

# MEMORANDUM

To: Stettler Town Council  
 From: Administration  
 Date: December 10, 2019  
 Re: First Draft 2020 – 2022 Interim Operating Budget

2020-2022 proposed budget summary:

- Proposed **Municipal Tax** increase of **1%** (\$87,637)
- Proposed **Water Rate** increase of **\$0.02m<sup>3</sup> (\$2.80 to \$2.82)** (\$12,004)
- Proposed **Sewer Rate** increase of **\$0.25 (\$22.50 to \$22.75)** (\$6,335)
- Proposed **Garbage Rate** increase of **\$0.25 (\$23.50 to \$23.75)** (\$6,570)
- Proposed **Recycling Rate** no change **\$0.00 (\$6.50 to \$6.50)** (\$0.00)
- Proposed Financial Impact on Average Residential Customer (**municipal only**) **+0.90%**

Administration considers the property tax and utility rate increases included in the 2020 – 2022 Interim Operating Budget to be the minimum necessary given the present and future obligations required in our community. The three-year forecast reflects Administration and Council's intent to be fiscally responsible and accountable to its residents.

| Revenue             |                     | Primary Revenue (increase from 2019 to 2020) |                 |                                   |
|---------------------|---------------------|--|-----------------|-----------------------------------|
| 2019 Interim Budget | \$18,753,734        | Water Town                                   | \$12,616        | 2019 Amount Available for Capital |
| 2020 Interim Budget | <u>\$18,952,898</u> | Water Region                                 | \$5,100         | \$1,076,350                       |
| Difference          | \$199,164           | Sewer  | \$8,655         | 2020 Amount Available for Capital |
|                     | 1.06%               | Garbage                                      | \$6,570         | \$1,037,331                       |
|                     |                     | AE Kennedy Building                          | \$3,000         | Difference                        |
|                     |                     | Library                                      | \$2,000         | -\$39,019                         |
|                     |                     | Campground                                   | \$10,000        |                                   |
|                     |                     | Franchise Fee - Gas                          | \$18,000        |                                   |
|                     |                     | Franchise Fee - Power                        | \$33,000        |                                   |
|                     |                     | HUB Rental                                   | \$2,675         |                                   |
|                     |                     | Interest on Investments                      | \$10,000        |                                   |
|                     |                     | Taxes - 1% + Growth                          | <u>\$87,637</u> |                                   |
|                     |                     |  | \$199,253       |                                   |
| Expenses            |                     | Primary Expense (increase from 2019 to 2020) |                 |                                   |
| 2019 Interim Budget | \$17,677,384        | Council Travel                               | \$6,000         |                                   |
| 2020 Interim Budget | <u>\$17,915,567</u> | Staff Travel                                 | \$2,000         |                                   |
| Difference          | \$238,183           | RCMP Contract                                | -\$115,766      |                                   |
|                     | 1.35%               | Water Meter Replacement                      | \$28,000        |                                   |
|                     |                     | Economic Development -<br>Dr Recruitment     | -\$21,000       |                                   |
|                     |                     | Labour                                       | \$425,730       |                                   |
|                     |                     | Labour / Utility Contingency                 | -\$80,000       |                                   |
|                     |                     | Garbage, Recycling, Compost                  | \$32,793        |                                   |
|                     |                     | Utilities - Power                            | -\$43,163       |                                   |
|                     |                     | Utilities - Gas                              | <u>\$3,796</u>  |                                   |
|                     |                     |  | \$238,390       |                                   |

The 2020 – 2022 Operating Budget enables Council to sustain the current high level of public services, facilities and utilities for all Stettler residents, as well as continue to renew existing infrastructure.

Consideration of this 2020 – 2022 Interim Operating Budget “Memorandum” alone affords Council a broad perspective highlighting an estimated \$15,794,275 million or 88.16% of the entire \$17,915,567 million dollars in expenditures included in this budget:

| <b>Total Operational Budget Summary Memo</b>   | <b>2018</b>         | <b>2019</b>         | <b>2020</b>         | <b>Difference</b> | <b>2021</b>         | <b>2022</b>         |
|--|---------------------|---------------------|---------------------|-------------------|---------------------|---------------------|
| Amount available for capital   | \$1,026,905         | \$1,076,350         | \$1,037,331         | -\$39,019         | \$970,220           | \$950,369           |
| Minor capital in operations  | \$493,320           | \$517,530           | \$528,300           | \$10,770          | \$522,300           | \$523,200           |
| Insurance  | \$175,248           | \$168,156           | \$171,510           | \$3,354           | \$174,960           | \$178,460           |
| Community Partners   | \$2,026,794         | \$2,139,179         | \$2,245,370         | \$106,191         | \$2,221,052         | \$2,385,752         |
| Salaries and benefits  | \$5,717,710         | \$5,784,230         | \$6,209,960         | \$425,730         | \$6,319,500         | \$6,458,450         |
| Labour Contingency   | \$50,000            | \$50,000            | \$0                 | -\$50,000         | \$0                 | \$0                 |
| Electricity (rate/MWh 2018 - \$58.29, 2019 & 2020 - \$53.10, 2021 & 2022 - \$43.92)                      | \$906,452           | \$904,920           | \$861,757           | -\$43,163         | \$838,987           | \$857,355           |
| Natural Gas (2018-2022) -\$2.67 from \$3.75 / include federal carbon tax -1.51/GJ - \$34,377             | \$175,955           | \$180,134           | \$185,396           | \$5,262           | \$197,250           | \$210,841           |
| Electricity and natural gas contingency  | \$30,000            | \$30,000            | \$0                 | -\$30,000         | \$0                 | \$0                 |
| Debenture debt servicing (2018 - lagoon & 52ave)   | \$806,110           | \$760,003           | \$691,596           | -\$68,407         | \$691,590           | \$694,400           |
| Policing Contract - (2020 Based on Actual Budget Numbers from RCMP - allotment 8 members / budget for 7) | \$1,141,849         | \$1,071,838         | \$956,072           | -\$115,766        | \$1,009,439         | \$1,015,282         |
| Assessment Contract  | \$80,958            | \$81,855            | \$81,989            | \$134             | \$82,123            | \$83,794            |
| Bylaw enforcement contract   | \$151,832           | \$155,627           | \$159,518           | \$3,891           | \$163,506           | \$167,594           |
| Garbage collection contract  | \$179,696           | \$185,910           | \$207,210           | \$21,300          | \$212,789           | \$217,700           |
| Recycling collection contract  | \$109,140           | \$111,975           | \$123,457           | \$11,482          | \$126,836           | \$130,007           |
| <b>Operational Budget Summary</b>  | <b>\$13,071,969</b> | <b>\$13,217,707</b> | <b>\$13,459,466</b> | <b>\$241,759</b>  | <b>\$13,530,552</b> | <b>\$13,873,204</b> |
| ASFF   | \$2,322,113         | \$2,314,984         | \$2,334,809         | \$19,825          | \$2,357,522         | \$2,386,291         |
| <b>Total Operational Budget Summary Memo</b>   | <b>\$15,394,082</b> | <b>\$15,532,691</b> | <b>\$15,794,275</b> | <b>\$261,584</b>  | <b>\$15,888,074</b> | <b>\$16,259,495</b> |
| <b>Total Operational Budget Expenditures</b>   | <b>\$17,318,754</b> | <b>\$17,677,384</b> | <b>\$17,915,567</b> |                   | <b>\$18,211,383</b> | <b>\$18,436,548</b> |
|  | 88.89%              | 87.87%              | 88.16%              |                   | 87.24%              | 88.19%              |

The 2020 – 2022 Interim Operating Budget ensures that a significant amount of internally generated funds are available for normal capital on an annual basis. Administration remains optimistic in the Town’s ability to save for/invest in major capital equipment and infrastructure given substantial multi-year federal and provincial grant programs (MSI, FGTF, BMTG), however with the global, national & provincial economic recoveries uncertain, the Town will continue to be cautious and challenged in its ability to address all the community’s needs on a timely basis.

A summary of the overall revenue and expenditure levels included in the three-year Interim Operating Budget 2020 – 2022 are as follows:

|                                       | 2014               | 2015               | 2016               | 2017               | 2018               | 2019               | 2020               | 2021               | 2022               |
|---------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Total Revenues                        | \$15,787,405       | \$16,344,323       | \$17,475,500       | \$17,785,191       | \$18,345,659       | \$18,753,734       | \$18,952,898       | \$19,181,603       | \$19,386,917       |
| Total Expenditures *                  | \$14,817,975       | \$15,421,559       | \$16,184,230       | \$16,801,224       | \$17,318,754       | \$17,677,384       | \$17,915,567       | \$18,211,383       | \$18,436,548       |
| <b>Net Revenue Generated</b>          | <b>\$969,430</b>   | <b>\$922,764</b>   | <b>\$1,291,270</b> | <b>\$983,967</b>   | <b>\$1,026,905</b> | <b>\$1,076,350</b> | <b>\$1,037,331</b> | <b>\$970,220</b>   | <b>\$950,369</b>   |
| <b>Available for Capital</b>          |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Utility Source Capital                | \$561,500          | \$629,283          | \$579,417          | \$523,839          | \$445,438          | \$396,822          | \$389,930          | \$375,413          | \$347,014          |
| General Source Capital                | \$407,930          | \$293,481          | \$711,854          | \$460,128          | \$581,467          | \$679,528          | \$647,401          | \$594,807          | \$603,355          |
| <b>Net Revenue Generated</b>          | <b>\$969,430</b>   | <b>\$922,764</b>   | <b>\$1,291,271</b> | <b>\$983,967</b>   | <b>\$1,026,905</b> | <b>\$1,076,350</b> | <b>\$1,037,331</b> | <b>\$970,220</b>   | <b>\$950,369</b>   |
| <b>Plus External Grants (pending)</b> |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Basic Municipal Transportation Grant  | \$344,880          | \$344,880          | \$344,880          | \$344,880          | \$357,120          | \$357,120          | \$357,120          | \$357,120          | \$357,120          |
| Federal Gas Tax (FGTF)                | \$325,631          | \$301,327          | \$309,892          | \$310,904          | \$328,277          | \$672,579          | \$346,344          | \$346,344          | \$346,344          |
| MSI Operating - Police                | \$54,446           | \$54,445           | \$53,284           | \$52,513           | \$53,680           | \$54,199           | \$53,391           | \$53,484           | \$53,484           |
| MSI Capital                           | \$1,063,495        | \$1,125,861        | \$1,043,475        | \$1,947,237        | \$561,531          | \$566,378          | \$945,165          | \$867,888          | \$867,888          |
| <b>Total Grants</b>                   | <b>\$1,788,452</b> | <b>\$1,826,513</b> | <b>\$1,751,531</b> | <b>\$2,655,534</b> | <b>\$1,300,608</b> | <b>\$1,650,276</b> | <b>\$1,702,020</b> | <b>\$1,624,836</b> | <b>\$1,624,836</b> |
| <b>Total New Available Funds</b>      | <b>\$2,757,882</b> | <b>\$2,749,277</b> | <b>\$3,042,802</b> | <b>\$3,639,501</b> | <b>\$2,327,513</b> | <b>\$2,726,626</b> | <b>\$2,739,351</b> | <b>\$2,595,056</b> | <b>\$2,575,205</b> |

\* Other notable Maintenance Spending Allocations within the 2020-2022 Operating Budget

| Ongoing Annual Maintenance                 | 2014             | 2015             | 2016             | 2017             | 2018             | 2019             | 2020             | 2021                          | 2022             |
|--|------------------|------------------|------------------|------------------|------------------|------------------|------------------|-------------------------------|------------------|
| Water Meter Replacements                   | \$46,000         | \$46,000         | \$46,000         | \$46,000         | \$46,500         | \$47,000         | \$75,000         | \$75,000                      | \$75,000         |
| Sidewalk Replacements                      | \$75,000         | \$75,000         | \$75,000         | \$75,000         | \$75,000         | \$75,000         | \$75,000         | \$75,000                      | \$75,000         |
| Gravel Road Oiling                         | \$27,000         | \$27,500         | \$25,000         | \$25,000         | \$25,000         | \$25,000         | \$25,000         | \$25,000                      | \$25,000         |
| Well Abandonment                           | \$25,000         | \$0              | \$0              | \$0              | \$0              | \$0              | \$0              | \$0                           | \$0              |
| Fire Protective Clothing                   | \$57,300         | \$57,300         | \$57,300         | \$57,300         | \$57,300         | \$59,000         | \$60,800         | \$62,600                      | \$64,500         |
| Physician Recruitment                      | \$22,500         | \$22,500         | \$22,500         | \$22,500         | \$22,500         | \$22,500         | \$1,500          | \$1,500                       | \$1,500          |
| BOT Community Development                  | \$45,900         | \$44,000         | \$44,000         | \$44,000         | \$44,000         | \$44,000         | \$44,000         | \$44,000                      | \$44,000         |
| Land Development Reserve (LDR) / Lot Sales | \$116,110        | \$102,050        | \$0              | \$0              | \$0              | \$0              | \$0              | \$0                           | \$0              |
| Economic Incentives                        | \$10,000         | \$10,000         | \$10,000         | \$10,000         | \$10,000         | \$10,000         | \$10,000         | \$10,000                      | \$10,000         |
| Stettler Recreation Centre Annual Repairs  | \$78,500         | \$93,600         | \$93,600         | \$94,210         | \$74,720         | \$75,030         | \$75,000         | \$75,200                      | \$75,200         |
| Water treatment Plant Annual Repairs       | \$102,920        | \$105,500        | \$107,100        | \$109,600        | \$111,400        | \$133,100        | \$135,100        | \$127,100                     | \$126,100        |
| Computer Capital Replacement               | \$26,900         | \$26,900         | \$26,900         | \$26,900         | \$26,900         | \$26,900         | \$26,900         | \$26,900                      | \$26,900         |
| <b>Total Generated In/From Operations</b>  | <b>\$633,130</b> | <b>\$610,350</b> | <b>\$507,400</b> | <b>\$510,510</b> | <b>\$493,320</b> | <b>\$517,530</b> | <b>\$528,300</b> | <b>\$522,300</b>              | <b>\$523,200</b> |
|  |                  |                  |                  |                  |                  |                  | <b>\$10,770</b>  | Dr Recruitment / Water Meters |                  |

## Land Development

The Town of Stettler's Land Development portfolio has an approximate fair market value at December 31<sup>st</sup>, 2019 as estimated below:

**Realized:**

|   |                       |
|---|-----------------------|
| Land Development Reserve @ Dec. 31/18                             | \$1,136,813.25        |
| Projected additions to Dec. 31/19                                 | \$0.00                |
| Projected deletions to Dec. 31/19                                 | <u>\$64,343.00</u>    |
| (purchase - purchase Lot 24, Block 7, Plan RN54 (4907-51 Street)) |                       |
| <b>Total Land Development Reserve @ Dec 31/19</b>                 | <b>\$1,072,470.25</b> |

**Unrealized:**

|  |                    |                              |
|--|--------------------|------------------------------|
| Meadowlands – (68 acres undeveloped)           | \$700,000          |                              |
| Meadowlands (5 lots unsold)                    | \$308,250          | (\$61,650 per lot)           |
| Emmerson (1 duplex lot unsold)                 | \$74,900           | (\$74,900 per lot)           |
| Emmerson (partially serviced 53 lots)          | \$530,000          | (@ \$10,000 per lot)         |
| NE Industrial (0 lots unsold – Town snow dump) | \$0                | (Potential for 1.5-acre lot) |
| NE Industrial (128 acres undeveloped)          | <u>\$1,280,000</u> | (@ \$10,000 per acre)        |
| <b>Net Fair Value</b>                          | <b>\$3,965,620</b> |                              |



Administration, being conservative, has not forecast any sales of our remaining serviced residential lots/undeveloped lands in 2020. Although Town lots are priced competitively, local lot sales/home construction is being predominantly driven privately in Meadowlands by the Park.

