.50	\$28.43	\$45.07			\$17.00		2019	8,414
Brooks	\$95.66	\$60.27	\$18.20		\$13.65	\$3.54		2019	14,451
Vegreville	\$95.77	\$66.90	\$5.87	\$6.00	\$6.00	\$6.00		2019	5,708
Whitecourt	\$96.48	\$31.63	\$34.83		\$21.40	\$8.62		2019	10,204
Banff	\$97.69	\$24.29	\$56.73		\$16	5.67		2019	7,851
High River	\$97.91	\$34.28	\$46.95	\$2.83	\$11.05	\$2.80		2019	13,584
Jasper	\$99.82	\$47.40	\$13.60		\$27.92	\$10.90		2019	5,236
Vulcan	\$100.08	\$53.00	\$13.00		\$34.08			2019	1,917
Barrhead	\$101.58	\$64.43	\$22.55		\$14.60			2019	4,579
Drumheller	\$102.45	\$52.29	\$47.66			\$2.50		2019	7,982
Big Valley	\$103.50	\$75.00	\$20.00		\$8.50			2019	346
Coalhurst	\$103.65	\$39.75	\$37.30	\$5.50	\$18.90	\$2.20		2019	2,668
Cardston	\$104.46	\$41.50	\$45.66		\$15.68	\$1.62		2019	3,585
Beaverlodge	\$107.45	\$52.50	\$33.70		\$20.00			2019	2,465
Millet	\$111.38	\$67.88	\$22.00		\$21	.50		2019	1,945
Crossfield	\$114.34	\$50.98	\$38.23		\$15.38	\$9.75		2019	2,983
Red Deer	\$115.80	\$46.95	\$46.60			\$22.25		2019	100,418
Beaumont	\$116.90	\$52.60	\$40.06			\$24.24		2019	17,396
Medicine Hat	\$118.09	\$49.28	\$43.72		\$18.58	\$6.50		2019	63,260
Stettler	\$118.50	\$66.00	\$22.50		\$23.50	\$6.50		2019	5,952
Strathmore	\$119.08	\$61.75	\$26.40	\$7.77	\$23.16	Ψ0.00		2019	13,756
Coaldale	\$119.37	\$44.96	\$36.96	\$7.95	\$29	9.50		2019	8,215
Stettler	\$119.40	\$66.40	\$22.75	Ψ1.55	\$23.75	\$6.50		2020	5,952
Slave Lake	\$119.75	\$57.03	\$34.80		\$15.78	\$12.14		2019	6,651
Redcliff	\$122.85	\$64.36	\$36.25		\$22.24	V		2019	5,600
Sexsmith	\$123.34	\$46.30	\$53.44		\$17.00	\$6.60		2019	2,620
Cold Lake	\$126.04	\$55.80	\$39.06		\$20.50	\$9.18	\$1.50	2019	14,961
Hanna	\$126.35	\$83.10	\$21.00		\$22	•	V 1100	2019	2,559
Carstairs	\$128.20	\$67.00	\$40.20		\$21.00	20		2019	4,077
Leduc	\$128.34	\$59.24	\$41.60	\$5.00	4	\$22.50		2019	29,993
Okotoks	\$128.76	\$46.75	\$53.43	\$6.50	\$22.08	\$22.00		2019	28,881
Grande Cache	\$131.42	\$62.78	\$37.64	ψο.σσ	\$24.00	\$7.00		2019	3,571
Camrose	\$131.47	\$64.79	\$42.67		\$18.01	\$6.00		2019	18,742
Ponoka	\$132.57	\$73.15	\$33.42		\$19.52	\$6.48		2019	7,229
Peace River	\$132.67	\$83.67	\$32.00		\$17	•		2019	6,842
Grande Prairie	\$133.80	·	\$56.80		\$20.21	\$10.18		2019	
Rocky Mtn. House	\$134.22	\$62.55	\$44.15		\$27.52	Ψ10.10		2019	6,635
Fort Saskatchewan	\$134.49		\$47.17			7.72		2019	24,149
Westlock	\$134.80		\$24.60	\$2.00	Ψ21	\$28.70		2019	
Wainwright	\$134.80	\$77.75	\$36.17	\$5.00	\$14.50	\$6.45		2019	
	\$140.66		\$38.21	ψ5.00	\$28.20			2019	
Redwater Drayton Valley	\$140.86	\$62.25	\$55.00		\$19.00	\$2.95	\$3.50		2,053 7,235
Canmore	\$140.95					\$14.83		2019 2019	
			\$73.69		\$18.27		.48		,
Airdrie	\$145.16		\$70.56	# F 00	\$21.31			2019	
Morinville	\$145.32	\$70.32	\$48.31	\$5.00	\$11.07	\$4.50		2019	9,848
Sundre	\$145.90		\$48.50	\$5.25	\$19.65	75	\$6.00	2019	
Bashaw	\$146.05	· ·	\$44.10	0:0-		3.75		2019	
Penhold	\$148.45	\$40.80	\$80.40	\$4.25	\$23	\$.00		2019	3,277
Devon	\$151.26		\$68.80	\$8.00	*	\$30.00		2019	6,578
Vermilion	\$161.88		\$38.31		\$18.04	\$3.00		2019	,
Blackfalds	\$168.45		\$60.39			7.73		2019	
Lacombe	\$170.33		\$62.40			.76		2019	13,057
Olds	\$202.05	\$68.63	\$107.00		\$26	6.42		2019	9,184

				2015	20	16	2017		2018		2019	2	019	20)20	2	021	2	2022
	Account	Description		Actual	Act	ual	Actual		Actual		Actual	Вι	idget	Estir	nated	Est	imated	Est	imated
							CONTROL CONTROL AND CONTROL CO				Complete State Company of the Complete State Sta	N-100000100001000	NOON GENOMENT DE		2012/00/00/00/01/02/02			emone, charlest color	OUTSINGS MEDITY OF SECURITY.
		General Government (Part 1)																	
Admin	1-12-01-00-00-410	Admin - Bad Debt Recovery		-		_	-		-		-		-		_		-		
Admin	1-12-01-00-00-510	Admin - Penalties & Misc. A/R		1,540.06	(1	,418.64)	139.15		368,12		(615.32)		950		950		950		950
Admin	1-12-01-00-00-590	Admin - GST Interest		-		-	-		-				-		_		-		-
Admin	1-12-01-00-00-840	Admin - Election Grant		-		-	-		-		•		_		-		-		-
Admin	1-12-01-00-01-410	Admin - Intermunicipal Dev Plan		6,691.32	7	,410.23	10,088.98		15,920.52				10,000		12,000		12,000		12,000
Admin	1-12-01-00-01-490	Admin - Other Goods & Services		4,029.34	5	,041.14	2,018.23		7,088.14		92,841.41		5,000		5,000		5,000		5,000
Admin	1-12-01-00-01-840	Admin - Provincial Grant		4,633.18		-	-		-		38,128.00		_		_		-		-
Admin	1-12-01-00-00-850	Admin - County Contribution		122.06		-	-		-		•			-			-		_
Admin	1-12-01-00-02-490	Admin - Tax Information/Certificate		5,040.00	4	,335.00	3,929.00		5,180.00		3,270.00	***************************************	4,000	:	4,000		4,000		4,000
Admin	1-12-01-00-02-590	Admin - Clearview Shared Cost		13,312.50	13	,312.50	13,312.50	-	13,312.50		13,312.50		13,312		13,313		-		-
Admin	1-12-01-00-03-410	Admin - Gain on Sale of TCA		_		-	-		-		=		_		_		_		-
Admin	1-12-02-00-00-490	Office - Photocopy Sales		_		25.50	7.50		3.00		_		20		20		20		20
Admin	1-12-02-00-01-490	Office - Map Sales		253.57		44.52	40.00		50.00		15.00		50		50		50		50
Admin	1-12-02-00-00-590	Office - Clearview Contribution		-		-	-		_		-		_		-		-		-
Admin	1-12-06-00-00-350	White Sands - Contract		30,000.00	30	,000.00	32,000.00		32,000.00		24,000.00		32,000		32,000		32,000		32,000
Admin	1-12-11-00-00-840	Assessor - Provincal Grant		-		-	-		-		-		-		-		-		-
Admin												-							
Admin		Subtotal General Operations		65,622.03	58	3,750.25	61,535,36		73,922.28		170,951.59		65,332		67,333		54,020		54,020
Admin		·		•			,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		,		,		,		.,,		0.,020
Admin	1-12-99-91-00-920	Admin - Drawn From Op Reserves		16,633.83		_	-		_		-		-		_		_		
Admin	1-12-99-92-00-940	Admin - Transfer from Capital				_	_		_		_		-		_		-		
Admin	1-12-99-95-00-960	Admin - Inter-Dept Trsf to UT Exp.		250,000.00	250	0.000.00	250,000.00		250,000.00		187,497.00		250,000	2	250,000		250,000		250,000
Admin								-											
Admin		Subtotal Admin Other		266,633.83	250	0,000.00	250,000.00	-	250,000.00		187,497.00	-	250,000	2	250,000		250,000		250,000
Admin		Subtotal Namin Suici		200,000.00		,000.00	230,000.00	-	230,000.00	***************************************	00.164,101		230,000		.50,000		230,000	******	230,000
Admin		Total General Administration		332,255.86	300	3,750.25	311,535.36	-	323,922.28		250 440 50	ļ	345 333		317,333		204 020		204 020
Admin		Total Contral Administration		552,255.00	300	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	311,000.00	+	323,822.28		358,448.59		315,332	3	11,333		304,020		304,020
Admin		Total General Government (Part 1)	\$	332,255.86	¢ 300	,750.25	\$ 311,535.36	-	323,922.28	e	358,448.59	•	315,332	¢ 2	17,333	•	304,020	•	304,020
Admin		Total Coneral Government (Fait 1)	Ψ	33E,E33.00	ψ J00	,, 50.25	φ J11,000.30	Ψ	323,322.20	ð	JJ0,440.09	4	v 10,332	3 3	11,333	Ф	304,020	-	304,020
Admin																			ł
/-wiiiii							W-111.	1											

			2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account	Description	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
Admin		Protective Services							-		
Admin		Titlective dervices						-	-	-	
Admin	1-21-00-00-00-490	RCMP - Other Revenue	7,428.57	6,209.51	6,628.57	5,809.52	6,419.05	6,500	6,000	6,000	6,000
Admin	1-21-00-00-00-530	RCMP - Provincial Traffic Fines	84,934.35	57,847.00	62,341.16	58,740.95	42,821.85	70,000	60,000	60,000	60,000
Admin	1-21-00-00-00-840	RCMP - Provincial Grant	346,330.00	345,984.00	345,984.00	347,208.00	217,260.00	347,000	347,000	347,000	347,000
Admin	1-21-00-00-00-850	RCMP - Trsf. Com. Resource Program	64,254.00	31,087.00	94,333.00	99,975.00	217,200.00	86,069	98,267	98,800	99,031
Admin	1-21-00-00-01-840	RCMP - Provincial MSI	54.625.00	53,284.00	52,513.00	53,680.00	54,199.00	53,680	54,199	54,199	54,199
Admin	1-21-99-91-00-920	RCMP - Drawn From Op Reserve	4,914.68	1,229.07	1,914.35	541.41	04,100.00	-	54,100	-	04,100
Admin	121 00 01 00 020	Trom Plant Transpricture	1,01-1100	1,220.01	1,014.00	OTIME (
Admin		Total Police Department	562,486.60	495,640.58	563,714.08	565,954.88	320,699,90	\$ 563,249	\$ 565,466	\$ 565,999	\$ 566,230
Admin											
Admin	1-23-00-00-00-850	Fire - County Agreement - Local	136,087.17	123,602.46	124,547.53	165,321.26	117,608,55	176,998	191,774	201,695	205,266
Admin	1-23-00-00-01-850	Fire - County Agreement - Regional	118,848.97	145,071.21	154,177.01	176,060.91	68,714.65	148,580	151,865	153,735	155,790
Admin											
Admin		Subtotal Fire - County Contribution	254,936.14	268,673.67	278,724.54	341,382.17	186,323.20	325,578	343,639	355,430	361,056
Admin											
Admin	1-23-02-00-00-410	Fire - Rescue Unit	25,645.00	49,963.75	25,401.25	27,168.75	24,292.50	24,500	24,500	24,500	24,500
Admin	1-23-02-00-00-550	Fire - Interest on Rescue Unit	883.31	887.50	1,540.63	2,419.25	9.1			- 1	
Admin											
Admin		Subtotal Rescue Van	26,528.31	50,851.25	26,941.88	29,588.00	24,292,50	24,500	24,500	24,500	24,500
Admin											
Admin	1-23-00-00-00-490	Fire - Other Revenue	(3,034.00)	10,492.00	325.80	227.55		2,500	2,500	2,500	2,500
Admin	1-23-00-00-02-850	Fire - Village Agreements	35,156,00	35,024.00	36,872.00	29,127.12	59,415,95	28,776	29,788	29,788	29,788
Admin	1-23-00-00-00-840	Fire - Provincial Grant		1.4	5+b	(+1)					
Admin	1-23-02-00-01-410	Fire - Town Fire Truck	1,838,75	7,687.50	3,843.75	14,433.75	6,150,00	5,000	5,000	5,000	5,000
Admin	1-23-02-00-01-490	Fire - Lock Box Revenue	1	- 9	- A-V	-	141	- 8	7	- 1	
Admin	1-23-02-00-02-410	Fire - Bad Debt Recovery	1		14	14	low-	-	1.00		
Admin	1-23-02-00-03-410	Fire - Regional Squad Units	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1,470.00	3,190.00	630.00	2,220.00	3,000	3,000	3,000	3,000
Admin	1-23-99-91-00-920	Fire - Drawn From Op Reserve	47,763.32	20,467.59	49,928.38	23,347.19		9.			
Admin	1-23-99-92-00-930	Fire - Cont From Op Functions					- 150	.00			34
Admin	1-23-99-92-00-940	Fire - Drawn from Capital		-	40	141	02.0		-		- 6
Admin	1-23-99-94-00-990	Fire - Contributed from Surplus			-	-					
Admin											

			2015		2016		2017		2018		2019	20	19	2020		2021		2022
	Account	Description	Actual		Actual		Actual		Actual		Actual	Bud	iget	Estimat	ed	Estimated	Es	timated
								-										
Admin Admin		Subtotal Fire Other	81,724.0	1	75,141.09		94,159.93		67,765.61		67,785.95		39,276	40,	288	40,288		40,288
Admin		Total Fire Fighting & Preventive	\$ 363,188.5	2 \$	394,666.01	\$	399,826.35	\$	438,735.78	\$	278,401.65	\$ 3	89,354	\$ 408	427	\$ 420,218	\$	425,844
Admin		V / III				Ť		T-		<u></u>		· · · · ·	1	1			-Ť	
Admin	1-24-00-00-00-490	Disaster Services - Other Revenue	_		-		_		-		-				-	-		_
Admin	1-24-99-91-00-920	Disaster Services - Drawn from Op Reserve	-						-		-		-		-	_		
Admin																		
Admin		Total Disaster Services	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	\$	
Admin																		
Admin	1-25-00-00-00-840	Ambulance - Provincial Grant	_		_		_		-		-		-		-	-		-
Admin	1-25-99-91-00-920	Ambulance - Drawn from Op. Reserve	_		•		_		-		-		_		-	-		-
Admin	1-25-99-92-00-940	Ambulance - Drawn from Capital					-				-		-					_
Admin																		
Admin		Total for Ambulance Services	\$ -	\$	nel	\$	-	\$	-	\$	-	\$	-	\$	_	\$ -	\$	-
Admin																		
Planning	1-26-01-00-00-520	Bylaw - Dog - License	20,070.0	0	20,315.00		21,900.00		20,935.00		20,240.00		22,000	22,	000	22,000		22,000
Planning	1-26-01-00-00-530	Bylaw - Dog - Fines	400.0	0	500.00		-		-		-		500		500	500		500
Planning	1-26-01-00-01-520	Bylaw - Cat - License	6,110.0	0	6,070.00		6,610.00		6,360.00		7,065.00		6,500	7,	000	7,000		7,000
Planning	1-26-01-00-01-530	Bylaw - Cat - Fines	-		200.00		-		100.00		-		200		200	200		200
Planning	1-26-01-00-02-520	Bylaw - Discount	(5,835.0	0)	(6,020.00)		(7,060.00)		(8,020.00)		(8,180.00)		(7,500)	(8,	000)	(8,000)		(8,000)
Planning																		
Planning		Subtotal Animal Control	20,745.0	0	21,065.00		21,450.00		19,375.00		19,125.00		21,700	21,	700	21,700		21,700
Planning																		
Planning	1-26-02-00-00-520	Bylaw - Business Licenses	83,337.8	7	86,643.31		87,133.28		82,451.42		91,775.84		86,250	86,	250	86,250		86,250
Planning																		
Planning		Subtotal Business Licenses	83,337.8	7	86,643.31		87,133.28		82,451.42		91,775.84		86,250	86	250	86,250		86,250
Planning						<u> </u>												
Planning	1-26-02-00-00-410	Bylaw - Bad Debt Recovery	-		-	<u>.</u>	-		•				200		-			_
Planning	1-26-02-00-00-530	Bylaw - Fines - Other	3,109.0	0	2,615.00	ļ	2,925.00	ļ	6,100.00		1,600.00		2,000	2,	,000	2,000		2,000
Planning	1-26-04-00-00-840	Bylaw - Tobacco Reduce - Grant	-		-		-		-		-		-		-			-
Planning	1-26-99-91-00-920	Bylaw - Drawn from Op. Reserve	-		· · · · · · · · · · · · · · · · · · ·	_			-			1	68,053					
Planning																		
Planning		Subtotal Bylaw Other	3,109.0	0	2,615.00		2,925.00	1	6,100.00		1,600.00	1	70,253	2	,000	2,000		2,000

			2015		2016	2017		2018		2019	2019		2020	2021		2022
	Account	Description	Actual		Actual	Actual	-4	Actual		Actual	Budget	Es	timated	Estimated	E	stimated
Diamina																
Planning Planning		Total Bylaw	\$ 107,191,	27 ¢	110,323.31	\$ 111,508.28	3 \$	107,926.42		112,500.84	\$ 278,203	\$	109,950	\$ 109,950	·	109,950
Planning		Total Bylav	Ψ 107,101.	σ. Ψ	110,020.01	Ψ 111,000.20	*	101,020.42	Ψ	112,500.04	Ψ 270,200	` *	100,000	Ψ 100,000	Ψ.	103,330
1 14:111119		Total Protective Services	\$ 1,032,866.	99 \$	1,000,629.90	\$ 1,075,048.71	\$	1,112,617.08	\$	711,602.39	\$ 1,230,806	\$ 1	1,083,843	\$ 1,096,167	\$	1,102,024
		Transportation Services														
Admin	1-31-99-91-00-920	Shop - Drawn From Op Reserve	26,500.	00	-	20,000.00	-	_		_	_		<u>.</u>	-		-
Admin	1-31-99-92-00-940	Shop - Trsf from Capital	_		-	_		_		_	-		-	_		-
Admin Admin	1-31-99-95-00-960	Shop - Inter-department Transfer			-	-	- -	-		-			-		-	-
Admin		Total Common Services	\$ 26,500.	20 \$	_	\$ 20,000.00) s	-	\$	-	\$ -	\$	_	\$ -	\$	
Admin		Total Common Common	20,000.	JU 4		Ψ 20,000.00	+					T -		*	+	
Admin	1-32-01-00-00-410	Street Clean - Sweeping	-		780.00	7.802.30		-			600	1	600	600	 	600
Admin	1-32-09-00-00-120	Sidewalk - Frontage - Sidewalk			-			_		2,844.26	2,840		1,860	1,860		1,860
Admin	1-32-09-00-00-410	Sidewalk - Installation	_		-	-		-		-	_		_	_		-
Admin	1-32-21-00-00-120	Roads - Frontage - Pavement	325,644.	94	-	572,971.60		-		48,832.65	62,075	:	62,075	62,075		62,075
Admin	1-32-21-00-00-410	Roads - Misc. Revenue	3,883.	31	2,790.14	779.76	3	12,225.70		4,250.40			-	-		······································
Admin	1-32-21-00-00-550	Roads - Frontage Interest	-		-	-		10,561.19		10,118.05	-		-	-		-
Admin	1-32-21-00-00-560	Roads - Equipment Rental	_		-	-	T	-		_	-		-	-		-
Admin	1-32-21-00-01-120	Roads - Frontage - Curb & Gutter				_	_ _			-		.				-
Admin																
Admin		Subtotal Operations	329,528.	75	3,570.14	581,553.66	3	22,786.89		66,045.36	65,515	;	64,535	64,535		64,535
Admin																
Admin	1-32-21-00-00-830	Roads - Infrastructure -Federal Grant			-	<u> </u>		-		_	-		-	-		-
Admin	1-32-21-00-00-840	Roads - Provincial Grant			117,992.18	-		-		_	_		-	-		-
Admin	1-32-21-00-00-842	Roads - STEP Grant	-		-	-		-		2,100.00	-		-	-		-
Admin	1-32-21-00-00-832	Roads - SCP Grant				-	_ _			_		.	-		_	-
Admin																
Admin		Subtotal Provincial/Federal Grants	-		117,992.18	-		-		2,100.00	-		-	_		-
Admin																
Admin	1-32-99-91-00-920	Trans - Drawn From Op Reserves	327,256.	83	56,336.00	44,035.67	7	163,997.28		-	205,000	1		-		_
Admin	1-32-99-92-00-940	Roads - Transfer from Capital				-				-	-		-	-		-

				2015	2016		2017		2018		2019		2019	20	20	20	21	2	022
	Account	Description		Actual	Actual		Actual		Actual		Actual	В	udget	Estin	nated	Estin	nated	Esti	imated
Admin	1-32-99-94-00-990	Trans - Contributed from Surplus		100,000.00			_		•		_		-		-		-		-
Admin	1-32-99-95-00-960	Trans - Inter-department Transfer					-			_									_
Admin																			
Admin		Subtotal Roads/Sidewalks		427,256.83	56,336.00		44,035.67		163,997.28		-		205,000		-		-		-
Admin																			
Admin		Total Roads, Streets, Lighting	\$	756,785.58	\$ 177,898.32	\$	625,589.33	\$	186,784.17	\$	68,145.36	\$	270,515	\$	64,535	\$	64,535	\$	64,535
Admin																			
Admin	1-33-00-00-00-560	Airport - Hangar Lease		5,093.60	5,114.00		5,114.00		4,874.00		4,634.00		4,880		4,880		4,880		4,880
Admin	1-33-00-00-01-560	Airport - Other Revenue		1,552.00	2,269.50		1,151.90		1,502.86		1,502.86		1,500		1,500		1,500		1,500
Admin	1-33-00-00-01-840	Airport - Provincial Grant		-	_			<u> </u>	-		-		-		_		_		-
Admin	1-33-99-91-00-920	Airport - Drawn from Op. Reserves		-	-		_		-		-		-		-		-		-
Admin	1-33-99-92-00-940	Airport - Drawn From Capital	<u> </u>						-		-		-		-		-		-
Admin																			
Admin		Subtotal Hangar Lease & Other		6,645.60	7,383.50		6,265.90		6,376.86		6,136.86		6,380		6,380		6,380		6,380
Admin																			
Admin	1-33-00-00-00-850	Airport - Conditional Trsf Local Gov't		4,500.00	4,500.00	_	4,500.00		4,500.00		4,500.00		4,500		4,500		4,500		4,500
Admin																			
Admin		Subtotal County Contribution		4,500.00	4,500.00		4,500.00		4,500.00		4,500.00		4,500		4,500		4,500		4,500
Admin																			
Admin		Total Airport	\$	11,145.60	\$ 11,883.50	\$	10,765.90	\$	10,876.86	\$	10,636.86	\$	10,880	\$	10,880	\$	10,880	\$	10,880
Admin																			

			2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account	Description	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
Admin	1-37-01-00-00-120	Drainage - Frontage - Storm Sewer	10.2	- 12		4	4	-		-	
Admin	1-37-01-00-00-410	Drainage - Installation		14		2			_	- 0	
Admin	1-37-01-00-06-410	Drainage - Hydrovac Rental		- a-	- J. I		10				
Admin	1-37-99-91-00-920	Drainage - Drawn fr. Op. Reserve	3 320 4	7,476.67	200	75,097.44	14-1	4.0			
Admin		The second secon									
Admin		Total Drainage	\$ - :	7,476.67	\$	\$ 75,097.44	\$ -	\$ -	\$ -	s -	\$ -
Admin											
Admin		Total Transportation Services	\$ 794,431.18	197,258.49	\$ 656,355.23	\$ 272,758.47	\$ 78,782.22	\$ 281,395	\$ 75,415	\$ 75,415	\$ 75,415
Admin											
Admin											
Admin		Water, Sewer & Garbage Services									-
Admin											
Admin	1-41-00-00-00-120	Water - Frontage - Water	186,610.20		520	10.00	34,745.35	25,740	26,310	26,310	22,390
Admin										(= = = = = = = = = = = = = = = = = = =	
Admin		Subtotal Frontage	186,610.20		1-1	19	34,745.35	25,740	26,310	26,310	22,390
Admin			4.00						1 2 2 2	E	
Admin	1-41-00-00-00-350	Water - WTS Contract			341			4		l-Li	
Admin	1-41-00-00-00-410	Water - Metered Sale of Water	1,937,912.11	1,835,396.31	1,884,443.15	1,874,359.41	1,498,442.44	1,948,772	1,961,388	1,967,290	1,973,193
Admin	1-41-00-00-00-411	Water - Metered Sale - Out of Town	793,789.16	878,792.86	1,024,558.65	1,159,553.12	1,000,998.78	1,064,900	1,070,000	1,070,000	1,070,000
Admin	1-41-00-00-00-490	Water - Sale of Other Goods	462.00	9	100	1,492.00	3,021.00		-		
Admin	1-41-00-00-00-510	Water - Penalties	28,130.01	26,132.73	25,627.97	24,938.18	21,850.59	25,000	25,000	25,000	25,000
Admin	1-41-00-00-00-550	Water - Returns On Investments				-	-	-	1. 1.		
Admin	1-41-00-00-01-410	Water - Service Connect Fee	20,025.00	19,250.00	19,650,00	19,250,00	15,100.00	20,000	20,000	20,000	20,000
Admin	1-41-00-00-02-410	Water - Installation Charges	300.00	175.00	5,476.10	1,466.53	425.00	4,000	4,000	4,000	4,000
Admin	1-41-00-00-03-410	Water - Bad Debt Recovery	4,308.59	737.91	582.74	2,500.25	698.06	400	400	400	400
Admin	1-41-00-00-04-410	Water - Other Revenue	2,271.33	18,035.12	191	-		- 8,	-		
Admin	1-41-00-00-05-410	Water Dispensor - Bulk Sale	55,942.49	33,489.24	45,359.22	27,329.95	31,230.84	40,000	40,000	40,000	40,000
Admin	1-41-00-00-06-410	Water - Hydrovac Rental					1,400.00				
Admin		The second secon									
Admin		Subtotal Water Operations	2,843,140.69	2,812,009.17	3,005,697.83	3,110,889.44	2,573,166.71	3,103,072	3,120,788	3,126,690	3,132,593
Admin											
Admin	1-41-00-00-00-832	Water - SCP Grant		-	-) ÷	4-1		-		
Admin	1-41-00-00-00-840	Water - Provincial Grant	131,144,40	100		-	4.1	-			

			2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account	Description	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
Admin	1-41-11-00-00-830	Water - Infrastructure - Federal Grant		14		10	14-1	-		-	
Admin	1-41-11-00-00-840	Water - Infrastructure - Provincial Grant		- 120			- 1	-		- 6	
Admin	1-41-11-00-00-040	VValer - Immastructure - Provincial Grant			-						
Admin		Subtotal Grants	131,144,40			140	1.	1		- 4	
Admin		3-2-3-3-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-	12 (1) (1) (1)								
Admin	1-41-99-91-00-920	Water - Drawn From Op Reserve		26,062.91	89,464.72	70,787.11		7,000			10.6
Admin	1-41-99-92-00-930	Water - Contr From Op Functions		10	1.0	-	144			- A 5	
Admin	1-41-99-92-00-940	Water - Transfer From Capital	-2-	_2	2.	100					
Admin	1-41-99-94-00-990	Water - Contributed From Surplus	167,308.89			-	4.1		-		-
Admin	1-41-99-94-01-990	Water - Cont. from Surplus (Capital)		. £.	0.0	(+)	040	-	7.0	- (- "	
Admin	1-41-99-95-00-960	Water - Inter-department Transfer									
Admin											
Admin		Subtotal Water Other	167,308.89	26,062.91	89,464.72	70,787.11	1.5	7,000			
Admin											
Admin		Total Water Supply & Distribution	\$ 3,328,204.18	\$ 2,838,072.08	\$ 3,095,162.55	\$ 3,181,676.55	\$ 2,607,912.06	\$ 3,135,812	\$ 3,147,098	\$ 3,153,000	\$ 3,154,983
Admin											
Admin	1-42-00-00-00-120	Sewer - Frontage - Sanitary Sewer	(7,965.76)			7.	30,882.36	45,490	46,020	46,020	46,020
Admin											
Admin		Subtotal Frontage	(7,965.76)	15	-	-	30,882.36	45,490	46,020	46,020	46,020
Admin											
Admin	1-42-00-00-00-410	Sewer - Service Charges	850,199.53	858,818.94	873,311.95	885,909.85	735,858.11	880,000	888,655	891,082	893,509
Admin	1-42-00-00-00-830	Sewer - Infrastructure - Federal Grant	-		9	7			-		
Admin	1-42-00-00-00-840	Sewer - Infrastructure - Provincial Grant	-	14		15,279.56					
Admin	1-42-00-00-01-410	Sewer - Installation Charges	7,027.37	2,568.53	8,212.50	(4,892.50)	()	4,000	4,000	4,000	4,000
Admin	1-42-00-00-02-410	Sewer - Dumping Charge	15,020.00	12,000.00	4,720.00		15	12,000	12,000	12,000	12,000
Admin	1-42-00-00-03-410	Sewer - Other Revenue	7,208.38	(332.32)	-	0.71		- 2	-		-
Admin	1-42-00-00-04-410	Sewer - Bad Debt Recovery	1,872.34		0.20	32			3-1	Ju 4	
Admin	1-42-00-00-06-410	Sewer - Hydrovac Rental		- 40				A.		6_	
Admin											
Admin		Subtotal Operations	881,327.62	873,055.15	886,244.45	896,296,91	735,858.11	896,000	904,655	907,082	909,509
Admin											
Admin	1-42-15-00-00-840	Sewer - Disaster Recovery Grant	-	3.4	-	-		- 28	-	-	
Admin	1-42-99-91-00-920	Sewer - Drawn From Op Reserves	-		_			1	2-		

	WE-SVEY!		2015	2016	2017	2018	2019	2019	2020 Estimated	2021 Estimated	2022 Estimated
	Account	Description	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
Admin	1-42-99-92-00-940	Sewer - Transfer from Capital	-	-	-	-	-		- 80	(-)	-
Admin	1-42-99-94-00-990	Sewer - Contributed from Surplus	648,343.23		-	-	1-	-		7-71	
Admin	1-42-99-95-00-960	Sewer - Inter-department Transfer	- N	53.0				141		_ 4	
Admin										4.4	
Admin		Total Sanitary Sewer	\$ 1,521,705.09	\$ 873,055.15	\$ 886,244.45	\$ 896,296.91	\$ 766,740.47	\$ 941,490	\$ 950,675	\$ 953,102	\$ 955,529
Admin											
Admin	1-43-01-00-00-410	Landfill - Miscellaneous	9,031.33	5,835.94	8,005.21	7,713.14	6,518.05	7,000	7,000	7,000	7,000
Admin	1-43-01-00-00-411	Landfill - Residential Garbage Revenue	560,206.06	599,421.72	612,539.05	580,642.25	531,835.48	617,580	623,438	633,477	646,800
Admin	1-43-01-00-00-590	Landfill - Hauling Rebate	19,391.10	19,627.59	19,864.08	19,864.08	14,898.06	24,145	25,352	26,619	27,000

			2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account	Description	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
-											
Admin	1-43-01-00-02-410	Landfill - Bad Debt Recovery	564.11	- 5.57	1000	1 Table 18	120		-	-	
Admin	1-43-04-00-00-490	Recycling - Misc. Revenue	130,586.39	131,040.21	132,601.65	177,778.98	112,329.11	168,480	168,870	175,365	182,280
Admin	1-43-12-00-00-850	Landfill - Transfer Station - Offset	-		12	12		- 0.	2	4	
Admin	1-43-99-91-00-920	Landfill/Recycling - Drawn From Op Reserve		11,573.28	158,602.16	-7		ъ	-	-	
Admin	1-43-99-92-00-940	Landfill - Transfer to Operating		4.5	£ 200	C	161	200	4.00	- 919	
Admin											
Admin		Total Garbage Collection & Disposal	\$ 719,778.99	\$ 767,498.74	\$ 931,612.15	\$ 785,998.45	\$ 665,580.70	\$ 817,205	\$ 824,660	\$ 842,461	\$ 863,080
Admin									4		
Admin		Total Water, Sewer & Garbage Serv.	\$ 5,569,688.26	\$ 4,478,625.97	\$ 4,913,019.15	\$ 4,863,971.91	\$ 4,040,233.23	\$ 4,894,507	\$ 4,922,433	\$ 4,948,563	\$ 4,973,592
Admin					25.00	A 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2		1	1 00	10.00	
Admin		Community Services									
Admin											
Admin	1-51-00-00-00-840	FCSS - Provincial Grant	140,778.00	157,148.00	157,148.00	157,148.00	157,148.00	157,148	157,148	157,148	157,148
Admin	1-51-99-91-00-920	FCSS - Drawn From Op Reserve				T = -				-	
Admin											-
Admin		Total FCSS	\$ 140,778.00	\$ 157,148.00	\$ 157,148.00	\$ 157,148.00	\$ 157,148.00	\$ 157,148	\$ 157,148	\$ 157,148	\$ 157,148
Admin						1000					- E-165.5
Admin	1-56-00-00-00-490	Cemetery - Other Revenue	13,695.60	20,263.90	24,182.01	16,359.05	12,126.43	18,000	18,000	18,000	18,000
Admin	1-56-00-00-00-550	Cemetery - Return On Investments	604.79	559.19	757.30	1,268.43		700	700	700	700
Admin	1-56-00-00-01-490	Cemetery - Perpetual Care Fee	845.00	2,665.00	1,980.00	1,215.00	1,515.00	1,900	1,900	1,900	1,900
Admin	1-56-00-00-01-491	Cemetery - Columbarium Replacement Fee	1,075.00	2,000.00	3,500.00	5,500.00	3,000.00	3,000	3,000	3,000	3,000
Admin	1-56-00-00-01-550	Cemetery - Columbarium Return On Investments				4		-	-	-	-
Admin	1-56-99-91-00-920	Cemetery - Drawn From Op Reserve	A		1000						-
Admin											
Admin		Total - Cemetery	\$ 16,220,39	\$ 25,488.09	\$ 30,419,31	\$ 24.342.48	\$ 16,641.43	\$ 23,600	\$ 23,600	\$ 23,600	\$ 23,600
Admin			0 2373			× = 0.00		× 12.653	4. 4.1.2.2		- CA
Admin		Total Community Services	\$ 156,998.39	\$ 182,636.09	\$ 187,567,31	\$ 181,490,48	\$ 173,789.43	\$ 180,748	\$ 180,748	\$ 180,748	\$ 180,748
Admin											7
Planning		Subdivision Land & Development									
Planning									V.		
Planning	1-61-01-00-00-520	Planning & Dev - Building Permits	43,117.10	21,023,57	29,126.34	23,318.21	23,413.25	30,000	30,000	30,000	30,000
Planning	1-61-01-00-01-520	Planning & Dev - Letters of Inquiry	340.00	600.00	760.00	680.00	340.00	500	500	500	500