Normally the Town's unrealized Land Development properties, through relatively consistent annual lot sales, would have provided this Interim Operating Budget with approximately \$55,270 towards Subdivision

Administration departmental costs and a further \$40,000 (ROI like) contribution. However, with no forecasted municipal lot sales in 2020, the Operating Budget is now absorbing this combined \$95,270 revenue loss. Subdivision Administration will now be paid by other enhanced revenue sources included in this Budget.

In 2016 Council accepted that all future lot/land sale proceeds upon realization be transferred fully into the Land Development Reserve to mitigate the further erosion of this saving fund for future considerations.

This decision will help preserve the significant value of our (dormant for now) Land Development holdings. Down the road Administration believes that the Town will be in a better position to ultimately expend these funds on valued major infrastructure expansion, community projects/facilities, or to re-enter the land development environment, if necessary.

## Community Program Partners

The 2020 – 2022 Interim Operating Budget includes continued funding for our community program partners and regional joint collaborative initiatives as follows:

|                                 |   | 2018               | 2019               | 2020               | 2019-2020<br>Difference | 2021               | 2022               |
|---------------------------------|---|--------------------|--------------------|--------------------|-------------------------|--------------------|--------------------|
| 1                               | Family Community Support Services (FCSS-2017-Botha)   | \$196,435          | \$196,435          | \$196,435          | \$0                     | \$196,435          | \$196,435          |
|                                 | Provincial Funding (80%) - \$157,148  |                    |                    |                    |                         |                    |                    |
|                                 | Municipal Funding (20%) - \$39,287  |                    |                    |                    |                         |                    |                    |
| 2                               | Museum  | \$34,000           | \$34,000           | \$34,000           | \$0                     | \$34,000           | \$34,000           |
| 3                               | Board of Trade (net) (14.5% increase - salaries, chairs, phone system, trade show, float, insurance, advertising) | \$209,607          | \$244,217          | \$287,210          | \$42,993                | \$297,677          | \$303,686          |
|                                 | Community Event   | \$5,000            | \$5,000            | \$5,000            |                         | \$5,000            | \$5,000            |
|                                 | Community Event - Steel Wheel Stampede  | \$10,000           | \$10,000           | \$10,000           |                         | \$10,000           | \$10,000           |
|                                 | Community Event - Adult Learning Council  |                    | \$3,000            | \$3,000            |                         | \$3,000            | \$3,000            |
|                                 | Community Development (\$44,000 - Programs)   | \$34,000           | \$31,000           | \$31,000           |                         | \$31,000           | \$31,000           |
| 4                               | Beautification - HBC (grant)  | \$22,200           | \$22,200           | \$22,200           | \$0                     | \$22,200           | \$22,200           |
| 5                               | Public Library 2-74-11-00-00-765 (1.8% increase)  | \$237,244          | \$245,702          | \$250,182          | \$4,480                 | \$256,378          | \$259,563          |
| 6                               | Parkland Reg Library (requisition - (\$8.25 - \$8.55))  | \$48,330           | \$49,104           | \$50,890           | \$1,786                 | \$51,907           | \$52,946           |
| 7                               | Senior Handi Bus Society (grant-2-62)   | \$25,000           | \$25,000           | \$25,000           | \$0                     | \$25,000           | \$25,000           |
| 8                               | Senior Housing Authority (requisition) (5%)   | \$314,393          | \$331,307          | \$347,873          | \$16,566                | \$265,267          | \$383,530          |
| 9                               | Solid Waste Management (\$3-swma req/pop inc 5952)  | \$369,024          | \$386,880          | \$404,736          | \$17,856                | \$422,592          | \$440,448          |
| 10                              | Heartland Youth Centre (playground program)   | \$40,000           | \$50,000           | \$50,000           | \$0                     | \$50,000           | \$50,000           |
| 11                              | Fire Protection (Town share - net / Honorarium/equip repair)  | \$444,006          | \$465,511          | \$491,751          | \$26,240                | \$514,082          | \$530,948          |
| 13                              | Airport (net)   | \$37,555           | \$39,823           | \$36,094           | -\$3,729                | \$36,514           | \$37,996           |
| <b>Total Community Partners</b> |   | <b>\$2,026,794</b> | <b>\$2,139,179</b> | <b>\$2,245,370</b> | <b>\$106,191</b>        | <b>\$2,221,052</b> | <b>\$2,385,752</b> |
| 14                              | Education (ASFF)  | \$2,322,377        | \$2,314,984        | \$2,334,809        | \$19,825                | \$2,357,522        | \$2,386,291        |
| 15                              | Recreation (net)  | \$2,214,680        | \$2,202,951        | \$2,480,729        | \$277,778               | \$2,503,040        | \$2,546,194        |

## Major Budget Impacts and Constraints

### Cost of Labor

A significant share (40.62%) of the overall 2020 – 2022 Interim Operating Budget is committed to human resources. Town Council understands and appreciates that our most valuable resource is people: energetic, innovative employees who care equally about providing great service for municipal residents while working safe and effectively with others. Employees who are constantly striving to be the best they can be in the performance of their jobs and responsibilities. Senior Administration works hard at promoting a healthy, civil, respecting and appreciative culture in the workplace, and Council assists greatly in being a genuine champion for its employees.

Incremental changes include market adjustments, annual inflation and merit adjustments considered necessary to remain competitive. The inherent inflation factor built into future year labor budgets is as follows:

|      |                                   |
|------|-----------------------------------|
| 2016 | 3%                                |
| 2017 | 3%                                |
| 2018 | 2%                                |
| 2019 | 1.5%                              |
| 2020 | 2.5%                              |
| 2021 | 1% (subject to CUPE negotiations) |
| 2022 | 1% (subject to CUPE negotiations) |

The Town is a service provider and the provision of municipal services is enhanced by employing and maintaining a well-trained, experienced and dedicated team. Employees are considered our most valuable asset and the retention of knowledgeable staff is considered a very high priority within our organization.

The creation of new positions and/or salary grid changes must be approved by Council. **Eliminated for the 2020-2022 is the payroll contingency of \$50,000.** Administratively a contingency allocation was considered appropriate as the organization was experiencing some internal restructuring due to key retirements, as well ensuring some funds for seasonal emergent (enhanced) services. Conservative FTE/PT/OT employee costs are now better reflected with department labour budgets across the entire organization.

|      |  |
|------|--|
| 2015 | \$50,000 (transferred to General Reserves)                   |
| 2016 | \$50,000 (transferred to General Reserves)                   |
| 2017 | \$50,000 (transferred to General Reserves)                   |
| 2018 | \$50,000 (transferred to General Reserves)                   |
| 2019 | \$50,000 (to be transferred to General Reserves at Year End) |
| 2020 | \$0.00   |
| 2021 | \$0.00   |
| 2022 | \$0.00   |

Salaries and benefits for employees are summarized below:

|  |   |                     | Total Salary & Benefits | General Salaries                     | 41-42-43 Utilities Salaries | Utility % of Total Salaries & Benefits |              |              |              |
|--|---|---------------------|-------------------------|--------------------------------------|-----------------------------|--|--------------|--------------|--------------|
|  |   | 2014 Payroll Budget | 4,814,270               | 3,662,480                            | 1,151,790                   | 23.92%                                 |              |              |              |
|  |   | 2015 Payroll Budget | 5,042,160               | 3,858,430                            | 1,183,730                   | 23.48%                                 |              |              |              |
|  |   | 2016 Payroll Budget | 5,231,370               | 4,005,360                            | 1,226,010                   | 23.44%                                 |              |              |              |
|  |   | 2017 Payroll Budget | 5,530,020               | 4,226,160                            | 1,303,860                   | 23.58%                                 |              |              |              |
|  |   | 2018 Payroll Budget | 5,717,710               | 4,432,770                            | 1,284,940                   | 22.47%                                 |              |              |              |
|  |   | 2019 Payroll Budget | 5,784,230               | 4,413,610                            | 1,370,620                   | 23.70%                                 |              |              |              |
| <b>2020 Changes</b>  |   |                     |                         |                                      |                             |  |              |              |              |
| Benefits   | WCB Claims Experience                                     |                     | 16,019                  |                                      |                             |  |              |              |              |
|  | Equitable Life - (Dental / Ext Health)                    |                     | (10,915)                |                                      |                             |  |              |              |              |
|  | LAPP (increase in contribution rates)                     |                     | 22,948                  |                                      |                             |  |              |              |              |
| Admin  | Manager of Accounting & Financial Services (overlap)      |                     | 15,865                  |                                      |                             |  |              |              |              |
| PLS  | Combine 2 Casual for new FT EE                            |                     | 15,409                  |                                      |                             |  |              |              |              |
|  | Acting Supervisor Pay                                     |                     | 5,450                   |                                      |                             |  |              |              |              |
| Planning / Engineering                                       | Addition of Temp PT Planning/Engineering Clerk            |                     | 7,157                   |                                      |                             |  |              |              |              |
| PW   | Apprentice moving to Journeyman Mechanic                  |                     | 7,072                   |                                      |                             |  |              |              |              |
|  | Mechanic Reduction in hours                               |                     | (33,554)                |                                      |                             |  |              |              |              |
| Pool   | Recalculation of PT Pool Hours (more in line with actual) |                     | 148,219                 |                                      |                             |  |              |              |              |
|  | Re-establish L3 Vacant Position                           |                     | 34,554                  |                                      |                             |  |              |              |              |
|  | L3 increase in hours                                      |                     | 12,724                  |                                      |                             |  |              |              |              |
| BOT  | Add STEP Employee (STEP Grant Application)                |                     | 5,940                   |                                      |                             |  |              |              |              |
|  | Ptoject Manager increased Hours (FT)                      |                     | 7,360                   |                                      |                             |  |              |              |              |
| RCMP   | New Steno at Lower Grid                                   |                     | (11,767)                |                                      |                             |  |              |              |              |
|  | Anti-inflationary 2.5%, Merit, Benefit rate increases     |                     | 183,250                 |                                      |                             |  |              |              |              |
|  | 2020 Payroll Budget                                       |                     | <b>6,209,960</b>        | 4,841,990                            | 1,367,970                   | 22.03%                                 |              |              |              |
|  | 2019 - 1.16%  |                     | 7.36%                   | 425,730                              |                             |  |              |              |              |
|  | 2021 Payroll Budget (1%)                                  |                     | 6,319,500               | 109,540                              |                             | 1.76%                                  |              |              |              |
|  | 2022 Payroll Budget (1%)                                  |                     | 6,458,450               | 138,950                              |                             | 2.20%                                  |              |              |              |
| <b>Total Municipal Expenses</b>                              |   |                     |                         |                                      |                             |  |              |              |              |
|  |   | 2015                | 2016                    | 2017                                 | 2018                        | 2019                                   | 2020         | 2021         | 2022         |
| Total GL Expense   |   | \$15,416,208        | \$16,184,230            | \$16,801,224                         | \$17,318,754                | \$17,677,384                           | \$17,915,567 | \$18,211,383 | \$18,436,548 |
| Less ASFF & Senior   |   | -\$2,411,206        | -\$2,501,331            | -\$2,511,755                         | -\$2,572,301                | -\$2,746,995                           | -\$2,682,682 | -\$2,722,789 | -\$2,769,822 |
| Less LDR Transfer  |   | -\$102,050          | \$0                     | \$0                                  | \$0                         | \$0                                    | \$0          | \$0          | \$0          |
| Less MSI Operating   |   | -\$54,445           | -\$54,446               | -\$53,284                            | -\$52,513                   | -\$53,680                              | \$53,391     | \$53,484     | \$53,484     |
| Total Municipal Expenses                                     |   | \$12,848,507        | \$13,628,453            | \$14,236,185                         | \$14,693,940                | \$14,876,709                           | \$15,286,276 | \$15,542,078 | \$15,720,210 |
| <b>Salaries and Benefits</b>                                 |   |                     |                         |                                      |                             |  |              |              |              |
| Year   | Salaries & Benefits                                       | Change              | Municipal Budget        | %                                    |                             |  |              |              |              |
| 2013   | \$4,557,000   | \$291,000           | \$11,900,000            | 38.29%                               |                             |  |              |              |              |
| 2014   | \$4,814,270   | \$257,270           | \$12,282,000            | 39.20%                               |                             |  |              |              |              |
| 2015   | \$5,042,160   | \$227,890           | \$12,848,507            | 39.24%                               |                             |  |              |              |              |
| 2016   | \$5,231,370   | \$189,210           | \$13,628,453            | 38.39%                               |                             |  |              |              |              |
| 2017   | \$5,530,020   | \$298,650           | \$14,236,185            | 38.84%                               |                             |  |              |              |              |
| 2018   | \$5,717,710   | \$187,690           | \$14,693,940            | 38.91%                               |                             |  |              |              |              |
| 2019   | \$5,784,230   | \$66,520            | \$14,876,709            | 38.88%                               |                             |  |              |              |              |
| 2020   | \$6,209,960   | \$425,730           | \$15,286,276            | 40.62%                               |                             |  |              |              |              |
| 2021   | \$6,319,500   | \$109,540           | \$15,542,078            | 40.66%                               |                             |  |              |              |              |
| 2022   | \$6,458,450   | \$138,950           | \$15,718,601            | 41.09%                               |                             |  |              |              |              |
| <b>Merit Increases, Market Adjustments, Annual Inflation</b> |   |                     |                         | <b>Additional Wage Contingencies</b> |                             |  |              |              |              |
| 2014   | 3%  |                     |                         | 2014                                 | \$90,000                    |  |              |              |              |
| 2015   | 3%  |                     |                         | 2015                                 | \$50,000                    |  |              |              |              |
| 2016   | 3%  |                     |                         | 2016                                 | \$50,000                    |  |              |              |              |
| 2017   | 3%  |                     |                         | 2017                                 | \$50,000                    |  |              |              |              |
| 2018   | 2%  |                     |                         | 2018                                 | \$50,000                    |  |              |              |              |
| 2019   | 1.5%  |                     |                         | 2019                                 | \$50,000                    |  |              |              |              |
| 2020   | 2.5%  |                     |                         | 2020                                 | \$0                         |  |              |              |              |
| 2021   | 1.0%  |                     |                         | 2021                                 | \$0                         |  |              |              |              |
| 2022   | 1.0%  |                     |                         | 2022                                 | \$0                         |  |              |              |              |

## Cost of Electricity and Natural Gas

The Town will consume approximately **4684 mWh** (4,684,000 kWh) of electricity in 2020 (**2019-5299 mWh**) at the contracted rate with ENMAX of \$53.10 per mWh (2 years: 2019-2020). The difference in mWh is the overall efficiency of the new ice plant at the SRC. A summary of the Electrical Rate paid by the Town of Stettler is as follows:

- 2013 - 2018 - \$58.29 mWh
- 2019 - 2020 - \$53.10 mWh
- 2021 – 2022 - \$43.92 mWh

The Town's energy contractor Energy Associates International (EAI) was integral in procuring our future retail electricity requirements in 2013 and 2018. They're fees are \$3 per mWh (approximately \$14,400 annually which is included in the commodity cost).

Combining both commodity retail fees (ENMAX & EAI **\$263,844 - 31%**) with wire service provider charges (ATCO **\$597,913 – 69%**), the 2020 Interim Operating Budget includes **\$861,757** (**2019 - \$904,920 (decrease of \$43,163 / -4.77%)**) for electricity. In 2020 there is decrease in Commodity Charges of **-\$34,040 due to the lower usage**, plus a decrease of **-\$9,123** in Delivery Costs, Rate Riders and Local Access Fees. Approximately **80%** (or **\$668,562**) of the Town's entire cost of electricity is attributed to the following three types of consumption: WTP 23.16% (**\$199,626**), the SRC 28.56% (**\$246,076**), and Street Lights 28.18% (**\$242,860**).

In addition, the Town will consume approximately **22,661 GJ** of natural gas in 2020 (**22,236 in 2019**) at the contracted rate with ACCESS Gas of \$2.72 (\$2.67 + \$.05) per GJ (5-year 2018 – 2022 - Hybrid Purchase (75% equivalent of weather normalized volumes) plus the EAI fee of \$0.30 per GJ. The 2020 Interim Operating Budget includes **\$185,396** (**2019 - \$180,134, increase of \$5,262 / (2.92%)**) for natural gas. The Provincial Carbon Tax has been repealed effective June 1, 2019; however, the 2020 Interim Budget foresees the implementation of a Federal Carbon Tax in Alberta of \$1.51/GJ effective January 1, 2020. As such there is a slight increase in the Carbon Tax cost in 2020 of \$34,377(18.5% of the total budget) (**2019 - \$33,732**)

Given provincial uncertainty, as well as confidence in the budget estimates, Administration has **eliminated** the **\$30,000 utility contingency** in the 2020 – 2022 Interim Operating Budget.

Of note, the Town has included "Affiliated Sites" in both of our long-term utility supply contracts with ENMAX & ACCESS. These external community organizations benefit by realizing the same rates as the Town, while being responsible for their own bills. These sites include:

- Stettler Regional Board of Trade and Community Development
- Stettler Curling Club
- Stettler Community Support Centre (FCSS)
- Royal Canadian Legion
- Stettler Regional Child Care Centre
- Superfluity
- Gear-up
- Summer Village of White Sands
- Stettler Museum (added 2016)



## Franchise Agreements

The AltaGas Franchise Agreement was also renegotiated in 2015. This reflects a change in the franchise fee from 18% to 30%, **2020 - \$936,000 (2019 - \$918,000 - \$18,000 increase)**. The difference is based on a increase in Delivery Revenues.

The ATCO Electric Franchise Agreement was also renegotiated in 2017. This reflects a change in the franchise fee from 6.1% to 11.1%. **2020 - \$712,000 (2019 - \$679,000 - \$33,000 increase)**. Franchise Fees are calculated upon the estimated distribution component of customer bills and not upon the retail (consumption) component.

## Debenture Debt

Debenture Debt outstanding at the end of 2019 will be approximately \$5.4 million. Included in this debt are borrowings for local improvement purposes of which \$1.471 million is being repaid through frontage levies on abutting properties. Therefore these local improvement borrowings will be paid 100% by benefiting property owners and have no operating budget impacts.

In accordance with the Town's 2018 Audited Financial Statements the Town's maximum debt limit per provincial legislation is approximately \$23 million. The 2020 Interim Operating Budget includes annual debt servicing costs as follows:

| Year        | Total Debentures      |
|-------------|-----------------------|
| 2016        | \$6,969,966.00        |
| 2017 *LI*   | \$6,979,181.00        |
| 2018        | \$6,502,626.00        |
| 2019        | \$6,004,089.82        |
| <b>2020</b> | <b>\$5,482,521.43</b> |
| 2021        | \$5,004,358.85        |
| 2022        |                       |

|            | Utilities    | General      | Total        |                 |
|------------|--------------|--------------|--------------|-----------------|
| Principle  | \$264,620.32 | \$213,542.26 | \$478,162.58 |                 |
| Interest   | \$131,764.09 | \$81,669.79  | \$213,433.88 | Maximum Allowed |
| Total 2020 | \$396,384.41 | \$295,212.05 | \$691,596.46 | \$3,912,762.00  |
| Total 2019 | \$461,801.14 | \$298,202.43 | \$760,003.57 | \$3,840,297.00  |

## County of Stettler Revenue Contributions included in the Interim Operating Budget

| County of Stettler Contributions                                      | 2018             | 2019             | 2020             | 2021             | 2022             |
|---|------------------|------------------|------------------|------------------|------------------|
| Fire Department (50%)   | \$181,448        | \$176,998        | \$191,774        | \$201,695        | \$205,266        |
| Regional Fire Chief & Deputy (50%)                                    | \$147,230        | \$148,580        | \$151,865        | \$153,735        | \$155,790        |
| RCMP - Community Resource Officer (25%)                               | \$33,808         | \$28,690         | \$32,756         | \$32,933         | \$33,010         |
| Airport Operations  | \$4,500          | \$4,500          | \$4,500          | \$4,500          | \$4,500          |
| Recreation Cost Sharing (originally \$513,300)                        | \$474,500        | \$474,000        | \$466,000        | \$471,600        | \$476,300        |
| Stettler Board of Trade (funding on project by project basis/Dr. recr | \$0              | \$0              | \$0              | \$0              | \$0              |
| <b>Total County of Stettler Contributions</b>                         | <b>\$841,486</b> | <b>\$832,768</b> | <b>\$846,895</b> | <b>\$864,463</b> | <b>\$874,866</b> |

County of Stettler Equitable Recreation Cost Sharing Contribution:

The 2020 Interim Operating Budget includes \$466,000 in recreation support from the County of Stettler. The Administrative assumptions incorporated are as follows:

|   |                  |   |
|---|------------------|---|
| PLS Revenue:                            | \$466,000        |   |
| PLS Expenditures:                       |                  |   |
| Transfer to SRC Capital Reserve -Town   | \$173,600        | (represents 65% of \$4M debt payment)   |
| Transfer to SRC Capital Reserve -County | <u>\$93,300</u>  | (represents 35% of \$4M debt payment)   |
|   | <b>\$266,900</b> |   |
| Remains as net operational support      | \$80,700         | (to support property tax mitigation)    |
| Remains as new net operational support  | <u>\$118,400</u> | (enhances available for Capital Budget) |
|   | <b>\$199,100</b> |   |

Council will consider the 2020 allotment of \$118,400 for any purpose within the Capital Budget.

Either way the availability of these new funds is welcome and certainly helps to soften the budgetary impacts of the proposed 1% property tax increase rather than something higher. This however is a tax rate decision that will not be finalized until the Tax Budget in May 2020.

|            | Assessment    | Agreement % | % (\$ Amount) | Town of Stettler Budget | Actual Paid by County of Stettler | Assessment Diff | Budget Diff | % Diff | Capital (35% \$93,300) + (65% \$173,600) | Available for Capital | Operating |
|------------|---------------|-------------|---------------|-------------------------|-----------------------------------|-----------------|-------------|--------|--|-----------------------|-----------|
| 2015       | 1,619,422,100 | 0.03170%    | \$513,356.81  | \$513,300.00            | \$513,451.54                      | 0               | 0           | 0.00%  | \$266,900                                | \$118,400             | \$128,000 |
| 2016       | 1,564,948,030 | 0.03170%    | \$496,088.53  | \$496,000.00            | \$495,612.29                      | -54,474,070     | -17,300     | -3.37% | \$266,900                                | \$118,400             | \$110,700 |
| 2017       | 1,486,850,730 | 0.03170%    | \$471,331.68  | \$471,500.00            | \$471,008.25                      | -78,097,300     | -24,500     | -4.94% | \$266,900                                | \$118,400             | \$86,200  |
| 2018       | 1,497,109,550 | 0.03170%    | \$474,583.73  | \$474,000.00            | \$474,248.66                      | 10,258,820      | 2,500       | 0.53%  | \$266,900                                | \$118,400             | \$88,700  |
| 2019       | 1,487,837,630 | 0.03170%    | \$471,644.53  | \$471,600.00            |                                   | -9,271,920      | -2,400      | -0.51% | \$266,900                                | \$118,400             | \$86,300  |
| 2020 (-1%) | 1,472,959,254 | 0.03170%    | \$466,928.08  | \$466,000.00            |                                   | -14,878,376     | -5,600      | -1.19% | \$266,900                                | \$118,400             | \$80,700  |
| 2021       | 1,487,688,846 | 0.03170%    | \$471,597.36  | \$471,600.00            |                                   | 14,729,593      | 5,600       | 1.20%  | \$266,900                                | \$118,400             | \$86,300  |
| 2022       | 1,502,565,735 | 0.03170%    | \$476,313.34  | \$476,300.00            |                                   | 14,876,888      | 4,700       | 1.00%  | \$266,900                                | \$118,400             | \$91,000  |

Family and Community Support Services (FCSS)

The Town will continue to fund the maximum 20% share (\$39,287) to access the maximum 80% available funding from the Provincial Government (\$157,148). Total FCSS contribution including provincial funding is \$196,435 in 2020.

## Miscellaneous 2020 Budget impacts

- Fire Agreements with Villages (50% Town share) will generate \$29,788
- Summer Village of White Sands Administration will generate \$32,000.
  - Current agreement expires December 31, 2021 – 5-year agreement)
- AE Kennedy rental income to increase by \$3,685 to \$197,950 (2019 - \$194,265)
  - Current agreement expires 2023
- Ambulance Station rental income will generate \$20,100.
- Library rental income \$42,000.
- Physician recruitment included at \$1,500 per year. (decrease of \$21,000 from 2019)
- Minor Sport Associations within Town facilities continues to be subsidized at 50%.
- Seniors lodge requisition is anticipated to increase by 5% (same % as 2019) – 2020 - \$347,873 (2019-\$331,307)
- Clearview parking lot agreement 8th of 8 payments generating \$13,315
- Bylaw enforcement contract expires in December 31, 2021.  
5 year contract with Alberta Animal Services, Red Deer for Bylaw Enforcement/Animal Control Services within the Town of Stettler for a 2016 cost of \$12,042.95 per month commencing May 1, 2016 to December 31, 2016 and a yearly Cost of Living increase of 2.5% per year commencing January 1, 2017.  
January 1, 2017 – December 31, 2017 - \$12,344.02 monthly cost - \$148,128.24  
(Animal Control - \$51,845(35%)/Bylaw Enforcement-\$96,285 (65%) = \$148,130)  
January 1, 2018 – December 31, 2018 - \$12,652.62 monthly cost - \$151,831.44  
(Animal Control - \$53,140 / Bylaw Enforcement - \$98,690 = \$151,830)  
January 1, 2019 – December 31, 2019 - \$12,968.94 monthly cost - \$155,627.28  
(Animal Control - \$54,470 / Bylaw Enforcement - \$101,160 = \$155,630)  
January 1, 2020 – December 31, 2020 - \$13,293.16 monthly cost - \$159,517.92  
January 1, 2021 – December 31, 2021 - \$13,625.49 monthly cost - \$163,505.88
- Seniors Centre (HUB) - \$22,875 income / \$13,310 expense

## Property Assessment and Taxation

### Property Assessment Growth Estimates due to New Construction

Growth in our assessment base, due to new construction, is expected to generate additional municipal revenues as follows:

- |        |                      |                 |
|--------|----------------------|-----------------|
| • 2016 | \$8.8 million        | \$67,315        |
| • 2017 | \$3 million          | \$23,223        |
| • 2018 | \$2.7 million        | \$18,763        |
| • 2019 | \$3.2 million        | \$25,980        |
| • 2020 | <b>\$3.4 million</b> | <b>\$28,290</b> |
| • 2021 | \$2 million          | \$16,350        |
| • 2022 | \$2 million          | \$16,550        |

This new revenue from property taxation growth is welcome and vital to fund the budget challenges associated with sustainability and the ongoing uncertain Alberta economy.