			2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account	Description	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
Planning	1-61-01-00-02-520	Planning & Dev - Other Permits	6,450.00	5,480.00	5,500.00	7,485.00	8,400.00	6,000	6,000	6,000	6,000
Planning	1-61-01-00-03-520	Planning & Dev - Rezoning Fees	-	135.00	-	100.00	100,00	500	500	500	500
Planning	1-61-01-00-04-520	Planning & Dev - MPC/DAB Fee	450.00	575.00	550.00	250.00	650.00	500	500	500	500
Planning	1-61-01-00-05-520	Planning & Dev - PGE Permits	11,101.24	3,849.16	5,409.10	10,757.95	5,332.52	7,000	7,000	7,000	7,000
Planning											
Planning		Subtotal Planning & Development	61,458.34	31,662.73	41,345.44	42,591.16	38,235.77	44,500	44,500	44,500	44,500
Planning											

				2015	2016	2017		2018	2019	1	2019	2	020	2	021	2	2022
	Account	Description		Actual	Actual	Actual		Actual	Actual	В	udget	Esti	mated	Esti	mated	Est	imated
Planning	1-61-02-00-00-840	Municipal Planning - Provincial Grant		-	43,043.74	-		-	-		-		-		-		_
Planning	1-61-02-00-00-850	Municipal Planning - County Contribution		-	 -	-		-	-		-		_				
Planning	1-61-02-00-01-840	Municipal Planning - Provincial Grant - West Ent		_	 -	 -			 _								
Planning																	
Planning		Subtotal Municipal Planning		-	43,043.74	-		_	-		-		-		-		-
Planning									 								
Planning	1-61-03-00-00-410	Engineering Admin - Other Revenue		-	 -	-		-			-		_		-		-
Planning																	
Planning		Subtotal Engineering Admin.		-	-	-			_		•		-		-		-
Planning																	
Planning	1-61-99-91-00-920	Planning & Dev - Drawn fr. Op. Reserve		30,718.32	 5,550.00	 	l	13,392.89	 _		25,000						
Planning																	
Planning		Subtotal Planning & Dev General		30,718.32	5,550.00	-		13,392.89	-		25,000		-		-		-
Planning																	
Planning		Total Planning & Development	\$	92,176.66	\$ 80,256.47	\$ 41,345.44	\$	55,984.05	\$ 38,235.77	\$	69,500	\$	44,500	\$	44,500	\$	44,500
Planning																	
Admin	1-62-99-91-00-920	Grants - Drawn from Op. Reserve		-	 -	 -			 								
Admin																	
Admin		Total Grants	\$	_	\$ -	\$ 	\$	-	\$ -	\$	-	\$		\$	-	\$	-
Admin					 				 								
вот	1-64-02-00-00-490	BOT - Souvenir Sales		267.07	 1,422.15	219.54		682.47	62.05		200		100		100		100
вот	1-64-02-00-00-491	BOT - Other Goods & Services		245.50	1,707.68	-		-	-		-		-		-		-
вот	1-64-02-00-00-492	BOT - Other Tourism		355.40	 -	_		_	-				-				
вот	1-64-02-00-00-493	BOT - Promotion		4,015.02	 -	-			 -						-		-
вот	1-64-02-00-00-494	BOT - Community Event	ļ	-	 -	 19,593.81	ļ	2,099.50	 286.21		-		-	ļ	-		
вот	1-64-02-00-00-550	BOT - Interest	ļ	726.69	 582.99	 665,68	ļ	1,241.92	 1,140.47		600	ļ	900	ļ	900		900
вот	1-64-02-00-00-560	BOT - Brochure Advertising		5,254.67	3,714.31	5,828.38		5,714.29	6,047.62		10,000		-		6,000		-
вот	1-64-02-00-00-561	BOT - Meeting Room Rental		138.57	 664.99	 678.17		150.00	 381.43		150		150		150		150
вот	1-64-02-00-00-590	BOT - Donations	1		 20.29	15.00		-	 133,33		-	ļ	-	ļ	-		-
вот	1-64-02-00-00-591	BOT - Group Insurance Commission		2,140.37	 2,210.95	1,915.13		2,670.33	 3,056.92		2,000	ļ	2,500	ļ	2,500		2,500
вот	1-64-02-00-00-832	BOT - SCP Grant	ļ	-	 3,528.00	 -		-	 -		-		-				
вот	1-64-02-00-00-840	BOT - Provincial Grant		-	-	7,432.66		188.10	10,161.48		-		6,900		-		-
вот	1-64-02-00-00-842	BOT - STEP Grant		-	-	-		2,205.00	_		1,500		1,500		1,500		1,500

			2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account	Description	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
BOT	1-64-02-00-00-850	BOT - Town of Stettler	-	-	-	-	-		-	-	-
вот	1-64-02-00-00-851	BOT - County of Stettler	_	-	-	-	-	-	-	-	-
BOT	1-64-02-00-00-852	BOT - Other Municipalities	-	-	-	-	-	-	-	-	-
BOT	1-64-02-00-01-852	BOT - Other Muni - Memberships		-		-	-				
BOT											
BOT		Subtotal Board of Trade	13,143.29	13,851.36	36,348.37	14,951.61	21,269,51	14,450	12,050	11,150	5,150
вот											

			2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account	Description	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
вот	1-64-02-03-01-490	BOT - Project - Women's Conference	_	-	5,111.34	1,657.15	2,642.87	2,500	-	_	-
вот	1-64-02-03-04-490	BOT - Project - Shop Stettler	6,150.00	8,573.30	7,907.09	9,380.13	9,447.03	11,750	14,000	14,250	14,500
вот	1-64-02-03-06-490	BOT - Project - Business Wall	3,360.00	3,825.24	2,490.00	1,350.00	230.00	2,500	2,500	2,500	2,500
вот	1-64-02-03-07-490	BOT - Project - General Meeting	-	-	-	-	-	<u>-</u>	-	-	-
BOT	1-64-02-03-08-490	BOT - Project - Trade Show	37,759.56	42,087.04	90,761.66	65,943.84	72,405.64	70,000	70,000	71,500	72,000
BOT	1-64-02-03-09-490	BOT - Project - Seminars/Workshops	1,928.58	6,538.49	-	2,312.39	2,523.26	1,000	500	500	500
BOT	1-64-02-03-10-490	BOT - Project - Luncheons	-	-	106.49	118.13	-	-	-	-	-
вот	1-64-02-03-12-490	BOT - Project - Dr. Recruitment	190,808.99	4,885.53	2,951.87	831.01	45,399.13	-	3,000	3,000	3,000
BOT	1-64-02-03-13-490	BOT - Project - Awards Banquet	13,765.23	11,058.66	8,507.18	18,668.05	12,385.13	14,000	14,000	14,000	14,000
вот	1-64-02-03-14-490	BOT - Destination St. Luncheon	3,660.00	4,897.63	592.01	2,331.12	10,890.91	2,000	5,000	5,000	5,000
вот	1-64-02-03-15-490	BOT - Project - Greenlab	-	-	-	-	-	-	-	-	-
вот	1-64-02-03-19-490	BOT - Project - Dignatary Luncheon	-	-	_	-	-	-	-	-	-
вот	1-64-02-03-24-490	BOT - Project - Open Farm Days	-	-	-	5,608.50	6,162.62	8,000	15,000	15,450	16,000
вот	1-64-02-03-26-490	BOT - Project - Pheasant Festival	55,945.74	68,532.61	62,155.52	76,931.76	98,593.67	70,000	86,000	88,580	91,000
вот	1-64-02-03-27-490	BOT - Project - SWS	885.24	-	(8.33)	1,270.65	_				
BOT											
вот		Subtotal Project	314,263.34	150,398.50	180,574.83	186,402.73	260,680,26	181,750	210,000	214,780	218,500
BOT								, , , , ,			
BOT		Total Board of Trade	327,406.63	164,249.86	216,923.20	201,354.34	281,949.77	196,200	222,050	225,930	223,650
ВОТ				,					, , , , , , , , , , , , , , , , , , , ,		
PLS	1-64-03-00-00-560	HBC - Com Garden - Rental	590.00	600.00	788.40	762.84	1,045.00	850	870	870	870
PLS	1-64-03-00-00-590	HBC - Donation	2,000.00	97.00	5,760.00	49,665.53		-	_	_	_
PLS	1-64-03-00-00-850	HBC - Town Grant				-		_	_	_	_
PLS											
PLS		Subtotal Heartland Beautification Com.	2,590.00	697.00	6,548.40	50,428.37	2,665.00	850.00	870.00	870.00	870.00
PLS		Captotal Houstaina Boattailottain Com.	2,000.00	301.00	3,0 10.10	00,120.07	2,000.00	555.55	0,0.00	0.0.00	0.0.00
Admin	1-64-99-91-00-920	Ec Dev - Drawn From Op Reserve	40,000.00		_	44,567.75		_	_	_	
Admin	1 0 1 00 0 1 00 020										
Admin		Subtotal Ec Dev - Other	40.000.00	-	-	44.567.75		_	_	_	
Admin		Outloan Lo Dev - Onici	70,000.00			44,507.75				-	
Aumin		Tatal Facanamia Davidanment	p 260,006,62 m	164 046 00	¢ 222.474.00	£ 206.250.40	¢ 294.644.77	\$ 197,050	e 222.000	p 226 600	¢ 224.520
		Total Economic Development	\$ 369,996.63 \$	164,946.86	\$ 223,471.60	\$ 296,350.46	\$ 284,614.77	ф 197,050	\$ 222,920	\$ 226,800	\$ 224,520
Planning	1-66-00-00-01-520	Subd Land Dev - Subdivision Fees	6,000.00	(4,600.00)	400.00	800.00	200.00	2,000	2,000	2,000	2,000

			2015		2016	2017		2018	2019	2019	2020	2021	2022
	Account	Description	Actual		Actual	Actual		Actual	Actual	Budget	Estimated	Estimated	Estimated
Planning	1-66-00-00-01-990	Subd Land Dev - Public Reserve-in-Lieu			-	-			-	-	-		-
Planning	1-66-00-00-01-400	Subd Land Dev - Land Sales - M/L	-		-	-		-	-	-	-		
Planning	1-66-00-00-02-400	Subd Land Dev - Land Sales - M/L #4	-		-	-		-		-	_	-	-
Planning	1-66-00-00-04-400	Subd Land Dev - Land Sales - Other	2,380.9	5	19,250.00	-		21,000.00	-	-		-	-
Planning	1-66-00-00-05-400	Subd Land Dev - Land Sales - Emmerson	-		146,179.00	-		-	-	-	-	_	_
Planning	1-66-00-00-06-400	Subd Land Dev - Land Sales - NE Ind.	-			-		-	-	-	_	-	-
Planning	1-66-00-00-07-400	Subd Land Dev - Land Sales - Emmerson M/H	-		-	-		-	-	-	_	-	-
Planning	1-66-00-00-08-400	Subd Land Dev - Land Sales - M/L #5	_		-	-		-	-	-	-	-	-
Planning	1-66-00-00-09-400	Subd Land Dev - Land Sales - M/L #6A	_			-		-	-	-	_	-	-
Planning	1-66-00-00-10-400	Subd Land Dev - Land Sales - M/L #6B	_		-	61,300.0	0	-	-	-	-	-	-
Planning	1-66-00-00-03-590	Subd Land Dev - Utility Development Agreement	6,090.0	2	28,983.90	20,392.4	7	2,289.99	14,353.00	-	-	-	-
Planning	1-66-00-00-05-520	Subd Land Dev - Botha Subdivision Fees			-							-	<u> </u>
Planning													
Planning		Subtotal Land Sales & Other	14,470.9	7	189,812.90	82,092.4	7	24,089.99	14,553.00	2,000	2,000	2,000	2,000
Planning													
Planning	1-66-99-91-00-920	Subd Land Dev - Drawn From Op Reserves	-	****	-	-		8,655.35	-		-		
Planning							_ _						
Planning		Subtotal Subd Land Dev General	-	***************************************	-			8,655,35	-	_	_	_	_
Planning													
Planning		Total Subdivision Land & Dev.	\$ 14,470.9	7 \$	189,812.90	\$ 82,092.4	7 \$	32,745.34	\$ 14,553.00	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Planning							=						
1		Total Subdivision Land & Development	\$ 476,644.2	6 \$	435,016.23	\$ 346,909.5	1 \$	385,079.85	\$ 337,403.54	\$ 268,550	\$ 269,420	\$ 273,300	\$ 271,020
		Total Subdivision Early & Development	Ψ 4, 0,044,2		-100,010,20	Ψ 0-40,000.0	•	000,010.00	ψ σσι, του.σ-	200,000	4 200,420	2.0,000	211,020
		Partition of Land Davids											
		Building & Land Rentals	i				_						
	4 07 00 04 00 500	Age state to the state of the s					_						
Admin	1-67-99-91-00-920	Affordable Housing - Drawn From Op Reserve	-		-	-		-	-	-	-	-	_
Admin	1-67-99-92-00-940	Affordable Hsg - Trsf from Capital				-				-	-		
Admin													
Admin		Subtotal Affordable Housing	-		-	-	_	-		-	-	-	-
Admin							_ _						
Planning	1-69-01-00-00-560	Land Rental - SE9-39-19-W4	2,381.9		2,380.95	2,380.9	_	2,380.95	2,380.95	2,380	2,380		2,380
Planning	1-69-01-00-02-560	Land Rental - NW4-39-19-W4 & LS11	3,668.3	6	3,668.36	3,493.6	8	3,493.68	3,493.68	3,500	3,500	3,500	3,500

			2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account	Description	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
Planning	1-69-01-00-04-560	Land Rental - Pt SW27-38-22-W4	-	-	-			-		_	-
Planning	1-69-01-00-05-560	Land Rental - Parcel D Plan 2891ET	522.00	522.00	497.15	497.15	497.15	500	500	500	500
Planning	1-69-01-00-06-560	Land Rental - Telus	1,920.00	-	-	-	-	-	-	-	-
Planning	1-69-01-00-07-560	Land Rental - Wetlands PTNW13-39	-	-	1,026.00	-	-	850	850	850	850
Planning	1-69-01-00-08-560	Land Rental - Road Use	6,500.00	(1,995.50)	3,804.50	4,756.88	4,304.50	4,300	4,300	4,300	4,300
Planning	1-69-01-00-09-560	Land Rental - Atco NE Ind. 40 St.	2,190.42	2,190.42	2,190.42	-	-	-	-	-	-
Planning	1-69-01-00-10-560	Land Rental - NW36-38-20-W4					-				
Planning											
Planning		Subtotal Land Rental	17,182.73	6,766.23	13,392.70	11,128.66	10,676.28	11,530	11,530	11,530	11,530
Planning											
Planning	1-69-23-00-00-560	AE Kennedy Rental - Health Unit	171,247.83	178,613.40	185,978.91	190,582.29	177,999.58	194,265	197,950	204,400	205,300
Planning											
Planning		Subtotal AE Kennedy Rental	171,247.83	178,613.40	185,978.91	190,582.29	177,999.58	194,265	197,950	204,400	205,300
Planning											

***************************************			2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account	Description	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
											,
Admin	1-69-00-00-00-560	General Rental - Miscellaneous	2,200.00	2,201.00	2,201.00	2,201.00	2,201.00	2,200	2,200	2,200	2,200
Admin	1-69-25-00-00-560	Rental - Ambulance Station	18,698.00	18,866.00	20,108.00	20,108.00	20,108.00	20,100	20,100	20,100	20,100
Admin	1-69-73-11-01-560	Rental - SRC - Library	42,000.00	4 2,000.00	42,000.00	40,000.00	40,500.00	40,000	42,000	42,000	42,000
Admin	1-69-99-91-00-920	Rental - Drawn from Op. Reserves	-	-	-	-	-	15,000	-		-
Admin	1-69-99-92-00-940	Rental - Transfer from Capital	<u>-</u>								
Admin											
Admin		Subtotal Other Rental	62,898.00	63,067.00	64,309.00	62,309.00	62,809.00	77,300	64,300	64,300	64,300
Admin											
		Total Building & Land Rentals	\$ 251,328.56 \$	248,446.63	\$ 263,680.61	\$ 264,019.95	\$ 251,484.86	\$ 283,095	\$ 273,780	\$ 280,230	\$ 281,130
PLS		Parks & Leisure									
PLS											
PLS	1-71-00-00-00-410	P & L - Bad Debt Recovery	-	-	-	-	-	-	-	_	-
PLS	1-71-00-00-00-490	P & L - Miscellaneous Revenue	836.54	1,063.59	1,644.15	4,265.31	1,770.33	2,520	2,000	2,000	2,000
PLS	1-71-00-00-00-510	P & L - Penalties	40.00	(40.00)	-	-	-	-	-		
PLS	1-71-00-00-00-832	P & L - SCP Grant	-	-	3,532.00	4,896.00	-	-	_		
PLS	1-71-00-00-01-590	P & L - Donations	1,160.00	600.00	1,250.00	-	-	1,000	1,000	1,000	1,000
PLS	1-71-99-91-00-920	P & L - Drawn From Op Reserve	-	-	-	-	-	-		-	-
PLS	1-71-99-92-00-940	P & L - Drawn From Capital	-	_	-						
PLS											
PLS		Total Parks & Leisure Board	\$ 2,036.54 \$	1,623.59	\$ 6,426.15	\$ 9,161.31	\$ 1,770.33	\$ 3,520	\$ 3,000	\$ 3,000	\$ 3,000
PLS											
PLS	1-72-00-00-81-413	P & L - Parent & Tot Skating	259.08	163.83	106.68	209.54	156.21	200	200	200	200
PLS	1-72-00-00-81-414	P & L - Noon Hockey & Skating	1,748.55	1,383.12	1,941.77	1,880.25	1,743.28	1,200	1,800	1,800	1,800
PLS	1-72-00-00-82-410	P & L - Ball Diamond - Fees	9,400.00	10,986.25	10,387.50	9,975.00	18,895.00	12,000	8,760	8,900	9,040
PLS	1-72-00-00-82-490	P & L - Ball Diamond - Misc.	_	483.81	1,142.84	857.13	505.71	_	5,000	5,000	5,000
PLS	1-72-00-00-82-850	P & L - Ball Diamond - County Trsf.	-	_	-	-	-	-	-	-	_
PLS	1-72-00-00-86-411	P & L - Soccer Field - Fees	6,800.00	7,305.00	7,000.00	7,000.00	7,100.00	7,300	7,200	7,300	7,400
PLS	1-72-00-00-86-490	P & L - Soccer Field - Misc.	-	-	-	-	-	_	-	-	-
PLS	1-72-00-00-86-850	P & L - Soccer Field - County Trsf.	-	-	-	-	-		-	-	-
PLS	1-72-00-00-88-410	P & L - Adult Badminton		-	_	-	_	-	-	-	-
PLS	1-72-00-00-95-410	P & L - Adult Volleyball	-	-	_	-		-	-	_	-

			2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account	Description	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
PLS	1-72-00-00-97-410	P & L - Go Girl Fees	-	-	-	-	-	-	-	-	-
PLS	1-72-00-00-97-411	P & L - Child Mind Fee	-	_	-	_	-	_	-	-	-
PLS	1-72-00-00-97-412	P & L - Wellness Network Fees	1,320.00	4,147.80	100.00	-	-	-	-	_	_
PLS	1-72-00-00-97-490	P & L - Major Events	1,000.00	1,135,00	1,000.00	-		_	-	-	-
PLS	1-72-00-00-97-830	P & L - Canada Day Grant	599.00	1,500.00	-	1,500.00	1,500.00	1,500	1,500	1,500	1,500
PLS	1-72-00-00-97-840	P & L - Provincial Grant	-	-	-	-	-	-	-	-	-

			2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account	Description	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
PLS	1-72-00-00-98-590	P & L - Tar Trek	367.62	-		-		-	-	-	_
PLS	1-72-00-00-98-850	P & L - Events - County Transfer	-		-	-	-	-	-	-	-
PLS	1-72-00-00-99-410	P & L - Clinics & Courses			-	-					
PLS											
PLS		Total Parks & Leisure Programs	\$ 21,494.25	\$ 27,104.81	\$ 21,678.79	\$ 21,421.92	\$ 29,900.20	\$ 22,200	\$ 24,460	\$ 24,700	\$ 24,940
PLS											
PLS	1-73-11-00-00-416	Rec Centre - Public Skating Sponsors	5,902.38	4,200.00	4,420.00	4,200.00	3,000.00	3,500	4,200	5,000	5,000
PLS	1-73-11-00-00-560	Rec Centre - Board Advertising	20,672.77	17,285.89	19,460.95	18,865.65	13,905.00	20,300	20,400	20,400	20,400
PLS	1-73-11-00-00-561	Rec Centre - Zamboni Advertising	1,500.00	1,500.00		410.00	-	600	1,230	1,230	1,230
PLS	1-73-11-00-00-562	Rec Centre - Pepsi Agreement	-	-	-	-	-	_	-	-	-
PLS	1-73-11-00-00-563	Rec Centre - Ice Logo Avertising	-	-	-	600.00	-	600	600	1,200	2,400
PLS	1-73-11-00-01-560	Rec Centre - Rental - Concession	12,664.41	9,857.64	12,008.10	10,859.49	13,419.97	15,500	15,500	15,500	15,500
PLS	1-73-11-00-01-561	Rec Centre - Rental - Meeting Rooms	12,278.63	8,508.32	19,256.45	11,358.46	14,832.18	18,000	12,000	12,000	12,000
PLS	1-73-11-00-01-562	Rec Centre - Rental - NonIce (Trade Show)	12,730.15	11,595.79	8,319.94	6,364.75	3,416.76	14,000	12,000	12,000	12,000
PLS	1-73-11-00-01-563	Rec Centre - Rental - Other Ice	15,954.25	13,524.25	15,942.55	19,318.48	34,042.67	33,000	16,000	16,500	17,000
PLS	1-73-11-00-01-564	Rec Centre - Rental - Summer Ice	44,104.58	52,404.15	35,266.60	45,113.56	31,876.24	52,100	35,000	35,500	36,000
PLS	1-73-11-00-01-565	Ice Rental - Figure Skating Club	20,612.01	26,765.21	24,315.04	23,406.99	16,395.83	27,000	25,125	25,960	26,800
PLS	1-73-11-00-01-566	Ice Rental - Minor Hockey	127,661.72	81,753.73	128,075.32	87,041.40	56,696.99	105,000	108,750	112,375	116,000
PLS	1-73-11-00-02-562	Ice Fees - Adults	26,690.64	11,298.70	30,104.33	20,775.12	14,231.31	31,500	29,700	30,690	31,680
PLS	1-73-11-00-03-560	Ice Fees - Junior "B"	14,708.76	16,459.75	11,965.83	11,965.00	6,063.75	17,400	12,750	13,175	13,600
PLS	1-73-11-00-03-561	Ice Fees - Bantam AAA	455.00	-	-	-	-	-	_	_	-
PLS	1-73-11-00-04-560	Tournament Fees - Hockey	6,135.35	6,851.34	5,825.63	12,230.63	6,860.63	8,500	7,500	7,750	8,000
PLS	1-73-11-02-00-850	Rec Centre - County Transfer	513,451.54	495,612.29	471,008.25	473,521.29	-	471,600	466,000	469,000	474,000
PLS											
PLS		Total Recreation Centre	\$ 835,522.19	\$ 757,617.06	\$ 785,968.99	\$ 746,030.82	\$ 214,741.33	\$ 818,600	\$ 766,755	\$ 778,280	\$ 791,610
PLS											
PLS	1-73-12-05-00-410	Fitness Area - Advanced	1,872.00	1,340.00	660.00	330.00	770.00	2,700	500	500	500
PLS	1-73-12-05-00-411	Fitness Area - Drop-In	10,248,56	9,581.25	7,945.36	8,457.99	7,330.26	9,100	9,100	9,100	9,100
PLS	1-73-12-05-00-590	Fitness Area - Donation	_	_	_	_	· -	_	_	-	_
PLS	1-73-12-05-00-840	Fitness Area - Prov. Grant	_	_	-	-	-	-	_	-	-
PLS	1-73-12-05-01-410	Fitness Area - Programs	20.040.07	20,353.22	17.038.46	18,022.58	14,940.83	21,500	20,000	20,000	20,000
PLS	1-73-12-05-02-410	Fitness Area - Annual Pass	6,931.46	8,276.58	8,470.19	9,632.94		7,300	7,600	7,900	8,200
PLS											
L L3					L	L				1	

			2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account	Description	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
PLS		Total Fitness Area	39,092.09	39,551.05	34,114.01	36,443.51	29,146.04	40,600	37,200	37,500	37,800
PLS											
PLS	1-73-13-00-00-410	Pool - Swim Registration Fees	18,872.75	25,807.50	26,767.50	29,636.02	28,002.00	28,000	25,250	25,250	25,250
PLS	1-73-13-00-00-490	Pool - Sale of Other Goods & Services	3,225.28	3,600.03	2,613.09	3,024.43	2,223.71	3,250	3,250	3,500	3,500
PLS	1-73-13-00-00-590	Pool - Swim Sponsorship	-	-	_	-	-	-	-	- 1	
PLS	1-73-13-00-00-850	Pool - County Transfer	-	-	-	-	-	-		-	
PLS	1-73-13-00-01-410	Pool - Admission - Public	74,874.44	83,753.19	84,854.63	86,896.90	70,933.62	68,000	68,000	68,500	69,000
PLS	1-73-13-00-01-411	Pool - Admission - 3 Month	16,966.86	16,499.22	17,994.48	16,262.11	17,472.40	18,000	18,000	18,250	18,500
PLS	1-73-13-00-01-413	Pool - Admission - 12 Month	36,620.74	49,556.35	55,850.78	76,097.51	65,063.96	50,000	52,000	53,000	54,000
PLS	1-73-13-00-01-414	Pool - Admission - 10X	20,820.67	24,528.63	23,383.36	23,899.07	19,476.58	22,500	23,000	23,500	24,000
PLS	1-73-13-00-01-415	Pool - Admission - 1 Month	17,924.14	19,659.02	15,303.79	16,212.77	12,996.34	18,250	18,500	18,750	19,000
PLS	1-73-13-00-02-410	Pool - Advance Aquatics	9,674.10	8,844.75	6,474.85	9,859.89	8,527.50	6,000	7,000	7,250	7,500
PLS	1-73-13-00-10-560	Pool - Group Rental	10,391.18	13,692.50	14,514.94	7,715.03	8,774.87	7,000	7,500	8,000	8,250
PLS	1-73-13-00-10-561	Pool - Private Functions	5,395.24	5,264.76	5,543.10	6,184.05	5,510.50	6,000	6,250	6,500	6,750
PLS	1-73-13-00-11-560	Pool - Locker Rental	4,633,00	3,971.10	4,379.50	5,079.72	889.85	4,500	5,000	5,250	5,250
PLS	1-73-13-00-12-560	Pool - Swim Club	4,907.51	4,691.58	10,075.84	7,245.27	5,170.79	6,250	6,000	6,500	6,500
PLS	1-73-13-00-13-560	Pool - School Registration	41,150.80	34,170.00	37,350.00	39,720.00	38,550.00	40,500	41,000	41,000	41,500
PLS	1-73-13-00-14-590	Pool - Donations	_	-	-	-	-	-	-	-	-
PLS	1-73-13-00-15-490	Pool - Snacks for Resale	3,407.18	3,650.10	4,010.48	3,964.19	3,791.80	3,750	4,000	4,000	4,000
PLS											
PLS		Total Pool	\$ 268,863.89	297,688.73	\$ 309,116.34	\$ 331,796.96	\$ 287,383.92	\$ 282,000	\$ 284,750	\$ 289,250	\$ 293,000
PLS											
PLS	1-73-99-91-00-920	Facilities -Drawn From Op Reserve	89,679.56			11,388.67	-	51,500	-	_	-
PLS	1-73-99-92-00-930	Facilities - Cont from Op Functions	-	_	_	-	-	_	-	_	-
PLS	1-73-99-94-00-990	Facilities - Contributed from Surplus	102,488.00	-	-	-	-	-	_	-	-
PLS	1-73-99-94-01-990	Facilities - Cont. from Surplus (Capital)	-	-		-			-		-
PLS											
PLS		Total Facilities	\$ 192,167.56	- -	\$ -	\$ 11,388.67	\$ -	\$ 51,500	\$ -	\$ -	\$ -
PLS							,				
PLS	1-74-14-00-00-490	Community Hall - Pop Machine/Dispensor	-	_	_	-	_	_	_	-	
PLS	1-74-14-00-00-560	Community Hall - Hall Rental	44,266.71	47,082.08	39,657.85	39,559.30	28,232.15	38,000	40,000	40,000	40,000
PLS	1-74-14-00-00-561	Community Hall - Bar Rental	_	_	-	_	<u> </u>	-	-		-
PLS	1-74-14-00-00-562	Community Hall - Kitchen Rental	_	_	_	_		-	-	_	_
	1				1	·		t	1		L

			20	15	2016		2017		2018	2019		2019		2020		2021	2	2022
	Account	Description	Act	ual	Actual		Actual		Actual	Actual	E	Budget	Es	timated	Es	timated	Esti	imated
PLS	1-74-14-00-00-590	Community Hall - Donations		-	-		-		-	 -		-		_		_		
PLS	1-74-14-00-01-490	Community Hall - Miscellaneous Revenue			-		-			-		-		-				
PLS	1-74-14-00-00-840	Community Hall - Capital		-	-		-		-	 _		-		-		-		-
PLS	1-74-99-91-00-920	Culture - Drawn From Op Reserve	88	8,000.00	15,000.00		6,689.40		20,393.27	-		15,000		_		-		_
PLS	1-74-99-92-00-930	Culture - Cont. from Op Functions		-	-		-		-	_		_		-		-		-
PLS	1-74-99-92-00-940	Culture - Transfer to Operating		-		_	-					_				-		-
PLS								T										
PLS		Total Community Hall	\$ 132	2,266.71	\$ 62,082.08	\$	46,347.25	\$	59,952.57	\$ 28,232.15	\$	53,000	\$	40,000	\$	40,000	\$	40,000
PLS								-										
PLS	1-74-16-00-00-410	Seniors - Drop In Fee		8,494.63	8,693.43		9,270.89		9,244.56	 8,345.96		6,200		9,000		9,000		9,000
PLS	1-74-16-00-00-560	Seniors - Rental	-	4,752.62	4,820.24		1,455.33		8,624.22	12,160.14		5,200		7,875		7,875		7,875
PLS	1-74-16-00-00-590	Seniors - HUB		_			6,000.00		6,000.00	 6,000.00		6,000		6,000		6,000		6,000
PLS						1												
PLS		Total Seniors	\$ 13	3,247.25	\$ 13,513.67	\$	16,726.22	\$	23,868.78	\$ 26,506.10	\$	17,400	\$	22,875	\$	22,875	\$	22,875
PLS																		

			2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account	Description	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
		Company of the Compan	The fire or Yard Consequent and Consequence (Consequence of Consequence of Conseq	Control of the Contro		Table 1 of the Control of the Contro	and of the developing a first transported and a state of the consequence of the first point to recommend or	- Control of the Cont	of the Constitution of the		Seminar approximate approximate approximate approximate to the seminar to the seminar approximate appr
PLS	1-77-01-00-00-560	Parks - Lions Campground Rental	105,618.62	99,355.42	97,612.93	83,994.76	149,598.99	90,000	100,000	115,000	115,000
PLS											
PLS	Miles de la constantina della	Subtotal Lions Campground	105,618.62	99,355.42	97,612.93	83,994.76	149,598.99	90,000	100,000	115,000	115,000
PLS											
PLS	1-77-00-00-00-840	Parks - Provincial Grant	-	-	_	_	_	_	_	_	_
PLS	1-77-00-00-00-842	Parks - STEP Grant	-	17,908.52	17,044.50	20,330.59	8,348.00	-	-	-	-
PLS	1-77-00-00-00-990	Parks - Parkland Dedication Funds	-	-	-	_	-	-	-	-	-
PLS	1-77-00-00-02-590	Parks - Donation	(14,700.00)	1,000.00	25,000.00	4,300.00	2,600.00	-	_	_	-
PLS	1-77-00-00-03-590	Parks - Skateboard Donation	-	-	-	-	-	-	-	-	-
PLS	1-77-00-00-02-990	Parks - School Contribution	_	-	-	-	-	-	_	-	-
PLS	1-77-02-00-00-490	Parks - General - Miscellaneous Revenue	-	-	_	_	-	-	-	-	-
PLS	1-77-02-00-00-590	Parks - General - Walking Path Donation	-	_	_	_	_	-	-	-	-
PLS	1-77-03-00-00-990	Parks - Sharpe - Legion Contribution	984.40	915.18	970.87	1,043.23	-	-	_	_	-
PLS	1-77-05-00-00-990	Parks - Tree Grant	-	•	-	-	-	-	-	-	-
PLS	1-77-10-00-00-590	Parks - General - Memorial - Donation	425.00	1,200.00	425.00	1,200.00	400.00	650	650	650	650
PLS	1-77-99-91-00-920	Parks - Drawn From Op Reserve	23,700.00	9,080.00	-	457.04	_	25,000	_		
PLS	1-77-99-92-00-930	Parks - Cont from Op Functions	-	-	_	-	-	-	-	_	-
PLS	1-77-99-92-00-940	Parks - Drawn from Capital	_	_	_	-	-	-	-	-	-
PLS	1-77-99-94-00-990	Parks - Contr. from Surplus					-				
PLS											
PLS		Subtotal Other Park Revenue	10,409.40	30,103.70	43,440.37	27,330.86	11,348.00	25,650	650	650	650
PLS											
PLS		Total Parks	\$ 116,028.02	\$ 129,459.12	\$ 141,053.30	\$ 111,325.62	\$ 160,946.99	\$ 115,650	\$ 100,650	\$ 115,650	\$ 115,650
PLS											
PLS		Total Recreation, Parks & Culture	\$ 1,620,718.50	\$ 1.328.640.11	\$ 1.361.431.05	\$ 1.351.390.16	\$ 778.627.06	\$ 1,404,470	\$ 1,279 690	\$ 1311255	\$ 1,328,875
PLS		Total Residuali, Fario d Salare	Ψ 1,020,110.00	Ψ 1,020,040.11	Ψ 1,001,401.00	4 1,001,000.10	Ψ 110,021.00	ψ 1,404,470	Ψ 1,270,000	Ψ 1,011,200	Ψ 1,020,070
20											
Admin		Excess Collections/Contingency									
Admin		Excess concerns sommingency									
Admin	1-97-00-00-00-990	Excess Collection of Requisitions			_			_			
Admin	1-97-00-00-01-990	Under Collection of Requisitions	(4,499.92)	(5,733.37)	(1,009.44)	669.31			-		-
Admin	1-97-99-91-00-920	Operating Contingency - Drawn From Op Reserve		(5,755.57)	(1,009.44)	009.31	<u>-</u>	_			·
	1-01-00-01-00-020	Operating Contingency - Drawn From Op Reserve							ļ- <u>-</u>		
Admin						<u> </u>		1		<u> </u>	

		2015	2016		2017	2018	2019		2019	2	020	20)21	20	22
	Account Description	Actual	Actual		Actual	Actual	Actual	E	Budget	Esti	imated	Estin	nated	Estin	nated
Admîn	Total Operating Contingency	\$ (4,499.92) \$	(5,733.37)	\$	(1,009.44)	\$ 669,31	\$ N-	\$	-	\$		\$	-	\$	
Admin				<u> </u>											
Admin	Total Excess Collections/Conting.	\$ (4,499.92) \$	(5,733.37)	\$	(1,009.44)	\$ 669.31	\$ -	\$	-	\$	-	\$	-	\$	-
Admin															
Admin															j

			2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account	Description	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
Admin		Taxes									
Admin											
Admin	1-99-01-00-01-111	Taxes - Municipal	5,324,666.97	5,518,374.85	5,645,219.98	5,782,194.77	5,933,400.65	5,933,430	6,021,194	6,097,756	6,175,284
Admin											
Admin		Subtotal Municipal Taxes	5,324,666.97	5,518,374.85	5,645,219.98	5,782,194.77	5,933,400.65	5,933,430	6,021,194	6,097,756	6,175,284
Admin											
Admin	1-99-01-00-02-111	Taxes - School - Residential	1,307,598.64	1,321,204.95	1,344,281.49	1,400,456.35	1,456,512.34	1,456,749	1,404,101	1,431,465	1,460,134
Admin	1-99-01-00-03-111	Taxes - School - Non-Residential	850,618.58	865,729.73	876,985.98	921,394.29	959,814.68	958,523	930,708	926,057	926,157
Admin	1-99-01-00-04-111	Taxes - Senior Housing	246,490.82	272,954.73	291,496.81	314,271.31	331,438.96	331,308	347,873	365,267	383,530
Admin	1-99-01-00-05-111	Taxes - DIP				411.12	960.26	415	960	960	960
Admin											
Admin		Subtotal Non-Municipal Taxes	2,404,708.04	2,459,889.41	2,512,764.28	2,636,533.07	2,748,726.24	2,746,995	2,683,642	2,723,749	2,770,781
Admin				***************************************							
Admin		Total Taxes	\$ 7,729,375.01	\$ 7,978,264.26	\$ 8,157,984.26	\$ 8,418,727.84	\$ 8,682,126.89	\$ 8,680,425	\$ 8,704,836	\$ 8,821,505	\$ 8,946,065
Admin											
Admin											
Admin		General Government (Part 2)									
Admin											
Admin	1-99-02-00-01-140	Business Taxes	6,450.00	6,450.00	6,300.00	6,375.00	6,600.00	6,400	6,400	6,400	6,400
Admin	1-99-02-00-01-510	Penalties & Costs on Taxes	41,244.22	55,001.14	58,643.56	62,755.33	64,476.16	60,000	61,000	62,000	62,000
Admin	1-99-02-00-01-540	Franchise - Gas	426,752.20	751,287.57	796,076.60	882,938.06	653,237.68	918,000	936,000	955,000	974,000
Admin	1-99-02-00-02-540	Franchise - Electric	354,017.36	342,295.24	359,963.67	668,075.38	583,134.08	679,000	712,000	727,000	741,628
Admin											
Admin		Subtotal Other General Operations	828,463.78	1,155,033.95	1,220,983.83	1,620,143.77	1,307,447.92	1,663,400	1,715,400	1,750,400	1,784,028
Admin											
Admin	1-99-02-00-02-550	Returns on Investments	51,075.87	62,644.97	105,794.74	159,246.33	205,139.07	120,000	130,000	140,000	140,000
Admin	1-99-02-00-03-550	Internal Interim Financing	-	-	-	-	-	-	-	-	-
Admin											
Admin		Subtotal Returns on Investments	51,075.87	62.644.97	105,794,74	159,246,33	205,139.07	120,000	130,000	140,000	140,000
Admin					,	,		,,,,,,			
Admin	1-99-02-00-04-740	Consolidated Unconditional Municipal Grant	_	_	_	_	_	_	-	-	-
Admin		•									
Admin		Subtotal Grants			_			_			

			2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account	Description	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
Admin								:			
Admin	Tota	Other Revenue	\$ 879,539.65	\$ 1,217,678.92	\$ 1,326,778.57	\$ 1,779,390.10	\$ 1,512,586.99	\$ 1,783,400	\$ 1,845,400	\$ 1,890,400	\$ 1,924,028
Admîn											
Admin	Tota	l General Government (Part 2)	\$ 879,539.65	5 \$ 1,217,678.92	\$ 1,326,778.57	\$ 1,779,390.10	\$ 1,512,586.99	\$ 1,783,400	\$ 1,845,400	\$ 1,890,400	\$ 1,924,028
Admin											
	Tota	l Revenue	\$ 18,839,346.74	\$ 17,370,213.48	\$ 18,599,300.32	\$ 18,954,037.43	\$ 16,925,085.20	\$ 19,322,728	\$ 18,952,898	\$ 19,181,603	\$ 19,386,917

			2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
Admin		General Government										
Admin												
Admin	2-11-00-00-00-151	Council - Honorarium	127,606.53	131,373.05	127,165.06	123,228.76	139,500.08	144,836.73	148,400	152,300	154,160	155,980
Admin	2-11-00-00-00-158	Council - Per Diem	31,806.62	22,489.90	23,486.65	21,710.00	21,450.00	14,170.00	27,000	27,000	27,000	27,000
Admin	2-11-00-00-00-211	Council - Travel & Subsistence	19,944.59	15,055.27	16,030.22	21,274.08	16,527.50	22,542.73	16,000	22,000	22,000	22,000
Admin	2-11-00-00-00-214	Council - Membership/Conference Fees	17,001.59	12,670.53	13,382.78	16,165.90	16,026.10	15,033.73	15,000	16,000	16,000	16,000
Admin	2-11-00-00-00-511	Council - Stationery & Supply	568.40	538.06	164.00	3,522.15	1,157.17	2,350.00	700	2,000	2,000	2,000
Admin	2-11-99-91-00-764	Council - Trsf to Operating Reserve	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	-	2,000	2,000	2,000	2,000
Admin												
Admin		Total Council & Legislative	\$ 198,927.73	\$ 184,126.81	\$ 182,228.71	\$ 187,900.89	\$ 196,660.85	198,933.19	\$ 209,100	221,300	223,160	224,980
Admin												
Admin	2-12-01-00-00-111	Admin - Salary	589,181.16	620,823.16	635,607.07	676,015.00	670,020.32	652,495.99	680,720	727,310	700,070	719,730
Admin	2-12-01-00-00-211	Admin - Travel & Subsistence	14,248.46	10,494.74	14,637.90	12,374.96	10,702.36	14,251.48	12,000	14,000	14,000	14,000
Admin	2-12-01-00-00-214	Admin - Registration & Membership	4,082.45	3,205.50	2,216.00	3,541.18	2,610.75	4,940.76	6,000	6,000	6,000	6,000
Admin	2-12-01-00-00-216	Admin - Training	2,174.25	475.00	5,426.00	3,977.27	2,967.52	4,757.69	5,000	6,000	6,000	6,000
Admin	2-12-01-00-00-225	Admin - Land Titles	1,515.00	610.00	814.00	592.18	1,101.55	1,086.50	1,300	1,300	1,300	1,300
Admin	2-12-01-00-00-231	Admin - Accounting & Audit	14,000.00	16,500.00	20,000.00	15,500.00	17,800.00	400.00	20,000	20,000	20,000	20,000
Admin	2-12-01-00-00-232	Admin - Legal	391.63	1,089.77	2,548.59	4,002.30	(133.40)	-	15,000	5,000	5,000	5,000
Admin	2-12-01-00-00-239	Admin - Other Services	450.00	75.00	53,00	452.16	570.00	-	750	750	750	750
Admin	2-12-01-00-00-272	Admin - Damage Claims	_	-		_	-	7,050.21	-	-	-	-
Admin	2-12-01-00-00-274	Admin - Insurance & Bond Premiums	53,496.79	66,433.32	48,873.57	48,916.18	52,936.83	55,211.15	51,150	56,320	57,450	58,600
Admin	2-12-01-00-00-811	Admin - Bank Service Charge	6,824.98	7,599.73	6,641.58	8,805.33	8,458.53	6,418.03	8,500	8,500	8,500	8,500
Admin	2-12-01-00-00-910	Admin - Allowance for Tax Rebates	-	-	-	-	-	-	-	-	-	-
Admin	2-12-01-00-00-920	Admin - Uncollectable Accounts	_	-	-	_	-	-	-	_	-	-
Admin	2-12-01-00-00-991	Admin - Cash Short/Over	(0.77)	4.39	(25.36)	(197.85) (17.99)	(72.38)	50	50	50	50
Admin	2-12-01-00-01-216	Admin - Safety Program	4,983.13	9,590.03	7,837.95	17,677.12	15,993.11	10,712.18	14,000	14,000	14,000	14,000
Admin	2-12-01-00-01-239	Admin - Study	_	13,913.83	-	_	_	-	-	_	-	-
Admin												
Admin		Subtotal Administration	691,347.08	750,814.47	744,630.30	791,655.83	783,009.58	757,251.61	814,470	859,230	833,120	853,930
Admin			1 1,2 1,100	,	,	,		,	,	,200	, /20	
Admin	2-12-02-00-00-112	Office - Repair Wages	1,505.19	2,985.88	3,926.40	4,103.51	9,323.88	2,112.96	6,660	7,000	7,140	7,270
Admin	2-12-02-00-00-221	Office - Advertising	2,588.13	3,324.82	1,394.05	1,737.28	2,671.92	2,198.82	2,600	2,600	2,600	2,600
Admin	2-12-02-00-00-222	Office - Telephone	6,893.70	6,963.55	6,912.46	6,661.25	6,991.74	6,630.79	7,000	7,000	7,000	7,000
Admin	2-12-02-00-00-223	Office - Postage	10,155.19	9,580.43	8,255.82	9,826.80	9,250.22	10,138.10	13,000	12,000	12,000	12,000

	Account Number			2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
ł I												
Admin	2-12-02-00-00-224	Office - Freight	140.09	68.25	24.70	-	-	54.93	300	300	300	300
Admin :	2-12-02-00-00-225	Office - Subscriptions	862.20	644.55	871.72	783.51	577.09	147.65	860	860	860	860
Admin	2-12-02-00-00-237	Office - Janitor	21,574.45	22,527.67	24,769.51	22,534.81	23,884.58	21,177.87	26,430	26,430	26,430	26,430
Admin	2-12-02-00-00-252	Office - Purchase Building Repair	4,457.14	6,335.74	14,889.24	3,896.85	8,200.79	6,539.97	4,000	4,000	4,000	4,000
Admin	2-12-02-00-00-254	Office - Other Repair	-	2,774.00	3,845.05	922.86	179.51	164.99	2,000	2,000	2,000	2,000
Admin	2-12-02-00-00-263	Office - Equipment Rental	-	-	-	750.00	-	-	2,000	2,000	2,000	2,000
Admin	2-12-02-00-00-275	Office - Security Fee	257.94	-	437.86	629.79	368.43	572.37	630	630	630	630
Admin	2-12-02-00-00-511	Office - Stationery & Supply	12,128.83	10,290.89	10,842.75	9,653.62	9,860.09	9,410.46	12,500	12,000	12,000	12,000
Admin	2-12-02-00-00-519	Office - Household Goods	3,486.99	3,159.95	3,688.86	3,847.21	2,795.22	3,105.61	3,900	3,900	3,900	3,900
Admin	2-12-02-00-00-554	Office - Building Repair Material	153.76	1,460.42	1,367.93	3,211.29	1,109.99	341.14	1,500	1,500	1,500	1,500
Admin	2-12-02-00-00-581	Office - Gas	4,640.82	3,743.50	3,957.61	4,659.36	5,225.26	3,210.89	5,236	4,071	4,326	4,620
Admin	2-12-02-00-00-582	Office - Power	14,437.98	13,875.17	14,622.35	14,650.49	15,713.07	10,482.51	12,211	11,603	10,934	11,105
Admin	2-12-02-00-00-583	Office - Water	646.06	1,233.86	1,501.99	948.68	941.42	807.27	1,000	1,000	1,000	1,000
Admin	2-12-02-00-10-254	Office - Other Joint Expense	239.80	2,720.00				477.86				
Admin												
Admin		Subtotal Office	84,168.27	91,688.68	101,308.30	88,817.31	97,093.21	77,574.19	101,827	98,894	98,620	99,215
Admin												
Admin	2-12-03-00-00-225	Computer - Subscriptions	-	-	2,187.00	2,924.25	2,906.00	4,683.00	3,500	5,450	5,900	5,450
Admin	2-12-03-00-00-511	Computer - Data Processing Supplies	6,710.86	8,989.34	6,920.13	3,580.25	692.00	2,609.50	9,000	4,500	4,500	4,500
Admin	2-12-03-00-01-239	Computer - Software Support	13,904.20	15,922.60	17,362.06	13,836.50	15,955.94	19,180.80	20,000	21,000	21,000	21,000
Admin	2-12-03-00-02-239	Computer - Maintenance	206.50	620.40	495.00	210.00	-	207.31	1,000	1,000	1,000	1,000
Admin	2-12-03-00-03-239	Computer - Diamond Enhancement Plan	19,585.61	20,795.66	21,132.90	22,057.20	21,786.99	22,876.30	23,000	23,000	23,000	23,000
Admin												
Admin		Subtotal Computer Services	40,407.17	46,328.00	48,097.09	42,608.20	41,340.93	49,556.91	\$ 56,500	\$ 54,950	\$ 55,400	\$ 54,950
Admin												
Admin	2-12-04-00-00-219	Public Relations - Food & Beverages	10,607.25	5,340.28	12,756.56	13,994.84	12,462.28	11,252.00	11,000	11,000	11,000	11,000
Admin	2-12-04-00-00-221	Public Relations - Advertising	2,271.25	6,609.04	2,264.25	7,025.27	6,302.86	2,017.75	2,500	6,500	6,500	6,500
Admin	2-12-04-00-00-518	Public Relations - Promotion	952.46	2,748.14	1,821.77	3,567.61	4,864.94	3,523.54	4,500	4,500	4,500	4,500
Admin	2-12-04-00-01-518	Public Relations - Achievment Award	85.91	-	-	332.64	-	-	1,000	1,000	1,000	1,000
Admin	2-12-04-00-02-518	Public Relations - Promotional Material	3,618.00	1,760.91	3,650.66	1,945.00	-	-	2,000	2,000	2,000	2,000
Admin	2-12-04-00-03-518	Public Relations - Okoppe Expenses	-	-	-	_	-	_	_	_	_	
Admin	2-12-04-00-04-219	Volunteer Rec/Special Ev - Food	-	-	-	-	-	-	-	-	-	-
Admin	2-12-04-00-04-221	Volunteer Rec/Special Ev - Advertising	-	-	-	-	-	-	-	-	_	-
Admin	2-12-04-00-04-518	Volunteer Rec/Special Ev - Promo Material				150.00	-	-				

			2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
Admin												
Admin		Subtotal Public Relations/Promotion	17,534.87	16,458.37	20,493.24	27,015.36	23,630.08	16,793.29	21,000	25,000	25,000	25,000
Admin												
Admin	2-12-11-00-00-239	Assessor	71,698.56	73,938.28	76,277.00	78,563.28	80,825.00	75,106.25	81,900	81,990	82,130	83,800
Admin	2-12-11-00-01-239	Provincial Assessor	530.91	434.80	449.91	-	_	-	630			
Admin	2-12-11-00-02-239	Regional ARB	2,000.00	2,000.00	2,000.00	2,054.00	2,000.00	2,000.00	2,000	2,000	2,000	2,000
Admin												
Admin		Subtotal Assessor	74,229.47	76,373.08	78,726.91	80,617.28	82,825.00	77,106.25	84,530	83,990	84,130	85,800
Admin												
Admin	2-12-12-00-00-227	Departmental Study/Election	15,373.54	6,120.74	-	5,127.99	-	-	-	-	-	-
Admin	2-12-12-00-01-227	Census			-	_	-	-	_	-	-	_
Admin												
Admin		Subtotal Election/Census	15,373.54	6,120.74	-	5,127.99	-	-	_	_	_	_
Admin												
Admin	2-12-05-00-15-831	Office - Debenture Interest	36,556.77	34,949.48	33,273.14	31,524.75	29,701.24	13,563.56	27,800	25,820	23,750	21,590
Admin	2-12-99-91-00-764	Office - Transfer to Operating Reserve	8,000.00	8,000.00	8,000.00	8,000.00	8,000.00	-	8,000	8,000	8,000	8,000
Admin	2-12-99-92-00-762	Office - Contributed to Capital	-	-	-	-	-	-	-	-	-	-
Admin	2-12-99-93-00-832	Office - Debenture Principal	37,332.67	38,936.93	40,610.12	42,355,22	44,175.31	22,794.50	46,070	48,050	50,120	52,270
Admin												
Admin		Subtotal Office General	81,889.44	81,886.41	81,883.26	81,879.97	81,876.55	36,358.06	81,870	81,870	81,870	81,860
Admin								· · · · · · · · · · · · · · · · · · ·				
Admin		Total General Administration	1,004,949.84	1,069,669.75	1,075,139.10	1,117,721.94	1,109,775.35	1,014,640.31	1,160,197	1,203,934	1,178,140	1,200,755
Admin				A CONTRACTOR OF THE CONTRACTOR								
Admin		Total General Government	1,203,877.57	1,253,796.56	1,257,367.81	1,305,622.83	1,306,436.20	1,213,573.50	\$ 1,369,297	1,425,234	1,401,300	1,425,735
Admin												
Admin												
Admin		Protective Services										
Admin												
Admin	2-21-00-00-00-111	RCMP - Steno Salary	71,041.77	62,162.59	124,881.94	138,551.25	136,085.23	103,457.18	139,140	128,800	134,200	139,820
Admin	2-21-00-00-00-216	RCMP - Steno Training	-		-	No.	-	-	1,200	1,200	1,200	1,200
Admin	2-21-00-00-00-274	RCMP - Equipment Insurance	27.77	29.80	26.52	26.24	61.00	18.83	60	20	20	20
Admin	2-21-00-00-00-519	RCMP - Supplies	329.64	4,914.68	1,229.07	1,914.35	541.41	330.48	540	540	540	540
Admin	2-21-00-00-00-735	RCMP - Donations	-	-	-	-	-	-	-	-	-	-

			2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
Admin												
Admin		Subtotal Police Support	71,399.18	67,107.07	126,137.53	140,491.84	136,687,64	103,806.49	140,940	130,560	135,960	141,580
Admin				·	·		,		•		,	·
Admin	2-21-00-00-00-300	RCMP - Contract Billings	765,425.34	674,376.83	972,137.08	1,059,577.25	986,091.00	416,084.72	1,071,838	956,072	1,009,439	1,015,282
Admin	2-21-00-00-00-310	RCMP - Community Resource Officer	135,865.79	96,381.50	-	-	-	-	-	-		
Admin	2-21-99-91-00-764	RCMP - Transfer to Operating Reserve	61,680.95	217,053.57	59,493.51	59,141.57	59,489.52	-		_		
Admin	2-21-99-92-00-762	RCMP -Contributed To Capital			_	-	_	-	53,680	54,199	54,199	54,199
Admin												
Admin		Subtotal RCMP General	962,972.08	987,811.90	1,031,630.59	1,118,718.82	1,045,580.52	416,084.72	1,125,518	1,010,271	1,063,638	1,069,481
Admin												
Admin		Total Police Department	1,034,371.26	1,054,918.97	1,157,768.12	1,259,210.66	1,182,268.16	519,891.21	1,266,458	1,140,831	1,199,598	1,211,061
Admin												
Fire	2-23-00-00-00-111	Fire - Salary	251,071.19	256,005.56	272,550.99	292,070.24	307,360.47	236,647.48	297,160	303,730	307,470	311,580
Fire	2-23-00-00-00-112	Fire - Hall Repair Wages	1,799.33	1,711.43	2,165.15	1,377.69	2,602.82	648.38	2,330	2,460	2,500	2,540
Fire	2-23-00-00-00-138	Fire - Joint - WCB/Insurance	154.97	125.81	163.77	754.74	58.14	(48.68)	2,250	2,250	2,250	2,250
Fire	2-23-00-00-00-158	Fire - Joint - Honorarium	44,300.22	43,920.39	49,069.85	58,726.54	67,596.59	75,582.66	78,000	97,000	109,000	111,000
Fire	2-23-00-00-01-158	Fire - Town - Honoraium	20,972.68	20,192.62	27,154.50	30,938.37	46,313.69	36,727.08	55,000	65,000	71,000	78,000
Fire	2-23-00-00-00-211	Fire - Travel & Subsistence	556.23	706.88	511.66	1,234.23	2,853.99	660.25	1,350	1,400	1,450	1,450
Fire	2-23-00-00-00-214	Fire - Joint - Registration & Membership	3,836.14	5,292.37	2,664.16	2,166.00	5,114.03	4,391.37	6,200	6,400	6,600	6,800
Fire	2-23-00-00-00-216	Fire - Joint - Training	29,513.02	35,958.95	43,079.77	33,375.56	37,871.17	40,110.58	52,000	54,000	56,000	56,000
Fire	2-23-00-00-00-219	Fire - Fire Call Expense	2,133.93	287.27	438.74	151.52	233.14	290.10	1,500	1,500	1,500	1,500
Fire	2-23-00-00-00-238	Fire - Collection Agency Fees		-	-	-	<u>-</u>	-	-	_	-	-
Fire	2-23-00-00-00-239	Fire - Joint - Computer Maintenance	10,747.79	11,313.18	11,487.95	8,746.42	15,295.78	5,971.05	16,000	16,700	17,400	17,500
Fire	2-23-00-00-00-271	Fire - Joint - Radio License	6,037.00	6,037.00	6,037.00	6,037.00	6,037.00	6,037.00	6,500	6,500	6,500	6,500
Fire	2-23-00-00-00-518	Fire - Joint - Awards	7.54	607.64	311.81	-	438.15	1,037.30	800	900	900	900
Fire	2-23-00-00-00-519	Fire - Fire Prevention	157.32	1,138.10	297.14	-	121.49	-	1,300	1,350	1,400	1,450
Fire	2-23-00-00-00-920	Fire - Uncollectable Accounts	-	622.43	-	-	2,109.55	1,865.05	-	~	_	-
Fire	2-23-00-00-01-214	Fire - Joint - Driver's Abstract	-	-	-	-	-	-	600	600	600	600
Fire	2-23-00-00-01-216	Fire - Training Initiative	-	-	- '	-		-		-	<u>-</u>	-
Fire	2-23-00-00-01-518	Fire - Joint - Meetings	793.48	490.57	728.59	1,471.69	1,263.63	790.55	1,200	1,250	1,300	1,350
Fire	2-23-00-00-02-158	Fire - Town - IT Honoranum	990.00	(990.00)					2,000	2,000	2,000	2,000
Fire												
Fire		Subtotal Firefighter Services	373,070.84	383,420.20	416,661.08	437,050.00	495,269.64	410,710.17	524,190	563,040	587,870	601,420
Fire												

			2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
Fire	2-23-01-00-00-222	Fire - Joint - Telephone	8,577.74	10,011.73	10,511.81	13,781.41	7,520.54	7,037.48	14,300	14,700	15,200	15,400
Fire	2-23-01-00-00-224	Fire - Joint - Freight	1,599.00	1,266.66	922.20	2,447.60	1,427.74	1,359.56	2,200	2,300	2,400	2,400
Fire	2-23-01-00-00-227	Fire - Joint - Photo Development	-	-	-	-	_	23.96	-	-	-	-
Fire	2-23-01-00-00-237	Fire - Joint - Janitor	1,767.27	2,383.50	2,332.00	1,971.00	2,268.00	958.50	3,500	3,600	3,700	3,700
Fire	2-23-01-00-00-252	Fire - Joint - Purchase Hall Repair	6,145.93	7,065.85	11,183.21	13,587.66	13,012.19	10,161.88	13,000	13,500	14,000	14,500
Fire	2-23-01-00-00-254	Fire - Joint - Radio - Purchase Equipment Repair	1,846.45	3,492.10	2,504.02	9,535.63	13,436.17	-	14,600	15,100	15,500	15,600
Fire	2-23-01-00-00-263	Fire - Joint - Radio Tower Lease	1,080.00	(1,080.00)	-	2,400.00	3,242.30	2,400.00	4,500	4,600	4,700	4,800
Fire	2-23-01-00-00-274	Fire - Joint - Hall Insurance	1,546.12	1,627.71	2,228.21	1,450.87	1,159.73	2,227.10	1,180	2,270	2,320	2,370
Fire	2-23-01-00-00-275	Fire - Joint - Alarm Monitoring	635.28	635.28	635.28	635.28	1,035.28	635.28	1,500	1,550	1,600	1,650
Fire	2-23-01-00-00-512	Fire - Joint - Uniforms	4,398.76	6,858.91	5,178.27	7,288.40	6,696.29	4,126.06	7,800	8,000	8,200	8,400
Fire	2-23-01-00-00-519	Fire - Joint - Supplies	7,117.53	9,501.69	9,883.65	11,497.12	11,119.48	5,581.36	12,500	13,000	13,500	13,800
Fire	2-23-01-00-00-529	Fire - Dispatch Fees	12,148.30	12,622.40	13,096.45	14,098.45	14,753.37	15,005.25	15,000	15,700	16,200	16,800
Fire	2-23-01-00-00-554	Fire - Joint - Hall Repair Material	4,879.87	6,805.34	6,033.04	5,671.88	7,649.79	2,917.92	12,200	12,500	13,000	13,500
Fire	2-23-01-00-00-581	Fire - Joint - Gas	8,491.31	5,920.59	6,031.62	7,247.36	8,044.51	6,073.05	7,989	7,736	8,220	8,776
Fire	2-23-01-00-00-582	Fire - Joint - Power	9,994.30	10,639.15	12,470.53	13,645.33	15,030.99	11,375.20	10,976	12,457	11,800	11,997
Fire	2-23-01-00-00-583	Fire - Joint - Water	877.78	962.25	992.59	1,239.46	1,541.34	1,067.18	1,200	1,250	1,250	1,250
Fire	2-23-01-00-01-252	Fire - Hall Roof Repair	-	-	-	-	-	-	-	-	-	-
Fire	2-23-01-00-01-254	Fire - Hired Equipment	135.00	-	-	-		-	1,500	1,500	1,500	1,500
Fire	2-23-01-00-01-519	Fire - Foam	-	-	2,856.13	2,777.39	3,860.00	-	2,700	2,800	3,000	3,100
Fire	2-23-01-00-01-583	Fire - Joint - Bulk Water	5.00	-	-	-	-	-	750	750	750	750
Fire	2-23-01-00-02-252	Fire - Hall - Painting	-	-	-	-	-	-	-	_	-	-
Fire	2-23-01-00-02-519	Fire - Joint - Medical Supplies/Registration	425.00	4,542.19	1,433.89	1,448.77	5,790.92	1,917.23	6,380	6,575	6,700	6,800
Fire									***************************************			į
Fire		Subtotal Fire Hall	71,670.64	83,255.35	88,292.90	110,723.61	117,588.64	72,867.01	133,775	139,888	143,540	147,093
Fire												ı
Fire	2-23-02-00-00-138	Fire - Life Insurance	1,590.00	1,680.00	1,680.00	1,385.00	1,385.00	1,444.00	1,900	1,950	2,000	2,050
Fire	2-23-02-00-00-222	Fire - Telephone	377.75	358.37	357.01	229.71	2,052.17	1,775.87	1,500	1,550	1,600	1,650
Fire	2-23-02-00-00-254	Fire - Purchase Equipment Repair	8,700.88	10,626.20	14,235.61	17,699.77	15,577.76	6,545.87	19,750	20,600	21,200	21,800
Fire	2-23-02-00-00-258	Fire - Purchase Air Equipment Repair	4,840.56	5,944.10	2,603.13	6,260.68	6,326.14	5.28	6,600	6,700	6,800	6,850
Fire	2-23-02-00-00-263	Fire - Tower Maintenance	-	-	-	2,137.83	_	-	5,000	5,000	5,000	5,000
Fire	2-23-02-00-00-274	Fire - Equipment Insurance	7,482.27	8,486.41	10,528.52	12,656.18	13,829.95	7,643.60	14,110	7,770	7,930	8,090
Fire	2-23-02-00-00-275	Fire - Security	_	-	_	-	-	_	-	_	_	-
Fire	2-23-02-00-00-512	Fire - Joint - Protective Clothing	48,654.37	38,665.24	54,510.73	6,861.49	57,421.04	14,799.94	59,000	60,800	62,600	64,500
Fire	2-23-02-00-00-521	Fire - Equipment Gas, Oil, Etc	860.80	619.98	845.48	1,386.06	1,756.06	2,257.56	1,850	2,100	2,150	2,200

			2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
												
Fire	2-23-02-00-00-529	Fire - Equipment Repair Parts	3,205.91	4,483.95	1,383.04	12,552.92	4,619.68	5.28	12,600	13,100	13,500	13,900
Fire	2-23-02-00-00-561	Fire - Small Equipment Purchase	2,740.67	4,376.91	4,639.21	4,743.00	4,298.75	1,663.43	5,150	5,300	5,400	5,500
Fire	2-23-02-00-01-529	Fire - Lock Boxes	-	-	-	_	-		-	-	_	
Fire	2-23-02-00-01-561	Fire - Misc. Equipment	-		_	_		-	28,000	28,500	30,000	31,500
Fire	2-23-02-00-02-561	Fire - Project 1 - Capital		27,426.01	4,116.40	25,738.62	26,509.08	961.65	-			
Fire												
Fire		Subtotal Fire Equipment	78,453.21	102,667.17	94,899.13	91,651.26	133,775.63	37,102,48	155,460	153,370	158,180	163,040
Fire												
Fire	2-23-10-00-00-254	Fire - Regional Squad Units	334.91	998.95	612.27	3,481.17	3,288.21	170.90	6,300	6,400	6,500	6,500
Fire	2-23-10-00-00-521	Fire - Regional Fuel	6,362.92	4,685.60	4,282.36	6,753.33	7,179.62	4,199.56	8,240	8,400	8,400	8,400
Fire	2-23-10-00-01-254	Fire - Rescue Unit Repair	14,583.41	16,645.14	16,351.25	24,189.76	23,347.19	7,858.23	24,900	27,080	27,810	28,340
Fire												
Fire		Subtotal Fire Regional	21,281.24	22,329.69	21,245.88	34,424.26	33,815.02	12,228.69	39,440	41,880	42,710	43,240
Fire												
Fire	2-23-05-00-15-831	Fire - Debenture Interest	-	-	-	-	-	-	-	_	_	_
Fire	2-23-99-91-00-764	Fire - Transfer To Operating Reserve	63,180.75	37,428.31	52,851.25	28,941.88	31,588.00	-	2,000	2,000	2,000	2,000
Fire	2-23-99-92-00-762	Fire - Contributed To Capital	126,500.00	-	-	-	-	-	_	-	_	-
Fire	2-23-99-93-00-832	Fire - Debenture Principal	-	-				-		_		
Fire												
Fire		Subtotal Fire General	189,680.75	37,428.31	52,851.25	28,941.88	31,588.00	-	2,000	2,000	2,000	2,000
Fire				.,,,,,								
Fire		Total Fire Fighting & Preventive	734,156.68	629,100.72	673,950.24	702,791.01	812,036.93	532,908.35	854,865	900,178	934,300	956,793
Fire												
Admin	2-24-00-00-00-111	Disaster Services - Coordinator Salary	-	-	-	-	-	-	_	-	-	_
Admin	2-24-00-00-00-216	Disaster Services - Training	-	-	-	-	-	-	1,000	1,000	1,000	1,000
Admin	2-24-00-00-00-239	Disaster Services - Contract	18,550.70	19,129.88	18,295.73	18,442.92	23,518.94	-	18,000	18,000	18,000	18,000
Admin	2-24-00-00-00-519	Disaster Services - Supplies	83.18	89,26	79.43	78.57	76.70	23.67	80	100	100	100
Admin	2-24-00-00-00-582	Disaster Services - Siren - Power	1,044.77	1,083.77	1,073.68	1,033.74	1,041.70	813.22	1,138	968	1,004	1,040
Admin	2-24-99-91-00-764	Disaster Services - Trsf to Operating Reserve	-	_	-	-	-	-	_	_		
Admin	2-24-99-92-00-762	Disaster Services - Contr. to Capital				-	-	-				
Admin												
Admin		Total Disaster Services	19,678.65	20,302.91	19,448.84	19,555.23	24,637.34	836.89	\$ 20,218	20,068	20,104	20,140
Admin						i	<u> </u>					