## Municipal Property Taxation

Municipal governments have few tools available to finance budgetary pressures. Property taxes are the primary and most substantial revenue source available. The three-year Operating Budget proposes the following municipal property tax increases to offset rising costs, yet remaining mindful of today's economic challenges.

|      | <u>Res/N-Res</u> | <u>New Tax \$<br/>Generated</u> | <u>Each<br/>1% equals</u> |
|------|------------------|---------------------------------|---------------------------|
| 2022 | 1% & 1%          | \$77,528                        | \$59,347                  |
| 2021 | 1% & 1%          | \$76,562                        | \$59,347                  |
| 2020 | 1% & 1%          | \$87,637                        | \$59,347                  |
| 2019 | 2% & 2%          | \$112,730                       | \$56,365                  |
| 2018 | 2% & 2%          | \$110,003                       | \$55,003                  |
| 2017 | 2% & 2%          | \$107,484                       | \$53,742                  |
| 2016 | 2% & 2%          | \$105,380                       | \$51,978                  |
| 2015 | 3% & 3%          | \$149,247                       | \$49,750                  |
| 2014 | 3% & 4%          | \$143,440                       | \$47,110                  |
| 2013 | 3% & 3%          | \$129,403                       | \$45,740                  |
| 2012 | 3% & 3%          | \$122,980                       | \$40,993                  |
| 2011 | 3% & 3%          | \$118,170                       | \$39,390                  |
| 2010 | 1% & 2%          | \$50,500                        | \$38,360                  |
| 2009 | .45% & 2.9%      | \$45,660                        | \$37,167                  |
| 2008 | 5.41% & 8.45%    | \$213,585                       |                           |
| 2007 | 5% & 10%         | \$194,062                       |                           |
| 2006 | 8%               | \$215,750                       |                           |

Historical "Municipal" new property tax revenue generation, including the approved tax increase and new growth:

|      |             |            |                      |
|------|-------------|------------|----------------------|
| 2019 | \$5,933,558 | +\$151,304 | 2.6%                 |
| 2018 | \$5,782,254 | +\$137,033 | 2.4%                 |
| 2017 | \$5,645,221 | +\$126,857 | 2.3%                 |
| 2016 | \$5,518,364 | +\$181,244 | 3.4%                 |
| 2015 | \$5,337,120 | +\$224,547 | 4.4%                 |
| 2014 | \$5,112,573 | +\$270,245 | 5.6%                 |
| 2013 | \$4,842,328 | +\$403,747 | 9.1%                 |
| 2012 | \$4,438,581 | +\$224,337 | 5.3%                 |
| 2011 | \$4,099,128 | +\$159,729 | 3.9%                 |
|      | \$115,116   | +\$115,116 | - Annexed Properties |
| 2010 | \$3,939,399 | +\$105,589 | 2.7%                 |
| 2009 | \$3,833,810 | +\$117,858 | 3%                   |
| 2008 | \$3,715,952 | +\$362,792 | 11%                  |
| 2007 | \$3,353,160 | +\$352,551 | 12%                  |
| 2006 | \$3,000,609 | +\$308,537 | 11%                  |
| 2005 | \$2,692,072 | +\$177,009 | 7%                   |
| 2004 | \$2,515,063 | +\$97,883  | 4%                   |
| 2003 | \$2,417,181 | +\$101,837 | 4%                   |

## Municipal Utility Services

### Water Services:

A summary of the projected water rates included in the 2020 - 2022 Interim Operating Budget is as follows:

| Year | Rate     | Difference | Flate Rate / Month | Botha / m3 | Hwy12-21 / m3 | SMRWSC / m3 | True-up / Estimate |
|------|----------|------------|--------------------|------------|---------------|-------------|--------------------|
| 2005 | \$0.9000 |            | \$10.00            | \$0.9000   | \$0.0000      | \$0.0000    |                    |
| 2006 | \$0.9900 | \$0.09     | \$10.00            | \$0.9900   | \$0.8365      | \$0.0000    | True-up            |
| 2007 | \$1.0808 | \$0.09     | \$10.00            | \$1.0808   | \$1.0955      | \$0.0000    | True-up            |
| 2008 | \$1.1717 | \$0.09     | \$10.00            | \$1.1717   | \$1.0862      | \$0.0000    | True-up            |
| 2009 | \$1.7000 | \$0.53     | \$10.00            | \$1.5500   | \$1.0500      | \$1.0200    | True-up            |
| 2010 | \$1.7700 | \$0.07     | \$10.00            | \$2.0000   | \$1.1800      | \$1.2400    | True-up            |
| 2011 | \$2.0100 | \$0.24     | \$10.00            | \$2.0500   | \$1.2590      | \$1.2880    | True-up            |
| 2012 | \$2.2900 | \$0.28     | \$10.00            | \$2.0670   | \$1.3840      | \$1.4130    | True-up            |
| 2013 | \$2.5200 | \$0.23     | \$10.00            | \$2.1000   | \$1.3200      | \$1.3500    | True-up            |
| 2014 | \$2.5900 | \$0.07     | \$10.00            | \$2.1334   | \$1.3228      | \$1.3673    | True-up            |
| 2015 | \$2.7200 | \$0.13     | \$10.00            | \$2.2272   | \$1.3144      | \$1.3543    | True-up            |
| 2016 | \$2.7300 | \$0.01     | \$10.00            | \$2.2378   | \$1.3429      | \$1.3816    | True-up            |
| 2017 | \$2.7800 | \$0.05     | \$10.00            | \$2.2320   | \$1.3215      | \$1.3617    | True-up            |
| 2018 | \$2.7900 | \$0.01     | \$10.00            | \$0.0000   | \$1.3900      | \$1.4348    | True-up            |
| 2019 | \$2.8000 | \$0.01     | \$10.00            | \$0.0000   | \$1.3900      | \$1.4348    | Estimate           |
| 2020 | \$2.8200 | \$0.02     | \$10.00            | \$0.0000   | \$1.3960      | \$1.4420    | Estimate           |
| 2021 | \$2.8300 | \$0.01     | \$10.00            | \$0.0000   | \$1.3960      | \$1.4420    | Estimate           |
| 2022 | \$2.8400 | \$0.01     | \$10.00            | \$0.0000   | \$1.3900      | \$1.4420    | Estimate           |

For a typical Stettler residential customer using 17 m<sup>3</sup> per month, water costs are projected to change by the following amounts:

|      |  |
|------|--|
| 2014 | + \$1.19 per month or \$14.28 per year |
| 2015 | + \$2.21 per month or \$26.52 per year |
| 2016 | + \$0.17 per month or \$2.04 per year  |
| 2017 | + \$0.85 per month or \$10.20 per year |
| 2018 | + \$0.17 per month or \$2.04 per year  |
| 2019 | + \$0.17 per month or \$2.04 per year  |
| 2020 | + \$0.34 per month or \$4.08 per year  |
| 2021 | + \$0.17 per month or \$2.04 per year  |
| 2022 | + \$0.17 per month or \$2.04 per year  |

The water rates model originally prepared by Campbell Ryder and Associates has been updated for 2020 – 2022 estimates as included in this Budget.

The model allocates budgeted cash expenditures among all internal and external consumer groupings using various sharing mechanisms. The model does not allow for debenture debt repayments (both principal & interest) or capital expenditures however does allow for net depreciation of capital and for a rate of return on net capitalized assets at 8.300%, actual debt at ACFA borrowing rate – 3.959%, and deemed debt at a hybrid rate of 4.500%.

The following is a summary of the gross expenditures being forecast in the rate model:

| <b>Total Operational Budget Summary</b>          | <b>2015</b>        | <b>2016</b>        | <b>2017</b>        | <b>2018</b>        | <b>2019</b>        | <b>2020</b>        | <b>2021</b>        | <b>2022</b>        |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Expenditures (per Town Budget)                   | \$2,743,105        | \$2,794,070        | \$2,829,677        | \$2,816,041        | \$3,033,843        | \$3,095,880        | \$3,104,212        | \$3,124,925        |
| minus - Non Cash Items (Debt, ROE)               | -\$511,030         | -\$501,780         | -\$491,580         | -\$488,400         | -\$476,520         | -\$471,440         | -\$466,360         | -\$461,170         |
| <b>Total Cash Operating Expenditures</b>         | <b>\$2,232,075</b> | <b>\$2,292,290</b> | <b>\$2,338,097</b> | <b>\$2,327,641</b> | <b>\$2,557,323</b> | <b>\$2,624,440</b> | <b>\$2,637,852</b> | <b>\$2,663,755</b> |
| Net Depreciation                                 | \$300,791          | \$288,038          | \$300,215          | \$297,241          | \$299,040          | \$298,358          | \$297,677          | \$289,846          |
| Return on Assets                                 | \$271,000          | \$260,000          | \$250,000          | \$240,000          | \$235,000          | \$230,000          | \$225,000          | \$225,000          |
| Return on Debt                                   | \$215,661          | \$202,117          | \$193,460          | \$186,518          | \$178,773          | \$170,608          | \$162,223          | \$153,899          |
| <b>Total Gross Cost Allocated in Water Model</b> | <b>\$3,019,527</b> | <b>\$3,042,445</b> | <b>\$3,081,772</b> | <b>\$3,051,400</b> | <b>\$3,270,136</b> | <b>\$3,323,406</b> | <b>\$3,322,752</b> | <b>\$3,332,500</b> |

The consumption estimates projected in the water model and used to calculate customer rates are as follows:

|                              | Actual m <sup>3</sup><br>Dec 31, 2018 | m <sup>3</sup><br><u>2019</u> | m <sup>3</sup><br>2020 | m <sup>3</sup><br><u>2021+</u> |
|------------------------------|---------------------------------------|-------------------------------|------------------------|--------------------------------|
| In-Town Customers (Ave 2615) | 665,765<br>44%                        | 700,000<br>48.0%              | 700,000<br>48.0%       | 700,000<br>48.0%               |
| Highway 12/21 Customers      | 233,883                               | 250,000                       | 250,000                | 250,000                        |
| SMRWSC Customers             | <u>615,825</u>                        | <u>500,000</u>                | <u>500,000</u>         | <u>500,000</u>                 |
| Total Out-of-Town Customers  | 849,708<br>56.0%                      | 750,000<br>52.0%              | 750,000<br>52.0%       | 750,000<br>52.0%               |

With the dissolution of Botha, becoming part of the County of Stettler on September 1, 2017, the consumption for Botha in the water model has been included in the consumption for SWRWSC for 2018 onwards. For simplicity purposes the model does not assume any new growth either in Town or from external customers. Realistically we anticipate more growth due to new customers externally over the next few years with the addition of Big Valley, Erskine, Donalds, and Botha which are included in the SWRWSC consumption. Administration also feels that as rates have increased and conservation measures have been promoted, they have provided an incentive/encouragement to reduce water use.

The additions of Bashaw, New Norway and Duhamel have also been included in the consumption amounts for Hwy 12/21 Regional Water Commission.

Our water treatment plant is currently producing at around 1/2 capacity which is considered an uneconomic production level. The good news is that production costs are not directly proportional to higher volumes, therefore higher consumption (in the longer term) should eventually result in more attractive rates. Staffing is a significant cost component that would only marginally increase with substantially higher consumption levels.

Members of Council should be reminded that the rates determined for out of town agencies represent their wholesale cost of purchasing water from the Town. Each must individually add their own distribution, maintenance and administration component costs before determining their price to their ultimate customer.

Utilizing a proven "Water Model" is an approved mechanism for calculating water rates to customers outside your boundaries, and is defensible to the Alberta Energy & Utilities Board.

Water Conclusion:

The 2020- 2022 Interim Operating Budget generates within the Municipal Water Utility the following annual “Cash” contributions towards water capital and other general municipal operations:

|   | \$2.72 m <sup>3</sup> | \$2.73 m <sup>3</sup> | \$2.78 m <sup>3</sup> | \$2.79 m <sup>3</sup> | \$2.80 m <sup>3</sup> | \$2.82 m <sup>3</sup> | \$2.83m <sup>3</sup> | \$2.84 m <sup>3</sup> |
|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|-----------------------|
| Annual Contributions  | 2015                  | 2016                  | 2017                  | 2018                  | 2019                  | 2020                  | 2021                 | 2022                  |
| Administration Services Recovery  | \$200,000             | \$200,000             | \$200,000             | \$200,000             | \$200,000             | \$200,000             | \$200,000            | \$200,000             |
| Debenture Payments  | \$234,030             | \$235,780             | \$235,580             | \$242,400             | \$235,520             | \$235,440             | \$235,360            | \$230,170             |
| Water Meter Replacement Capital   | \$46,000              | \$46,000              | \$46,000              | \$46,000              | \$46,000              | \$75,000              | \$75,000             | \$75,000              |
| Return on Investment to General<br>(in lieu of Franchise Fee 8.30% of 40% Equity) | \$271,000             | \$260,000             | \$250,000             | \$240,000             | \$235,000             | \$230,000             | \$225,000            | \$225,000             |
| Available for Water Capital<br>(in lieu of depreciation)                          | \$255,725             | \$208,632             | \$202,716             | \$176,314             | \$94,969              | \$51,218              | \$48,788             | \$30,058              |

Option: Any change to In-Town consumption rates will further increase or decrease the amount available for water capital purpose: For example, each \$0.01 per m<sup>3</sup> rate increase/decrease results in an annual water revenue budget projection change of \$6,002 based on 590,000 m<sup>3</sup> (plus commercial sewer revenue by an additional \$1,160).

Of note, the \$10 per month flat fee currently recovers 39.46% (\$296,860 / \$752,252) of the combined Water Billing (\$105,150) and Water Transmission (\$647,102) expenses in the 2020 Operational Budget totaling \$752,252. The remaining 60.54% of these costs are recovered through In-Town volume consumption rates.

The logic behind incorporating a monthly fixed rate fee is to share equitably amongst all customers those component costs that are considered predominantly fixed and not variable. Our current benchmark is to recover 40% to 50% of the billing and transmission component costs through the equal fixed fee. For comparison purposes, if our benchmark was increased to 100%, this would no longer be considered equitable as the residential class (with the most customers) would then be charged for 85% of these costs. Conversely if our bench mark was set to zero our variable water rate would increase to \$3.2799 and this would not be equitable to larger consuming commercial customers.

However, Council should be mindful that any change to the fixed component will generally affect the smallest consumers the most. For illustrative purposes a \$1 per month fixed increase generates \$29,686 in additional revenue, this is equivalent to a \$0.20 m<sup>3</sup> volume rate increase on a small household consuming 5 m<sup>3</sup> per month, verses only a \$0.05 m<sup>3</sup> increase to an average household using 20 m<sup>3</sup> per month.

- \$0.20 x 5 m<sup>3</sup> x 12 months = \$12.00
- \$0.05 x 20m<sup>3</sup> x 12 months = \$12.00

Option: A \$1.00 per month change in the fixed component rate will generate \$29,686 in additional revenue. At \$11 per month the Town would then recover an estimated 43.4% (\$326,546 / \$752,252) of the Billing and transmission costs.

Sanitary Sewer Services:

| Year | Rate / Month | Increase / Month |
|------|--------------|------------------|
| 2013 | \$18.00      |                  |
| 2014 | \$19.00      | \$1.00           |
| 2015 | \$21.00      | \$2.00           |
| 2016 | \$21.50      | \$0.50           |
| 2017 | \$22.00      | \$0.50           |
| 2018 | \$22.25      | \$0.25           |
| 2019 | \$22.50      | \$0.25           |
| 2020 | \$22.75      | \$0.25           |
| 2021 | \$23.00      | \$0.25           |
| 2022 | \$23.25      | \$0.25           |

Historically residential flat monthly sewer rates were as follows. Commercial sewer rates are calculated at 40% (Industry Standard - On average 40% of home water use is from the toilet, Canadian Mortgage and Housing) of the monthly water consumption charge or **\$22.75 (2020 proposed rate)** per month, whichever is the greater. Therefore, as water rates increase, commercial properties using more than approximately **20.17 m<sup>3</sup>** of water per month will pay more for sewage disposal as well.

The 2020 – 2022 Interim Operating Budget proposes further increases in the flat rate for residential customers. Each \$0.25 increase from the **2020 proposed rate of \$22.75** would generate an additional \$6,335 from residential customers while the \$0.01 per m<sup>3</sup> proposed water rate increase will generate an additional \$1,160 in sewer revenues from commercial properties.