			2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
	<u> </u>											
Admin	2-25-00-00-00-519	Ambulance - Garage Contribution	-	-	-	-	-	-	-	-	-	
Admin	2-25-00-00-00-765	Ambulance - Grant	-	-		-	-	-	-		-	-
Admin	2-25-00-00-01-765	Ambulance - Cont. From Reserve	-	-	-	-	·	-	-	-	-	
Admin	2-25-99-92-00-762	Ambulance - Contributed To Capital	-	-	-	-		-				
Admin												
Admin		Total Ambulance	-	-	-	-	-	-	-	-	-	-
Admin												
Planning	2-26-01-00-00-239	Bylaw - Animal Control Contract	35,745.00	38,616.56	40,506.70	44,438.41	45,580.36	48,170.32	46,757	47,856	49,052	50,279
Planning	2-26-01-00-00-519	Bylaw - Other Supplies	2,558.71	167.06	460.08	962.66	5,871.17	2,043.08	2,500	2,500	5,000	2,000
Planning	2-26-01-00-01-239	Bylaw - Vet Fees	3,352.40	754.47	856,77	1,442.91	670.77	243.18	800	800	800	800
Planning												
Planning		Subtotal Animal Control	41,656.11	39,538.09	41,823.55	46,843.98	52,122.30	50,456.58	50,057	51,156	54,852	53,079
Planning												
Planning	2-26-02-00-00-111	Bylaw - Inspector Salary	8,787.62	2,123.67	7,537.87	3,024.53	10,847.28	10,381.44	12,450	12,990	13,510	14,060
Planning	2-26-02-00-00-117	Bylaw - SCP Wages	-	-	-	-	_	-	-	-	_	-
Planning	2-26-02-00-00-222	Bylaw - Telephone	-	_	-	-	-	-	-	-	-	-
Planning	2-26-02-00-00-225	Bylaw - Petlinks	-	-	-		-	-		-	-	-
Planning	2-26-02-00-00-232	Bylaw - Legal	9,406.07	10,656.30	399.22	8,719.94	10,743.82	12,848.43	10,000	10,000	10,000	10,000
Planning	2-26-02-00-00-238	Bylaw - Collection Agency Fees	-	-	-	-	-	-	_		-	-
Planning	2-26-02-00-00-239	Bylaw - Enforcement Contract	82,460.00	80,264.00	92,920.55	103,689.83	106,282.08	82,136.55	108,870	111,662	114,454	117,315
Planning	2-26-02-00-00-263	Bylaw - Property Enforcement	_	-	-	-	-	151,430.83	168,053	-	-	-
Planning	2-26-02-00-00-920	Bylaw - Uncollectable Account	_	_	_	-	_	150.00	-	-	-	-
Planning	2-26-02-00-01-263	Bylaw - Compliance Enforcement	-	-	-	-	-	120.00	-	-	-	-
Planning	2-26-03-00-00-239	Bylaw - Noxious Weed Contract	_	_	_	_	-	_	_	_	-	_
Planning												
Planning		Subtotal Bylaw/Inspections	100,653.69	93,043.97	100,857.64	115,434.30	127,873.18	257,067.25	299,373	134,652	137,964	141,375
Planning												
Planning	2-26-04-00-00-112	Bylaw - Tobacco Reduce - Wages	_		-	-	-	-	-	-	_	_
Planning	2-26-04-00-00-232	Bylaw - Smoking - Legal	-	-	-	-	-	_	-	-	_	_
Planning	2-26-04-00-00-519	Bylaw - Tobacco Reduce - Supplies	-	-	-	-	-	-	_	-	-	_
Planning								-				
Planning		Subtotal Tobacco Reduction	_	•	-	-	-	-	-	-	_	-
Planning												

			2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
Planning		Total Bylaw Enforcement	\$ 142,309.80	\$ 132,582,06	142,681.19	\$ 162,278.28	\$ 179,995.48	\$ 307,523.83	\$ 349,430	185,808	192,816	194,454
Planning		Total Bylan Emolociion	Q [42,000.00	102,002.00	7 112,007.10	102,270.20	4 170,000.40	• • • • • • • • • • • • • • • • • • • 	ψ 0.10,100	100,000	102,010	101,101
		Total Protective Services	\$ 1,930,516.39	\$ 1,836,904.66	1,993,848.39	\$ 2,143,835.18	\$ 2,198,937.91	\$ 1,361,160.28	\$ 2,490,971	2,246,885	2,346,818	2,382,448
PW		Transportation Services										
PW												
PW	2-31-01-00-00-112	Shop - Wages	68,153.31	48,589.20	44,521.41	57,781.69	67,520.51	50,118.28	54,650	58,170	59,260	60,420
PW	2-31-01-00-00-222	Shop - Telephone	4,593.98	4,866.00	5,929.72	4,900.54	4,496.30	3,979.73	5,000	5,000	5,000	5,000
PW	2-31-01-00-00-224	Shop - Freight	2,477.64	2,821.00	2,954.59	1,359.05	966.54	1,034.45	2,000	2,000	2,000	2,000
PW	2-31-01-00-00-225	Shop - Service Manuals	2,100.00	2,239.32	1,005.08	2,030.21	2,170.81	2,112.23	2,900	2,900	2,900	2,900
PW	2-31-01-00-00-239	Shop - Land Farmed Site	-	_	-	-	-	-		-	-	
PW	2-31-01-00-00-252	Shop - Purchase Building Repair	18,480.73	9,512.61	9,782.56	10,566.04	11,460.08	6,885.64	13,600	13,600	13,600	13,600
PW	2-31-01-00-00-263	Shop - Radio Tower Lease	360.00	(360.00)	-	-	-	-	360	-	-	-
PW	2-31-01-00-00-274	Shop - Insurance	869,23	1,136.99	2,766.77	2,407.12	1,881.94	2,564.90	1,920	2,610	2,660	2,710
PW	2-31-01-00-00-517	Shop - Janitor Supplies	2,380.12	2,723.67	1,682.22	2,201.81	1,345.80	1,978.24	3,000	3,000	3,000	3,000
PW	2-31-01-00-00-519	Shop - Supplies	14,864.01	9,675.08	15,881.35	15,769.21	20,067.21	12,659.70	20,000	20,000	20,000	20,000
PW	2-31-01-00-00-529	Shop - Equipment Repair Parts	3,130.49	3,876.49	3,886.42	3,642.84	6,073.97	2,117.39	6,000	6,000	6,000	6,000
PW	2-31-01-00-00-554	Shop - Building Repair Materials	2,583.08	3,047.89	6,162.20	2,943.78	1,969.76	2,206.33	3,750	3,750	3,750	3,750
PW	2-31-01-00-00-561	Shop - Safety Supplies	4,587.60	4,254.52	4,051.99	3,419.65	5,340.78	3,148.54	5,700	5,700	5,700	5,700
PW	2-31-01-00-00-562	Shop - Tools	7,354.80	6,253.12	9,862.54	7,777.60	9,545.60	2,362.82	10,000	10,000	10,000	10,000
PW	2-31-01-00-00-581	Shop - Gas	5,935.76	3,599.85	4,027.80	5,369.16	6,006.36	4,558.62	5,748	5,812	6,169	6,579
PW	2-31-01-00-00-582	Shop - Power	15,632.81	10,353.58	10,501.74	12,089.22	13,323.81	10,221.13	10,102	10,555	10,126	10,332
PW	2-31-01-00-00-583	Shop - Water	(525.55)	-	228.04	(228.34)	(0.03)	1,309.84	500	500	500	500
PW	2-31-01-00-01-252	Shop - Project 1 (Capital)	-	-		20,000.00	-	-		-	-	
PW	2-31-01-00-01-561	Shop - Equipment (Capital)		7,915.00	-							
PW												
PW		Subtotal Shop Operations	152,978.01	120,504.32	123,244.43	152,029.58	152,169.44	107,257.84	145,230	149,597	150,665	152,491
PW	0.04.44.05.54.47.5		40.000	10.000.10				*				
PW	2-31-11-00-01-112	Equip - Hydrovac - Wages	13,851.47	18,863.46	11,336.14	9,129.28	4,116.06	8,325.57	-	- 44 000	-	
PW	2-31-11-00-01-254	Equip - Hydrovac - Pur. Equip. Repair	1,254.30	13,142.04	883.94	1,343.06	840.32	4,044.12	10,000	11,000	12,000	13,000
PW	2-31-11-00-01-272	Equip - Hydrovac - Damage Claim	1,000.00	493.46	-	-	-		-	-	-	-
PW	2-31-11-00-01-274	Equip - Hydrovac - Insurance	1,840.13	2,397.37	2,177.10	2,212.12	2,239.61	1,099.05	2,270	1,120	1,140	1,160
PW	2-31-11-00-01-521	Equip - Hydrovac - Equip. Gas, Oil, etc	10,843.44	11,069.84	10,559.20	9,089.80	11,008.96	8,909.93	9,200	9,200	9,200	9,200

			2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
						·						
PW	2-31-11-00-01-529	Equip - Hydrovac - Equip. Rep. Parts	11,317.82	8,154.92	5,832.15	7,488.63	10,716.77	15,097.25	11,000	15,000	16,000	17,000
PW	2-31-11-00-01-583	Equip - Hydrovac - Water	1,098.02	1,417.68	1,171.72	1,612.73	1,298.46	1,157.94	1,000	1,000	1,000	1,000
PW	2-31-11-00-01-731	Equip - Hydrovac - Transfer	-	-	-	_	-	-	-	-	-	-
PW	2-31-11-00-01-960	Equip - Hydrovac - Allocation	(41,205.18)	(55,045.34)	(31,960.25)	(30,875.62)	(30,220.18)	(34,088.25)	(33,470)	(37,320)	(39,340)	(41,360)
PW												
PW		Subtotal Hydrovac	-	493.43	-	-	-	4,545.61	7	-	-	_
PW												
PW	2-31-99-91-00-764	Shop - Transfer to Reserve	1,000.00	27,500.00	1,000.00	1,000.00	1,000.00	-	1,000	1,000	1,000	1,000
PW	2-31-99-92-00-762	Shop - Contributed To Capital					-	-				
PW												
PW		Subtotal Shop General	1,000.00	27,500.00	1,000.00	1,000.00	1,000.00	-	1,000	1,000	1,000	1,000
PW												
PW		Total Common Services	\$ 153,978.01	\$ 148,497.75	\$ 124,244.43	\$ 153,029.58	\$ 153,169.44 \$	111,803.45	\$ 146,230	150,597	151,665	153,491
PW												
PW	2-32-00-00-00-111	Trans - Administration - Salary	63,692.70	60,802.40	68,149.58	68,458.31	69,390.77	62,187.36	71,110	72,650	73,540	74,520
PW	2-32-00-00-00-112	Trans - Equipment Repair Wages	39,753.79	53,650.73	59,381.41	64,271.83	67,583.25	63,951.58	69,960	73,570	74,930	76,390
PW	2-32-00-00-00-117	Trans - SCP Wages	-	-	-	_	_			_	-	_
PW	2-32-00-00-00-119	Trans - GIS Wages	23,819.70	25,363.44	27,064.56	28,062.92	28,356.39	26,528.43	28,550	29,140	29,500	29,900
PW	2-32-00-00-00-216	Trans - Training	2,129.74	2,889.31	1,624.05	2,543.52	1,717.70	1,741.89	6,000	6,000	6,000	6,000
PW	2-32-00-00-00-221	Trans - Advertising	693.29	608.50	314.78	283.87	501.78	501.90	900	900	900	900
PW	2-32-00-00-00-222	Trans - Telephone	1,218.28	1,316.75	1,338.08	1,753.13	1,572.75	1,398.91	1,590	1,590	1,590	1,590
PW	2-32-00-00-00-224	Trans - Freight	4,616.41	3,734.48	4,582.40	6,213.06	7,638.39	5,675.17	6,100	6,100	6,100	6,100
PW	2-32-00-00-00-254	Trans - Purchase Equipment Repair	10,522.96	9,239.67	11,913.49	8,318.02	11,216.36	11,884.56	8,160	8,320	8,570	8,770
PW	2-32-00-00-00-271	Trans - Equipment Licenses	-	23.50	-	-	-	-	-	-	-	-
PW	2-32-00-00-00-274	Trans - Equipment Insurance	21,661.18	24,599.47	22,556.07	26,648.25	26,996.61	16,908.46	27,750	18,090	18,450	18,820
PW	2-32-00-00-00-521	Trans - Equipment Gas, Oil, Etc	65,152.83	55,604.44	48,474.89	63,039.10	80,579.05	52,757.56	64,000	64,500	65,000	65,500
PW	2-32-00-00-00-529	Trans - Equipment Repair Parts	35,102.88	40,799.13	38,503.32	56,503.24	42,528.35	33,011.33	42,840	43,000	44,000	44,000
PW	2-32-00-00-00-561	Trans - Communication Equipment	1,584.49	1,543.00	3,530.09	3,903.99	2,152.95	1,447.95	3,800	3,840	3,880	3,880
PW	2-32-00-00-00-562	Trans - Tools	5,764.49	4,183.53	5,272.59	2,418.93	3,101.43	3,751.07	6,400	6,400	6,400	6,400
PW	2-32-00-00-00-582	Trans - Tower Power	-	-	_	-	-	1,597.63	1,910	2,459	2,449	2,000
PW	2-32-00-00-00-770	Trans - Local Improvement Allowance			3,255.09	3,255.09	3,255.09	3,255.09	3,260	3,260	3,260	3,260
PW												
PW		Subtotal General & Repair/Maint.	275,712.74	284,358.35	295,960.40	335,673.26	346,590.87	286,598.89	342,330	339,819	344,569	348,030
PW												

			2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
PW	2-32-01-00-00-112	Street Clean - Wages	35,204.75	32,674.30	36,971.03	33,122.11	46,798.97	55,905.62	42,480	62,180	63,340	64,560
PW	2-32-01-00-00-519	Street Clean - Materials	7,110,36	2,316.63	5,962.08	10,630.75	7,300.45	12,505.90	9,500	9,600	9,700	9,700
PW	2-32-01-00-00-529	Street Clean - Equipment Repair Parts	3,909.39	8,709.45	5,548.81	4,525.88	8,170.63	1,051.71	6,820	6,900	6,900	6,900
PW	2-32-01-00-00-583	Street Clean - Water	1,317.61	1,701.19	1,406.07	1,935.27	1,558.12	1,389.53	1,500	1,500	1,500	1,500
PW												ľ
PW		Subtotal Street Cleaning	47,542.11	45,401.57	49,887.99	50,214.01	63,828.17	70,852.76	60,300	80,180	81,440	82,660
PW												
PW	2-32-03-00-00-112	Snow Removal - Wages	92,551.73	94,626.91	46,679.24	103,854.54	134,340.96	56,751.76	147,420	155,020	157,890	160,960
PW	2-32-03-00-00-263	Snow Removal - Machine Rent	47,155.00	27,902.50	6,832.00	27,382.63	54,737.00	24,172.86	40,000	40,500	41,200	41,500
PW	2-32-03-00-00-519	Snow Removal - Snow Fences	239.44	396.27	251.50	158.72	21.46	640.66	1,000	1,000	1,000	1,000
PW	2-32-03-00-00-529	Snow Removal - Equipment Repair Parts	7,271.94	13,395.12	10,111.30	21,810.60	19,937.38	7,407.96	10,000	10,300	10,600	10,800
PW	2-32-03-00-00-534	Snow Removal - Road Salt	8,088.82	4,088.34	4,254.02	12,857.87	14,128.09	9,847.09	14,100	14,200	14,300	14,400
PW	2-32-03-00-00-535	Snow Removal - Road Sand	9,250.00	8,970.00	10,315.09	10,786.38	22,512.20		17,000	17,100	17,200	17,300
PW				***************************************								
PW		Subtotal Snow Removal	164,556.93	149,379.14	78,443.15	176,850.74	245,677.09	98,820.33	229,520	238,120	242,190	245,960
PW												
PW	2-32-04-00-00-112	Outdoor Rink - Wages	10,864.29	9,499.45	16,548.28	19,882.19	16,623.24	8,697.14	12,680	13,330	13,600	13,890
PW	2-32-04-00-00-263	Outdoor Rink - Hired Contractor	-	=	-	-	-	-	-	-	-	-
PW	2-32-04-00-00-582	Outdoor Rink - Power	838,55	869.81	820.86	859.32	920.28	693.66	1,950	1,811	1,839	1,889
PW	2-32-04-00-00-583	Outdoor Rink - Water	439.21	567.06	468.69	645.10	519.37	463.17	775	775	775	775
PW								-				
PW		Subtotal Outdoor Rinks	12,142.05	10,936.32	17,837.83	21,386.61	18,062.89	9,853.97	15,405	15,916	16,214	16,554
PW												

	and the second		2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
PW	2-32-05-00-00-112	Signs - Wages	10,164.65	15,778.10	11,694.24	7,698.99	12,133.97	6,441.90	10,330	8,760	8,920	9,090
PW	2-32-05-00-00-519	Signs - Materials	13,158.78	12,771.73	13,129.72	7,237.52	10,411.87	9,190.59	14,680	15,000	15,200	15,300
PW	2-32-07-00-00-112	Traffic Lane - Wages	3,013.73	7,431.08	7,769.31	4,179.40	2,150.63	10,374.92	5,500	12,260	12,490	12,730
PW	2-32-07-00-00-244	Traffic Lane - Hired Contractor	-	-	-	-			-	-	-	-
PW	2-32-07-00-00-519	Traffic Lane - Materials	8,777.07	7,291.84	8,051.40	8,218.38	10,665.28	12,954.35	10,000	10,000	10,000	10,000
PW	2-32-07-00-00-529	Traffic Lane - Equipment Repair Parts		46.48	494.14		-	-	600	600	600	600
PW											·	
PW		Subtotal Signage & Lane Markers	35,114.23	43,319.23	41,138.81	27,334.29	35,361.75	38,961.76	41,110	46,620	47,210	47,720
PW												
PW	2-32-08-00-00-112	Lanes - Wages	21,395.54	22,457.27	26,011.83	19,735.00	23,102.66	30,935.99	26,650	36,780	37,470	38,200
PW	2-32-08-00-00-519	Lanes - Other Supplies	-	-	_	8.98	-	44.99	900	900	900	900
PW	2-32-08-00-00-532	Lanes - Import Gravel	26,650.00	23,526.62	-	15,970.98	21,121.27	7,118.84	37,000	37,400	37,800	37,800
PW	2-32-08-00-00-533	Lanes - Import Pitrun						-				
PW												
PW		Subtotal Lanes	48,045.54	45,983.89	26,011.83	35,714.96	44,223.93	38,099.82	64,550	75,080	76,170	76,900
PW												
PW	2-32-09-00-00-112	Sidewalks - Wages	9,960.62	8,159.06	10,853.45	4,207.70	7,229.89	13,808.51	8,660	17,510	17,840	18,190
PW	2-32-09-00-00-244	Sidewalks - Hired Contractor	139,301.77	126,895.31	131,336.00	-	-	-	75,000	75,000	75,000	75,000
PW	2-32-09-00-00-251	Sidewalks - Purchase Repair	-	2,756.01	3,821.93	-			2,500	2,500	2,500	2,500
PW	2-32-09-00-00-263	Sidewalks - Hired Equipment	260.00	-	-	-	-	-	500	500	500	500
PW	2-32-09-00-00-519	Sidewalks - Other Goods	90.99	79.96	66,30	16.39	-	-	550	550	500	500
PW	2-32-09-00-00-532	Sidewalks - Import Gravel	-	-	-	-		-	-	-		-
PW	2-32-09-00-00-533	Sidewalks - Import Pitrun	_	-	_	-		_	-	-	-	-
PW	2-32-09-00-00-539	Sidewalks - Concrete	-	-	-	-	-	-	-	-	-	-
PW	2-32-09-00-01-244	Sidewalks - Project 1 (Capital)	-	-	_	119,035.67	122,032.04	123,018.74	55,000	_	-	-
PW	2-32-09-00-02-112	Sidewalks - Third Party - Wages	4,105.66	6,579.40	-	-	_	-	-	-	-	-
PW	2-32-09-00-02-244	Sidewalks - Third Party - Hired Contractor	-	-	-	7,000.00	-	7,000.00	7,000	7,000	7,000	7,000
PW	2-32-09-00-02-539	Sidewalks - Third Party - Concrete	-	-	-	-	-	-	-	-	-	_
PW	2-32-09-00-03-244	Sidewalk - Pathway Rehab	-	-	-	-	8,147.40	42,521.50	50,000	50,000	50,000	50,000
PW												
PW		Subtotal Sidewalks	153,719.04	144,469.74	146,077.68	130,259.76	137,409.33	186,348.75	199,210	153,060	153,340	153,690
PW												
PW	2-32-10-00-00-251	Street Light - Installation/Replace.	1,788.72	_	328.50	-	_	_	5,600	5,700	5,800	5,900
PW	2-32-10-00-00-252	Street Light - Pole Replacement	9,223.15	402.18	-	-	-	-	16,510	16,510	16,510	16,510

			2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
PW	2-32-10-00-00-582	Street Light - Contract	252,003.31	217,205.08	211,512.26	229,871.15	251,321.22	193,128.66	259,319	242,860	246,750	252,453
PW	2-32-10-00-01-112	Traffic Signals - Repair Wages	299.32	433.90	934.78	686.95	170.60	2,462.52	3,160	3,330	3,390	3,460
PW	2-32-10-00-01-254	Traffic Signals - Purchase Repair	1,568.00	3,632.03	1,724.25	8,753.45	5,292.62	-	7,000	7,070	7,140	7,140
PW	2-32-10-00-01-529	Traffic Signals - Repair Parts	31.55	195.53	_	274.76	3,840.25	568.32	2,500	2,500	2,500	2,500
PW	2-32-10-00-01-582	Traffic Signals - Power	3,000.79	3,102.71	3,585.56	4,282.08	4,626.35	3,608.06	3,597	3,116	3,200	3,800
PW												
PW		Subtotal Traffic Lights & Signals	267,914.84	224,971.43	218,085.35	243,868.39	265,251.04	199,767.56	297,686	281,086	285,290	291,763
PW												
PW	2-37-01-00-00-112	Drainage - Wages	49,243.70	54,371.67	33,329.03	116,792.83	69,569.06	57,310.12	78,290	66,560	67,800	69,110
PW	2-37-01-00-00-251	Drainage - Catch Basin Cleaning	-	-	-	-	-	-	-	-	-	
PW	2-37-01-00-00-254	Drainage - Purchase Equipment Repair	-	6.49	825.00	-	<u>-</u>	-	-			_
PW	2-37-01-00-00-263	Drainage - Machine Rental	11,523.49	18,142.70	10,013.25	204.00	3,622.00	_	25,000	25,000	25,000	25,000
PW	2-37-01-00-00-519	Drainage - Other Goods	5,282.68	8,417.80	895.14	5,293.91	8,128.84	13,698.86	8,600	8,700	8,800	8,800
PW	2-37-01-00-00-529	Drainage - Equipment Repair Parts	812.55	-	-	-	406.79	33.71	1,360	1,360	1,360	1,360
PW	2-37-01-00-00-566	Drainage - Culverts	2,925.60	7,403.46	4,014.17	13,943.90	3,254.81	3,391.08	7,700	7,700	7,700	7,700
PW	2-37-01-00-01-233	Drainage - Eng. Study	-	-	7,476.67	-	-	-	-	-	_	_
PW	2-37-01-00-01-566	Drainage - Project 1	-	-	-	-	75,097.44	-	-	_	-	
PW	2-37-01-00-01-960	Drainage - Hydrovac - Allocation	8,241.00	11,008.99	6,395.94	6,175.04	6,044.01	6,817.65	6,700	7,464	7,868	8,272
PW	2-37-01-00-15-831	Drainage - Debenture Interest	-	-	-	-	-	_	-	_	-	-
PW	2-37-99-91-00-764	Drainage - Trsf to Op. Reserve	-	-	-	-	+	-	-	-	-	-
PW	2-37-99-92-00-762	Drainage - Contr. to Capital	-	-	-	-	-	-	-	-	-	-
PW	2-37-99-93-00-832	Drainage - Debenture Principal		-	-			_				
PW												
PW		Subtotal Drainage	78,029.02	99,351.11	62,949.20	142,409.68	166,122.95	81,251.42	127,650	116,784	118,528	120,242
PW												
PW	2-32-21-00-00-112	Roads - Wages	303,835.45	309,336.18	343,214.27	350,557.16	377,436.65	307,158.86	316,160	328,000	333,970	340,360
PW	2-32-21-00-00-116	Roads - STEP Wages	-	-	-	614.22	9,303.82	5,711.61	10,830	11,390	11,600	11,830
PW	2-32-21-00-00-117	Roads - SCP Wages	-	-	-	-	-	-	-	-	-	-
PW	2-32-21-00-00-233	Roads - Study	972.00	-	-	-	9,863.25	_	2,000	2,000	2,000	2,000
PW	2-32-21-00-00-254	Roads - Hired Repair/Equipment	-	227.60	113.80	-	-	6,656.90	4,100	4,100	4,100	4,100
PW	2-32-21-00-00-263	Roads - Machine Rental	12,487.00	8,045.00	6,900.00	8,565.38	5,718.01	-	10,200	10,400	10,400	10,400
PW	2-32-21-00-00-272	Roads - Damage Claims	586.50	-	4,130.42	(862.80)	-	-	_	-	-	-
PW	2-32-21-00-00-519	Roads - Other Goods	9,717.84	7,700.51	10,197.00	10,586.16	12,199.33	10,774.72	10,700	10,900	10,900	10,900
PW	2-32-21-00-00-532	Roads - Import Gravel	-	-	-	1,431.07	6,619.35	16,028.88	6,400	6,400	6,400	6,400

			2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
PW	2-32-21-00-00-533	Roads - Import Pitrun	-	_	-	-	•	-	-	-	-	
PW	2-32-21-00-00-536	Roads - Asphalt Hotmix	18,248.87	20,728.80	16,726.66	29,709.29	22,235.52	27,889.21	21,800	22,000	22,500	23,000
PW	2-32-21-00-00-537	Roads - Asphalt Other Goods	5,568.55	5,332.23	4,379.55	5,827.10	7,847.31	4,004.64	7,000	7,000	7,000	7,000
PW	2-32-21-00-00-538	Roads - Gravel Road Oiling	89,735.30	1,491.42	11,170.28	5,623.30	18,448.76	5,699.61	25,000	25,000	25,000	25,000
PW	2-32-21-00-00-539	Roads - Crack Filling	7,078.97	6,407.62	6,804.78	6,569.18	6,182.10	4,916.58	10,000	10,000	10,000	10,000
PW	2-32-21-00-02-536	Roads - Project 2 - Screen Top Soil	5,390.00	25,000.00	21,425.00	_	22,300.00	16,950.00	25,000	-	25,000	-
PW	2-32-21-00-03-536	Roads - Project 3	-	-	_	_	-	95,594.48	150,000	-	-	-
PW	2-32-21-00-04-536	Roads - Project 4 - Slurry Seal	-	_	-	-	115,308.14	_	-	-	_	-
PW	2-32-21-00-05-536	Roads - Project 5 - Guard Rail	212,371.22	248,361.52	117,992.18	-	1,657.10	-	-	-	-	_
PW	2-32-21-00-05-112	Roads - Third Party - Wages	-		-	-	-	-	-	-	-	-
PW	2-32-21-00-05-519	Roads - Third Party - Materials	-					_	-		_	
PW												
PW		Subtotal Roads Maintenance	665,991.70	632,630.88	543,053.94	418,620.06	615,119.34	501,385.49	599,190	437,190	468,870	450,990
PW												

			2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
PW	2-32-21-00-15-831	Roads - Debenture Interest	26,762.34	25,329.72	32,623.44	43,893.11	42,978.52	12,668.25	35,980	29,220	28,190	24,010
PW	2-32-99-91-00-764	Roads - Trsf to Op Reserve	-	25,508.58	51,810.00	16,510.00	16,510.00	-	-	-	-	-
PW	2-32-99-92-00-762	Trans - Contributed To Capital	2,450.00	100,000.00	-	-		-	-	-	-	-
PW	2-32-99-93-00-832	Roads - Debenture Principal	41,853.73	44,047.62	59,931.13	79,318.93	82,799.26	38,645.08	86,450	90,270	94,280	70,270
PW												
PW		Subtotal Roads General	71,066.07	194,885.92	144,364.57	139,722.04	142,287.78	51,313.33	122,430	119,490	122,470	94,280
PW												
PW		Total Roads, Streets, Walks, Lights	1,819,834.27	1,875,687.58	1,623,810.75	1,722,053.80	2,079,935.14	1,563,254.08	2,099,381	1,903,345	1,956,291	1,928,789
PW												
PW	2-33-00-00-00-111	Airport - Administration Salary	2,490.89	2,632.59	2,834.52	2,919.52	2,992.12	2,706.18	3,030	3,100	3,140	3,180
PW	2-33-00-00-00-112	Airport - Wages	4,593.27	8,370.10	8,002.37	7,686.69	11,787.59	2,872.58	15,830	12,260	12,490	12,730
PW	2-33-00-00-00-214	Airport - Memberships	-	-	-	-	-	~	300	300	300	300
PW	2-33-00-00-00-222	Airport - Telephone	844.90	844.93	844.81	854.27	844.80	751.69	1,000	1,000	1,000	1,000
PW	2-33-00-00-00-224	Airport - Freight	33.98	56.14	61.30	-	26.50	23.36	100	100	100	100
PW	2-33-00-00-00-251	Airport - Runway Repairs	1,164.26	2,998.37	477.80	2,753.74	12,686.07	1,914.99	10,000	10,000	10,000	10,000
PW	2-33-00-00-00-252	Airport - Purchase Building Repair	-	-	843.49	_	1,409.73	-	1,000	1,000	1,000	1,000
PW	2-33-00-00-00-254	Airport - Riding Mower Repairs	668.58	522.96	1,853.05	1,764.55	2,707.35	222.04	2,000	2,000	2,000	2,000
PW	2-33-00-00-00-255	Airport - Grounds Repair	-	75.39	905.25	-	-	-	1,000	1,000	1,000	1,000
PW	2-33-00-00-00-263	Airport - Hired Equipment/Repair	**	1,336.85	3,147.98	99.36	1,425.00	-	3,000	3,000	3,000	3,000
PW	2-33-00-00-00-271	Airport - Licenses	82.00	82.00	82.00	82.00	82.00	82.00	100	100	100	100
PW	2-33-00-00-00-274	Airport - Insurance	3,235.41	3,296.01	2,755.94	2,749.77	2,746.51	2,612.47	2,880	2,660	2,710	2,760
PW	2-33-00-00-00-517	Airport - Janitor Supplies	200.72	-	-	59.22	_	-	100	100	100	1,000
PW	2-33-00-00-00-519	Airport - Other Supplies	1,003.37	545.90	1,885.12	228.17	518.13	506.42	600	600	600	600
PW	2-33-00-00-00-554	Airport - Building Repair Materials	-	_	142.82	-	194.99	627.97	3,000	3,000	3,000	3,000
PW	2-33-00-00-00-581	Airport - Gas	2,080.03	1,789.49	1,546.45	1,729.36	1,864.23	1,468.74	2,059	2,108	2,224	2,354
PW	2-33-00-00-00-582	Airport - Power	3,674.02	3,735.77	3,734.44	3,684.59	4,208.28	3,286.26	4,704	4,646	4,630	4,752
PW												
PW		Subtotal Airport Operations	20,071.43	26,286.50	29,117.34	24,611.24	43,493.30	17,074.70	50,703	46,974	47,394	48,876
PW												
PW	2-33-99-92-00-762	Airport - Contributed To Capital		-	-			-				-
PW												
PW		Subtotal Airport General	-	-	-	-	-	-	-	-	-	-
PW								Indiana				
PW		Total Airport Services	\$ 20,071.43	\$ 26,286.50	29,117.34	\$ 24,611.24	\$ 43,493.30	\$ 17,074.70	50,703	46,974	47,394	48,876

	Account Number	Description	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2019 Actual	2019 Budget	2020 Estimated	2021 Estimated	2022 Estimated
PW										0.400.040	0.455.050	0.404.450
PW PW		Total Transportation Services	\$ 1,993,883.71	\$ 2,050,471.83 \$	5 1,777,172.52	\$ 1,899,694.62	\$ 2,276,597.88	\$ 1,692,132.23	\$ 2,296,314	2,100,916	2,155,350	2,131,156

			2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
	-	Water, Sewer & Garbage Services										
		Water, Jewer & Garbage Gervices								-		
Admin	2-41-00-00-00-111	Water - Administration - Salary	109,960.56	86,467.15	102,468.85	107,218.36	111,038.96	99,462.77	113,110	115,560	116,980	118,550
Admin	2-41-00-00-00-117	Water - SCP Wages	167			4	1	- 1.	7.0	-	0.54	- ×
Admin	2-41-00-00-00-119	Water - GIS Wages	23,819.70	25,363.44	27,064.56	28,062.92	28,356.39	26,528.43	28,550	29,140	29,500	29,900
Admin	2-41-00-00-00-214	Water - Registration & Membership	4,358.50	1,437.00	7,185.00	5,106.00	5,192.75	5,259.00	4,390	4,390	4,390	4,390
Admin	2-41-00-00-00-232	Water - Legal	-	0	16	-16		8	3,000	3,000	3,000	3,000
Admin	2-41-00-00-00-770	Water - Conservation Rebate	2,350.00	2,600.00	1,050.00	650.00	1,700.00	900.00	3,000	3,000	3,000	3,000
Admin												
Admin		Subtotal Administration Allocation	140,488.76	115,867.59	137,768.41	141,037.28	146,288.10	132,150.20	152,050	155,090	156,870	158,840
Admin												1
Admin	2-41-00-00-01-111	Water Billing - Salary	42,633.48	46,044.03	47,121.43	47,582.97	47,100.46	45,286.49	48,700	49,750	50,370	51,050
Admin	2-41-00-00-01-223	Water Billing - Postage	17,364.72	20,841.56	19,793.52	19,007.60	19,214.88	15,480.99	20,000	20,000	20,000	20,000
Admin	2-41-00-00-01-238	Water Billing - Collection Agency Fees	189.19	109.97	292.60	210.00	312.91	322.86	300	300	300	300
Admin	2-41-00-00-01-239	Water Billing - Contract	15,097,51	16,586.99	18,084.15	18,261.00	17,029.60	15,255.15	18,000	18,000	18,000	18,000
Admin	2-41-00-00-01-254	Water Billing - Purchase Equip. Repair	1,100.00	1,500.00	4,200.00	4,200.00	4,200.00	4,680.00	4,200	4,200	4,200	4,200
Admin	2-41-00-00-01-511	Water Billing - Stationery	3,183.00	3,439.00	3,579.50	3,660.00	2,953.27	1,832.19	3,800	3,900	4,000	4,000
Admin	2-41-00-00-01-920	Water Billing - Uncollectable Accounts	6,656.24	9,029.01	14,054.89	10,423.71	11,866.78	14.	9,000	9,000	9,000	9,000
Admin	1											
Admin		Subtotal Water Billing/Acct, Maint.	86,224.14	97,550.56	107,126.09	103,345.28	102,677.90	82,857.68	104,000	105,150	105,870	106,550
Admin										-		
PW	2-41-01-00-00-112	Water Plant - Wages	364,372.94	423,560.98	443,731.00	449,476.08	465,984.84	469,661.44	513,760	530,150	536,710	543,850
PW	2-41-01-00-00-117	Water Plant - SCP Wages	11,358.14	17,420.34	10,226.45	2,969.39	15	8.1	38,360	-	-	
PW	2-41-01-00-00-122	Water Plant - Hwy 12/21 Com - Wages	1,674.50		14	2.1	74			-		
PW	2-41-01-00-00-132	Water Plant - SMRWSC - Wages			- 2				~			
PW	2-41-01-00-00-211	Water Plant - Travel & Subsistence	9,481.67	8,778.05	7,923.14	8,712.41	1,582.78	1,770.72	9,000	9,500	9,500	9,500
PW	2-41-01-00-00-216	Water Plant - Training	4,724.52	7,686.31	3,824.35	4,674.59	2,584.92	5,047.60	8,000	8,500	8,500	8,500
PW	2-41-01-00-00-222	Water Plant - Telephone	8,245.04	8,030.80	8,296.27	6,906.85	6,164.49	5,410.15	9,500	8,000	8,000	8,000
PW	2-41-01-00-00-224	Water Plant - Freight	1,902.97	2,973.39	2,672.81	2,035.34	1,680.71	6,253.88	3,500	5,000	5,000	5,000
PW	2-41-01-00-00-239	Water Plant - Chemical Testing	8,261.55	9,876.15	6,347.40	7,966.80	7,297.30	11,163.62	11,500	16,000	16,000	16,000
PW	2-41-01-00-00-252	Water Plant - Purchase Building Repair	28,331.02	7,223.09	24,526.28	10,678.70	10,104.82	19,446.20	24,000	25,000	26,000	25,000
PW	2-41-01-00-00-254	Water Plant - Purchase Machinery Repair	36,409.31	35,728.88	35,236.26	38,789.77	40,097.24	49,972.82	55,000	55,000	45,000	45,000
PW	2-41-01-00-00-263	Water Plant - Hired Equipment	10,773.60	7,655.00	14,569.90	13,907.81	10,422.19	11,809.95	14,500	15,000	15,500	15,500
PW	2-41-01-00-00-274	Water Plant - Insurance	19,369.11	20,466.68	18,286,87	18,142.46	19,323.38	28,215.13	19,660	28,780	29,360	29,950

			2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
PW	2-41-01-00-00-512	Water Plant - Safety Supplies	4,830.29	4,925.20	3,905,55	9,325.35	6,042.33	4,963.38	6,500	7,000	7,500	7,500
PW	2-41-01-00-00-517	Water Plant - Janitor Supplies	1,166.97	1,149.08	1,033,19	1,341.33	1,190.81	276.82	1,500	1,600	1,700	1,700
PW	2-41-01-00-00-511	Water Plant - Office Supplies	2,702.15	2,474.08	2,702.30	3,056,40	1,034.49	880.16	4,500	4,500	4,500	4,500
PW	2-41-01-00-00-519	Water Plant - Supplies	2,745.36	1,970.97	2,127.20	3,065.61	1,574.63	1,583.35	3,000	3,500	3,600	3,600
PW	2-41-01-00-00-521	Water Plant - Fuel/Oil	8,960.92	7,745.18	9,018.09	7,666.29	10,615.39	7,855.62	9,500	10,000	10,000	10,000
PW	2-41-01-00-00-529	Water Plant - Machine Repair Parts	29,060.61	29,977.29	29,518.04	32,767.02	32,102.69	32,914.40	32,000	32,500	33,000	33,000
PW	2-41-01-00-00-548	Water Plant - Chemicals	147,520.08	136,485.53	125,798.00	145,053.08	154,560.09	119,965.15	165,000	170,000	175,000	175,000
PW	2-41-01-00-00-554	Water Plant - Building Repair Material	5,067.67	7,586.74	7,096.79	10,845.59	6,134.27	5,699.04	9,500	10,000	10,500	10,500
PW	2-41-01-00-00-562	Water Plant - Tools	811.51	1,724.35	1,697.99	518.93	108.34	457.97	1,700	1,700	1,700	1,700
PW	2-41-01-00-00-581	Water Plant - Gas	40,886.75	34,913.86	36,565.16	45,006.29	50,371.11	38,445.36	51,676	54,663	58,226	62,315
PW	2-41-01-00-00-582	Water Plant - Power	165,093.32	176,570.98	164,610.04	163,500.16	183,691.73	137,768.07	186,079	199,626	190,171	193,939
PW	2-41-01-00-01-254	Water Plant - Purchase Equipment Repair	6,868.11	4,141.12	1,848.61	1,283.35	21,228.04	1,616.58	4,600	4,600	4,600	4,600
PW	2-41-01-00-01-263	Water Plant - Waste Pond Desludge			-	1000		- 8	70,000	70,000	70,000	70,000
PW	2-41-01-00-01-529	Water Plant - Valve/Small Capital	12.1	3-1	-				50,000	50,000	50,000	50,000
PW	2-41-01-00-02-519	Water Plant - Lab Supplies	15,596.93	15,586.17	19,210.69	18,914.90	14,341.34	17,880.81	21,000	21,500	22,000	22,000
PW	2-41-01-00-03-233	Water Plant - Management Assistance			-	-1.	3,497.50		- 4	-	-	7
PW	2-41-01-00-03-519	Water Plant - Fab Materials	59,99	650.00	18	289.99	-	344.72	3,000	3,000	3,000	3,000
PW	2-41-01-00-04-233	Water Plant - Rate Model Updates	2-1	4,008.90								-
PW	2-41-01-00-04-252	Water Plant - Project 1 (Capital)	- A-	34,676.66	14	89,464.72	68,837.11	127	4.1		411	- 20
PW	2-41-01-00-05-252	Water Plant - Project 2 (Capital)	5,545,52	1.2.	17,722.91		1,950.00			_4	- X	- e.
PW	2-41-01-00-06-252	Water Plant - Project 3 (Capital)	8,974.00		8,340.00	- 4		- 12	140		- 1	1
PW	2-41-01-01-00-996	Water Plant - Contingency		1-	-	- 8.		- 4	A.			- A
PW												
PW		Subtotal Water Treatment Plant	950,794.55	1,013,985.78	1,006,835.29	1,096,359.21	1,122,522.54	979,402.94	1,326,335	1,345,119	1,345,067	1,359,654
PW	and the second second	1000	22.3.2.0		0.010.00							
PW	2-41-04-00-00-112	Water Trsf Stn - Wages	19,500.00	19,500.00	19,500.00	19,500.00	19,500.00	23,163.14	19,500	19,500	19,500	19,500
PW	2-41-04-00-00-222	Water Trsf Stn - Telephone	1,127.84	1,363.48	1,427.07	1,081.58	845.93	847.03	1,200	1,200	1,200	1,200
PW	2-41-04-00-00-252	Water Trsf Stn - Pur. Bldg Repair	2,681.75	3,179.62	1,539.01	4,639.98	4,745.00	7,573.14	5,000	5,500	6,000	6,000
PW	2-41-04-00-00-263	Water Trsf Stn - Hired Equipment	9,463.00	282,98	5,905.00	6,942.00	2,789.00	265.00	7,300	7,400	7,500	7,500
PW	2-41-04-00-00-274	Water Trsf Stn - Insurance	4,154.41	4,427.06	4,301.82	3,804.42	611.90	3,059,49	4,500	3,740	3,810	3,890
PW	2-41-04-00-00-519	Water Trsf Stn - Supplies	808.37	3,634.11	353.21	1,007.87	8.72	955.88	1,260	1,300	1,320	1,320
PW	2-41-04-00-00-521	Water Trsf Stn - Fuel		147		-	19.1	*	-	-	8	145
PW	2-41-04-00-00-548	Water Trsf Stn - Chemicals	2,906.00	4,327.00	3,357.80	2,983.65	1,685.60	955,00	4,500	4,600	4,700	4,700
PW	2-41-04-00-00-554	Water Trsf Stn - Bldg Repair Material	2,000.95	3,988,55	74.79	1,334.94	4,733.87	383.26	5,000	5,000	5,000	5,000

	Www.		2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
PW	2-41-04-00-00-581	Water Trsf Stn - Gas	2,824.72	1,019.41	1,947.24	10,341.08	1,796.76	1,478.10	1,500	1,800	1,800	1,800
PW	2-41-04-00-00-582	Water Trsf Stn - Power	23,066,80	29,759.53	41,164.74	27,009.80	40,315.97	29,219,01	30,000	30,000	30,000	30,000
PW	2-41-04-00-01-996	Water Trsf Stn - Contingency	36,394.79	35,872.78	36,101.64	33,412.61	32,039.50	29,693.74	40,000	40,000	40,000	40,000
PW												
PW		Subtotal Water Transfer Station	104,928.63	107,354,52	115,672.32	112,057.93	109,072.25	97,592,79	119,760	120,040	120,830	120,910
PW	4 -	_						= 339				
PW	2-41-11-00-00-112	Water Trans - Wages	298,896.11	328,866,13	272,086.17	305,641.12	292,963.16	315,824.42	361,110	370,690	377,820	385,450
PW	2-41-11-00-00-117	Water Trans - SCP Wages		18	873.68	4.11	356.27	10,252.59	-			-
PW	2-41-11-00-00-211	Water Trans - Travel & Subsistence	1,168.13	490.31	310.72	3,256.90	1,995.13	3,671.72	4,500	4,500	4,500	4,500
PW	2-41-11-00-00-216	Water Trans - Training	4,934.12	3,249.35	5,758.21	6,235.74	2,612.20	2,635.65	6,750	7,000	7,200	7,200
PW	2-41-11-00-00-221	Water Trans - Advertising	392.24	244,65	98.81	103.35	348.91	83,85	800	800	800	800
PW	2-41-11-00-00-222	Water Trans - Telephone	1,162.19	1,541,66	784.63	1,119.76	2,002.34	1,069.64	1,800	1,800	1,800	1,800
PW	2-41-11-00-00-224	Water Trans - Freight	1,620.50	1,718,17	2,147.17	1,729.80	2,728.13	3,294.56	5,100	5,100	5,100	5,100
PW	2-41-11-00-00-227	Water Trans - Alberta One Call	1,939.20	10,800.88	2,667.00	1,797.00	1,734.00	2,004.00	3,000	3,000	3,000	3,000
PW	2-41-11-00-00-239	Water Trans - Studies	-		_		4	-				100
PW	2-41-11-00-00-251	Water Trans - Hired Line Repair	217.50	15,590.00	10,977.50	380.95	2,934.02	4,876.19	3,000	3,000	3,000	3,000
PW	2-41-11-00-00-252	Water Trans - Purchase Building Repair	97.00	241.08	621.48		199.92		900	1,000	1,000	1,000
PW	2-41-11-00-00-254	Water Trans - Purchase Equipment Repair	2,017.85	2,501.95	4,138.86	4,818.92	3,088.63	1,999.52	5,000	5,000	5,000	5,000
PW	2-41-11-00-00-263	Water Trans - Hired Equipment	5,809.80	5,072.50	19,285.00	14,350.76	11,333.25	27,260.21	15,000	15,000	15,000	15,000
PW	2-41-11-00-00-269	Water Trans - CN CP Crossing					- 8		1,200	1,200	1,200	1,200
PW	2-41-11-00-00-272	Water Trans - Damage Claims	· ·	3,614.47	4,875.40	2,456.54	6,861.52	5,746.97			2.571.1	- 6
PW	2-41-11-00-00-511	Water Trans - Water Meters	42,445.62	39,306.28	60,684.60	43,176.00	36,990.65	68,784.00	47,000	75,000	75,000	75,000
PW	2-41-11-00-00-519	Water Trans - Fab Materials	39,926.64	31,054.82	24,071.60	37,037.20	28,869.27	41,172.78	40,000	40,000	40,000	40,000
PW	2-41-11-00-00-521	Water Trans - Equipment Gas, Oil	33,835.19	27,068.41	25,075.62	31,717.90	40,490.85	26,086.68	30,000	30,000	30,000	30,000
PW	2-41-11-00-00-529	Water Trans - Equipment Repair Parts	16,721.17	11,466.42	16,134.11	16,831.25	15,447.07	13,751.61	17,000	18,000	19,000	19,000
PW	2-41-11-00-00-531	Water Trans - Import Clay/Sand	14	1,240.00	1,640.00	2,182.50	3,217.50	420.00	2,800	3,000	3,200	3,200
PW	2-41-11-00-00-532	Water Trans - Import Gravel	8,500.00	12,913.77	- 14	2,102.63	11,205.99		18,000	18,000	18,000	18,000
PW	2-41-11-00-00-533	Water Trans - Import Pitrun			4.				4			
PW	2-41-11-00-00-554	Water Trans - Well Building Repair Parts			- 8	- 1		- 2	+6	14	- 9	-
PW	2-41-11-00-00-561	Water Trans - Safety Supplies	3,142,61	2,713.65	3,398.84	2,167.64	3,291.74	3,142.73	3,000	3,200	3,200	3,200
PW	2-41-11-00-00-562	Water Trans - Tools	2,236.62	3,921.02	1,529.49	2,452.75	1,857.54	2,154.64	2,700	2,800	2,900	2,900
PW	2-41-11-00-00-581	Water Trans - Gas	1,418.49	1,232.46	1,565.00	1,970.79	2,058.15	1,635.54	1,900	1,978	2,084	2,205
PW	2-41-11-00-00-582	Water Trans - Power	20,002.59	22,492.08	21,997.12	18,168.43	25,504.68	17,767.91	24,413	19,774	19,199	19,657
PW	2-41-11-00-00-584	Water Trans - Propane Heating	Territoria de la compansión de la compan	- (*	-				4			-

			2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
PW	2-41-11-00-01-519	Water Trans - Goods for Resale	-	-	-	-		-	_	-	-	_
PW	2-41-11-00-01-960	Water - Hydrovac - Allocation	21,682.60	27,522.67	15,977.64	15,437.81	15,110.12	17,044.13	16,730	17,260	17,300	17,300
PW	2-41-11-00-05-112	Water - Third Party - Wages	-	-	-	-	-	-	-	-	-	-
PW	2-41-11-00-05-519	Water - Third Party - Fab Materials	-	-	-	-	_	-	_	-	-	-
PW	2-41-11-00-06-112	Water - County - Wages	_	_	-	_	_	-	-	_	_	_
PW	2-41-11-01-00-996	Water Trans - Contingency	-	_							-	
PW												
PW		Subtotal Water Transmission	508,166.17	554,862.73	496,698.65	515,135.74	513,201.04	570,679.34	611,703	647,102	655,303	663,512
PW												1
PW	2-41-12-00-00-112	Water Dispensor - Wages	201.32	46.68	189.04	371.50	1,282.87	424.51	1,330	1,400	1,430	1,460
PW	2-41-12-00-00-221	Water Dispensor - Advertising	-	-	-	-	-	-	-	-	-	-
PW	2-41-12-00-00-222	Water Dispensor - Telephone	650.44	754.89	499.01	446.67	291.24	245.58	650	650	650	650
PW	2-41-12-00-00-254	Water Dispensor - Purchase Repair	-	-	223.50	-	1,000.30	-	1,000	1,000	1,000	1,000
PW	2-41-12-00-00-554	Water Dispensor - Bldg. Repair Material	81.78	-	796.00	1,247.00	219.49	1,346.37	2,000	2,000	2,200	2,200
PW	2-41-12-00-00-582	Water Dispensor - Power	2,146.95	1,959.30	1,640.64	1,766.03	2,048.48	1,717.21	1,675	1,789	1,732	1,769
PW	2-41-12-00-00-811	Water Dispensor - Bank Service Charges	355,91	450.11	433.29	357.25	264.71	254.95	500	500	500	500
PW												
PW		Subtotal Water Dispensor	3,436.40	3,210.98	3,781.48	4,188.45	5,107.09	3,988.62	7,155	7,339	7,512	7,579
PW				,								

			2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
PW	2-41-14-00-00-112	Water Reservoir - Wages	3,281.97	5,477,56	3,157.55	8,381.51	6,014,40	7,712.98	8,320	8,760	8,920	9,090
PW	2-41-14-00-00-239	Water Reservoir - Other Services	794.89	14,013.55	4,932.25	17,906.79	32,348,42	1,340,00	20,000	21,000	22,000	22,000
PW	2-41-14-00-00-274	Water Reservoir - Insurance	754.05	14,010.00	4,002.20	17,000.70	02,040.42	6,707.22	20,000	6,840	6,980	7,120
PW	2-41-14-00-00-554	Water Reservoir - Materials	6,838.81	2,062,21	565.89	3,112.40	847.47	5,757.22	8,000	8,000	8,500	8,500
PW	2-41-14-05-00-554	VVIII (CSCIVOII - IMALEITAIS	0,000.01	2,002,21	000.00	0,112.10	9.07.11		0,000		0,000	
PW	+	Subtotal Water Reservoir	10,915.67	21,553.32	8,655.69	29,400.70	39,210.29	15,760.20	36,320	44,600	46,400	46,710
PW	-	Subtotal Water Reservoil	10,615.07	21,000,02	5,055.05	25,400.70	30,210.20	(3,700.20	30,320	44,000	40,400	40,710
PW	2-41-15-00-00-112	Water Project 1 - Wages						~				
PW	2-41-15-00-00-112	Water Project 1 - Wages Water Project 1 - Hired Equipment	~	9.1	- 3	2	3.	2	100		2	
PW	2-41-15-00-00-532	Water Project 1 - Import Gravel					-					
PW	2-41-15-00-00-533						- 5			2.1	1	11 115
PW	2-41-15-00-00-554	Water Project 1 - Import Pitrun Water Project 1 - Materials				2		8,210,40	7,000			
PW	2-41-15-00-00-996	Water Project 1 - Waterials Water Project 1 - Contingency/Equipment	1			- 1		0,210.40	7,000			
5177	2-41-15-00-00-996	vvater Project 1 - Contingency/Equipment					-					
PW		Picture Division Burland						8,210.40	7,000	16.		
PW		Subtotal Water Project 1	7		×	Υ	-	8,210.40	7,000	-		
PW	2-41-16-00-00-112	Water Project 2 - Wages					-241 -	6.7	- 50		- :	
PW	2-41-16-00-00-112	Water Project 2 - Wages Water Project 2 - Hired Equipment										
PW	2-41-16-00-00-532	Water Project 2 - Import Gravel		-				37				
PW	2-41-16-00-00-533	Water Project 2 - Import Graver				× ×						
PW	2-41-16-00-00-554	Water Project 2 - Materials	55,811.85	131,144.40	2.1	11,842,74	- 3	3/1	- 1			
PW	2-41-16-00-00-996	Water Project 2 - Waterials Water Project 2 - Contingency/Equipment	33,611.63	13),144.40	-	11,042.74						
1.00	2-41-10-00-00-996	Water Project 2 - Contingency/Equipment									-	
PW		Cubickel Michael President 2	EE 044 0E	424 444 40	- 0	11,842.74		0				
PW PW		Subtotal Water Project 2	55,811.85	131,144.40		11,042.74				-	-	-
PW	2-41-00-00-15-831	Water - Debenture Interest	114,432.92	109,240.53	105,550,93	99,734,79	93,655.77	57,692.67	87,300	80,660	73,720	66,470
PW	2-41-98-00-00-960	Water - Alloc - Overhead	200,000.00	200,000.00	200,000.00	200,000.00	200,000,00	149,994.00	200,000	200,000	200,000	200,000
PW	2-41-98-01-00-960	Water - WTP Gross Recovery	260,000.00	271,000.00	260,000.00	250,000.00	240,000.00	145,554.00	235,000	230,000	225,000	225,000
200	2-41-99-91-00-764		6,000.00	285,218.79	91,606.19	219,171.05	322,745.35	9	6,000	6,000	6,000	6,000
PW	2-41-99-91-00-761	Water - Transfer To Op Reserve Water - Cont to Op. Functions		200,216.79	91,000.19	219,171.05	322,745.35	-	0,000	0,000	0,000	5,000
PW	2-41-99-92-00-761		109,991.97	107,632.23								
PW	The state of the s	Water Trans - Contributed To Capital	117,036.81	122,240.05	130,204.62	135,947.73	141,950.36	128,553.40	148,220	154,780	161,640	163,700
	2-41-99-93-00-832	Water - Debenture Principal			130,204.02	135,947.73	141,950.30	120,555.40	140,220	104,780	101,040	103,700
PW	2-41-99-94-00-990	Water - Contributed to Surplus	282,914.20	29,898.30								

			2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
PW												
PW		Subtotal Water General	1,090,375.90	1,125,229.90	787,361.74	904,853.57	998,351.48	336,240.07	676,520	671,440	666,360	661,170
PW												
PW		Total Water Supply & Distribution	\$ 2,951,142.07	\$ 3,170,759.78	\$ 2,663,899.67	\$ 2,918,220.90	\$ 3,036,430.69	\$ 2,226,882.24	\$ 3,040,843	3,095,880	3,104,212	3,124,925
PW												

			2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
PW	2-42-00-00-00-111	Sewer - Admin Salary	52,532.44	53,386.31	58,522.69	61,464.99	61,426.88	53,372.11	62,150	63,490	64,280	65,130
PW	2-42-00-00-00-112	Sewer - Wages	47,984.21	37,530.34	63,525.58	44,222.23	49,964.47	48,572.18	54,290	56,850	57,860	58,930
PW	2-42-00-00-00-119	Sewer - GIS Wages	23,819.70	25,363.44	27,064.56	28,062.92	28,356.39	26,528.43	28,550	29,140	29,500	29,900
PW	2-42-00-00-00-216	Sewer - Training	628.88	995.97	1,440.17	4,055.70	489.95	4,709.95	5,000	5,000	5,000	5,000
PW	2-42-00-00-00-221	Sewer - Advertising	221.71	274.67	131.76	137.80	135.20	111.80	800	500	500	500
PW	2-42-00-00-00-222	Sewer - Telephone	2,149.04	2,015.65	1,976.38	2,000.66	2,015.89	1,891.07	2,000	2,000	2,000	2,000
PW	2-42-00-00-00-233	Sewer - Engineering Study	2,837.35	-	-	568.81	-	-	2,000	2,000	2,000	2,000
PW	2-42-00-00-00-238	Sewer - Collection Agency Fees	-	-	-	-	-		-	-	-	-
PW	2-42-00-00-00-251	Sewer - Hired Line Repair	-	24,499.37	6,113.73	3,497.97	1,778.51	3,461.21	4,000	4,500	5,000	5,000
PW	2-42-00-00-00-254	Sewer - Purchase Equipment Repair	-	2,519.74	16,310.19	2,777.61	6,654.04	11,784.84	14,000	14,000	14,000	14,000
PW	2-42-00-00-00-263	Sewer - Hired Equipment	5,082.70	4,635.00	2,180.00	2,060.00	5,903.25	22,894.85	5,800	5,800	6,000	6,000
PW	2-42-00-00-00-269	Sewer - CN CP Crossing	100.00	100.00	100.00	100.00	100.00	-	1,800	100	100	100
PW	2-42-00-00-00-272	Sewer - Damage Claims	2,501.41	8,297.32	3,798.97	7,635.49	4,927.16	1,966.35	500	500	500	500
PW	2-42-00-00-00-274	Sewer - Insurance	2,781.09	2,938.00	2,644.83	2,597.90	2,251.80	4,374.36	2,300	4,540	4,630	4,720
PW	2-42-00-00-00-519	Sewer - Fab Materials	5,107.51	20,164.93	7,370.57	6,097.37	20,113.51	9,095.53	20,000	20,000	20,000	20,000
PW	2-42-00-00-00-529	Sewer - Equipment Repair Parts	339.57	3,758.51	2,528.52	3,930.72	4,079.28	610.92	8,730	8,730	8,730	8,730
PW	2-42-00-00-00-554	Sewer - Building Repair Material	4,023.34	12,299.67	9,714.38	2,682.34	6,490.02	3,403.32	10,000	10,000	10,000	10,000
PW	2-42-00-00-00-562	Sewer - Tools	585.25	1,167.41	372.55	1,521.89	1,458.84	893.92	1,600	1,700	1,800	1,800
PW	2-42-00-00-00-581	Sewer - Gas	5,856.66	3,917.54	4,752.75	4,973.48	5,154.87	3,152.52	4,762	4,285	4,520	4,784
PW	2-42-00-00-00-582	Sewer - Power	14,863.85	16,284.37	14,264.79	15,229.21	16,505.03	14,533.39	13,492	16,081	15,609	15,965
PW	2-42-00-00-00-583	Sewer - Water Dispenser	3,267.30	2,944.45	3,664.40	1,314.20	662.65	480.05	3,000	3,000	3,000	3,000
PW	2-42-00-00-00-920	Sewer - Uncollectable Accounts	-	1,416.54	1,936.80	1,587.15	1,858.65	-	1,500	1,500	1,500	1,500
PW	2-42-00-00-01-583	Sewer - Water	10,071.50	17,471.24	16,011.76	17,048.99	15,561.01	16,206.34	10,000	10,000	10,000	10,000
PW	2-42-00-00-01-960	Sewer - Hydrovac - Allocation	12,367.93	16,513.68	9,586.67	9,262.77	9,066.05	10,226.47	10,040	12,596	14,172	15,788
PW												
PW		Subtotal Sewer Operations	197,121.44	258,494.15	254,012.05	222,830.20	244,953.45	238,269.61	266,314	276,312	280,701	285,347
PW												
PW	2-42-00-00-05-112	Sewer - Third Party - Wages	-	-	-	_	_	-	-	-	-	-
PW	2-42-00-00-05-519	Sewer - Third Party - Fab Materials	_	-	-	_	-	-	-	-	_	_
PW												
PW		Subtotal Sewer - 3rd Party	_	_	_	_	_	_	_	_	_	_
PW												
PW	2-42-01-00-00-112	Sewer - Lagoon - Wages	6,050.56	19,887.21	28,313.71	51,314.01	50,914.16	46,052.15	59,970	63,060	64,230	65,480
PW	2-42-01-00-00-239	Sewer - Lagoon - Sampling	3,930,30	5,266,59	4,859.60	3,127.00	5,394.60	4,454.85	7,700	7,800	7,900	7,900

			2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
PW	2-42-01-00-00-263	Sewer - Lagoon - Hired Equipment	-	-	1,839.00	-	12,007.00	20,360.00	13,000	13,000	13,000	13,000
PW	2-42-01-00-00-519	Sewer - Lagoon - Fab Materials	803.62	902.78	4,846.29	756.36	1,458.67	-	4,000	4,000	4,000	4,000
PW	2-42-01-00-00-548	Sewer - Lagoon - Chemicals	8,195.42	8,161.31	7,752.50	8,682.80	8,682.80	7,751.90	13,000	13,000	13,000	13,000
PW	2-42-01-00-00-554	Sewer - Lagoon - Building Repair Materials	2,754.61	858.00	23,916.80	95.25	3,282.44	2,651.65	7,500	7,500	7,500	7,500
PW	2-42-01-00-00-582	Sewer - Lagoon - Power	12,145.50	10,165.05	14,416.51	48,358.20	32,235.66	15,053.94	38,343	18,195	17,516	17,752
PW	2-42-01-00-00-584	Sewer - Lagoon - Propane Heating	1,092.64	953.02	911.38	1,146.49	1,629,38	1,257.62	1,300	1,300	1,300	1,300
PW					:							
PW		Subtotal Sewer - Lagoon	34,972.65	46,193.96	86,855.79	113,480.11	115,604.71	97,582.11	144,813	127,855	128,446	129,932
PW												
PW	2-42-15-00-00-112	Sewer - Project 1 - Wages	-	-	_	-	-	-	_	-	-	-
PW	2-42-15-00-00-263	Sewer - Project 1 - Hired Equipment	39,908.00	12,550.00	23,453.48	36,997.50	27,591.44	25,415.35	40,000	40,000	40,000	40,000
PW	2-42-15-00-00-532	Sewer - Project 1 - Import Gravel	_	-	-	-	-	-	-	_	-	- 1
PW	2-42-15-00-00-533	Sewer - Project 1 - Import Pitrun	_	-	-	-	-	-	-	-	-	_
PW	2-42-15-00-00-554	Sewer - Project 1 - Materials	-	-	-	-	_	-	-	-	-	_
PW	2-42-15-00-00-996	Sewer - Project 1 - Contingency/Equipment			-			_	-		-	-
PW												
PW		Subtotal Sewer - Project 1	39,908.00	12,550.00	23,453.48	36,997.50	27,591.44	25,415.35	40,000	40,000	40,000	40,000
PW				· · · · · · · · · · · · · · · · · · ·		·						
PW	2-42-16-00-00-112	Sewer - Project 2 - Wages	_	-	-	-	_	-	-	_	_	ı - [†]
	2-42-16-00-00-233	Sewer - Project 2 - Study/Eng	_	-	-	-	15,279.56	_	_	-	_	_
PW	2-42-16-00-00-263	Sewer - Project 2 - Hired Equipment	-	-	4,331.61	-	-	-	-	-	-	-
PW	2-42-16-00-00-996	Sewer - Project 2 - Contingency/Equip.	-	-	-	-	-	-	-	-	_	-
PW												
PW		Subtotal Sewer - Project 2	-	-	4,331.61	-	15,279,56	_	-	-	-	-
PW												
PW	2-42-05-00-15-831	Sewer - Debenture Interest	92.032.37	85,530,32	80.420.29	73.079.53	65.364.53	36.777.79	57,260	51.100	46,220	41,110
PW	2-42-98-00-00-960	Sewer - Alloc - Overhead	37,500.00	37,500.00	37,500.00	37,500.00	37,500.00	28,125.00	37,500	37,500	37,500	37,500
PW	2-42-99-91-00-764	Sewer - Transfer to Operating Reserve	-	368,814.84	36,220.97	69,937.75	75,193.84		_		_	
PW	2-42-99-92-00-761	Sewer - Cont to Op Functions	_	-	-	-		_	_	_	_	
PW	2-42-99-92-00-762	Sewer - Contributed To Capital	_	648,343.23	-	-	-	-	_	_	_	
PW	2-42-99-93-00-832	Sewer - Debenture Principal	130,523.93	136,976.80	146,298.20	153,498,64	161.065.87	125,776.00	169.020	109.840	114,680	119,750
PW						,			,			,
	-	Subtotal Squar Canaral	200.050.20	4 277 465 40	200 420 40	224 045 02	220 424 24	100 679 70	262 700	400 440	100 400	100.000
PW		Subtotal Sewer General	260,056.30	1,277,165.19	300,439.46	334,015.92	339,124.24	190,678.79	263,780	198,440	198,400	198,360

7				2014	2015	2016	2017		2018	2019	2019	2020	2021	2022
	Account Number	Description	-	Actual	Actual	Actual	Actual		Actual	Actual	Budget	Estimated	Estimated	Estimated
PW								+						
PW		Total Sanitary Sewer	\$	532,058.39	\$ 1,594,403.30 \$	669,092.39	\$ 707,323	.73 \$	742,553.40 \$	551,945.86	\$ 714,907	642,607	647,547	653,639
PW			1	3-41-1-135	4		7.00							
PW	2-43-00-00-00-239	Landfill - Garbage Contract		139,200,80	140,544.60	143,313.64	148,898	.64	152,959.56	130,571,00	160,500	179,250	184,139	188,334
PW														
PW		Subtotal Garbage Contract		139,200,80	140,544.60	143,313.64	148,898	.64	152,959.56	130,571.00	160,500	179,250	184,139	188,334
PW		237.55		Ottor Control										
PW	2-43-00-00-00-111	Landfill - Admin Salary		8,219,91	8,874.06	9,087.01	9,169	.63	9,076.16	8,729.63	9,390	9,590	9,710	9,840
PW	2-43-01-00-00-112	Landfill - Wages		1,548.93	412.55	1,504.13	84	.89	1,544.98	144.51	2,500	2,630	2,680	2,730
PW	2-43-01-00-00-238	Landfill - Collection Agency Fees		194							750	750	750	750
PW	2-43-01-00-00-263	Landfill - Hired Equipment		3,740.00	1,080.00	3,900.00	2,400	.00	3,300.00	2,220.00	4,000	4,000	4,000	4,000
PW	2-43-01-00-00-554	Landfill - Site Maintenance		147,803.50		A-5		-1	Add		3,000	3,000	3,000	3,000
PW	2-43-01-00-00-920	Landfill - Uncollectable Account		10.40	435.86	801.68	488	.35	571.89	A -	500	500	500	500
PW	2-43-01-00-01-554	Landfill - Project 1		91			148,689	.34		4				
PW														
PW		Subtotal Landfill		161,312.34	10,802,47	15,292.82	160,832	.21	14,493.03	11,094.14	20,140	20,470	20,640	20,820
PW														
PW	2-43-02-00-00-112	Spring Cleanup - Wages		9,016.67	10,647.89	10,597.22	8,742	.76	9,063.49	11,117,11	12,500	13,140	13,390	13,640
PW	2-43-02-00-00-221	Spring Cleanup - Advertising		76.28	66.07	72.47	78	.79	74.36	61.49	100	100	100	100
PW	2-43-02-00-00-244	Spring Cleanup - Landfill Fee		225.00				-	500		500	500	500	500
PW	2-43-02-00-00-272	Spring Cleanup - Damage Claim		-	54.			-						-
PW														
PW		Subtotal Spring Cleanup		9,317.95	10,713,96	10,669.69	8,818	.55	9,137.85	11,178.60	13,100	13,740	13,990	14,240
PW														
PLS	2-43-03-00-00-112	Composting - Wages		3,062.08	8,806.56	11,738.26	6,651	.76	6,595.79	10,344.08	8,530	8,970	9,180	9,400
PLS	2-43-03-00-00-221	Composting - Advertising		575.68	498.51	1,142.73	571	.87	561.08	463.97	900	900	900	900
PLS	2-43-03-00-00-263	Composting - Hired Equipment		17,608.80	10,513,05	22,366.80	21,165	.76	19,389.48	20,883.84	25,410	27,950	28,650	29,366
PLS	2-43-03-00-00-529	Composting - Equipment Repair Parts		1,622.80		2,377.00			8.59	- 4	2,000	2,000	2,000	2,000
PLS														
PLS		Subtotal Composting		22,869.36	19,818.12	37,624.79	28,389	.39	26,554.94	31,691.89	36,840	39,820	40,730	41,666
PLS								7						
Admin	2-43-04-00-00-263	Recycling - Program		98,152.20	100,885.82	102,981.80	106,054	.36	109,123.20	93,312.00	111,975	123,500	126,800	130,006
Admin	2-43-04-00-00-554	Recycling - Materials		4,064.00		3,836.00		-		-	1.0		1	