The following is a summary the 2020 sewer revenue forecast by class of customer:

|                         | #    |       | 2020 Water Consumption |       | 2020 Sewer Revenue |                         |
|-------------------------|------|-------|------------------------|-------|--------------------|-------------------------|
| Commercial Properties   | 392  | 15.7% | 275,000 m <sup>3</sup> | 46.6% | \$327,120          | 36.8%                   |
| Residential Properties: | 2105 | 84.3% | 315,000 m <sup>3</sup> | 53.4% | \$561,545          | 63.2%                   |
|                         | 2497 |       | 590,000 m <sup>3</sup> |       | \$888,665          | <b>(\$880,000 2019)</b> |

A summary of net revenue generated (for capital) within the 2020 – 2022 Interim Operating Budget from municipal sewer utility services is as follows:

|                                     | @\$21.00  | @\$21.50  | @\$22.00  | @\$22.25  | @\$22.50  | @\$22.75         | @\$23.00  | @\$23.25  |
|-------------------------------------|-----------|-----------|-----------|-----------|-----------|------------------|-----------|-----------|
|                                     | 2015      | 2016      | 2017      | 2018      | 2019      | 2020             | 2021      | 2022      |
| Total Available for Capital Funding | \$260,370 | \$262,889 | \$224,218 | \$193,937 | \$226,583 | <b>\$308,068</b> | \$305,555 | \$301,890 |

Option: each \$0.25 residential rate change from the proposed 2020 rate of \$22.75 per month flat residential sewer charge will impact the budget by \$6,335 per year. Therefore each \$0.05 change impacts sewer revenues by \$1,267.



Garbage Collection/Landfill Services and Recycling:

Garbage Collection (Weekly)

| Year | Rate / Month | Increase / Month |
|------|--------------|------------------|
| 2013 | \$18.00      |                  |
| 2014 | \$19.00      | \$1.00           |
| 2015 | \$21.00      | \$2.00           |
| 2016 | \$22.50      | \$1.50           |
| 2017 | \$23.00      | \$0.50           |
| 2018 | \$23.25      | \$0.25           |
| 2019 | \$23.50      | \$0.25           |
| 2020 | \$23.75      | \$0.25           |
| 2021 | \$24.05      | \$0.30           |
| 2022 | \$24.50      | \$0.45           |

Historically residential flat garbage collection fees were as follows. Each \$0.25 increase from the 2020 proposed rate of \$23.75 would generate an additional \$6,570 from residential customers.

The Town of Stettler is currently undertaking an RFP for Residential collection of garbage (weekly), composting (bin locations) and recycling (bi-weekly) services. The 2020 Interim Budget reflects an estimated increase of 10% upon the completion of the RFP. Contractor estimates for garbage collection are \$179,259 and composting is \$27,952 (based on 2190 garbage pickup units per month).

| Year | Rate / Month | Increase / Month |
|------|--------------|------------------|
| 2013 | \$43.00      |                  |
| 2014 | \$46.00      | \$3.00           |
| 2015 | \$52.00      | \$6.00           |
| 2016 | \$58.00      | \$6.00           |
| 2017 | \$61.00      | \$3.00           |
| 2018 | \$62.00      | \$1.00           |
| 2019 | \$65.00      | \$3.00           |
| 2020 | \$68.00      | \$3.00           |
| 2021 | \$71.00      | \$3.00           |
| 2022 | \$74.00      | \$3.00           |

However, the 2020 Interim Operating Budget also anticipates an increase of \$17,856 in the Joint Landfill requisition; representing a \$3 per capita increase to \$68 per capita from 2019.

As a result, the 2020 Interim Operating Budget proposes a \$0.25 increase in the monthly residential garbage rate from \$23.50 to \$23.75 per month.

A summary of net revenue generated in the 2020 – 2022 Interim Operating Budget from municipal garbage utility services as well as projected rate changes is as follows:

|                                     | @\$21.00 | @\$22.50 | @\$23.00 | @\$23.25 | @\$23.50 | @\$23.75 | @\$24.05 | @\$24.50 |
|-------------------------------------|----------|----------|----------|----------|----------|----------|----------|----------|
| Net Landfill and Garbage Operations | 2015     | 2016     | 2017     | 2018     | 2019     | 2020     | 2021     | 2022     |
| Total Available for Capital Funding | \$86,789 | \$88,686 | \$82,767 | \$56,677 | \$55,605 | \$13,224 | \$1,155  | \$2,158  |
| # of Users                          | 2,170    | 2,175    | 2,180    | 2,185    | 2,190    | 2,190    | 2,195    | 2,200    |

Recycling (Bi-weekly)

Historically residential flat recycling collection fees were as follows. Each \$0.05 increase from the 2020 proposed rate of \$6.50 would generate an additional \$1296 from residential customers. (\$0.25 - \$6480)

The Town of Stettler is currently undertaking an RFP for Residential collection of garbage (weekly), composting (bin locations) and recycling (bi-weekly) services. As part of the RFP, and ongoing public uncertainty surrounding recycling markets, the successful contractor shall supply in writing assurance that all recycling materials collected will be taken to a proper recycling facility. The 2020 Interim Budget reflects an estimated increase of 10% upon the completion of the RFP. Contractor estimates for biweekly recycling collection are \$123,457.

| Year | Rate / Month | Increase / Month |
|------|--------------|------------------|
| 2013 | \$6.00       |                  |
| 2014 | \$6.00       | \$0.00           |
| 2015 | \$6.00       | \$0.00           |
| 2016 | \$6.00       | \$0.00           |
| 2017 | \$6.25       | \$0.25           |
| 2018 | \$6.25       | \$0.00           |
| 2019 | \$6.50       | \$0.25           |
| 2020 | \$6.50       | \$0.00           |
| 2021 | \$6.50       | \$0.00           |

As a result, the 2020 Interim Operating Budget proposes no increase in the monthly residential recycling rate from \$6.50 per month.

A summary of net revenue generated in the 2020 – 2022 Interim Operating Budget from municipal recycling / composting utility services as well as projected rate changes is as follows:

|                                     | @\$6.00  | @\$6.00  | @\$6.25  | @\$6.25  | @\$6.50  | @\$6.50  | @\$6.75  | @\$7.00  |
|-------------------------------------|----------|----------|----------|----------|----------|----------|----------|----------|
| Recycling /Composting Operations    | 2015     | 2016     | 2017     | 2018     | 2019     | 2020     | 2021     | 2022     |
| Total Available for Capital Funding | \$26,399 | \$19,210 | \$20,280 | \$18,510 | \$19,665 | \$17,420 | \$19,915 | \$12,908 |
| # of Users                          | 2,135    | 2,145    | 2,150    | 2,160    | 2,160    | 2,160    | 2,165    | 2,170    |

At this time, Council may want to consider the continued implementation of the bi-weekly recycling program. For information purposes, eliminating the bi-weekly recycling program would be a net loss to the overall budget of \$45,370 (\$168,870-123,500). Council may also have to consider to provide recycling services options to residents in the form of a recycling facility through the Town or a partnership with Stettler Waste Management Authority (SWMA).

|                                  | 2018           | 2019           | 2020           | 2021           | 2022           |
|----------------------------------|----------------|----------------|----------------|----------------|----------------|
|                                  | 2160           | 2160           | 2160           | 2165           | 2170           |
|                                  | @ \$6.25/month | @ \$6.50/month | @ \$6.50/month | @ \$6.75/month | @ \$7.00/month |
| Revenue - Recycling              | \$ 162,000     | \$ 168,480     | \$ 168,870     | \$ 175,365     | \$ 182,280     |
| Expenditures - Recycling/Compost | \$ 143,490     | \$ 148,815     | \$ 151,450     | \$ 155,450     | \$ 169,372     |
| Net Budget Impact                | \$ 18,510      | \$ 19,665      | \$ 17,420      | \$ 19,915      | \$ 12,908      |

These net contributions to the overall amount available for capital are based upon maintaining the same levels of service for both programs:

- Curbside residential garbage collection on a weekly basis.
- Curbside residential recycling collection on a bi-weekly basis.

Option: Each \$0.25 change in monthly residential garbage collection rates will impact the budget by +/- \$6,570 annually.

Option: Each \$0.25 change in monthly residential recycling collection rates will impact the budget by +/- \$6,480 annually.

## 2020 – 2022 Operating Budget Conclusion

|   | 2016       | 2017       | 2018       | 2019       | 2020               | 2020       | Diff    |
|---|------------|------------|------------|------------|--------------------|------------|---------|
| Assessment  | \$265,140  | \$265,140  | \$265,140  | \$265,140  |                    | \$265,140  |         |
| 1% Tax (interim) 2020   | \$1,731.64 | \$1,766.27 | \$1,801.60 | \$1,837.63 | \$18.38            | \$1,856.01 | \$18.38 |
| Water Rate per Cubic Meter Based on 17 M3 per Month - (2017 - \$2.78 / 2018 - \$2.79 / 2019 - \$2.80 / 2020 - \$2.82) | \$556.92   | \$567.12   | \$569.16   | \$571.20   | \$2.82 x 17m3 x 12 | \$575.28   | \$4.08  |
| Water Fixed Rate - \$10.00 per Month  | \$120.00   | \$120.00   | \$120.00   | \$120.00   | \$10 x 12          | \$120.00   | \$0.00  |
| Sewer Fixed Rate per Month - (2017 = \$22.00 / 2018 = \$22.25 / 2019 = \$22.50 / 2020 = \$22.75)                      | \$258.00   | \$264.00   | \$267.00   | \$270.00   | \$22.75 x 12       | \$273.00   | \$3.00  |
| Garbage Fixed Rate per Month - (2017 = \$23.00 / 2018 = \$23.25 / 2019 = \$23.50 / 2020 = \$23.75)                    | \$270.00   | \$276.00   | \$279.00   | \$282.00   | \$23.75 x 12       | \$285.00   | \$3.00  |
| Recycling Fixed Rate - (2017 - \$6.25 / 2018 - \$6.25 / 2019 - \$6.50 / 2020 = \$6.50)                                | \$72.00    | \$75.00    | \$75.00    | \$78.00    | \$6.50 x 12        | \$78.00    | \$0.00  |
| Total   | \$3,008.56 | \$3,068.39 | \$3,111.76 | \$3,158.83 |                    | \$3,187.29 | \$28.46 |
|   | \$59.99    | \$59.83    | \$43.37    | \$47.07    |                    | \$28.46    |         |
| Overall Percentage Change   | 2.03%      | 1.99%      | 1.41%      | 1.51%      |                    |            | 0.90%   |

Alternative 2020 Incremental Financial Impacts on the Budget and on the Average Residential Customer:

| <u>Incremental Financial Impact on Customer/ Property Owner:</u>                                       | <u>Impact on Interim Budget</u> |
|--|---------------------------------|
| Proposed <b>Municipal Tax</b> increase of <b>1%</b> = approximately \$18/year/res                      | <b>+\$59,347</b>                |
| Proposed <b>Water Rate</b> increase of <b>\$0.02m<sup>3</sup> (\$2.80 to \$2.82)</b> = \$4.08/year/res | <b>+\$12,004</b>                |
| Each \$0.01 Water Rate increase per month  | +\$6,002                        |
| Generates automatic commercial Sewer Revenue   | +\$1,160                        |
| Each \$1 fixed Water Rate increase per month = \$12/year   | +\$29,686                       |
| Proposed <b>Sewer Rate</b> increase of <b>\$0.25 (\$22.50 to \$22.75)</b> per month = \$3/year/res     | <b>+\$6,335</b>                 |
| Each \$0.05 fixed Sewer Rate increase per month = \$0.60/year/res                                      | +\$1,267                        |
| Proposed <b>Garbage Rate</b> increase of <b>\$0.25 (\$23.50 to \$23.75)</b> per month = \$3/year/res   | <b>+\$6,570</b>                 |
| Each \$0.05 fixed Garbage Rate increase per month = \$0.60 per year                                    | +\$1,314                        |
| Proposed <b>Recycling Rate</b> increase of <b>\$0.25 (no change - \$6.50)</b> per month = \$3/year/res | <b>+\$6,480</b>                 |
| Each \$0.05 fixed Recycling Rate increase per month = \$0.60 per year                                  | +\$1,296                        |

2020 Funding Requests

- STARS - \$2 per capita - \$11,904
- Music Festival
- Steele Wheel Stampede - \$10,000 (2017-\$10,000, 2018-\$10,000, 2019-\$10,000) (council – Jan 7, 2020)
- Stettler Adult Learning - \$3000 (2019-\$3000)