	9		2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
0.00	2 (0. 2.0 0.0 0.0 0.0 2.0 2.0		30,000			72 m 22 m 22 m	200-201-00	20072201	444450	020 m202	720 000	102.010
Admin	2-43-11-00-00-765	Joint Landfill - Requisition	264,408.00	298,896.00	333,384.00	363,072.00	369,024,00	290,160.00	386,880	404,736	422,592	440,448
Admin	2-43-98-00-00-960	Garbage - Alloc - Overhead	12,500.00	12,500.00	12,500.00	12,500,00	12,500.00	9,378.00	12,500	12,500	12,500	12,500
Admin	2-43-99-91-00-764	Garbage - Trsf to Op Reserve		125,618.02			8,210.87			-		-
Admin	2-43-99-92-00-762	Recycling - Contributed To Capital			-		-	- 4	- 01		- 101	
Admin											-	
Admin		Subtotal Garbage General	379,124.20	537,899.84	452,701.80	481,626,36	498,858,07	392,850.00	511,355	540,736	561,892	582,954
Admin											1 1	
4		Total Garbage Collection & Disposal	\$ 711,824.65	\$ 719,778.99	\$ 659,602.74	\$ 828,565,15	\$ 702,003.45 \$	577,385.63	\$ 741,935	794,016	821,391	848,014
		Total Water, Sewer & Garbage Services	4,195,025.11	5,484,942.07	3,992,594.80	4,454,109.78	4,480,987.54	3,356,213.73	\$ 4,497,685	4,532,503	4,573,150	4,626,578
		Community Services										
Admin	2-51-00-00-00-765	FCSS - Requisition	163,695.00	173,517,00	196,435,00	197,250.50	196,435.00	196,435.00	196,435	196,435	196,435	196,435
Admin Admin	2-51-99-91-00-764	FCSS - Transfer To Op Reserve	-		-			3 10 3			-	-
Admin		Total FCSS	\$ 163,695.00	\$ 173,517.00	\$ 196,435.00	\$ 197,250.50	\$ 196,435.00 \$	196,435,00	\$ 196,435	196,435	196,435	196,435
Admin												
PLS	2-56-00-00-00-112	Cemetery - Wages	25,664.24	33,543.65	31,702.70	38,545.49	31,793.57	32,719.61	47,800	49,300	50,400	51,550
PLS	2-56-00-00-00-116	Cemetery - Step Wages	5,015.65	1,874.36	2,685.10	5,461.89	3,198.07	2,261.31	5,270	4,480	5,490	5,630
PLS	2-56-00-00-00-254	Cemetery - Purchase Equipment Repair	4.34	113.62	129.69	87.58	102.11	30.01	130	140	140	140
PLS	2-56-00-00-00-272	Cemetery - Damage Claims		219.75	-	-	-		8.1	-	-	
PLS	2-56-00-00-00-519	Cemetery - Other Supplies	562.73	342.92	369.70	291.64	202.74	276.84	550	560	560	560
PLS	2-56-00-00-00-521	Cemetery - Gas, Oil, Etc	3,257.16	2,752.84	2,291.82	3,157.35	3,873.80	2,078.47	3,730	3,730	3,730	3,730
PLS	2-56-00-00-00-529	Cemetery - Equipment Repair Parts	408.73	816.32	932.29	903.36	613.10	1,045.55	800	820	820	820
PLS	2-56-00-00-00-554	Cemetery - Site Materials	5,356.97	3,917.59	3,084.08	1,813.05	442.21	2,167.54	4,000	2,000	2,000	2,000
PLS	2-56-00-00-00-561	Cemetery - Equipment	678.60	778.58	(126.51)	1,106.00	425.00	27.99	17,000	1,800	1,500	1,500
PLS	2-56-00-00-00-562	Cemetery - Tools	275.70		103.56	92.96		18.94	450	300	300	300
PLS	2-56-00-00-00-582	Cemetery - Power	910.40	787.80	515.83	723.59	668.24		1,138	968	1,004	1,040
PLS	2-56-00-00-00-920	Cemetery - Uncollectable Account		127.43	-	-	-				-	S. 1
PLS	2-56-00-00-01-254	Cemetery - Portable Pumpouts	800.00	100.00	-	960.00	900.00	720.00	560	570	930	930
PLS	C-11-2 1- G-18	Townson As Farence below 1200										

			2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
PLS		Subtotal Cemetery Operations	42,934.52	45,374.86	41,688.26	53,142.91	42,218.84	41,346.26	81,428	64,668	66,874	68,200
PLS												
PLS	2-56-99-91-00-764	Cernetery - Transfer To Op Reserve	3,380.00	1,920.00	4,665.00	5,480.00	6,715.00	-	-	-	-	
PLS	2-56-99-92-00-762	Cemetery - Contributed To Capital	-			-		-	-			-
PLS												
PLS		Subtotal Cemetery General	3,380.00	1,920.00	4,665.00	5,480.00	6,715.00					
PLS												
PLS		Total Cemetery	46,314.52	47,294.86	46,353.26	58,622.91	48,933.84	41,346.26	81,428	64,668	66,874	68,200
PLS										,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
Admin	2-62-00-00-00-770	Grants - Handibus	20,000.00	20,000.00	20,000.00	20,000.00	25,000.00	25,000.00	25,000	25,000	25,000	25,000
Admin	2-62-99-91-00-764	Activity Bus - Trsf to Operating Reserve										
Admin												
Admin		Total Public Transit	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000	25,000	25,000	25,000
Admin												
		Total Community Services	\$ 230,009.52	\$ 240,811.86	\$ 262,788.26	\$ 275,873.41	\$ 270,368.84	\$ 262,781.26	\$ 302,863	286,103	288,309	289,635
						:						
Planning		Subdivision, Land & Development										
Planning												
Planning	2-61-01-00-00-111	Planning & Dev - Salary	133,268.68	54,907.56	109,147.77	73,819.47	143,559.04	113,557.07	149,960	161,370	168,130	175,160
Planning	2-61-01-00-00-158	Planning & Dev - MPC & DAB Fees	960.00	-	-	_	-	-	1,000	1,000	1,000	1,000
Planning	2-61-01-00-00-211	Planning & Dev - Travel Allowance	1,714.32	1,190.50	2,006.61	3,093.91	3,375.31	2,547.67	4,200	4,200	4,200	4,200
Planning	2-61-01-00-00-216	Planning & Dev - Training	5,620.54	8,374.56	9,431.52	2,747.85	6,126.44	5,300.04	10,000	10,000	10,000	10,000
Planning	2-61-01-00-00-221	Planning & Dev - Advertising	4,498.05	4,850.55	3,314.61	3,683.19	5,699.58	3,607.47	5,000	5,000	5,000	5,000
Planning	2-61-01-00-00-232	Planning & Dev - Legal	19,072.57		381.90	2,904.13	3,825.07	_	10,000	10,000	10,000	10,000
Planning	2-61-01-00-00-233	Planning & Dev - Land Titles	2,146.00	556.30	633.00	243.00	487.56	273.00	2,200	1,500	1,500	1,500
Planning	2-61-01-00-00-239	Planning & Dev - Misc. Engineering	(3,478.15)	7,031.03	1,372.31	12,254.78	15,969.91	74.14	10,000	10,000	10,000	10,000
Planning	2-61-01-00-00-511	Planning & Dev - Stationery & Supply	169.65	433.45	490.09	666.43	655.70	293.95	240	500	500	500
Planning	2-61-01-00-00-519	Planning & Dev - Safety Code Inspections	38,596.97	26,112.22	21,885.66	22,567.22	16,809.31	24.00	30,000	30,000	30,000	30,000
Planning	2-61-01-00-01-239	Planning & Dev - User License	140.00									
Planning												
Planning		Subtotal Planning & Dev.	202,708.63	103,456.17	148,663,47	121,979.98	196,507.92	125,677.34	222,600	233,570	240,330	247,360
Planning												
								+ mn	1	1		

			2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
Planning	2-61-02-00-00-239	Municipal Planning - Contracted Planning	-	29,806.50	3,528.39	1,151.93	-	-	10,000	10,000	10,000	10,000
Planning	2-61-02-00-01-239	Municipal Planning - West Entrance Study	-	•	-	-	-	-	-	_	-	-
Planning	2-61-02-00-03-239	Municipal Planning - IDP	-	-	-	-		-	-	-		-
Planning	2-61-02-00-04-239	Municipal Planning - Floodway	-	-	-	-	=	-	-		-	-
Planning	2-61-02-00-05-239	Municipal Planning - Structure Plan	8,418.60	29,518.32	6,004.80	-	-	-	25,000	-	-	_
Planning	2-61-02-00-06-239	Municipal Planning - SE Structure Plan	-	-	-	-	-	-	-	-	-	-
Planning	2-61-02-00-07-239	Municipal Planning - Cold Lake	-	1,200.00	5,550.00		-	-		-	-	-
Planning	2-61-02-00-08-239	Municipal Planning - Reg Master Service Study			61,416.66			_				
Planning												
Planning		Subtotal Municipal Planning	8,418.60	60,524.82	76,499.85	1,151.93	-	-	35,000	10,000	10,000	10,000
PW												
PW	2-61-03-00-00-111	Engineering Admin - Salary	25,503.34	50,778.08	57,976.61	65,341.39	72,333.53	57,131.44	69,640	76,460	79,310	82,270
PW	2-61-03-00-00-119	Engineering Admin - GIS Wages	-	-	-	-	-	-	-	-	-	-
PW	2-61-03-00-00-211	Engineering Admin - Travel & Subsistence	1,563.61	2,386.41	910.55	1,359.25	2,621.61	1,856.62	2,400	2,400	2,400	2,400
PW	2-61-03-00-00-216	Engineering Admin - Training	1,528.57	1,091.80	1,226.76	1,295.00	550.00	575.00	2,000	2,000	2,000	2,000
PW	2-61-03-00-00-221	Engineering Admin - Advertising	_	_	-	-	-	-	300	300	300	300
PW	2-61-03-00-00-225	Engineering Admin - Subscription	-	315.00	335.00	328.57	-	355,00	575	575	575	575
PW	2-61-03-00-00-232	Engineering Admin - Legal	-	562.50	-	-	-	-	7,000	7,000	7,000	7,000
PW	2-61-03-00-00-239	Engineering Admin - Computer Maint.	-	-	-	-	_	_	-	-	_	-
PW	2-61-03-00-00-269	Engineering Admin - Equipment Rental	-	-	-	-	-	-	500	500	500	500
PW	2-61-03-00-00-511	Engineering Admin - Equipment Repair Parts	-	491.83	177.55	15.92	-	-	500	500	500	500
PW	2-61-03-00-00-529	Engineering Admin - Stationery & Supply	348.22	1,668.71	396,95	365.61	196.93	159.00	500	500	500	500
PW	2-61-99-91-00-764	Engineering Admin - Transfer to Reserve	22,900.00	2,900.00	2,900.00	2,900.00	2,900.00	-	2,900	2,900	2,900	2,900
PW	2-61-99-92-00-762	Engineering Admin - Contr. to Capital			-	-						-
PW												
PW		Subtotal Engineering Administration	51,843.74	60,194.33	63,923.42	71,605.74	78,602.07	60,077.06	86,315	93,135	95,985	98,945
PW												
Planning	2-61-04-00-00-119	GIS - Salary	19,380.80	20,669.05	21,991.38	22,972.19	23,055.21	21,707.55	22,840	23,670	23,950	24,270
Planning	2-61-04-00-00-216	GIS - Training	6,296.39	6,377.34	4,339.63	4,668.64	4,509.78	3,977.27	5,000	5,000	5,000	5,000
Planning	2-61-04-00-00-239	GIS - Other Services	8,172.47	2,290.59	4,153.52	9,975.14	2,458.65	5,875.75	12,000	12,000	12,000	12,000
Planning	2-61-04-00-00-225	GIS - Subsciptions	228,00	752.90	676.51	864.22	270.00	723.46	850	850	850	850
Planning	2-61-04-00-00-529	GIS - Stationary & Supply	1,860.21	676.59	1,846.83	1,787.13	1,062.33	369.37	2,000	2,000	2,000	2,000
Planning												

		2014		201	5		2016		2017		2018		2019		2019	2020	2021	2022
	Account Number Description	Actual		Acti	ıal		Actual		Actual		Actual		Actual		Budget	Estimated	Estimated	Estimated
Planning	Subtotal GIS	\$ 35.93	7 97	¢ 30	.766.47	•	33.007.87	•	40,267.32	•	31.355.97	<u>.</u>	32.653.40		42,690.00	43,520	42 900	44 120
Planning Planning	Subtotal GIS	\$ 35,93	10.11	\$ 30	,700.47	Ф	33,007.07	Ф	40,267.32	Ф	31,355.97	Ф	32,003.40	Ф	42,690.00	43,520	43,800	44,120
Planning	Total for Planning & Development	\$ 298,90	8.84	\$ 254	,941.79	\$	322,094.61	\$	235,004.97	\$	306,465.96	\$	218,407.80	\$	386,605	380,225	390,115	400,425
Planning															,		,	

			2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated

Admin	2-64-00-00-00-111	Ec Dev - Salary	8,927.31	9,163.61	10,774.97	11,161.79	9,768.39	7,945.76	11,050	11,290	11,430	11,590
Admin	2-64-00-00-00-211	Ec Dev - Travel & Subsistence	-	_	-	-		-	-	-	-	
Admin	2-64-00-00-00-221	Ec Dev - Advertising	87.93	-	-	-	-		-		-	
Admin	2-64-00-00-00-239	Ec Dev - Marketing Plan	21,230.76	7,289.24	-	-	-	-	20,000	20,000	20,000	20,000
Admin	2-64-00-00-00-252	Ec Dev - Entrance Sign Maintenance		-	-	-	-	-	-	_	-	
Admin	2-64-00-00-00-518	Ec Dev - Promotion	-	<u>-</u>	-	-	525,00	-	1,000	1,000	1,000	1,000
Admin	2-64-00-00-00-519	Ec Dev - Supplies	-	-	-	441.23	_	-	500	500	500	500
Admin	2-64-00-00-00-554	Ec Dev - Tourist Booth Repair/Expense	-	-	-	-	_	-	300	300	300	300
Admin	2-64-00-00-01-519	Ec Dev - Dr. Recruitment	7,807.94	67,502.19	22,932.43	426.13	376.11	22,594.00	22,500	1,500	1,500	1,500
Admin	2-64-99-91-00-764	Ec Dev - Transfer to Operating Reserve	31,000.00			51,388.18	72,726.75					
Admin												
Admin		Subtotal Ec Dev Operations	69,053.94	83,955.04	33,707.40	63,417.33	83,396.25	30,539.76	55,350	34,590	34,730	34,890
Admin												
Admin	2-64-00-00-00-770	Ec Dev - Chamber of Commerce Grant	-	-	-	-	-	-	-	-	-	-
Admin	2-64-00-00-01-770	Ec Dev - Other Grants	-	-	-	-	-	-	-	_	_	-
Admin	2-64-00-00-02-770	Ec Dev - Promote Stettler	854.70	660.97	22.00	-	279.25	508.50	1,000	1,000	1,000	1,000
Admin	2-64-00-00-03-770	Ec Dev - Main Street Revitalization	-	-	-	-	-	_ :		-	_	_
Admin												
Admin		Subtotal Grants to Organizations	854.70	660.97	22.00	_	279.25	508.50	1,000	1,000	1,000	1,000
Admin								· · · · · · · · · · · · · · · · · · ·	,		·	
Admin	2-64-99-95-00-960	Ec Dev - Development Incentives	-	-	7,551.00	-	_	_	10,000	10,000	10,000	10,000
Admin		•			<u> </u>							
Admin		Subtotal Development Incentives	-	_	7,551.00	-	-	-	10,000	10,000	10,000	10,000
Admin				****								
Admin	2-64-01-00-00-239	Ec Dev - Home Page Development	3,540.00	4,035.00	4,035.00	4.035.00	4,035.00	3,698.75	4,100	4,100	4,100	4,100
Admin	2-64-01-00-00-273	Ec Dev - Internet Fees	1,259.45	2,010.08	2,923.18	1,934.50	1,719.00	1,639.10	3,000	3,000	3,000	3,000
Admin	2 0+01 00 00 270	Eo Dev - Internet 1 ees	1,200.40	2,010.00	2,020.10		1,7 10.00	1,000.10				
			4 700 45	0.045.00	0.050.40	5 000 50	5.754.00	5.007.05	. 7.100	7.400	7.400	7.400
Admin		Subtotal Home Page & Business Survey	4,799.45	6,045.08	6,958.18	5,969.50	5,754.00	5,337.85	\$ 7,100	7,100	7,100	7,100
Admin	2 64 02 00 00 444	POT Admin Soloni	CO COE 15	66 440 40	74.045.54	70 074 74	70 700 70	72.072.04	00.750	04.000	00.400	404.600
BOT	2-64-02-00-00-111	BOT - Admin - Salary	60,635.45	66,418.40	71,015.54	72,671.71	73,789.72	72,072.94	88,750	94,320	99,420	104,600
BOT	2-64-02-00-00-112	BOT - Admin - Wages	48,150.94	40,968.25	44,085.41	51,316.25	48,460.52	40,128.80	54,090	55,600	61,770	66,340
BOT	2-64-02-00-00-211	BOT - Admin - Travel & Subs.	3,723.29	2,503.49	4,888.79	3,497.93	4,029.75	4,056.43	4,000	4,000	4,000	4,000
вот	2-64-02-00-00-214	BOT - Admin - Group Memberships	7,907.95	6,887.48	4,193.96	7,283.95	7,597.43	7,944.50	8,400	8,400	8,700	8,950

			2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
			005.00	0 504 50	4 074 57	0.577.00	4 000 04	0.440.00	4 400	4 400	2 000	2 000
ВОТ	2-64-02-00-00-216	BOT - Admin - Training/Workshops	385.00	3,531.50	1,871.57	2,577.82	1,686.04	6,418.28	4,400	4,400	3,000	3,000
ВОТ												
BOT		Subtotal Market Corp - Admin	120,802.63	120,309.12	126,055.27	137,347.66	135,563.46	130,620.95	159,640	166,720	176,890	186,890
BOT						_						
вот	2-64-02-00-01-112	BOT - Office - Wages	14,900.06	24,913.76	29,295.83	34,279.29	35,027.74	47,488.10	51,980	59,300	63,270	64,140
вот	2-64-02-00-01-222	BOT - Office - Telephone	5,648.51	5,106.04	5,119.48	4,748.44	4,951.10	4,430.45	4,650	9,000	4,950	5,200
вот	2-64-02-00-01-223	BOT - Office - Postage	1,577.49	1,938.00	1,601.49	173.85	2,449.54	642,39	1,500	1,500	1,500	1,500
BOT	2-64-02-00-01-225	BOT - Office - Subscriptions	333.00	167.01	641.99	209,31	65.00	457.89	300	350	370	400
вот	2-64-02-00-01-237	BOT - Office - Janitor	2,484.68	2,794.57	3,204.36	2,444.80	3,180.48	3,670.77	2,750	3,900	2,800	2,940
вот	2-64-02-00-01-252	BOT - Office - Pur Bldg Repair	21,638.43	4,923.52	4,547.74	2,850.90	2,355.46	3,762.25	3,000	3,000	3,000	3,000
вот	2-64-02-00-01-274	BOT - Office - Insurance	1,800.40	5,193.83	1,315.79	1,309.07	1,149.10	1,924.65	1,170	1,960	2,020	2,080
вот	2-64-02-00-01-511	BOT - Office - Supplies	3,793.67	4,483.37	4,564.67	4,588.78	5,065.15	5,453.89	3,500	3,800	3,900	4,000
вот	2-64-02-00-01-529	BOT - Office - Computer	802,09	1,190.04	3,510.51	2,653.24	858,00	174.97	2,750	3,000	3,000	3,000
вот	2-64-02-00-01-561	BOT - Office - Small Equip.	1,657.47	3,708.10	1,283.23	2,031.87	2,853.65	6,043.36	5,000	9,000	3,000	3,000
вот	2-64-02-00-01-581	BOT - Office - Gas	1,122.59	992.00	1,170.06	1,230.81	1,288.43	973.19	1,232	1,264	1,324	1,390
вот	2-64-02-00-01-582	BOT - Office - Power	2,081.83	2,302.83	2,429.01	2,693.66	2,036.78	1,845.05	2,075	1,971	1,953	2,006
вот	2-64-02-00-01-583	BOT - Office - Water	436.63	439.73	512.17	508.12	504.18	355.26	620	640	660	680
вот	2-64-02-00-02-252	BOT - Office - Signage	597.17	180.00	196.49	78.00	-	-	1,500	1,500	1,500	1,500
вот	2-64-02-00-02-511	BOT - Office - Photocopying	46.12	-	59.41	-	-	-	-	-	-	-
вот	2-64-02-00-03-511	BOT - Office - Printing	5,046.56	691.00	697.36	266.00	-	-	800	-	-	-
вот	2-64-02-00-01-239	BOT - Office - Website	1,000.00	102.95	1,958.25	6,289.78	1,179.99	563.59	1,300	1,300	5,000	1,300
вот												
вот		Subtotal BOT - Office	64,966.70	59,126.75	62,107.84	66,355,92	62,964.60	77,785.81	84,127	101,485	98,247	96,136
вот						·						
вот	2-64-02-01-00-211	BOT - Promo - Float Travel/Subs	3,963.40	3,259.02	4,796.53	5,992.50	4,336.45	3,283.16	5,000	6,500	6,750	7,000
вот	2-64-02-01-00-221	BOT - Promo - Brochures/Map	4,828.05	6,185.82	7,480.55	5,651.02	-	8,619.00	9,000	2,500	9,650	-
вот	2-64-02-01-00-254	BOT - Promo - Float Rep/Maint	10,443.00	24,761.51	_	158.48	246.77	1,307.71	1,000	1,500	1,500	1,000
вот	2-64-02-01-00-518	BOT - Promo - Souvenirs	1,103.53	_	2,140.55	379.00	420.00	400.92	750	500	500	500
вот												
вот		Subtotal BOT - Promo	20,337.98	34,206,35	14,417.63	12,181.00	5,003.22	13,610.79	15,750	11,000	18,400	8,500
вот					-							
вот	2-64-02-02-00-216	BOT - Tourism - Training/Workshops	285.00	2,715.13	2,882.98	9,084.79	2,970.04	6,019.84	3,000	4,000	4,000	4,000
вот	2-64-02-02-00-221	BOT - Tourism - Advertising	8,941.29	11,157.37	5,994.14	5,461.26	7,839.76	11,271.93	11,000	12,000	12,360	12,750

			2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
вот	2-64-02-02-00-233	BOT - Tourism - Summer Wages	5,956.73	5,482.91	10,404.36	8,461.41	8,601.61	5,514.41	5,000	5,000	5,000	5,000
вот	2-64-02-02-00-519	BOT - Tourism - Materials/Flowers	404.95	67.98	75.90	872.32	169.99	100.29	500	400	400	400
вот												
вот		Subtotal BOT - Tourism	15,587.97	19,423.39	19,357.38	23,879.78	19,581.40	22,906.47	19,500	21,400	21,760	22,150
вот												
вот	2-64-02-03-00-112	BOT - Project - Salary	-	-	_	-	-	-	-	-	-	-
вот	2-64-02-03-00-116	BOT - Project - STEP	-	-	-	_	-	-	-	10,940	11,070	11,210
вот	2-64-02-03-01-519	BOT - Project - Women's Conference	-	-	-	5,492.88	2,777.52	3,359.95	2,500	500	500	500
вот	2-64-02-03-02-519	BOT - Project - Nite before Xmas	-	-	996.00	1,872.00	1,726.20	-	3,500	-	-	-
вот	2-64-02-03-03-519	BOT - Project - Shop Local	-	-	-	-	1,772.41	2,525.72	3,000	3,000	3,000	3,000
вот	2-64-02-03-04-519	BOT - Project - Shop Stettler	5,234.75	2,784.41	9,149.75	7,151.85	6,486.24	4,062.55	7,000	14,500	14,750	15,000
вот	2-64-02-03-05-519	BOT - Project - Santa Days	-	752.95	-	500.00	1,265.40	-	1,250	-	_	-
вот	2-64-02-03-06-519	BOT - Project - Business Wall	100.00	240.00	-	80.82	-	125.00	150	150	150	150
вот	2-64-02-03-07-519	BOT - Project - General Meeting	577.38	201.11	174.74	636.33	321.97	407.50	750	500	500	500
вот	2-64-02-03-08-519	BOT - Project - Trade Show	37,213.24	35,193.23	41,612.04	45,133.48	42,882.62	46,237.99	45,000	52,000	47,750	49,000
вот	2-64-02-03-09-519	BOT - Project - Seminars/Workshops	2,139.69	1,907.41	7,347.31	5,909.68	3,801.78	3,649.64	4,000	3,000	3,000	3,000
вот	2-64-02-03-10-519	BOT - Project - Luncheons	1,788.31	1,474.24	3,073.85	1,991.16	1,351.37	642.95	2,500	2,000	2,000	2,000
вот	2-64-02-03-11-519	BOT - Project - Business Visits	5.00	254.73	224.25	383.14	177.79	332.32	500	500	500	500
вот	2-64-02-03-12-519	BOT - Project - Dr. Recruitment	10,017.23	191,071.99	6,353.43	2,867.28	-	45,467.75	_	3,000	3,000	3,000
вот	2-64-02-03-13-519	BOT - Project - Awards Banquet	12,102.49	15,453.17	12,051.87	10,900.37	14,336.88	11,321.64	13,750	14,165	14,590	15,000
вот	2-64-02-03-15-519	BOT - Project - Community Event	5,300.55	2,949.53	613.53	19,753.81	2,267.29	3,423.43	5,000	4,000	4,000	4,000
вот	2-64-02-03-16-519	BOT - Project - Employer Conference	-	159.00	2,299.00	-	-	-	-	-	-	_
вот	2-64-02-03-19-519	BOT - Project - Dignatary Luncheon	-	-	-	164.87	1,122.50	1,115.17	800	1,200	1,300	1,400
вот	2-64-02-03-20-519	BOT - Project - Destination Stettler		3,660.00	4,235.97	592.01	2,331.12	7,871.82	2,000	2,000	2,000	2,000
вот	2-64-02-03-24-519	BOT - Project - Open Farm Days	-	-	-	-	5,322.29	7,447.30	7,500	15,000	15,450	16,000
вот	2-64-02-03-26-519	BOT - Project - Pheasant Festival	45,501.27	55,945.74	68,510.86	62,155.52	76,931.76	68,608.67	65,000	85,000	87,550	90,200
вот	2-64-02-03-27-519	BOT - Project - SWS	11,147.97	1,898.52	678.99	35.98	373.15		-			
вот												
вот		Subtotal BOT - Project	131,127.88	313,946.03	157,321.59	165,621.18	165,248.29	206,599.40	164,200	211,455	211,110	216,460
вот												
вот	2-64-02-04-00-112	BOT - Community Dev - Wages	-	-	-	-	-	-	12,000	-	-	-
вот	2-64-02-04-00-221	BOT - Community Dev - Advertising	-	<u></u>	-	-	300.00	-	12,000	12,000	12,000	12,000
вот	2-64-02-04-00-233	BOT - Community Dev - Strategic Planning	6,000.00	-	**	-	-	-	7,500	7,500	7,500	7,500
вот	2-64-02-04-00-239	BOT - Community Dev - Conferences	1,242.00	-	-	-	_	_	3,500	3,500	3,500	3,500

			2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
вот	2-64-02-04-00-519	BOT - Community Dev - Projects	1,035.99	-	-	30,000.00	-	5,500.00	9,000	21,000	21,000	21,000
вот	2-64-02-04-01-519	BOT - Community Dev - Steel Wheel				_	10,000.00	10,000.00				
вот												
вот		Subtotal BOT - Community Development	8,277.99	_	-	30,000.00	10,300.00	15,500.00	44,000	44,000	44,000	44,000
вот												
вот	2-64-99-92-00-762	BOT - Contributed to Capital	-	-	-			<u>-</u> _	2,200	2,200	2,200	2,200
вот												
вот		Subtotal BOT - General	-	-	-	-	-	-	2,200	2,200	2,200	2,200
вот												
вот		Total Board of Trade	361,101.15	547,011.64	379,259.71	435,385.54	398,660.97	467,023.42	489,417	558,260	572,607	576,336
BOT												
PLS	2-64-03-00-00-519	HBC - General - Meetings	1,954.06	1,003.91	1,258.85	887.28	1,296.20	843.61	2,200	2,200	2,200	2,200
PLS	2-64-03-01-00-519	HBC - Heritage Cons - Supplies	2,388.62	-	-		•	-	2,000	2,000	2,000	2,000
PLS	2-64-03-02-00-211	HBC - CIB - Travel & Subs	4,821.92	3,912.87	4,013.14	5,713.06	4,417.55	5,908.78	5,000	5,000	5,000	5,000
PLS	2-64-03-02-00-214	HBC - CIB - Membership	1,846.58	952.60	815.00	835.00	855.00	875.00	-			ı
PLS	2-64-03-03-00-519	HBC - Com Garden - Supplies	4,569.96	3,177.02	1,667.18	3,665.49	467.24	197.40	5,000	5,000	5,000	5,000
PLS	2-64-03-04-00-519	HBC - Environment - Supplies	3,802.60	5,673.91	5,018.20	4,946.95	5,061.98	3,777.86	5,000	5,000	5,000	5,000
PLS	2-64-03-05-00-519	HBC - Misc. Events - Supplies	1,372.69	1,958.85	1,063.37	638.84	1,457.50	45.00	1,000	1,000	1,000	1,000
PLS	2-64-03-06-00-519	HBC - Parks & Trees - Supplies	-	-	-	250.00	17.98	-	1,000	1,000	1,000	1,000
PLS	2-64-03-07-00-519	HBC - St. Blooms - Supplies	-	-	542.25	1,649.41	1,719.83	1,389.44	1,000	1,000	1,000	1,000
PLS	2-64-03-08-00-519	HBC - Com Orchard - Supplies				3,298.01	41,269.74	4,668.25				
PLS												
PLS		Total - Beautification	20,756.43	16,679.16	14,377.99	21,884.04	56,563.02	17,705.34	22,200	22,200	22,200	22,200
PLS												
		Total Economic Development	\$ 456,565.67	\$ 654,351.89	\$ 441,876.28	\$ 526,656.41	\$ 544,653.49 \$	521,114.87	\$ 585,067	633,150	647,637	651,526
Planning	2-66-00-00-01-111	Subd Land Dev - Salary	37,777.32	29,585.56	36,590.41	34,354.71	41,257.16	38,581.19	44,210	45,440	46,360	47,330
Planning	2-66-00-00-01-112	Subd Land Dev - Wages	-	-	-	-	-	_	_	-	-	-
Planning	2-66-00-00-01-119	Subd Land Dev - GIS Wages	4,761.22	5,074.28	5,410.37	5,612.25	5,666.21	5,299.79	5,710	5,830	5,900	5,980
Planning	2-66-00-00-01-221	Subd Land Dev - Show Home Parade	-	-	-	_	-	-	_	-	-	-
Planning	2-66-00-00-01-233	Subd Land Dev - Engineering & Survey	2,135.00	_	1,625.00	-	8,655.35	3,350.70	3,000	3,000	3,000	3,000
Planning	2-66-00-00-01-235	Subd Land Dev - Real Estate Commission	_	_	-	-	-	-	-	-	-	
Planning	2-66-00-00-01-263	Subd Land Dev - Hired Equipment	1,019.00	-	1,050.40	2,691.00	836.15	691.25	1,000	1,000	1,000	1,000
Planning	2-66-00-00-01-519	Subd Land Dev - Fab Materials	_	-	-	-	-	-	-	_	-	-

		2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
2-66-00-00-01-554	Subd Land Dev - Security Fence	_	_	-		-		_	-	-	
2-66-00-00-02-263	Subd Land Dev - Land Inventory Dev.	32,673.15		18,147.44	16,336.58	126,134.01	-	-			
	Subtotal General Operations	78,365.69	34,659.84	62,823.62	58,994.54	182,548.88	47,922.93	53,920	55,270	56,260	57,310
											ŀ
2-66-00-00-15-831	Subd Land Dev - Debenture Interest	<u>.</u>	-		-	-	-	-	-	-	
2-66-99-91-00-764	Subd Land Dev - Transfer To Op Reserve	90,207.31		191,312.90	64,315.90	_	-	-	-	-	-
2-66-99-92-00-762	Subd Land Dev - Contributed To Capital	_			-	-		-	-	-	-
2-66-99-93-00-832	Subd Land Dev - Debenture Principal		-								
	Subtotal Subd Land Dev General	90,207.31		191,312.90	64,315.90		-		-		
	Total Subdivision Land Dev.	\$ 168,573.00	\$ 34,659.84	\$ 254,136.52	\$ 123,310.44	\$ 182,548.88	\$ 47,922.93	\$ 53,920	55,270	56,260	57,310
	Total Subdivision, Land & Development	\$ 924,047.51	\$ 943,953.52	\$ 1,018,107.41	\$ 884,971.82	\$ 1,033,668.33	\$ 787,445.60	\$ 1,025,592	1,068,645	1,094,012	1,109,261
			.,	·							
	Building & Land Rentals										
2-67-99-92-00-762	Affordable Housing - Contribute to Capital	_	-	-	~	_	_	_	-	-	
	Subtotal Affordable Housing	_	-	-	-	-	-	_	_	-	_
2-69-23-00-00-112	Health Unit - Repair Wages	2.811.20	2.888.72	5,797,78	3.183.02	4.037.36	3.195.81	5.520	5.790	2.940	6,070
2-69-23-00-00-252	 								24,000	24,000	24,000
2-69-23-00-00-274	Health Unit - Insurance	1,949.89	2,059.90	1,840.41	1,821.45	3,170.57	4,191.58	3,230	4,270	4,360	4,450
2-69-23-00-00-554	Health Unit - Building Repair Materials	-	529.45	913.40	918.82	410.19	12.00	1,800	1,800	1,800	1,800
2-69-23-00-01-252	Health Unit - Abatement	-	957.90	_	-	_	_		-	-	-
2-69-23-00-01-239	Health Unit - Hazardous Assessment	-	-	-	-	-	-	-	-	-	-
	Subtotal AEC Health Unit Rental	5,492.04	13,768.45	24,262.06	18,304.47	19,176.22	22,836.76	34,550	35,860	33,100	36,320
									,		
2-69-73-11-00-112	Rec Centre - Library - Repair Wages	4,886.95	1,859.14	1,568.26	1,206.76	1,335.24	1,790.49	2,510	2,640	2,720	2,800
2-69-73-11-00-554	Rec Centre - Library - Building Repair Materials	19.98	-	· =	-	_	· -	-	_	_	
	2-66-00-00-01-554 2-66-00-00-02-263 2-66-00-00-15-831 2-66-99-91-00-764 2-66-99-93-00-832 2-68-99-93-00-832 2-68-99-93-00-832 2-69-23-00-00-52 2-69-23-00-00-252 2-69-23-00-00-554 2-69-23-00-01-252 2-69-23-00-01-252 2-69-23-00-01-252 2-69-23-00-01-252	2-66-00-00-01-554 Subd Land Dev - Security Fence 2-66-00-00-02-263 Subd Land Dev - Land Inventory Dev. Subtotal General Operations 2-66-00-00-15-831 Subd Land Dev - Debenture Interest 2-66-99-91-00-764 Subd Land Dev - Transfer To Op Reserve 2-66-99-92-00-762 Subd Land Dev - Contributed To Capital 2-66-99-93-00-832 Subd Land Dev - Debenture Principal Subtotal Subd Land Dev General Total Subdivision Land Dev. Total Subdivision, Land & Development Building & Land Rentals 2-67-99-92-00-762 Affordable Housing - Contribute to Capital Subtotal Affordable Housing 2-69-23-00-00-112 Health Unit - Repair Wages 2-69-23-00-00-252 Health Unit - Purchase Building Repair Health Unit - Building Repair Materials 2-69-23-00-01-252 Health Unit - Building Repair Materials 4-69-23-00-01-252 Health Unit - Hazardous Assessment Subtotal AEC Health Unit Rental Rec Centre - Library - Repair Wages	Actual	Account Number Description Actual Actual	Account Number Description Actual Actual Actual	Actual Actual Actual Actual Actual Actual Actual Actual	Actual Actual Actual Actual Actual Actual Actual Actual Actual Actual	Actual Actual Actual Actual Actual Actual Actual Actual Actual Actual	Account Number Description Actual Actual	Actual A	Actual Budget Estimated Estimated