|                                      | 2018   | 2019                            | 2020                           | 2021                            | 2022                            |
|--------------------------------------|--|---------------------------------|--------------------------------|---------------------------------|---------------------------------|
|                                      | <b>\$10/month plus</b>                               | <b>\$10/month plus</b>          | <b>\$10/month plus</b>         | <b>\$10/month plus</b>          | <b>\$10/month plus</b>          |
|                                      | <b>630,000 m<sup>3</sup></b>                         | <b>590,000 m<sup>3</sup></b>    | <b>590,000 m<sup>3</sup></b>   | <b>590,000 m<sup>3</sup></b>    | <b>590,000 m<sup>3</sup></b>    |
|                                      | <b>@ \$2.7900 m<sup>3</sup></b>                      | <b>@ \$2.8000 m<sup>3</sup></b> | <b>@ \$2.8200m<sup>3</sup></b> | <b>@ \$2.8300 m<sup>3</sup></b> | <b>@ \$2.8400 m<sup>3</sup></b> |
| Revenue - Water                      | \$ 2,992,355   | \$ 3,128,812                    | \$ 3,147,098                   | \$ 3,153,000                    | \$ 3,154,983                    |
| Expenditures - Water                 | \$ 2,816,041   | \$ 3,033,843                    | \$ 3,095,880                   | \$ 3,104,212                    | \$ 3,124,925                    |
| Net Budget Impact                    | \$ 176,314   | \$ 94,969                       | \$ 51,218                      | \$ 48,788                       | \$ 30,058                       |
| Net Depreciation, not included       | \$ 297,241   | \$ 299,040                      | \$ 298,358                     | \$ 297,677                      | \$ 289,846                      |
| Debenture Principal, included        | \$ 145,570   | \$ 148,220                      | \$ 154,780                     | \$ 161,640                      | \$ 163,700                      |
| Plus R.O.I. Included in Exp.         | \$ 240,000   | \$ 235,000                      | \$ 230,000                     | \$ 225,000                      | \$ 225,000                      |
| Debenture Interest, included in Exp. | \$ 96,830  | \$ 87,300                       | \$ 80,660                      | \$ 73,720                       | \$ 66,470                       |
|                                      |  |                                 |                                |                                 |                                 |
|                                      | 2018   | 2019                            | 2020                           | 2021                            | 2022                            |
|                                      | <b>@ \$22.25/month</b>                               | <b>@ \$22.50/month</b>          | <b>@ \$22.75/month</b>         | <b>@ \$23.00/month</b>          | <b>@ \$23.25/month</b>          |
| Revenue - Sewer                      | \$ 948,010   | \$ 941,490                      | \$ 950,675                     | \$ 953,102                      | \$ 955,529                      |
| Expenditures - Sewer                 | \$ 754,073   | \$ 714,907                      | \$ 642,607                     | \$ 647,547                      | \$ 653,639                      |
| Net Budget Impact                    | \$ 193,937   | \$ 226,583                      | \$ 308,068                     | \$ 305,555                      | \$ 301,890                      |
| Debenture Princ & Int                | \$ 262,100   | \$ 226,280                      | \$ 160,940                     | \$ 160,900                      | \$ 160,860                      |
|                                      |  |                                 |                                |                                 |                                 |
|                                      | 2018   | 2019                            | 2020                           | 2021                            | 2022                            |
|                                      | <b>2185/month</b>                                    | <b>2190/month</b>               | <b>2190/month</b>              | <b>2195/month</b>               | <b>2200/month</b>               |
|                                      | <b>@ \$23.25/month</b>                               | <b>@ \$23.50/month</b>          | <b>@ \$23.75/month</b>         | <b>@ \$24.05/month</b>          | <b>@ \$24.50/month</b>          |
| Revenue - Garbage                    | \$ 639,615   | \$ 648,725                      | \$ 655,790                     | \$ 667,096                      | \$ 680,800                      |
| Expenditures - Garbage               | \$ 582,938   | \$ 593,120                      | \$ 642,566                     | \$ 665,941                      | \$ 678,642                      |
| Net Budget Impact                    | \$ 56,677  | \$ 55,605                       | \$ 13,224                      | \$ 1,155                        | \$ 2,158                        |
|                                      |  |                                 |                                |                                 |                                 |
|                                      | 2018   | 2019                            | 2020                           | 2021                            | 2022                            |
|                                      | <b>2160</b>  | <b>2160</b>                     | <b>2160</b>                    | <b>2165</b>                     | <b>2170</b>                     |
|                                      | <b>@ \$6.25/month</b>                                | <b>@ \$6.50/month</b>           | <b>@ \$6.50/month</b>          | <b>@ \$6.75/month</b>           | <b>@ \$7.00/month</b>           |
| Revenue - Recycling                  | \$ 162,000   | \$ 168,480                      | \$ 168,870                     | \$ 175,365                      | \$ 182,280                      |
| Expenditures - Recycling/Compost     | \$ 143,490   | \$ 148,815                      | \$ 151,450                     | \$ 155,450                      | \$ 169,372                      |
| Net Budget Impact                    | \$ 18,510  | \$ 19,665                       | \$ 17,420                      | \$ 19,915                       | \$ 12,908                       |
| <b>Combined Net Budget Impact:</b>   | <b>\$ 445,438</b>                                    | <b>\$ 396,822</b>               | <b>\$ 389,930</b>              | <b>\$ 375,413</b>               | <b>\$ 347,014</b>               |
|                                      | \$ 581,467   | \$ 679,528                      | \$ 647,401                     | \$ 594,807                      | \$ 603,355                      |
|                                      | \$ 1,026,905   | \$ 1,076,350                    | <b>\$ 1,037,331</b>            | \$ 970,220                      | \$ 950,369                      |
|                                      |  |                                 |                                |                                 |                                 |
|                                      | 1/2% Municipal Tax Increase                          |                                 | \$ 29,674                      |                                 |                                 |
|                                      | \$.01 increase in Municipal Water                    |                                 | \$ 6,002                       |                                 |                                 |
|                                      | \$1 increase in Flat Fee Municipal WATER             |                                 | \$ 29,686                      |                                 |                                 |
|                                      | \$.01 increase in Municipal Water (COMMERCIAL SEWER) |                                 | \$ 1,160                       |                                 |                                 |
|                                      | \$.05 increase in Flat Fee Municipal SEWER           |                                 | \$ 1,267                       |                                 |                                 |
|                                      | \$.05 increase in Flat Fee Municipal GARBAGE         |                                 | \$ 1,314                       |                                 |                                 |
|                                      | \$.05 increase in Flat Fee Municipal RECYCLING       |                                 | \$ 1,296                       |                                 |                                 |

# Municipal Utility Comparison Summary

| Municipality      | Typical User /month | Water Total /month - 20m <sup>3</sup> per month | Sanitary Sewer Total /month | Storm Sewer /month | Solid Waste /month | Recycling /month | Yard Waste (Compost) /month | Year Bylaw Updated | Population   |
|-------------------|---------------------|---|-----------------------------|--------------------|--------------------|------------------|-----------------------------|--------------------|--------------|
| High Level        | \$57.75             | \$32.00   | \$10.00                     |                    | \$15.75            |                  |                             | 2019               | 3,159        |
| Bonnyville        | \$74.21             | \$49.27   | \$12.30                     |                    | \$9.10             | \$3.54           |                             | 2019               | 5,417        |
| Magrath           | \$86.20             | \$53.20   | \$20.00                     |                    | \$13.00            |                  |                             | 2019               | 2,374        |
| Raymond           | \$89.60             | \$43.60   | \$20.00                     |                    | \$26.00            |                  |                             | 2019               | 3,708        |
| Edson             | \$90.50             | \$28.43   | \$45.07                     |                    |                    | \$17.00          |                             | 2019               | 8,414        |
| Brooks            | \$95.66             | \$60.27   | \$18.20                     |                    | \$13.65            | \$3.54           |                             | 2019               | 14,451       |
| Vegreville        | \$95.77             | \$66.90   | \$5.87                      | \$6.00             | \$6.00             | \$6.00           |                             | 2019               | 5,708        |
| Whitecourt        | \$96.48             | \$31.63   | \$34.83                     |                    | \$21.40            | \$8.62           |                             | 2019               | 10,204       |
| Banff             | \$97.69             | \$24.29   | \$56.73                     |                    |                    | \$16.67          |                             | 2019               | 7,851        |
| High River        | \$97.91             | \$34.28   | \$46.95                     | \$2.83             | \$11.05            | \$2.80           |                             | 2019               | 13,584       |
| Jasper            | \$99.82             | \$47.40   | \$13.60                     |                    | \$27.92            | \$10.90          |                             | 2019               | 5,236        |
| Vulcan            | \$100.08            | \$53.00   | \$13.00                     |                    | \$34.08            |                  |                             | 2019               | 1,917        |
| Barrhead          | \$101.58            | \$64.43   | \$22.55                     |                    | \$14.60            |                  |                             | 2019               | 4,579        |
| Drumheller        | \$102.45            | \$52.29   | \$47.66                     |                    |                    | \$2.50           |                             | 2019               | 7,982        |
| Big Valley        | \$103.50            | \$75.00   | \$20.00                     |                    | \$8.50             |                  |                             | 2019               | 346          |
| Coalhurst         | \$103.65            | \$39.75   | \$37.30                     | \$5.50             | \$18.90            | \$2.20           |                             | 2019               | 2,668        |
| Cardston          | \$104.46            | \$41.50   | \$45.66                     |                    | \$15.68            | \$1.62           |                             | 2019               | 3,585        |
| Beaverlodge       | \$107.45            | \$52.50   | \$33.70                     |                    | \$20.00            |                  |                             | 2019               | 2,465        |
| Millet            | \$111.38            | \$67.88   | \$22.00                     |                    |                    | \$21.50          |                             | 2019               | 1,945        |
| Crossfield        | \$114.34            | \$50.98   | \$38.23                     |                    | \$15.38            | \$9.75           |                             | 2019               | 2,983        |
| Red Deer          | \$115.80            | \$46.95   | \$46.60                     |                    |                    | \$22.25          |                             | 2019               | 100,418      |
| Beaumont          | \$116.90            | \$52.60   | \$40.06                     |                    |                    | \$24.24          |                             | 2019               | 17,396       |
| Medicine Hat      | \$118.09            | \$49.28   | \$43.72                     |                    | \$18.58            | \$6.50           |                             | 2019               | 63,260       |
| <b>Stettler</b>   | <b>\$118.50</b>     | <b>\$66.00</b>                                  | <b>\$22.50</b>              |                    | <b>\$23.50</b>     | <b>\$6.50</b>    |                             | <b>2019</b>        | <b>5,952</b> |
| Strathmore        | \$119.08            | \$61.75   | \$26.40                     | \$7.77             | \$23.16            |                  |                             | 2019               | 13,756       |
| Coaldale          | \$119.37            | \$44.96   | \$36.96                     | \$7.95             |                    | \$29.50          |                             | 2019               | 8,215        |
| Stettler          | \$119.40            | \$66.40   | \$22.75                     |                    | \$23.75            | \$6.50           |                             | 2020               | 5,952        |
| Slave Lake        | \$119.75            | \$57.03   | \$34.80                     |                    | \$15.78            | \$12.14          |                             | 2019               | 6,651        |
| Redcliff          | \$122.85            | \$64.36   | \$36.25                     |                    | \$22.24            |                  |                             | 2019               | 5,600        |
| Sexsmith          | \$123.34            | \$46.30   | \$53.44                     |                    | \$17.00            | \$6.60           |                             | 2019               | 2,620        |
| Cold Lake         | \$126.04            | \$55.80   | \$39.06                     |                    | \$20.50            | \$9.18           | \$1.50                      | 2019               | 14,961       |
| Hanna             | \$126.35            | \$83.10   | \$21.00                     |                    |                    | \$22.25          |                             | 2019               | 2,559        |
| Carstairs         | \$128.20            | \$67.00   | \$40.20                     |                    | \$21.00            |                  |                             | 2019               | 4,077        |
| Leduc             | \$128.34            | \$59.24   | \$41.60                     | \$5.00             |                    | \$22.50          |                             | 2019               | 29,993       |
| Okotoks           | \$128.76            | \$46.75   | \$53.43                     | \$6.50             | \$22.08            |                  |                             | 2019               | 28,881       |
| Grande Cache      | \$131.42            | \$62.78   | \$37.64                     |                    | \$24.00            | \$7.00           |                             | 2019               | 3,571        |
| Camrose           | \$131.47            | \$64.79   | \$42.67                     |                    | \$18.01            | \$6.00           |                             | 2019               | 18,742       |
| Ponoka            | \$132.57            | \$73.15   | \$33.42                     |                    | \$19.52            | \$6.48           |                             | 2019               | 7,229        |
| Peace River       | \$132.67            | \$83.67   | \$32.00                     |                    |                    | \$17.00          |                             | 2019               | 6,842        |
| Grande Prairie    | \$133.80            | \$46.61   | \$56.80                     |                    | \$20.21            | \$10.18          |                             | 2019               | 63,166       |
| Rocky Mtn. House  | \$134.22            | \$62.55   | \$44.15                     |                    | \$27.52            |                  |                             | 2019               | 6,635        |
| Fort Saskatchewan | \$134.49            | \$59.60   | \$47.17                     |                    |                    | \$27.72          |                             | 2019               | 24,149       |
| Westlock          | \$134.80            | \$77.50   | \$24.60                     | \$2.00             |                    | \$28.70          |                             | 2019               | 5,101        |
| Wainwright        | \$139.87            | \$77.75   | \$36.17                     | \$5.00             | \$14.50            | \$6.45           |                             | 2019               | 6,270        |
| Redwater          | \$140.66            | \$67.80   | \$38.21                     |                    | \$28.20            | \$2.95           | \$3.50                      | 2019               | 2,053        |
| Drayton Valley    | \$140.95            | \$62.25   | \$55.00                     |                    | \$19.00            |                  |                             | 2019               | 7,235        |
| Canmore           | \$141.46            | \$34.67   | \$73.69                     |                    | \$18.27            | \$14.83          |                             | 2019               | 13,992       |
| Airdrie           | \$145.16            | \$47.81   | \$70.56                     |                    | \$21.31            | \$5.48           |                             | 2019               | 61,581       |
| Morinville        | \$145.32            | \$70.32   | \$48.31                     | \$5.00             | \$11.07            | \$4.50           | \$6.12                      | 2019               | 9,848        |
| Sundre            | \$145.90            | \$66.50   | \$48.50                     | \$5.25             | \$19.65            |                  | \$6.00                      | 2019               | 2,729        |
| Bashaw            | \$146.05            | \$88.20   | \$44.10                     |                    |                    | \$13.75          |                             | 2019               | 830          |
| Penhold           | \$148.45            | \$40.80   | \$80.40                     | \$4.25             |                    | \$23.00          |                             | 2019               | 3,277        |
| Devon             | \$151.26            | \$44.46   | \$68.80                     | \$8.00             |                    | \$30.00          |                             | 2019               | 6,578        |
| Vermilion         | \$161.88            | \$102.53  | \$38.31                     |                    | \$18.04            | \$3.00           |                             | 2019               | 4,084        |
| Blackfalds        | \$168.45            | \$80.33   | \$60.39                     |                    |                    | \$27.73          |                             | 2019               | 9,328        |
| Lacombe           | \$170.33            | \$76.17   | \$62.40                     |                    |                    | \$31.76          |                             | 2019               | 13,057       |
| Olds              | \$202.05            | \$68.63   | \$107.00                    |                    |                    | \$26.42          |                             | 2019               | 9,184        |