			2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
Admin	2-69-02-00-00-252	Drop In Centre - Project 1 (Capital)	-	-	-		-		-	_		
Admin	2-69-02-00-00-581	Drop In Centre - Utilities	2,534.09	2,830.01	1,194.11	-	-		_	-	-	
Admin	2-69-03-00-00-252	Bus Garage - Project 1 (Capital)	-	-	-	-	-	15,902.88	15,000	-	-	
Admin	2-69-03-00-00-581	Bus Garage - Utilities 2/3	2,500.73	2,121.52	2,263.0 2	2, 2 85.46	2,503.77	2,276.87	2,700	2,700	2,700	2,700
Admin	2-69-01-00-00-519	Land Rental - Misc Materials	-	486.93	-	-	-	-	-	-	-	
Admin	2-69-01-00-00-731	Land Rental - Taxes	374.76	273.38	279.03	279.54	283.68	293.06	500	500	500	500
Admin	2-69-99-91-00-764	Rental - Transfer to Operating Reserve	2,200.00	2,200.00	2,200.00	14,700.00	2,200.00	-	2,200	2,200	2,200	2,200
Admin												
Admin		Subtotal Other Rental	12,516.51	9,770.98	7,504.42	18,471.76	6,322.69	20,263.30	22,910	8,040	8,120	8,200
Admin												
		Total Building & Land Rentals	\$ 18,008.55	\$ 23,539.43 \$	31,766.48	\$ 36,776.23	\$ 25,498.91 \$	43,100.06	\$ 57,460	43,900	41,220	44,520
PLS		Parks & Leisure										
PLS												
PLS	2-71-01-00-00-111	P & L - General - Salary	45,574.42	47,531.53	49,028.49	52,491.13	49,855.25	45,201.62	54,370	57,920	60,580	62,750
PLS	2-71-01-00-00-113	P & L - General - Partime Wages	20,511.88	19,745.38	21,222.24	19,933.49	21,876.51	18,959.27	12,200	11,800	12,060	12,350
PLS	2-71-01-00-00-117	P & L - General - SCP Wages	-	-	_	-	-	-	-	-	-	-
PLS	2-71-01-00-00-211	P & L - General - Travel & Subsistence	1,641.97	2,304.00	3,769.64	2,016.20	2,672.80	3,267.91	2,300	2,400	2,400	2,400
PLS	2-71-01-00-00-214	P & L - General - Memberships	687.95	245.60	367.00	360.00	720.00	225.00	770	770	770	770
PLS	2-71-01-00-00-216	P & L - General - Training	1,090.00	1,889.17	2,108.08	1,711.63	3,224.80	1,104.68	3,400	3,500	3,700	3,700
PLS	2-71-01-00-00-219	P & L - General - Board Meetings	-	-	265.72	-	-	-	500	_		-
PLS	2-71-01-00-00-221	P & L - General - Advertising	2,828.97	2,744.09	3,272.38	3,456.02	3,961.48	1,708.34	3,150	3,200	3,300	3,300
PLS	2-71-01-00-00-222	P & L - General - Telephone	7,003.08	6,173.66	6,572.89	5,190.37	4,357.11	4,269.43	7,500	6,585	6,585	6,585
PLS	2-71-01-00-00-238	P & L - General - Collection Agency	_	-	-	-	66.85	-	100	100	100	100
PLS	2-71-01-00-00-239	P & L - General - Software Maintenance	3,743.02	3,835.37	3,850.99	3,996.75	2,190.52	13,039.89	11,000	14,000	14,500	15,000
PLS	2-71-01-00-00-269	P & L - General - Photocopier	5,337.27	6,076.68	6,695.00	7,501.48	6,978.69	3,850.54	6,200	7,000	7,000	7,000
PLS	2-71-01-00-00-274	P & L - General - Insurance	3,909.83	4,256.15	3,721.00	3,684.96	4,174.18	3,072.83	4,260	3,130	3,190	3,250
PLS	2-71-01-00-00-511	P & L - General - Office Supplies	6,091.47	5,646.79	5,827.59	3,265.74	6,224.50	3,286.92	6,700	6,500	6,500	6,500
PLS	2-71-01-00-00-519	P & L - General - Household	-	-	-	460.86	61.33	30.64	500	500	500	500
PLS	2-71-01-00-00-529	P & L - General - Truck Repairs/Gas	4,400.80	3,062.92	2,623.93	4,091.23	4,296.80	2,286.33	4,500	4,500	4,500	4,500
PLS	2-71-01-00-00-811	P & L - General - Bank Charge	4,343.85	3,818.94	5,018.04	4,669.79	5,725.50	5,362.00	5,200	5,300	5,300	5,300
PLS	2-71-01-00-00-920	P & L - General - Uncollectible Account	-	-	-	-	_	-	_	-	-	-
PLS	2-71-01-00-00-960	P & L - General - Overhead Allocation	(19,457.66)	(19,901.74)	(22,571.38)	(19,317.24)	(21,752.38)	(11,570.22)	(15,930)	(15,930)	(15,930)	(15,930
PLS	2-71-01-00-00-991	P & L - General - Cash Over/Short	_	-	50.59	(4.09)	33.61	27.12	50		50	50

		2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
PL\$	2-71-01-00-01-216 P & L - General - Clinics & Courses	_	-	_	99.00	_	-	600	100	100	100
PL\$	2-71-01-00-01-519 P & L - General - Uniforms	-	-	-	-		101.95	300	300	800	500

			2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
		·										
PLS	2-71-01-00-01-561	P & L - General - Donation Purchase	-	1,462.00	-	_	-	-	-	-	-	-
PLS	2-71-01-00-02-216	P & L - General - Training Office	-	747.00	-	295.00	-	-	850	850	850	850
PLS	2-71-01-00-02-561	P & L - General - Commercial Hockey Purchase	-	-	-	-	-	-	-	-	-	
PLS	2-71-02-00-00-111	Rec Facility - Other Dept Alloc - Salary	25,755.40	20,814.21	23,341.88	24,506.63	24,953.02	21,879.96	25,640	26,200	26,520	26,870
PLS												
PLS		Total Parks & Leisure - General	113,462.25	110,451.75	115,164.08	118,408.95	119,620.57	116,104.21	134,160	138,775	143,375	146,445
PLS												
PLS	2-71-99-91-00-764	P & L - Transfer To Op Reserve	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	-	2,000	2,000	2,000	2,000
PLS	2-71-99-92-00-762	P & L - Contributed to Capital							_		_	_
PLS												
PLS		Total Parks & Leisure - Transfers	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	-	2,000	2,000	2,000	2,000
PLS												
PLS	2-72-01-00-00-216	P & L - Programs - Training	432.38	-	-	_	_	_	_	_	-	-
PLS	2-72-01-00-00-960	P & L - Programs - Overhead	13,269.05	13,894.13	15,945.90	13,522.70	15,776.66	8,142.93	10,500	10,500	10,500	10,500
PLS												
PLS		Subtotal Parks & Leisure - Programs	13,701.43	13,894.13	15,945.90	13,522.70	15,776.66	8,142.93	\$ 10,500	10,500	10,500	10,500
PLS												
PLS	2-72-96-00-00-111	Adult - Salary	4,726.26	4,941.56	5,138.09	5,486.73	5,185.69	5,651.49	5,990	6,330	6,620	6,870
PLS	2-72-96-00-00-158	Adult - Instructors	-	-	_	_	_	-	1,500	1,500	1,600	1,600
PLS	2-72-96-00-00-216	Adult - Program Development	-	-	-	_	-	-	970	500	500	500
PLS	2-72-96-00-00-221	Adult - Advertising	-	-	-	-	447.09	-	700	700	700	700
PLS	2-72-96-00-00-519	Adult - Program Supplies/Requisitions	500.00	2,800.00					500	500	500	500
PLS												
PLS		Subtotal Adult	\$ 5,226.26	\$ 7,741.56	\$ 5,138.09	\$ 5,486.73	\$ 5,632.78	\$ 5,651.49	\$ 9,660	9,530	9,920	10,170
PLS												
PLS	2-72-97-00-00-111	Other Program - Salary	10,009.64	10,448.63	10,863.36	11,617.17	10,814.59	11,174.29	8,130	8,700	9,190	9,600
PLS	2-72-97-00-00-113	Other Program - Part-time Wages	-	-	-	-	-	-	-	-	-	-
PLS	2-72-97-00-00-114	Other Program - Instructor Wages	-	-	-	-	-	-	_	-	-	-
PLS	2-72-97-00-00-158	Other Program - Honorarium	_		_	-	-		-	-	-	
PLS	2-72-97-00-00-215	Other Program - Wellness Network	1,062.00	1,320.00	4,147.80	100.00	-	_	_	-	-	
PLS	2-72-97-00-00-221	Other Program - Advertising	283.38	150.19	569.68	172.25	169.00	139.75	690	600	600	600
PLS	2-72-97-00-00-273	Other Program - SOCAN Fees	185.07	185.07	332.07	341.37	340.07	218.87	750	350	350	350
PLS	2-72-97-00-00-275	Other Program - School Requisition	-	-	-	-	-			-	-	-

			2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
DIS	0.70.07.00.00.540	01-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-	050.00	1 100 00					0.50	400	400	400
PLS	2-72-97-00-00-518	Other Program - Awards & Functions	250.00	1,122.00	-	-	-	-	250	100	100	100

			2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
PLS	2-72-97-00-00-519	Other Program - Program Supplies	461.58	220.4	7 88.94	25.00	207.19	111.52	500	500	500	500
PLS	2-72-97-00-01-519	Other Program - Playground Program	40,000.00	40,000.0	0 40,000.00	40,000.00	40,000.00	50,000.00	50,000	50,000	50,000	50,000
PLS	2-72-97-00-02-519	Other Program - Go Girl	-	-	_	-	-	-	_	_	_	-
PLS	2-72-97-00-03-519	Other Program - Child Mind			_				-	_	-	-
PLŞ												
PLS		Subtotal Other Program	\$ 52,251.67	\$ 53,446.3	6 \$ 56,001.85	5 \$ 52,255.79	\$ 51,530.85	61,644.43	\$ 60,320	60,250	60,740	61,150
PLS					,,	, , , , , , , , , , , , , , , , , , , ,			T	00,200	35,110	51,100
PLS		Total Parks & Leisure Programs	\$ 71,179.36	\$ 75,082.0	5 \$ 77,085.84	\$ 71,265.22	\$ 72,940,29	75,438.85	\$ 80,480	80,280	81,160	81,820
PLS		-					1					
PLS	2-72-98-00-00-111	Other Events - Salary	23,460.41	24,664.7	1 25,680.96	27,313.09	25,304.83	27,227.37	32,640	34,560	36,180	37,530
PLS	2-72-98-00-00-113	Other Events - Part-time Wages	_	575.0	0 -	_	_	-	_	_	_	_
PLŞ	2-72-98-00-00-158	Other Events - Honoraria - Coaches/Volunteers	44.75	-	450.00	395.00	-	-	100	100	100	100
PLS	2-72-98-00-00-221	Other Events - Advertising	800.61	765.4	5 515.59	407.25	538.69	690.00	600	600	700	700
PLS	2-72-98-00-00-227	Other Events - Marketing	-	-	-	-	_	-	-	-	-	-
PLS	2-72-98-00-00-265	Other Events - Park Events	4,929.00	5,249.1	0 4,850.00	5,709.88	8,235.00	6,810.00	6,100	6,100	6,500	7,000
PLS	2-72-98-00-00-518	Other Events - Awards & Functions	50.00	100.0	0 -	_	_	_	100	100	100	100
PLS	2-72-98-00-00-519	Other Events - Program Supply/Requisition	232.13	159.8	1 70.51	36.24	118.42	25.00	340	250	250	250
PLS	2-72-98-00-01-265	Other Events - Canada Day	7,273.34	6,791.0	0 11,680.00	12,909.50	12,590.00	11,751.44	12,500	13,500	13,500	14,000
PL\$	2-72-98-00-02-265	Other Events - Snofest	616.06	1,963.5	5 2,952.43	1,309.94	1,743.16	1,284.65	2,000	2,000	2,000	2,000
PL\$	2-72-98-00-03-265	Other Events - Tar Trek			_	-	-	-	-	-	-	-
PLS												
PLS		Total Other Events	\$ 37,406.30	\$ 40,268.6	2 \$ 46,199.49	\$ 48,080.90	\$ 48,530.10	47,788.46	\$ 54,380	57,210	59,330	61,680
PLS												
PLS	2-73-11-01-00-111	Rec Centre - Alloc - Salary	30,237.71	31,307.1	5 32,486.25	34,969.65	32,651.16	34,408.75	49,430	49,930	51,830	53,430
PLS	2-73-11-01-00-960	Rec Centre - Alloc - Overhead	2,993.55	2,921.5	3 3,274.20	2,978.47	2,977.43	1,658.57	2,040	2,040	2,040	2,040
PLS												
PLS		Subtotal Rec Centre - Allocation	\$ 33,231.26	\$ 34,228.6	8 \$ 35,760,45	5 \$ 37,948,12	\$ 35.628.59	36,067.32	\$ 51,470	51,970	53,870	55,470
PLS				, , , , , , , , , , , , , , , , , , , ,					,,		,	
PLS	2-73-11-02-00-112	Rec Centre - Wages	318,344.01	332,460.9	8 407,024.89	373,018,87	448.061.50	331,354.37	422,740	420,530	427,190	434,790
PLS	2-73-11-02-00-116	Rec Centre - Step - Wages	2,346.41	1,853.9	·			1,545.20	5,880	6,010	6,140	6,280
PLS	2-73-11-02-00-211	Rec Centre - Travel & Subsistence	477.65	331.3		The state of the s	1,459.32	1,397.01	1,500	1,500	1,500	1,500
PLS	2-73-11-02-00-216	Rec Centre - Training	353.06	2,018.4				2,172.43	4,100	3,500	3,500	3,500
PLS	2-73-11-02-00-222	Rec Centre - Telephone	2,903.09	3,007.2	0 2,835.57			5,289.15	6,640	6,640	6,640	6,640

	William Committee		2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
PLS	2-73-11-02-00-239	Rec Centre - Software Maintenance	4,192.15	1,800.00	1,409.90	1,037.00	-	-	2,500	2,500	2,500	2,500
PLS	2-73-11-02-00-252	Rec Centre - Purchase Building Repair	14,830.50	29,409.23	17,042.97	24,811.42	14,747.51	24,574.66	20,000	20,000	20,000	20,000
PLS	2-73-11-02-00-254	Rec Centre - Purchase Equipment Repair	4,010.83	8,688.27	4,624.12	12,561.04	9,325.47	10,839.92	15,000	15,000	15,000	15,000
PLS	2-73-11-02-00-271	Rec Centre - Elevator Permit/Inspection	937.98	1,058.48	901.48	789.91	750.33	855,33	1,250	1,100	1,100	1,100
PLS	2-73-11-02-00-274	Rec Centre - Insurance	29,031.67	31,166.93	28,012.86	28,438.60	30,912.08	22,703.28	31,620	23,150	23,610	24,080
PLS	2-73-11-02-00-275	Rec Centre - Security Fee	359.88	359.88	359.88	359.88	359.88	359.88	475	400	400	400
PLS	2-73-11-02-00-519	Rec Centre - Supplies	24,237.75	22,915.83	20,675.10	17,745.82	21,628.19	12,378.33	22,100	22,000	22,000	22,000
PLS	2-73-11-02-00-521	Rec Centre - Equipment Gas, Oil, Etc	18.95	1,335.93	286.82	126.50	287.61	89.22	1,520	1,500	1,500	1,500
PLS	2-73-11-02-00-529	Rec Centre - Equipment Repair Parts	8,117.26	7,506.24	6,462.00	5,264.85	2,298.70	6,371.27	7,230	7,200	7,200	7,200
PLS	2-73-11-02-00-554	Rec Centre - Building Repair Materials	13,161.06	12,679.12	18,497.08	16,085.98	9,928.15	10,397.92	17,500	17,500	17,500	17,500
PLS	2-73-11-02-00-561	Rec Centre - Safety Supplies	1,315.05	1,852.01	1,849.64	5,002.92	5,798.62	3,916.89	6,000	6,000	6,000	6,000
PLS	2-73-11-02-00-562	Rec Centre - Tools	2,471.33	1,632.18	1,684.74	3,512.20	2,683.22	2,261.60	3,800	3,900	3,900	3,900
PLS	2-73-11-02-00-581	Rec Centre - Gas	37,343.44	17,109.43	21,433.95	28,790.66	32,898.62	22,194.97	30,374	31,585	33,735	36,203
PLS	2-73-11-02-00-582	Rec Centre - Power	106,411.66	121,746.41	118,338.96	129,535.60	128,240.81	76,446.70	90,233	83,666	79,362	80,923
PLS	2-73-11-02-00-583	Rec Centre - Water	10,320.06	9,301.60	16,471.21	10,376.10	6,088.58	3,061.34	11,200	11,000	11,000	11,000
PLS	2-73-11-02-01-254	Rec Centre - Purchase Ice Plant Repair	31,111.89	20,105.08	7,446.69	17,745.31	9,714.75	13,241.51	10,200	10,300	10,500	10,500
PLS	2-73-11-02-01-271	Rec Centre - Sprinkler System Inspection	-	1,650.00	2,149.25	-	462.50	2,112.50	2,400	2,300	2,300	2,300
PLS	2-73-11-02-01-519	Rec Centre - Ice Making Supplies	6,005.04	3,384.35	4,322.07	2,719.74	5,628.13	4,757.66	5,300	5,600	5,600	5,600
PLS	2-73-11-02-01-529	Rec Centre - Ice Plant Parts	7,788.01	4,556.01	1,259.28	9,161.85	223.08	5,251.12	5,100	5,000	5,000	5,000
PLS	2-73-11-02-01-548	Rec Centre - Ice Plant Chemicals	5,522.44	3,354.60	6,829.00	1,395.60	280,00	117.67	1,400	1,000	1,000	1,000
PLS	2-73-11-02-02-254	Rec Centre - Zamboni Repair/Blades	2,377.59	1,470.00	2,048.16	2,324.98	2,016.03	2,737.01	2,600	2,600	2,600	2,600
PLS	2-73-11-02-02-519	Rec Centre - Uniforms	_	-	-	-	-	888.45	900	900	900	900
PLS	2-73-11-02-02-521	Rec Centre - Equipment Propane	3,833.58	3,530.33	2,908.45	3,402.22	2,434.94	1,465.67	4,000	4,000	4,000	4,000
PLS	2-73-11-02-03-239	Rec Centre - Project 1 (Capital)	_	_			1,663.67		16,500		-	-
	2-73-11-02-04-239	Rec Centre - Project 2 (Capital)	-	_		_	9,725.00	_	-		-	-
PLS	2-73-11-03-00-112	Rec Centre - Summer/Fall Ice - Wages	37,371.29	35,346.62	33,582.17	33,511.09	30,877.27	35,025.09	61,730	64,890	66,220	67,620
PLS	2-73-11-03-00-254	Rec Centre - Summer/Fall Ice - Pur Equip Repair	800.00	1,000.00	1,000.00	1,104.38	1,200.00	1,300.00	1,300	1,200	1,200	1,200
PLS	2-73-11-03-00-517	Rec Centre - Summer/Fall Ice - Janitor Supply	5,286.67	5,721.35	3,852.58	9,213.60	7,619.40	10,102.46	7,200	7,200	7,200	7,200
PLS	2-73-11-03-00-581	Rec Centre - Summer/Fall Ice - Gas	7,636.71	10,000.00	4,492.00	5,822.00	5,292.00	5,360.00	5,360	5,574	5,953	6,389
PLS	2-73-11-03-00-582	Rec Centre - Summer/Fall Ice - Power	25,110.00	14,190.00	14,985.00	16,188.00	16,514.00	15,923.00	15,923	14,765	14,006	14,280
PLS	2-73-11-03-00-583	Rec Centre - Summer/Fall Ice - Water	2,200.00	2,500.00	2,500.00	2,600.00	2,700.00	2,800.00	2,800	2,800	2,800	2,800
PLS												
PLS		Subtotal General Recreation Centre	\$ 716,227.01	\$ 715,041.74	\$ 762,108.09 \$	780,457.37	\$ 819,650.34 \$	639,291.61	\$ 844,375	812,810	819,056	833,405
PLS												

			2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
PLS		Total Recreation Centre	\$ 749,458.27	\$ 749,270.42	\$ 797,868.54	\$ 818,405.49	\$ 855,278.93	\$ 675,358.93	\$ 895,845	864,780	872,926	888,875
PLS												
PLS	2-73-12-05-00-111	Fitness Area - Salary	39,226.11	71,169.81	63,154.73	71,189.95	66,865.88	66,059.68	78,250	82,910	86,480	87,930
PLS	2-73-12-05-00-112	Fitness Area - Part-time Wages	43,392.68	9,824.38	11,979.56	15,012.48	11,230.94	9,795.30	7,630	7,370	7,530	7,720
PLS	2-73-12-05-00-114	Fitness Area - Instructor	8,240.00	2,935.00	630.00	1,620.00	1,790.00	760.00	4,810	4,800	4,810	4,820
PLS	2-73-12-05-00-211	Fitness Area - Travel & Subsistence	37.69	662.04	1,109.36	448.57	563.82	428.34	1,100	1,100	1,100	1,100
PLS	2-73-12-05-00-215	Fitness Area - Special Events	518.30	722.17	1,261.16	1,062.90	973.25	1,110.53	1,200	1,200	1,200	1,200
PLS	2-73-12-05-00-216	Fitness Area - Training	1,745.00	1,113.22	1,255.48	992.61	906.46	289.00	1,740	1,200	1,200	1,200
PLS	2-73-12-05-00-221	Fitness Area - Advertising	1,585.62	1,689.19	1,497.54	2,253.02	1,811.08	1,162.72	1,740	1,740	1,740	1,740
PLS	2-73-12-05-00-222	Fitness Area - Telephone	715.85	778.73	822.30	588.88	601.57	633.40	830	830	830	830
PLS	2-73-12-05-00-225	Fitness Area - Cable TV	824.45	1,000.35	935.40	1,095.35	1,076.40	1,111.74	1,400	1,000	1,000	1,000
PLS	2-73-12-05-00-274	Fitness Area - Insurance	1,172.95	1,251.34	1,116.30	1,105.49	1,252.25	921.85	1,280	940	960	980
PLS	2-73-12-05-00-511	Fitness Area - Office Supplies	1,413.90	1,640.73	1,188.18	1,675.89	1,504.97	363.24	1,540	1,550	1,550	1,550
PLS	2-73-12-05-00-517	Fitness Area - Janitor Supplies	258.46	614.04	736.30	920.19	1,222.19	786.81	1,600	1,000	1,000	1,000

			2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
PLS	2-73-12-05-00-519	Fitness Area - Supplies	4,641.75	4,383.67	5,322.67	5,972.80	5,714.44	2,635.00	5,300	5,300	5,300	5,300
PLS	2-73-12-05-00-529	Fitness Area - Equip Repair Parts	1,835.36	3,630.42	1,411.88	5,625.52	1,618.50	1,062.42	4,600	4,000	4,000	4,000
PLS	2-73-12-05-00-554	Fitness Area - Bldg Repair Materials	336.68	799.89	786.10	152.13	153.46	784.56	1,000	1,000	1,000	1,000
PLS												
PLS		Total Fitness Area	105,944.80	102,214.98	93,206.96	109,715.78	97,285.21	87,904.59	114,020	115,940	119,700	121,370
PLS												
PLS	2-73-13-01-00-111	Pool - Alloc - Salary	28,629.42	29,444.61	30,605.95	32,752.06	26,331.15	15,565.93	16,020	16,620	17,050	17,460
PLS	2-73-13-01-00-960	Pool - Alloc - Overhead	945.51	879.69	939.56	801.08	897.63	520.03	920	920	920	920
PLS	2-73-13-02-00-111	Pool - Office - Salary	56,437.73	60,151.24	58,318.55	58,396.77	61,904.18	67,041.38	71,020	89,420	92,780	94,480
PLS	2-73-13-02-00-113	Pool - Office - Part-time Wages	15,439.06	14,809.28	16,000.12	14,950.04	16,408.00	13,921.71	9,150	12,560	12,760	12,970
PLS	2-73-13-02-00-511	Pool - Office - Supplies	3,099.26	1,097.16	1,453.02	758.99	1,073.94	368.95	500	500	500	500
PLS	2-73-13-02-00-991	Pool - Office - Cash Over/Short	2.05	3.88			(1.42)	0.02			-	
PLS												
PLS		Subtotal Pool Office	104,553.03	106,385.86	107,317.20	107,658.94	106,613.48	97,418.02	97,610	120,020	124,010	126,330
PLS												
PLS	2-73-13-03-00-111	Pool - Facility - Salary	82,171.18	100,825.11	96,424.18	97,478.29	108,950.16	118,881.76	107,130	111,380	115,370	117,410
PLS	2-73-13-03-00-112	Pool - Maintenance - Wages	6,092.64	10,035.89	6,531.77	5,194.63	6,326.45	6,400.25	1,680	1,760	1,830	1,880
PLS	2-73-13-03-00-113	Pool - Facility - Part-time Wages	129,476.08	126,883.33	148,366.19	169,755.06	181,431.34	159,542.59	89,190	156,620	161,740	165,540
PLS	2-73-13-03-00-222	Pool - Facility - Telephone	1,791.43	2,278.39	1,999.68	1,859.20	1,794.77	1,091.74	2,330	2,340	2,350	2,360
PLS	2-73-13-03-00-224	Pool - Facility - Freight	811.18	69.90	190.00	815.79	1,315.09	1,843.11	1,000	2,500	2,500	2,500
PLS	2-73-13-03-00-239	Pool - Facility - Software Maintenance	3,207.00	2,139.26	1,881.02	1,876.06	580.53	5,857.50	4,250	8,000	8,000	8,000
PLS	2-73-13-03-00-252	Pool - Facility - Purchase Building Repair	4,539.39	29,445.60	6,691.97	9,361.48	8,278.24	4,230.29	8,500	8,500	9,000	9,000
PLS	2-73-13-03-00-254	Pool - Facility - Purchase Equipment Repair	10,827.63	14,741.48	22,498.89	9,142.85	27,124.04	19,876.98	24,000	24,000	24,000	24,000
PLS	2-73-13-03-00-274	Pool - Facility - Insurance	5,631.17	5,839.60	5,209.40	5,158.94	5,846.70	7,695.22	5,960	4,390	4,480	4,570
PLS	2-73-13-03-00-512	Pool - Facility - Safety Supplies	1,857.85	2,560.29	2,228.29	3,571.01	3,452.09	3,079.11	4,750	4,500	4,500	4,500
PLS	2-73-13-03-00-517	Pool - Facility - Janitor Supplies	4,987.42	7,043.09	7,069.80	4,695.67	5,807.07	4,039.97	5,250	5,500	5,750	6,000
PLS	2-73-13-03-00-519	Pool - Facility - Household	-	-	-	129.68	140.25	147.81	500	300	300	300
PLS	2-73-13-03-00-529	Pool - Facility - Equipment Repair Parts	15,550.82	2,813.18	7,414.58	3,868.82	3,344.72	5,601.56	6,000	6,500	7,000	7,250
PLS	2-73-13-03-00-548	Pool - Facility - Chemicals	11,846.48	12,637.73	16,264.89	14,325.70	20,257.96	14,206.54	16,000	16,250	16,500	16,750
PLS	2-73-13-03-00-554	Pool - Facility - Building Repair Material	2,421.13	2,552.78	1,932.97	2,378.89	1,683.57	1,619.60	4,600	4,700	4,700	4,700
PLS	2-73-13-03-00-581	Pool - Facility - Gas	61,715.37	50,346.15	48,148.22	64,280.65	56,028.61	51,173.55	53,603	55,737	59,532	63,887
PLS	2-73-13-03-00-582	Pool - Facility - Power	107,599.33	111,220.82	109,083.20	110,326.43	118,431.31	75,575.24	159,235	147,645	140,051	142,805
PLS	2-73-13-03-00-583	Pool - Facility - Water	13,280.11	17,702.45	22,206.84	18,104.66	12,475.73	10,080.18	20,000	20,000	20,000	20,000
PLS	2-73-13-03-03-252	Pool - Project 1 (Capital)	-	21,115.00		-	-	-	20,000	-	-	-

			2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
PLS	2-73-13-03-04-252	Pool - Project 2 (Capital)	-		-	_	_	5,032.31	15,000	-	_	_
PLS	2-73-13-03-01-112	Pool - Facility - Shutdown Wages	3,350.88	7,067.54	-	-	-	632,41	-	•	_	-
PLS	2-73-13-03-01-553	Pool - Facility - Shutdown Supplies	8,225.00	278.89	4,696.00	742.00	7,092.68	2,734.06	6,000	6,250	6,500	6,750
PLS												
PLS		Subtotal Pool Facility	475,382.09	527,596.48	508,837.89	523,065.81	570,361.31	499,341.78	554,978	586,872	594,103	608,202
PLS												

			2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
PLS	2-73-13-04-00-111	Pool - Programs - Salary	65,009.52	91,973.31	83,860.21	81,851.10	94,364.67	106,231.57	79,870	83,910	86,450	87,600
PLS	2-73-13-04-00-113	Pool - Programs - Part-time Wages	80,456.08	76,258.10	93,494.90	109,522.35	109,112.47	100,156.83	49,290	129,680	134,610	137,770
PLS	2-73-13-04-00-114	Pool - Programs - Instructors	26,058.00	28,175.20	36,638.89	41,132.57	39,602.50	43,353.49	19,470	98,730	100,940	103,300
PLS	2-73-13-04-00-211	Pool - Programs - Travel & Subsistence	1,278.42	1,183.63	1,117.75	2,186.11	1,727.36	1,874.33	3,250	3,500	3,750	3,750
PLS	2-73-13-06-00-215	Pool - Programs - Special Events	-	780.75	333,35	769.55	984.13	101.54	1,250	750	750	750
PLS	2-73-13-04-00-216	Pool - Programs - Training	3,448.47	3,077.81	4,040.82	4,603.16	2,252.64	1,777.65	5,000	5,250	5,500	5,750
PLS	2-73-13-04-00-221	Pool - Programs - Advertising	927.02	750.87	823.52	1,004.62	845.00	698.75	800	850	850	850
PLS	2-73-13-04-00-222	Pool - Programs - Telephone	715.85	778.73	822.30	588.88	601.56	532.45	770	770	770	770
PLS	2-73-13-04-00-273	Pool - Programs - Registration & Affiliation	653.05	703.40	1,158.00	280.00	580,00	770.00	1,000	1,250	1,500	1,750
PLS	2-73-13-04-00-518	Pool - Programs - Swim Badges	1,511.72	697.99	2,222.11	2,052.50	1,818.00	1,998.82	3,250	2,000	2,250	2,500
PLS	2-73-13-04-00-519	Pool - Programs - Supplies	1,350.54	2,532.68	733.06	1,902.52	968.24	2,708.63	2,500	2,750	2,750	2,750
PLS	2-73-13-04-00-561	Pool - Programs - Toys/Misc	92.90	1,263.98	1,919.97	399.44	100.00	171.51	2,500	2,750	3,000	3,250
PLS	2-73-13-04-01-519	Pool - Programs - Advanced Aquatic Supply	8,653.47	5,803.22	7,205.83	4,322.89	5,312.21	4,851.80	6,500	6,000	6,000	6,000
PLS	2-73-13-04-03-519	Pool - Programs - Uniforms	4,255.35	2,136.09	2,353.57	2,059.77	4,404.70	1,185.40	3,250	3,250	3,250	3,250
PLS	2-73-13-06-00-519	Pool - Goods for Resale	1,717.94	1,397.19	2,040.20	2,052.29	1,198.11	169.38	2,500	2,500	2,500	2,500
PLS	2-73-13-10-00-252	Pool - Major Building Repair		***************************************	_		-					
PLS												
PLS		Subtotal Pool Programs	196,128.33	217,512.95	238,764.48	254,727.75	263,871.59	266,582.15	181,200	343,940	354,870	362,540
PLS								:				
PLS		Total Pool	776,063.45	851,495.29	854,919.57	885,452.50	940,846.38	863,341.95	833,788	1,050,832	1,072,983	1,097,072
PLS												
PLS	2-73-13-13-15-831	Facilities - Debenture Interest	45,183.62	42,439.28	39,564.48	36,553.00	33,398.36	21,900.49	30,090	26,630	23,010	19,210
PLS	2-73-99-91-00-764	Facilities - Transfer to Operating Reserve	2,000.00	424,800.00	268,900.00	268,900.00	268,900.00	-	2,000	2,000	2,000	2,000
PLS	2-73-99-92-00-762	Facilities - Contributed To Capital	111,825.00	79,724.00	-	-	-	-	266,900	266,900	266,900	266,900
PLS	2-73-99-93-00-832	Facilities - Debenture Principal	56,923.57	59,629.83	62,464.76	65,434.45	68,545.34	71,804.12	71,800	75,220	78,790	82,540
PLS												
PLS		Total Facilities	215,932.19	606,593.11	370,929.24	370,887.45	370,843.70	93,704.61	370,790	370,750	370,700	370,650
PLS												
Admin	2-74-01-00-00-111	Culture - Salary	-	-	-	-	2,452.46	9,388.09	10,040	10,740	11,340	11,840
Admin	2-74-01-00-00-765	Culture - Grant	_	-	-	1,000.00	-	-	-	-	-	
Admin	2-74-01-00-00-770	Music Festival/Fine Arts - Donation	_	8,000.00	_	-	-	-	-	_	_	
Admin	2-74-11-00-00-112	Library - Salary Reversal	-	•	-	-	-	-	-	_	-	
Admin	2-74-11-00-00-214	Library - Parkland Membership	43,110.00	44,432.04	45,294.24	46,213.92	48,330.24	49,104.00	49,104	50,890	51,907	52,946
Admin	2-74-11-00-00-765	Library - Grant	197,167.02	219,056.09	232,961.85	231,333.71	237,243.66	245,702.05	245,702	250,182	256,378	259,562

			2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
Admin	2-74-17-00-00-765	Museum - Grant	26,000.00	28,000.00	30,000.00	35,138.22	34,000.00	34,000.00	34,000	34,000	34,000	34,000
Admin												
Admin		Subtotal Culture	\$ 266,277.02	\$ 299,488.13 \$	308,256.09	\$ 313,685.85	\$ 322,026.36 \$	338,194.14	\$ 338,846	\$ 345,812	342,285	346,508
Admin												
PLS	2-74-14-00-00-111	Community Hall - Salary	11,615.38	12,014.17	12,465.88	13,426.00	13,047.39	13,590,82	15,500	15,860	16,490	17,010
PLS	2-74-14-00-00-112	Community Hall - Wages	13,454.38	10,026.67	9,875.27	15,392.03	11,198.36	9,460.39	13,010	13,680	13,960	14,250
PLS	2-74-14-00-00-113	Community Hall - Part-time Wages	-	-	-	-	•	-	3,050	2,950	3,020	3,090
PLS	2-74-14-00-00-222	Community Hall - Telephone	844.89	845.73	846.51	844.27	844.80	1,521.69	1,730	900	900	900
PLS	2-74-14-00-00-237	Community Hall - Janitor	19,626.10	20,055.02	22,200.62	22,332.25	22,820.67	18,942.72	26,000	26,000	26,000	26,000
PLS	2-74-14-00-00-252	Community Hall - Carpets	4,271.49	4,370.76	1,350.00	2,025.00	3,693.35	675.00	3,500	3,750	3,750	3,750
PLS	2-74-14-00-00-274	Community Hall - Insurance	2,345.92	2,495.23	2,248.24	2,231.04	1,684.56	1,864.02	1,720	1,900	1,940	1,980
PLS	2-74-14-00-00-517	Community Hall - Janitor Supplies	5,989.11	6,837.05	2,514.09	1,631.24	2,364.52	2,620.52	4,200	2,700	2,700	2,700
PLS	2-74-14-00-00-519	Community Hall - Supplies	2,667.23	2,350.20	716.57	557.64	1,578.36	2,691.67	3,000	2,500	2,500	2,500
PLS	2-74-14-00-00-529	Community Hall - Equipment Repair Material	2,902.52	5,315.34	1,793.10	5,830.50	12,285.13	1,973.12	5,000	5,000	5,000	5,000
PLS	2-74-14-00-00-554	Community Hall - Building Repair Material	9,427.45	9,014.89	3,666.79	7,608.67	5,466.68	3,590.30	6,000	6,000	6,000	6,000
PLS	2-74-14-00-00-561	Community Hall - Donation Purchase	-	2.32	-	-	-	-	-	-	-	-
PLS	2-74-14-00-00-581	Community Hall - Gas	4,835.52	3,498.17	3,298.32	4,121.34	4,247.76	3,300.70	3,987	3,990	4,229	4,502
PLS	2-74-14-00-00-582	Community Hall - Power	15,869.66	17,450.73	15,825.61	16,575.31	18,385.52	12,845.01	18,512	16,549	16,509	16,995
PLS	2-74-14-00-00-583	Community Hall - Water	1,984.64	2,225,50	2,189.84	2,585.07	2,265.53	1,114.46	2,250	2,250	2,250	2,250
PLS	2-74-14-00-01-252	Community Hall - Pur. Bldg Repair	-	=	-	_	1,485.00	-	_	_	-	
PLS	2-74-14-00-01-519	Community Hall - Pop	-	-	-	-	-	-	-	-	-	-
PLS	2-74-99-91-00-764	Culture - Transfer To Op Reserve	15,000.00	95,000.00	15,000.00	6,000.00	21,000.00	-	15,000	-	-	-
PLS	2-74-99-92-00-762	Culture - Contributed To Capital			-	-	_	-	_	_	-	-
PLS								<u>i-i</u> -				-1
PLS		Subtotal Community Hall	\$ 110,834.29	\$ 191,501.78 \$	93,990.84	\$ 101,160.36	\$ 122,367.63 \$	74,190,42	\$ 122,459	104,029	105,248	106,927
PLS						·		·		,	·	·
PLS	2-74-16-00-00-112	Seniors - Wages	3,925.00	4,533.08	2,734.54	3,945.69	4,974.99	5,288.88	4,910	5,010	5,070	5,140
PLS	2-74-16-00-00-225	Seniors - Cable TV	49.99	-	-	_	-	-	-	_	_	
PLS	2-74-16-00-00-517	Seniors - Janitor Supply	650.00	-	-	-	5.00	114.94	880	100	100	100
PLS	2-74-16-00-00-554	Seniors - Building Repair Material	21.50	2,054.92	1,369.08	277.39	543.69	-	2,200	2,200	2,200	2,200
PLS	2-74-16-00-00-581	Seniors - Gas	_	· <u>-</u>	_	_	_	-	-	_	-	-
PLS	2-74-16-00-00-582	Seniors - Power	-		-		-	-	-	-	-	-
PLS	2-74-16-00-00-583	Seniors - Water	-	-	-	-	-	_	-	-	-	_
PLS	2-74-16-00-00-735	Seniors - HUB	-	-	-		5.393.27	-	6,000	6,000	6,000	6,000

			2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
		Section (Control of Control of Co	SECOND SE									
PLS												- 40.440
PLS		Subtotal Seniors	\$ 4,646.49	\$ 6,588.00	\$ 4,103.62	\$ 4,223.08	\$ 10,916.95 \$	5,403.82	\$ 13,990.00	\$ 13,310	\$ 13,370	\$ 13,440
PLS												
PLS		Total Culture	\$ 381,757.80	\$ 497,577.9	1 \$ 406,350.55	\$ 419,069.29	\$ 455,310.94 \$	417,788.38	\$ 475,295	\$ 463,151	\$ 460,903	\$ 466,875
PLS											0.070	0.000
PLS	2-77-01-00-00-111	Park - Alloc - Salary	26,058.13	27,468.46	28,615.32	30,373.22	20,648.87	2,142.55	2,200	2,250	2,270	2,300
PLS	2-77-01-00-00-113	Park - Alloc - Wages	-	-	-	-	-	-	-		1 000	4 000
PLS	2-77-01-00-00-960	Park - Alloc - Overhead	2,249.55	2,206,39	9 2,411.72	2,014.99	2,100.66	1,248.69	1,880	1,880	1,880	1,880
PLS												
PLS		Subtotal Park Allocation	28,307.68	29,674.8	5 31,027.04	32,388.21	22,749.53	3,391.24	4,080	4,130	4,150	4,180
PLS												
PLS	2-77-02-00-00-112	Park - General - Wages	81,202.64	67,494.4	9 76,020.07	73,379.23	62,363.52	85,178.62	88,680	93,200	95,250	
PLS	2-77-02-00-00-116	Park - General - STEP Wages	22,315.92	64,046.2	2 39,268.40	44,023.09	44,989.20	35,135.62	28,070	36,470	29,310	
PLS	2-77-02-00-00-211	Park - General - Travel & Subsistence	283.53	316.5	1 -	58.76	-	119.25	1,700		1,900	1
PLS	2-77-02-00-00-216	Park - General - Training	2,107.37	2,583.7	8 1,267.38	3,167.61	_	1,506.68	3,000		3,000	
PLS	2-77-02-00-00-222	Park - General - Telephone	99.99	86.2	0 138.13		-	-	160		160	
PLS	2-77-02-00-00-224	Park - General - Freight	22.45	189.1	3 241.41	572.62	782.14	538.82	550	560	560	560
PLS	2-77-02-00-00-239	Park - General - Garbage Contractor	-	_	-	-	-	-	-	-		
PLS	2-77-02-00-00-254	Park - General - Fleet Equipment Repair	205.66	40.2	9 129.65	87.56	532.90	363.01	540			
PLS	2-77-02-00-00-263	Park - General - Equipment Rental	254.50	150.0	0 201.00	251.00	71.00	95.00	530			
PLS	2-77-02-00-00-272	Park - General - Damage Claims	265.00	633.0	1 2,638.66	1,000.00	725.00	265.00	1,000			
PLS	2-77-02-00-00-274	Park - General - Insurance	571.79	713.2	2 2,386.17	2,193.73		1,233.62	2,380			
PLS	2-77-02-00-00-517	Park - General - Janitor Supplies	961.20	1,732.5	5 1,871.17	1,711.17		1,233.47	1,800			
PLS	2-77-02-00-00-519	Park - General - Materials/Flowers	11,227.99	11,398.9	5 10,520.97	10,914.73		11,050.19	11,500	i	1	1
PLS	2-77-02-00-00-521	Park - General - Fleet Equip. Gas, Oil, Etc	2,503.59	1,092.3	8 2,465.90	1,117.51	1,549.62	4,238.19	2,600			
PLS	2-77-02-00-00-529	Park - General - Fleet Equip. Repair Parts	518.70	649.5	3 1,145.08	914.97	613.13	6,780.50	6,000		1,800	
PLS	2-77-02-00-00-532	Park - General - Walking Path	-	-	-	-	-		-	-	-	
PLS	2-77-02-00-00-542	Park - General - Grass Seed	153.98	1,650.0	0 1,195.00	850.00		2,364.77	1,550			
PLS	2-77-02-00-00-561	Park - General - Equipment	3,134.45	3,730.0	06 3,528.05	5,295.76		4,111.91	5,300			
PLS	2-77-02-00-00-562	Park - General - Tools	1,711.34	1,225.8	592.71	1,997.08	1,418.87	1,369.39	2,400	2,200	2,200	
PLS	2-77-02-00-00-770	Park - General - Grant	-	_	-	-	-	-	-		-	-
PLS	2-77-02-00-00-920	Park - General - Uncollectable Account	-	-	•	-	-	-	-	-	-	
PLS	2-77-02-00-01-112	Park - General - Eq. Repair Wages	9,490.15	16,930.7	71 20,245.25	24,527.48	26,816.99	19,535.53				
PLS	2-77-02-00-01-561	Park - General - Safety Supplies	2,880.07	3,350.8	32 1,950.38	4,664.37	983.63	943,68	3,750	3,750	3,750	0 3,750

			2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
PLS	2-77-02-00-02-519	Park - Tennis Court Upgrade	2,829.64	797.76	-	-		-	500	_	-	-
PLS	2-77-10-00-00-519	Park - Memorial Tree - Materials	465.00	565.00	510.00		1,811.84		1,100	1,100	1,100	1,100
PLS												
PLS		Subtotal Park General	143,204.96	179,376.49	166,315.38	176,726.67	162,109.18	176,063.25	186,430	194,340	189,910	193,320
PLS												
PLS	2-77-03-00-00-111	Park - Lions - Salary	6,807.62	6,939.08	7,172.66	7,819.27	7,541.16	7,504.92	10,780	10,610	10,980	11,280
PLS	2-77-03-00-00-112	Park - Lions - Wages	9,601.71	7,915.39	14,475.57	11,835.46	24,676.61	16,928.85	25,600	26,890	27,550	28,220
PLS	2-77-03-00-00-113	Park - Lions - Parttime Wages	7,689.02	7,401.62	7,954.63	7,547.09	8,201.43	6,791.56	4,570	4,420	4,520	4,630
PLS	2-77-03-00-00-116	Park - Lions - STEP Wages	607.86	3,845.13	1,711.92	2,888.47	1,994.18	2,681.77	2,980	3,050	3,110	3,180
PLS	2-77-03-00-00-222	Park - Lions - Telephone	2,158.77	2,365.28	1,133.92	237.50	-	-	-	_	-	
PLS	2-77-03-00-00-237	Park - Lions - Janitor	-	-	-	-	-	-	-	-	-	
PLS	2-77-03-00-00-252	Park - Lions - Pur. Bldg Repair	4,296.25	3,905.86	5,183.94	5,605.41	8,577.11	4,806.53	4,500	4,500	4,500	4,500
PLS	2-77-03-00-00-254	Park - Lions - Pur. Equip. Repair	55.85	1,571.74	1,021.83	458.48	835.90	48.36	630	600	600	600
PLS	2-77-03-00-00-517	Park - Lions - Janitor Supplies	2,182.19	2,466.86	2,245.18	2,609.88	2,456.23	1,783.81	2,500	2,500	2,500	2,500
PLS	2-77-03-00-00-519	Park - Lions - Materials	6,091.47	399.70	3,732.41	2,300.84	775.73	1,781.04	4,700	4,000	4,000	4,000
PLS	2-77-03-00-00-521	Park - Lions - Equipment Gas	977.15	819.26	687.55	947.20	1,162.14	623.55	1,120	1,120	1,120	1,120
PLS	2-77-03-00-00-529	Park - Lions - Equip. Repair Parts	161.14	197.08	374.40	177.54	145.17	175.23	330	200	200	200
PLS	2-77-03-00-00-581	Park - Lions - Gas	1,794.12	1,794.60	1,917.01	2,183.84	2,119.88	1,850.50	2,008	2,093	2,208	2,337
PLS	2-77-03-00-00-582	Park - Lions - Power	15,175.14	16,174.33	15,075.48	16,836.01	11,530.55	13,655.50	12,846	15,945	15,840	16,281
PLS	2-77-03-00-00-583	Park - Lions - Water	3,940.01	4,953.41	3,207.05	4,543.60	3,425.12	4,859.80	3,900	4,000	4,000	4,000
PLS	2-77-03-00-00-920	Park - Lions - Uncollectible Account	_		577.52	-		-	-			-
PLS												
PLS		Subtotal Lions Campground	61,538.30	60,749.34	66,471.07	65,990.59	73,441.21	63,491.42	76,464	79,928	81,128	82,848
PLS												
PLS	2-77-04-00-00-112	Park - Blvd/Ditches - Wages	40,421.72	30,956.41	41,322.79	33,332.93	34,535.10	37,304.27	41,530	43,660	44,560	45,490
PLS	2-77-04-00-00-116	Park - Blvd/Ditches - STEP Wages	129.60	12,922.80	15,151.44	16,052.23	10,248.99	8,115.84	11,400	11,650	11,910	12,190
PLS	2-77-04-00-00-254	Park - Blvd/Ditches - Purchase Equipment Repair	26.01	806,26	933.35	525.46	766.27	180.12	700	700	700	700
PLS	2-77-04-00-00-521	Park - Blvd/Ditches - Equipment Gas, Oil	8,468.62	7,100.25	5,981.73	8,225.62	10,071.89	5,404.05	9,700	9,700	9,700	9,700
PLS	2-77-04-00-00-529	Park - Blvd/Ditches - Equipment Repair Parts	2,452.34	4,260.35	5,311.39	5,326.11	3,678.61	4,867.14	4,630	4,630	4,630	4,630
PLS												
PLS		Subtotal Boulevard/Ditches	51,498.29	56,046,07	68,700.70	63,462,35	59,300.86	55,871.42	67,960	70,340	71,500	72,710
PLS			,	,		,	,	,	3,1000	. 0,0 .0	, ,,,,,,	. 2,7 10
PLS	2-77-05-00-00-112	Park - West Stettler - Wages	9,599,97	11,677.32	12,718.97	12,025.88	11,075.25	14,443.00	23,620	24,800	25,450	26,100
PLS		Park - West Stettler - STEP Wages	489.85	3,188.45	1,490.08	2,620.76	7,340.56	1,367.14	6,580	4,480	6,870	7,030

			2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
											Control of the residence of the residence of the second sec	Service and the service and th
PL\$	2-77-05-00-00-233	Park - West Stettler - Washroom	388.01	557.91	-	-	-	-	2,300	2,300	2,300	2,300
PLS	2-77-05-00-00-254	Park - West Stettler - Pur. Equip. Repair	71.10	53.53	333.49	170.16	204.43	86.00	310	300	300	300
PLS	2-77-05-00-00-519	Park - West Stettler - Materials	673,55	1,182.61	3,983.56	495.19	1,193.25	509.97	3,800	3,000	3,000	3,000
PLS	2-77-05-00-00-521	Park - West Stettler - Equipment Gas, Oil	1,302.87	1,092.34	916.73	1,262.94	1,549.50	831.39	1,490	1,500	1,500	1,500
PLS	2-77-05-00-00-529	Park - West Stettler - Equipment Repair Parts	408.73	713.43	1,042.63	3,650.18	613.10	811.16	780	780	780	780
PLS	2-77-05-00-00-582	Park - West Stettler - Power	1,451.34	1,280.22	1,191.48	1,419.07	1,395.65	1,103.15	1,342	1,197	1,207	1,244
PLS	2-77-05-00-01-519	Park - West Stettler - Flower/Tree Bed	-	-	-	-	-	-	-	-	-	
PLS	2-77-05-00-02-239	Parks - Project 1 (Capital)							25,000	-		
PLS												
PLŞ		Subtotal West Stettler	14,385.42	19,745.81	21,676.94	21,644.18	23,371.74	19,151.81	65,222	38,357	41,407	42,254
PLŞ												
PLŞ	2-77-06-00-00-112	Park - Cold Lake - Wages	2,081.78	1,207.34	3,697.65	2,528.50	2,090.90	2,037.18	2,680	2,820	2,900	2,980
PL\$	2-77-06-00-00-116	Park - Cold Lake - STEP Wages	-	82.15	38.45	-	244.52	327.36	430	. 440	460	470
PLŞ	2-77-06-00-00-254	Park - Cold Lake - Purchase Equipment Repair	4.34	40.31	179.69	87.57	67.96	30.01	120	120	120	120
PLS	2-77-06-00-00-519	Park - Cold Lake - Materials	-	512.44	300.00	-	-	-	340	300	300	300
PLS	2-77-06-00-00-521	Park - Cold Lake - Equipment Gas, Oil	1,302.87	1,092.34	916.73	1,262.94	1,549.50	831.39	1,490	1,490	1,490	1,500
PLS	2-77-06-00-00-529	Park - Cold Lake - Equipment Repair Parts	408.73	683.40	882.50	887.69	613.10	811.16	780	780	780	780
PLS	2-77-06-00-00-582	Park - Cold Lake - Power										
PLS												
PLS		Subtotal Cold Lake	3,797.72	3,617.98	6,015.02	4,766.70	4,565.98	4,037.10	5,840	5,950	6,050	6,150
PLS												
PLS	2-77-08-00-00-112	Park - Tree Maint - Wages	17,092.22	20,045.95	52,722.70	41,010.02	20,491.97	20,439.76	35,280	17,800	24,870	25,400
PLS	2-77-08-00-00-116	Park - Tree Maint - STEP Wages	2,197.85	8,106.69	3,308.87	12,303.83	5,276.47	2,251.70	11,580	7,170	12,090	12,370
PLS	2-77-08-00-00-244	Park - Tree Maint - Hired Contractor	-	5,006.75	10,330.00	9,150.75	4,640.00	4,800.00	13,000	13,000	13,000	13,000
PLS	2-77-08-00-00-254	Park - Tree Maint - Purchase Equipment Repair	13.00	385.11	389.05	427.46	219.85	143.43	320	340	340	340
PLS	2-77-08-00-00-263	Park - Tree Maint - Equipment Rental	250.00	-	-	-	101,00	-	500	250	250	250
PLS	2-77-08-00-00-519	Park - Tree Maint - Materials	3,345.85	12,515.43	7,748.99	6,527.67	12,162.21	5,432.50	9,800	9,500	9,500	9,500
PLS	2-77-08-00-00-521	Park - Tree Maint - Equipment Gas, Oil	4,697.97	3,467.90	2,750.18	3,824.35	4,648.56	2,524.07	4,480	4,480	4,480	4,480
PLS	2-77-08-00-00-529	Park - Tree Maint - Equipment Repair Parts	11,839.65	2,787.14	3,095.78	3,345.85	1,914.28	2,543.12	2,320	2,320	2,320	2,320
PLS	2-77-08-00-00-583	Park - Tree Maint - Water	439.21	567.06	468.69	645.08	519.35	463.18	660	660	660	660
PLS												
PLS		Subtotal Tree Maintenance	39,875.75	52,882.03	80,814.26	77,235.01	49,973.69	38,597.76	77,940	55,520	67,510	68,320
PLS								a.comolous				
PLS	2-77-09-00-00-582	Park - Sharpe - Power	903.12	929.75	925.31	970.87	1,043.23	814.41	1,139	968	1,207	1,244

	100 March 100 Ma		2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
PLS	2-77-09-00-01-519	Park - Memorial - Project 1	7,455.00			1,181.82	457.04	_				,
PLS												
PLS		Subtotal Parks	8,358.12	929.75	925.31	2,152.69	1,500.27	814.41	1,139	968	1,207	1,244
PLS												
PLS	2-77-82-00-00-112	Park - Ball Diamond - Wages	17,241.21	13,099.27	22,731.39	12,546.31	13,620.37	16,715.15	21,020	22,110	22,570	23,050
PLS	2-77-82-00-00-116	Park - Ball Diamond - STEP Wages	542.36	9,077.08	7,497.53	10,569.55	5,628.90	7,330.58	9,650	9,850	10,080	10,310
PLS	2-77-82-00-00-252	Park - Ball Diamond - Portable Pumpouts	4,670.00	2,425.00	2,425.00	3,915.00	4,292.50	5,934.00	5,000	5,000	5,000	5,000
PLS	2-77-82-00-00-254	Park - Ball Diamond - Pur. Equip. Repair	13.00	120.93	2,496.83	262.72	378.86	90.05	2,600	2,500	2,500	2,500
PLS	2-77-82-00-00-519	Park - Ball Diamond - Materials	24,637.23	5,976.89	5,983.41	4,420.40	4,362.99	6,837.56	6,300	6,300	6,300	6,300
PLS	2-77-82-00-00-521	Park - Ball Diamond - Equipment Gas, Oil	3,264.19	2,730.86	2,291.82	3,157.35	3,873,80	2,078.49	3,730	3,730	3,730	3,730
PLS	2-77-82-00-00-529	Park - Ball Diamond - Equipment Repair Parts	1,641.03	2,137.37	2,647.51	2,663.06	1,870.14	2,480.81	2,320	2,320	2,320	2,320
PLS	2-77-82-00-00-582	Park - Ball Diamond - Power	829.37	839.15	897.29	(951.14)	606,56	523.82	1,085	834	856	885
PLS	2-77-82-00-00-583	Park - Ball Diamond - Water	69.08	90.69	75.26	-	625.00	3.17	2,500	1,000	1,000	1,000
PLS	2-77-82-00-01-519	Park - Project 1 (Capital)		5,500.00	9,080.00	-	-	_				-
PLS												
PLS		Subtotal Ball Diamonds	52,907.47	41,997.24	56,126.04	36,583.25	35,259.12	41,993.63	54,205	53,644	54,356	55,095
PLS												
PLS	2-77-86-00-00-112	Park - Soccer Field - Wages	8,728.83	8,901.01	9,234.67	6,413.78	7,711.38	7,369.27	15,190	15,970	16,320	16,690
PLS	2-77-86-00-00-116	Park - Soccer Field - STEP Wages	483.61	3,746.38	2,105.12	2,914.35	2,006.01	1,643.70	3,680	3,760	3,850	3,940
PLS	2-77-86-00-00-252	Park - Soccer Field - Portable Pumpouts	3,100.00	1,475.00	1,025.00	2,752.40	2,992.50	3,985.00	3,000	3,485	3,485	3,485
PLS	2-77-86-00-00-254	Park - Soccer Field - Pur. Equip. Repair	353.47	32.25	2,176.13	37.30	152.27	24.01	1,500	500	500	500
PLS	2-77-86-00-00-519	Park - Soccer Field - Materials	767.94	5,227.29	4,785.64	2,636.75	2,381.96	3,036.07	5,000	3,800	3,800	3,800
PLS	2-77-86-00-00-521	Park - Soccer Field - Equipment Gas, Oil	1,302.87	1,092.34	916.73	1,262.94	1,549.50	831.39	1,490	1,490	1,490	1,490
PLS	2-77-86-00-00-529	Park - Soccer Field - Equipment Repair Parts	835.65	1,581.13	1,765.00	1,775.37	1,226.23	1,622.38	1,550	1,550	1,550	1,550
PLS	2-77-86-00-00-582	Park - Soccer Field - Power	959,31	888.09	940.99	424.14	151.66	130.97	271	208	213	222
PLS	2-77-86-00-00-583	Park - Soccer Field - Water	17.26	22.68	18.81	-	625.00	3.17	1,800	1,800	1,800	1,800
PLS												
PLS		Subtotal Soccer Field	16,548.94	22,966.17	22,968.09	18,217.03	18,796.51	18,645.96	33,481	32,563	33,008	33,477
PLS									· · · · · · · · · · · · · · · · · · ·			
PLS	2-77-92-00-00-112	Park - Spray Park - Wages	5,518.17	4,617.56	7,062.62	5,418.06	5,871.76	8,119.97	7,900	8,300	8,560	8,810
PLS	2-77-92-00-00-116	Park - Spray Park - STEP Wages	-	1,310.97	-	486.13	437.93	219.95	430	440	460	470
PLS	2-77-92-00-00-254	Park - Spray Park - Pur. Equip Repair	4.34	57.78	915.95	423.25	67.96	61.50	550	500	500	500
PLS	2-77-92-00-00-274	Park - Spray Park - Insurance	110.36	117.20	100.59	103.47	95.71	127.88	100	130	130	130
PLS	2-77-92-00-00-519	Park - Spray Park - Materials	271.37	38.97	570,69	130.00	47.95	462.62	580	500	500	500

			2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
ļ												
PLS	2-77-92-00-00-521	Park - Spray Park - Equip. Gas, Oil	977.15	819.26	687.55	947.20	1,162.14	623.55	1,120	1,120	1,120	1,120
PLS	2-77-92-00-00-529	Park - Spray Park - Equip. Rep. Parts	3,322.21	298.31	478.63	355.07	461.58	343.31	430	430	430	430
PLS	2-77-92-00-00-582	Park - Spray Park - Power	1,321.37	1,363.96	961.49	645.68	754.83	794.07	1,212	1,101	1,122	1,158
PLS	2-77-92-00-00-583	Park - Spray Park - Water	12,151.59	12,109.19	10,928.21	13,102.00	11,217.27	9,918.49	16,000	14,000	14,000	14,000
PLS												
PLS		Subtotal Spray Park	23,676.56	20,733.20	21,705.73	21,610.86	20,117.13	20,671.34	28,322	26,521	26,822	27,118
PLS												
PLS	2-77-93-00-00-112	Park - Playground - Wages	9,113.13	8,628.31	9,947.11	11,676.04	11,782.72	11,621.11	15,620	16,400	16,890	17,370
PLS	2-77-93-00-00-116	Park - Playground - STEP Wages	378.92	1,185.28	557.86	1,174.84	1,720.10	754.26	1,760	1,790	1,830	1,880
PLS	2-77-93-00-00-252	Park - Playground - Portable Pumpouts	-	-	-	3,644.80	3,960.00	4,420.00	4,000	4,000	4,000	4,000
PLS	2-77-93-00-00-254	Park - Playground - Purchase Equipment Repair	4.34	40.31	129,69	87.58	67.96	30.01	130	140	150	150
PLS	2-77-93-00-00-519	Park - Playground - Materials	4,846.48	1,702.70	1,180.52	_	-	960,00	2,800	1,800	1,800	1,800
PLS	2-77-93-00-00-521	Park - Playground - Equipment Gas, Oil	1,628.59	1,365,43	1,145,91	1,578,68	1,936.90	1,039,25	1,860	1,860	1,860	1,860
PLS	2-77-93-00-00-529	Park - Playground - Equipment Repair Parts	1,342.73	683.40	882,50	887.69	622.87	811,17	780	780	780	780
PLS		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,										
PLS		Subtotal Playgrounds	17,314.19	13,605.43	13,843.59	19,049.63	20,090.55	19,635.80	26,950	26,770	27,310	27,840
PLS		Castotal Flaggiounas	17,014.10	10,000.10	10,010.00	10,010.00	20,000.00	10,000.00	20,000	20,770	27,010	27,040
PLS	2-77-97-00-00-112	Pest & Weed - Wages	1,250.47	1,054.35	1,066.89	1,486.94	1,374.27	1,220.16	1,350	1,420	1,470	1,520
PLS	2-77-97-00-00-116	Pest & Weed - STEP Wages	_	7,650.51	1,521.56	1,711.87	-	-	-	-	-	-
PLS	2-77-97-00-00-216	Pest & Weed - Training	-	-	-	-	-	-	-	-	-	
PLS	2-77-97-00-00-224	Pest & Weed - Freight	-	_	-	-	-	-	-	-	-	
PLS	2-77-97-00-00-239	Pest & Weed - Contract	11,045.10	11,570.00	9,112.50	13,195.25	10,644.50	9,310.00	15,200	15,000	15,000	15,000
PLS	2-77-97-00-00-254	Pest & Weed - Purchase Equipment Repair	43.81	40.31	129.69	103.95	67.95	30.01	90	90	90	90
PLS	2-77-97-00-00-263	Pest & Weed - Machine Rent	-	-	-	-	_	-	w	_	_	-
PLS	2-77-97-00-00-519	Pest & Weed - Supplies	218.51	377.97	667.90	-	87.46	185.97	760	500	500	500
PLS	2-77-97-00-00-521	Pest & Weed - Equip. Gas & Oil	1,302,87	1,092,34	916.73	1,262.94	1,549.52	831.39	1,490	1,490	1,490	1,490
PLS	2-77-97-00-00-529	Pest & Weed - Equipment Repair Parts	163.49	273.36	353.00	355.06	245.24	324.47	310	310	310	310
PLS	2-77-97-00-00-546	Pest & Weed - Herbicides	2,480.37	2,734.16	1,022.13	4,234.14	2,985.90	3,198.39	4,750	4,750	4,750	4,750
PLS	2-77-97-00-00-547	Pest & Weed - Insecticides	_	-	201.60	-	-	-	460	460	460	460
PLS									-			
PLS		Subtotal Pest & Weed	16,504.62	24,793.00	14,992.00	22,350.15	16,954.84	15,100.39	\$ 24,410	24,020	24,070	24,120
PLS						,		,				
PLS	2-77-99-91-00-764	Parks - General - Trsf to Reserve	1,000.00	4,500.00	1,000.00	24,818.18	4,000.00	_	1,000	1,000	1,000	1,000

		2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
PLS	2-77-99-92-00-762 Parks - General - Contributed To Capital	100,000.00	_	_	-	-	-	_	_	_	_
PLS	·										
PLS	Subtotal Parks General	101,000.00	4,500.00	1,000.00	24,818.18	4,000.00		1,000	1,000	1,000	1,000
PLS											
PLS	Total Parks	\$ 578,918.02	\$ 531,617.36	\$ 572,581.17	\$ 586,995.50	\$ 512,230.61	\$ 477,465.53	\$ 653,443	614,051	629,428	639,676
PLS											
	Total Recreation, Parks & Culture	\$ 3,032,122.44	\$ 3,566,571.49	\$ 3,336,305.44	\$ 3,430,281.08	\$ 3,474,886.73	\$ 2,854,895.51	\$ 3,614,201	3,757,769	3,812,505	3,876,463

			2014	2015	2016	2017	2018	2019	2019	2020	2021	2022
	Account Number	Description	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Estimated	Estimated	Estimated
Admin		Excess Collections/Contingency		,								
Admin								***				
Admin	2-99-00-00-00-992	Excess Requisitions	_	_	-	_	_	_	_	_	_	_
Admin	2-99-00-00-00-996	Operating Contingency	_	_	_	_	_	_				_
Admin	2-99-98-01-00-960	WTP Gross Recovery	(260,000.00)	(271,000.00)	(260,000,00)	(250,000.00)	(240,000.00)		(235,000)	(230,000)	(225,000)	(220,000
Admin	2-99-99-91-00-764	Contingency - Transfer To Reserve	1,108,660.00	1,043,620.00	1,502,987.00	1,327,786.00	1,484,825.00	_	1,156,350	(200,000)	(220,000)	(220,000
Admin			111001000100			1,021,700.00	1,101,020.00		1,100,000			
Admin		Total Excess Collections/Contingency	\$ 848,660.00	\$ 772 620 00	\$ 1,242,987.00	\$ 1,077,786,00	\$ 1 244 825 00	\$ _	\$ 921,350	(230,000)	(225,000)	(220,000
Admin			4 040,000.00	4 112,020.00	Ψ 1,2-12,007.00	Ψ 1,017,700.00	ψ 1,2-1,020.00	<u> </u>	Ψ 021,000	(200,000)	(225,000)	(220,000
Admin		Non-Municipal Requisitions										
Admin								*****	-			
Admin	2-99-01-00-00-742	Separate School	147,462.50	158,438.58	162,906.26	169,112.76	177,028.08	132,771.04	184,109	177,747	179,476	181,667
Admin	2-99-01-00-00-743	Alberta School Foundation Fund	1,943,158.43	1,994,615.54	2,018,722.78	2,052,280.08	2,145,348.83	1,609,011.60	2,231,163	2,157,062	2,178,046	2,204,625
Admin	2-99-01-00-00-746	Senior Lodges	220,922.00	247,154.00	272,527.00	290,362.00	314,393.00	331,308.00	331,308	347,873	365,267	383,530
Admin	2-99-01-00-00-747	Designated Industrial Properties	-	-	-	-	432.47	936.76	415	930	930	930
Admin	2-99-01-00-00-748	Shallow Gas Tax Relief Initiative	_	-	-	_	-	_	_	_	_	-
Admin												***************************************
Admin		Total Non-Municipal Requisitions	\$ 2,311,542.93	\$ 2,400,208.12	\$ 2,454,156.04	\$ 2,511,754.84	\$ 2,637,202.38	\$ 2,074,027.40	\$ 2,746,995	2,683,612	2,723,719	2,770,752
Admin												
		Total Expenses	\$ 16,687,693.73	\$ 18,573,819.54	\$ 17,367,094.15	\$ 18,020,705.79	\$ 18,949,409.72	\$ 13,645,329.57	\$ 19,322,728	17,915,567	18,211,383	18,436,548
		Grand Total Revenues	\$ 16,718,725.26	\$ 18,839,346.74	\$ 17,370,213.48	\$ 18,599,300.32	\$ 18,954,037.43	\$ 16,925,085.20	\$ 19,322,728	18,952,898	19,181,603	19,386,917
		Net Operating Budget	\$ 31,031.53	\$ 265,527.20	\$ 3,119.33	\$ 578,594.53	\$ 4,627.71	\$ 3,279,755.63	\$ -	1,037,331	970,220	950,369
									94,969			
		Utility Capital Funding							301,853	389,930	375,413	347,014
		General Budget Capital Funding							679,528	647,401	594,807	603,355
		Total Capital Funding Available							1,076,350	1,037,331	970,220	950,369