**TOWN OF STETTLER  
2020 BUDGET REVENUE  
AS OF DECEMBER 10, 2019**

|          | Account           | Description                               | 2015<br>Actual | 2016<br>Actual | 2017<br>Actual | 2018<br>Actual | 2019<br>Actual | 2019<br>Budget | 2020<br>Estimated | 2021<br>Estimated | 2022<br>Estimated |
|----------|-------------------|---|----------------|----------------|----------------|----------------|----------------|----------------|-------------------|-------------------|-------------------|
| Admin    |                   | Subtotal Fire Other                       | 81,724.07      | 75,141.09      | 94,159.93      | 67,765.61      | 67,785.95      | 39,276         | 40,288            | 40,288            | 40,288            |
| Admin    |                   | Total Fire Fighting & Preventive          | \$ 363,188.52  | \$ 394,666.01  | \$ 399,826.35  | \$ 438,735.78  | \$ 278,401.65  | \$ 389,354     | \$ 408,427        | \$ 420,218        | \$ 425,844        |
| Admin    | 1-24-00-00-00-490 | Disaster Services - Other Revenue         | -              | -              | -              | -              | -              | -              | -                 | -                 | -                 |
| Admin    | 1-24-99-91-00-920 | Disaster Services - Drawn from Op Reserve | -              | -              | -              | -              | -              | -              | -                 | -                 | -                 |
| Admin    |                   | Total Disaster Services                   | \$ -           | \$ -           | \$ -           | \$ -           | \$ -           | \$ -           | \$ -              | \$ -              | \$ -              |
| Admin    | 1-25-00-00-00-840 | Ambulance - Provincial Grant              | -              | -              | -              | -              | -              | -              | -                 | -                 | -                 |
| Admin    | 1-25-99-91-00-920 | Ambulance - Drawn from Op. Reserve        | -              | -              | -              | -              | -              | -              | -                 | -                 | -                 |
| Admin    | 1-25-99-92-00-940 | Ambulance - Drawn from Capital            | -              | -              | -              | -              | -              | -              | -                 | -                 | -                 |
| Admin    |                   | Total for Ambulance Services              | \$ -           | \$ -           | \$ -           | \$ -           | \$ -           | \$ -           | \$ -              | \$ -              | \$ -              |
| Planning | 1-26-01-00-00-520 | Bylaw - Dog - License                     | 20,070.00      | 20,315.00      | 21,900.00      | 20,935.00      | 20,240.00      | 22,000         | 22,000            | 22,000            | 22,000            |
| Planning | 1-26-01-00-00-530 | Bylaw - Dog - Fines                       | 400.00         | 500.00         | -              | -              | -              | 500            | 500               | 500               | 500               |
| Planning | 1-26-01-00-01-520 | Bylaw - Cat - License                     | 6,110.00       | 6,070.00       | 6,610.00       | 6,360.00       | 7,065.00       | 6,500          | 7,000             | 7,000             | 7,000             |
| Planning | 1-26-01-00-01-530 | Bylaw - Cat - Fines                       | -              | 200.00         | -              | 100.00         | -              | 200            | 200               | 200               | 200               |
| Planning | 1-26-01-00-02-520 | Bylaw - Discount                          | (5,835.00)     | (6,020.00)     | (7,060.00)     | (8,020.00)     | (8,180.00)     | (7,500)        | (8,000)           | (8,000)           | (8,000)           |
| Planning |                   | Subtotal Animal Control                   | 20,745.00      | 21,065.00      | 21,450.00      | 19,375.00      | 19,125.00      | 21,700         | 21,700            | 21,700            | 21,700            |
| Planning | 1-26-02-00-00-520 | Bylaw - Business Licenses                 | 83,337.87      | 86,643.31      | 87,133.28      | 82,451.42      | 91,775.84      | 86,250         | 86,250            | 86,250            | 86,250            |
| Planning |                   | Subtotal Business Licenses                | 83,337.87      | 86,643.31      | 87,133.28      | 82,451.42      | 91,775.84      | 86,250         | 86,250            | 86,250            | 86,250            |
| Planning | 1-26-02-00-00-410 | Bylaw - Bad Debt Recovery                 | -              | -              | -              | -              | -              | 200            | -                 | -                 | -                 |
| Planning | 1-26-02-00-00-530 | Bylaw - Fines - Other                     | 3,109.00       | 2,615.00       | 2,925.00       | 6,100.00       | 1,600.00       | 2,000          | 2,000             | 2,000             | 2,000             |
| Planning | 1-26-04-00-00-840 | Bylaw - Tobacco Reduce - Grant            | -              | -              | -              | -              | -              | -              | -                 | -                 | -                 |
| Planning | 1-26-99-91-00-920 | Bylaw - Drawn from Op. Reserve            | -              | -              | -              | -              | -              | 168,053        | -                 | -                 | -                 |
| Planning |                   | Subtotal Bylaw Other                      | 3,109.00       | 2,615.00       | 2,925.00       | 6,100.00       | 1,600.00       | 170,253        | 2,000             | 2,000             | 2,000             |









**TOWN OF STETTLER  
2020 BUDGET REVENUE  
AS OF DECEMBER 10, 2019**

|       | Account           | Description                            | 2015<br>Actual  | 2016<br>Actual | 2017<br>Actual | 2018<br>Actual | 2019<br>Actual | 2019<br>Budget | 2020<br>Estimated | 2021<br>Estimated | 2022<br>Estimated |
|-------|-------------------|--|-----------------|----------------|----------------|----------------|----------------|----------------|-------------------|-------------------|-------------------|
| Admin | 1-42-99-92-00-940 | Sewer - Transfer from Capital          | -               | -              | -              | -              | -              | -              | -                 | -                 | -                 |
| Admin | 1-42-99-94-00-990 | Sewer - Contributed from Surplus       | 648,343.23      | -              | -              | -              | -              | -              | -                 | -                 | -                 |
| Admin | 1-42-99-95-00-960 | Sewer - Inter-department Transfer      | -               | -              | -              | -              | -              | -              | -                 | -                 | -                 |
| Admin |                   |  |                 |                |                |                |                |                |                   |                   |                   |
| Admin |                   | Total Sanitary Sewer                   | \$ 1,521,705.09 | \$ 873,055.15  | \$ 886,244.45  | \$ 896,296.91  | \$ 766,740.47  | \$ 941,490     | \$ 950,675        | \$ 953,102        | \$ 955,529        |
| Admin |                   |  |                 |                |                |                |                |                |                   |                   |                   |
| Admin | 1-43-01-00-00-410 | Landfill - Miscellaneous               | 9,031.33        | 5,835.94       | 8,005.21       | 7,713.14       | 6,518.05       | 7,000          | 7,000             | 7,000             | 7,000             |
| Admin | 1-43-01-00-00-411 | Landfill - Residential Garbage Revenue | 560,206.06      | 599,421.72     | 612,539.05     | 580,642.25     | 531,835.48     | 617,580        | 623,438           | 633,477           | 646,800           |
| Admin | 1-43-01-00-00-590 | Landfill - Hauling Rebate              | 19,391.10       | 19,627.59      | 19,864.08      | 19,864.08      | 14,898.06      | 24,145         | 25,352            | 26,619            | 27,000            |

**TOWN OF STETTLER  
2020 BUDGET REVENUE  
AS OF DECEMBER 10, 2019**

|          |                   |  | 2015            | 2016            | 2017            | 2018            | 2019            | 2019         | 2020         | 2021         | 2022         |
|----------|-------------------|--|-----------------|-----------------|-----------------|-----------------|-----------------|--------------|--------------|--------------|--------------|
|          | Account           | Description                                  | Actual          | Actual          | Actual          | Actual          | Actual          | Budget       | Estimated    | Estimated    | Estimated    |
| Admin    | 1-43-01-00-02-410 | Landfill - Bad Debt Recovery                 | 564.11          | -               | -               | -               | -               | -            | -            | -            | -            |
| Admin    | 1-43-04-00-00-490 | Recycling - Misc. Revenue                    | 130,588.39      | 131,040.21      | 132,601.65      | 177,778.98      | 112,329.11      | 168,480      | 168,870      | 175,365      | 182,280      |
| Admin    | 1-43-12-00-00-850 | Landfill - Transfer Station - Offset         | -               | -               | -               | -               | -               | -            | -            | -            | -            |
| Admin    | 1-43-99-91-00-920 | Landfill/Recycling - Drawn From Op Reserve   | -               | 11,573.28       | 158,602.16      | -               | -               | -            | -            | -            | -            |
| Admin    | 1-43-99-92-00-940 | Landfill - Transfer to Operating             | -               | -               | -               | -               | -               | -            | -            | -            | -            |
| Admin    |                   |  |                 |                 |                 |                 |                 |              |              |              |              |
| Admin    |                   | Total Garbage Collection & Disposal          | \$ 719,778.99   | \$ 767,498.74   | \$ 931,612.15   | \$ 785,998.45   | \$ 665,580.70   | \$ 817,205   | \$ 824,660   | \$ 842,461   | \$ 863,080   |
| Admin    |                   |  |                 |                 |                 |                 |                 |              |              |              |              |
| Admin    |                   | Total Water, Sewer & Garbage Serv.           | \$ 5,569,688.26 | \$ 4,478,625.97 | \$ 4,913,019.15 | \$ 4,863,971.91 | \$ 4,040,233.23 | \$ 4,894,507 | \$ 4,922,433 | \$ 4,948,563 | \$ 4,973,592 |
| Admin    |                   |  |                 |                 |                 |                 |                 |              |              |              |              |
| Admin    |                   | <b>Community Services</b>                    |                 |                 |                 |                 |                 |              |              |              |              |
| Admin    |                   |  |                 |                 |                 |                 |                 |              |              |              |              |
| Admin    | 1-51-00-00-00-840 | FCSS - Provincial Grant                      | 140,778.00      | 157,148.00      | 157,148.00      | 157,148.00      | 157,148.00      | 157,148      | 157,148      | 157,148      | 157,148      |
| Admin    | 1-51-99-91-00-920 | FCSS - Drawn From Op Reserve                 | -               | -               | -               | -               | -               | -            | -            | -            | -            |
| Admin    |                   |  |                 |                 |                 |                 |                 |              |              |              |              |
| Admin    |                   | Total FCSS                                   | \$ 140,778.00   | \$ 157,148.00   | \$ 157,148.00   | \$ 157,148.00   | \$ 157,148.00   | \$ 157,148   | \$ 157,148   | \$ 157,148   | \$ 157,148   |
| Admin    |                   |  |                 |                 |                 |                 |                 |              |              |              |              |
| Admin    | 1-56-00-00-00-490 | Cemetery - Other Revenue                     | 13,695.60       | 20,263.90       | 24,182.01       | 16,359.05       | 12,126.43       | 18,000       | 18,000       | 18,000       | 18,000       |
| Admin    | 1-56-00-00-00-550 | Cemetery - Return On Investments             | 604.79          | 559.19          | 757.30          | 1,268.43        | -               | 700          | 700          | 700          | 700          |
| Admin    | 1-56-00-00-01-490 | Cemetery - Perpetual Care Fee                | 845.00          | 2,665.00        | 1,980.00        | 1,215.00        | 1,515.00        | 1,900        | 1,900        | 1,900        | 1,900        |
| Admin    | 1-56-00-00-01-491 | Cemetery - Columbarium Replacement Fee       | 1,075.00        | 2,000.00        | 3,500.00        | 5,500.00        | 3,000.00        | 3,000        | 3,000        | 3,000        | 3,000        |
| Admin    | 1-56-00-00-01-550 | Cemetery - Columbarium Return On Investments | -               | -               | -               | -               | -               | -            | -            | -            | -            |
| Admin    | 1-56-99-91-00-920 | Cemetery - Drawn From Op Reserve             | -               | -               | -               | -               | -               | -            | -            | -            | -            |
| Admin    |                   |  |                 |                 |                 |                 |                 |              |              |              |              |
| Admin    |                   | Total - Cemetery                             | \$ 16,220.39    | \$ 25,488.09    | \$ 30,419.31    | \$ 24,342.48    | \$ 16,641.43    | \$ 23,600    | \$ 23,600    | \$ 23,600    | \$ 23,600    |
| Admin    |                   |  |                 |                 |                 |                 |                 |              |              |              |              |
| Admin    |                   | Total Community Services                     | \$ 156,998.39   | \$ 182,636.09   | \$ 187,567.31   | \$ 181,490.48   | \$ 173,789.43   | \$ 180,748   | \$ 180,748   | \$ 180,748   | \$ 180,748   |
| Admin    |                   |  |                 |                 |                 |                 |                 |              |              |              |              |
| Planning |                   | <b>Subdivision Land &amp; Development</b>    |                 |                 |                 |                 |                 |              |              |              |              |
| Planning |                   |  |                 |                 |                 |                 |                 |              |              |              |              |
| Planning | 1-61-01-00-00-520 | Planning & Dev - Building Permits            | 43,117.10       | 21,023.57       | 29,126.34       | 23,318.21       | 23,413.25       | 30,000       | 30,000       | 30,000       | 30,000       |
| Planning | 1-61-01-00-01-520 | Planning & Dev - Letters of Inquiry          | 340.00          | 600.00          | 760.00          | 680.00          | 340.00          | 500          | 500          | 500          | 500          |





**TOWN OF STETTLER  
2020 BUDGET REVENUE  
AS OF DECEMBER 10, 2019**

|          | Account           | Description                                      | 2015<br>Actual | 2016<br>Actual | 2017<br>Actual | 2018<br>Actual | 2019<br>Actual | 2019<br>Budget | 2020<br>Estimated | 2021<br>Estimated | 2022<br>Estimated |
|----------|-------------------|--|----------------|----------------|----------------|----------------|----------------|----------------|-------------------|-------------------|-------------------|
| Planning | 1-61-02-00-00-840 | Municipal Planning - Provincial Grant            | -              | 43,043.74      | -              | -              | -              | -              | -                 | -                 | -                 |
| Planning | 1-61-02-00-00-850 | Municipal Planning - County Contribution         | -              | -              | -              | -              | -              | -              | -                 | -                 | -                 |
| Planning | 1-61-02-00-01-840 | Municipal Planning - Provincial Grant - West Ent | -              | -              | -              | -              | -              | -              | -                 | -                 | -                 |
| Planning |                   | Subtotal Municipal Planning                      | -              | 43,043.74      | -              | -              | -              | -              | -                 | -                 | -                 |
| Planning | 1-61-03-00-00-410 | Engineering Admin - Other Revenue                | -              | -              | -              | -              | -              | -              | -                 | -                 | -                 |
| Planning |                   | Subtotal Engineering Admin.                      | -              | -              | -              | -              | -              | -              | -                 | -                 | -                 |
| Planning |                   |  |                |                |                |                |                |                |                   |                   |                   |
| Planning | 1-61-99-91-00-920 | Planning & Dev - Drawn fr. Op. Reserve           | 30,718.32      | 5,550.00       | -              | 13,392.89      | -              | 25,000         | -                 | -                 | -                 |
| Planning |                   | Subtotal Planning & Dev General                  | 30,718.32      | 5,550.00       | -              | 13,392.89      | -              | 25,000         | -                 | -                 | -                 |
| Planning |                   |  |                |                |                |                |                |                |                   |                   |                   |
| Planning |                   | Total Planning & Development                     | \$ 92,176.66   | \$ 80,256.47   | \$ 41,345.44   | \$ 55,984.05   | \$ 38,235.77   | \$ 69,500      | \$ 44,500         | \$ 44,500         | \$ 44,500         |
| Admin    | 1-62-99-91-00-920 | Grants - Drawn from Op. Reserve                  | -              | -              | -              | -              | -              | -              | -                 | -                 | -                 |
| Admin    |                   | Total Grants                                     | \$ -           | \$ -           | \$ -           | \$ -           | \$ -           | \$ -           | \$ -              | \$ -              | \$ -              |
| Admin    |                   |  |                |                |                |                |                |                |                   |                   |                   |
| BOT      | 1-64-02-00-00-490 | BOT - Souvenir Sales                             | 267.07         | 1,422.15       | 219.54         | 682.47         | 62.05          | 200            | 100               | 100               | 100               |
| BOT      | 1-64-02-00-00-491 | BOT - Other Goods & Services                     | 245.50         | 1,707.68       | -              | -              | -              | -              | -                 | -                 | -                 |
| BOT      | 1-64-02-00-00-492 | BOT - Other Tourism                              | 355.40         | -              | -              | -              | -              | -              | -                 | -                 | -                 |
| BOT      | 1-64-02-00-00-493 | BOT - Promotion                                  | 4,015.02       | -              | -              | -              | -              | -              | -                 | -                 | -                 |
| BOT      | 1-64-02-00-00-494 | BOT - Community Event                            | -              | -              | 19,593.81      | 2,099.50       | 286.21         | -              | -                 | -                 | -                 |
| BOT      | 1-64-02-00-00-550 | BOT - Interest                                   | 726.69         | 582.99         | 665.68         | 1,241.92       | 1,140.47       | 600            | 900               | 900               | 900               |
| BOT      | 1-64-02-00-00-560 | BOT - Brochure Advertising                       | 5,254.67       | 3,714.31       | 5,828.38       | 5,714.29       | 6,047.62       | 10,000         | -                 | 6,000             | -                 |
| BOT      | 1-64-02-00-00-561 | BOT - Meeting Room Rental                        | 138.57         | 664.99         | 678.17         | 150.00         | 381.43         | 150            | 150               | 150               | 150               |
| BOT      | 1-64-02-00-00-590 | BOT - Donations                                  | -              | 20.29          | 15.00          | -              | 133.33         | -              | -                 | -                 | -                 |
| BOT      | 1-64-02-00-00-591 | BOT - Group Insurance Commission                 | 2,140.37       | 2,210.95       | 1,915.13       | 2,670.33       | 3,056.92       | 2,000          | 2,500             | 2,500             | 2,500             |
| BOT      | 1-64-02-00-00-832 | BOT - SCP Grant                                  | -              | 3,528.00       | -              | -              | -              | -              | -                 | -                 | -                 |
| BOT      | 1-64-02-00-00-840 | BOT - Provincial Grant                           | -              | -              | 7,432.66       | 188.10         | 10,161.48      | -              | 6,900             | -                 | -                 |
| BOT      | 1-64-02-00-00-842 | BOT - STEP Grant                                 | -              | -              | -              | 2,205.00       | -              | 1,500          | 1,500             | 1,500             | 1,500             |



**TOWN OF STETTLER  
2020 BUDGET REVENUE  
AS OF DECEMBER 10, 2019**

|          | Account           | Description                            | 2015<br>Actual | 2016<br>Actual | 2017<br>Actual | 2018<br>Actual | 2019<br>Actual | 2019<br>Budget | 2020<br>Estimated | 2021<br>Estimated | 2022<br>Estimated |
|----------|-------------------|--|----------------|----------------|----------------|----------------|----------------|----------------|-------------------|-------------------|-------------------|
| BOT      | 1-64-02-03-01-490 | BOT - Project - Women's Conference     | -              | -              | 5,111.34       | 1,657.15       | 2,642.87       | 2,500          | -                 | -                 | -                 |
| BOT      | 1-64-02-03-04-490 | BOT - Project - Shop Stettler          | 6,150.00       | 8,573.30       | 7,907.09       | 9,380.13       | 9,447.03       | 11,750         | 14,000            | 14,250            | 14,500            |
| BOT      | 1-64-02-03-06-490 | BOT - Project - Business Wall          | 3,360.00       | 3,825.24       | 2,490.00       | 1,350.00       | 230.00         | 2,500          | 2,500             | 2,500             | 2,500             |
| BOT      | 1-64-02-03-07-490 | BOT - Project - General Meeting        | -              | -              | -              | -              | -              | -              | -                 | -                 | -                 |
| BOT      | 1-64-02-03-08-490 | BOT - Project - Trade Show             | 37,759.56      | 42,087.04      | 90,761.66      | 65,943.84      | 72,405.64      | 70,000         | 70,000            | 71,500            | 72,000            |
| BOT      | 1-64-02-03-09-490 | BOT - Project - Seminars/Workshops     | 1,928.58       | 6,538.49       | -              | 2,312.39       | 2,523.26       | 1,000          | 500               | 500               | 500               |
| BOT      | 1-64-02-03-10-490 | BOT - Project - Luncheons              | -              | -              | 106.49         | 118.13         | -              | -              | -                 | -                 | -                 |
| BOT      | 1-64-02-03-12-490 | BOT - Project - Dr. Recruitment        | 190,808.99     | 4,885.53       | 2,951.87       | 831.01         | 45,399.13      | -              | 3,000             | 3,000             | 3,000             |
| BOT      | 1-64-02-03-13-490 | BOT - Project - Awards Banquet         | 13,765.23      | 11,058.66      | 8,507.18       | 18,668.05      | 12,385.13      | 14,000         | 14,000            | 14,000            | 14,000            |
| BOT      | 1-64-02-03-14-490 | BOT - Destination St. Luncheon         | 3,660.00       | 4,897.63       | 592.01         | 2,331.12       | 10,890.91      | 2,000          | 5,000             | 5,000             | 5,000             |
| BOT      | 1-64-02-03-15-490 | BOT - Project - Greenlab               | -              | -              | -              | -              | -              | -              | -                 | -                 | -                 |
| BOT      | 1-64-02-03-19-490 | BOT - Project - Dignatary Luncheon     | -              | -              | -              | -              | -              | -              | -                 | -                 | -                 |
| BOT      | 1-64-02-03-24-490 | BOT - Project - Open Farm Days         | -              | -              | -              | 5,608.50       | 6,162.62       | 8,000          | 15,000            | 15,450            | 16,000            |
| BOT      | 1-64-02-03-26-490 | BOT - Project - Pheasant Festival      | 55,945.74      | 68,532.61      | 62,155.52      | 76,931.76      | 98,593.67      | 70,000         | 86,000            | 88,580            | 91,000            |
| BOT      | 1-64-02-03-27-490 | BOT - Project - SWS                    | 885.24         | -              | (8.33)         | 1,270.65       | -              | -              | -                 | -                 | -                 |
| BOT      |                   | Subtotal Project                       | 314,263.34     | 150,398.50     | 180,574.83     | 186,402.73     | 260,680.26     | 181,750        | 210,000           | 214,780           | 218,500           |
| BOT      |                   | Total Board of Trade                   | 327,406.63     | 164,249.86     | 216,923.20     | 201,354.34     | 281,949.77     | 196,200        | 222,050           | 225,930           | 223,650           |
| PLS      | 1-64-03-00-00-560 | HBC - Com Garden - Rental              | 590.00         | 600.00         | 788.40         | 762.84         | 1,045.00       | 850            | 870               | 870               | 870               |
| PLS      | 1-64-03-00-00-590 | HBC - Donation                         | 2,000.00       | 97.00          | 5,760.00       | 49,665.53      | 1,620.00       | -              | -                 | -                 | -                 |
| PLS      | 1-64-03-00-00-850 | HBC - Town Grant                       | -              | -              | -              | -              | -              | -              | -                 | -                 | -                 |
| PLS      |                   | Subtotal Heartland Beautification Com. | 2,590.00       | 697.00         | 6,548.40       | 50,428.37      | 2,665.00       | 850.00         | 870.00            | 870.00            | 870.00            |
| Admin    | 1-64-99-91-00-920 | Ec Dev - Drawn From Op Reserve         | 40,000.00      | -              | -              | 44,567.75      | -              | -              | -                 | -                 | -                 |
| Admin    |                   | Subtotal Ec Dev - Other                | 40,000.00      | -              | -              | 44,567.75      | -              | -              | -                 | -                 | -                 |
|          |                   | Total Economic Development             | \$ 369,996.63  | \$ 164,946.86  | \$ 223,471.60  | \$ 296,350.46  | \$ 284,614.77  | \$ 197,050     | \$ 222,920        | \$ 226,800        | \$ 224,520        |
| Planning | 1-66-00-00-01-520 | Subd Land Dev - Subdivision Fees       | 6,000.00       | (4,600.00)     | 400.00         | 800.00         | 200.00         | 2,000          | 2,000             | 2,000             | 2,000             |

**TOWN OF STETTLER  
2020 BUDGET REVENUE  
AS OF DECEMBER 10, 2019**

|          | Account           | Description                                     | 2015<br>Actual       | 2016<br>Actual       | 2017<br>Actual       | 2018<br>Actual       | 2019<br>Actual       | 2019<br>Budget    | 2020<br>Estimated | 2021<br>Estimated | 2022<br>Estimated |
|----------|-------------------|---|----------------------|----------------------|----------------------|----------------------|----------------------|-------------------|-------------------|-------------------|-------------------|
| Planning | 1-66-00-00-01-990 | Subd Land Dev - Public Reserve-in-Lieu          | -                    | -                    | -                    | -                    | -                    | -                 | -                 | -                 | -                 |
| Planning | 1-66-00-00-01-400 | Subd Land Dev - Land Sales - M/L                | -                    | -                    | -                    | -                    | -                    | -                 | -                 | -                 | -                 |
| Planning | 1-66-00-00-02-400 | Subd Land Dev - Land Sales - M/L #4             | -                    | -                    | -                    | -                    | -                    | -                 | -                 | -                 | -                 |
| Planning | 1-66-00-00-04-400 | Subd Land Dev - Land Sales - Other              | 2,380.95             | 19,250.00            | -                    | 21,000.00            | -                    | -                 | -                 | -                 | -                 |
| Planning | 1-66-00-00-05-400 | Subd Land Dev - Land Sales - Emmerson           | -                    | 146,179.00           | -                    | -                    | -                    | -                 | -                 | -                 | -                 |
| Planning | 1-66-00-00-06-400 | Subd Land Dev - Land Sales - NE Ind.            | -                    | -                    | -                    | -                    | -                    | -                 | -                 | -                 | -                 |
| Planning | 1-66-00-00-07-400 | Subd Land Dev - Land Sales - Emmerson M/H       | -                    | -                    | -                    | -                    | -                    | -                 | -                 | -                 | -                 |
| Planning | 1-66-00-00-08-400 | Subd Land Dev - Land Sales - M/L #5             | -                    | -                    | -                    | -                    | -                    | -                 | -                 | -                 | -                 |
| Planning | 1-66-00-00-09-400 | Subd Land Dev - Land Sales - M/L #6A            | -                    | -                    | -                    | -                    | -                    | -                 | -                 | -                 | -                 |
| Planning | 1-66-00-00-10-400 | Subd Land Dev - Land Sales - M/L #6B            | -                    | -                    | 61,300.00            | -                    | -                    | -                 | -                 | -                 | -                 |
| Planning | 1-66-00-00-03-590 | Subd Land Dev - Utility Development Agreement   | 6,090.02             | 28,983.90            | 20,392.47            | 2,289.99             | 14,353.00            | -                 | -                 | -                 | -                 |
| Planning | 1-66-00-00-05-520 | Subd Land Dev - Botha Subdivision Fees          | -                    | -                    | -                    | -                    | -                    | -                 | -                 | -                 | -                 |
| Planning |                   | Subtotal Land Sales & Other                     | 14,470.97            | 189,812.90           | 82,092.47            | 24,089.99            | 14,553.00            | 2,000             | 2,000             | 2,000             | 2,000             |
| Planning | 1-66-99-91-00-920 | Subd Land Dev - Drawn From Op Reserves          | -                    | -                    | -                    | 8,655.35             | -                    | -                 | -                 | -                 | -                 |
| Planning |                   | Subtotal Subd Land Dev General                  | -                    | -                    | -                    | 8,655.35             | -                    | -                 | -                 | -                 | -                 |
| Planning |                   | Total Subdivision Land & Dev.                   | \$ 14,470.97         | \$ 189,812.90        | \$ 82,092.47         | \$ 32,745.34         | \$ 14,553.00         | \$ 2,000          | \$ 2,000          | \$ 2,000          | \$ 2,000          |
| Planning |                   | <b>Total Subdivision Land &amp; Development</b> | <b>\$ 476,644.26</b> | <b>\$ 435,016.23</b> | <b>\$ 346,909.51</b> | <b>\$ 385,079.85</b> | <b>\$ 337,403.54</b> | <b>\$ 268,550</b> | <b>\$ 269,420</b> | <b>\$ 273,300</b> | <b>\$ 271,020</b> |
|          |                   | <b>Building &amp; Land Rentals</b>              |                      |                      |                      |                      |                      |                   |                   |                   |                   |
| Admin    | 1-67-99-91-00-920 | Affordable Housing - Drawn From Op Reserve      | -                    | -                    | -                    | -                    | -                    | -                 | -                 | -                 | -                 |
| Admin    | 1-67-99-92-00-940 | Affordable Hsg - Trsf from Capital              | -                    | -                    | -                    | -                    | -                    | -                 | -                 | -                 | -                 |
| Admin    |                   | Subtotal Affordable Housing                     | -                    | -                    | -                    | -                    | -                    | -                 | -                 | -                 | -                 |
| Admin    |                   |   |                      |                      |                      |                      |                      |                   |                   |                   |                   |
| Planning | 1-69-01-00-00-560 | Land Rental - SE9-39-19-W4                      | 2,381.95             | 2,380.95             | 2,380.95             | 2,380.95             | 2,380.95             | 2,380             | 2,380             | 2,380             | 2,380             |
| Planning | 1-69-01-00-02-560 | Land Rental - NW4-39-19-W4 & LS11               | 3,668.36             | 3,668.36             | 3,493.68             | 3,493.68             | 3,493.68             | 3,500             | 3,500             | 3,500             | 3,500             |





















**TOWN OF STETTLER  
2020 BUDGET REVENUE  
AS OF DECEMBER 10, 2019**

|       | Account | Description                       | 2015<br>Actual   | 2016<br>Actual   | 2017<br>Actual   | 2018<br>Actual   | 2019<br>Actual   | 2019<br>Budget | 2020<br>Estimated | 2021<br>Estimated | 2022<br>Estimated |
|-------|---------|-----------------------------------|------------------|------------------|------------------|------------------|------------------|----------------|-------------------|-------------------|-------------------|
| Admin |         |                                   |                  |                  |                  |                  |                  |                |                   |                   |                   |
| Admin |         | Total Other Revenue               | \$ 879,539.65    | \$ 1,217,678.92  | \$ 1,326,778.57  | \$ 1,779,390.10  | \$ 1,512,586.99  | \$ 1,783,400   | \$ 1,845,400      | \$ 1,890,400      | \$ 1,924,028      |
| Admin |         |                                   |                  |                  |                  |                  |                  |                |                   |                   |                   |
| Admin |         | Total General Government (Part 2) | \$ 879,539.65    | \$ 1,217,678.92  | \$ 1,326,778.57  | \$ 1,779,390.10  | \$ 1,512,586.99  | \$ 1,783,400   | \$ 1,845,400      | \$ 1,890,400      | \$ 1,924,028      |
| Admin |         |                                   |                  |                  |                  |                  |                  |                |                   |                   |                   |
|       |         | Total Revenue                     | \$ 18,839,346.74 | \$ 17,370,213.48 | \$ 18,599,300.32 | \$ 18,954,037.43 | \$ 16,925,085.20 | \$ 19,322,728  | \$ 18,952,898     | \$ 19,181,603     | \$ 19,386,917     |

**TOWN OF STETTLER  
2020 BUDGET EXPENSE  
AS OF DECEMBER 10, 2019**

|       |                   |                                      | 2014          | 2015          | 2016          | 2017          | 2018          | 2019          | 2019       | 2020      | 2021      | 2022      |
|-------|-------------------|--------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|------------|-----------|-----------|-----------|
|       | Account Number    | Description                          | Actual        | Actual        | Actual        | Actual        | Actual        | Actual        | Budget     | Estimated | Estimated | Estimated |
| Admin |                   | <b>General Government</b>            |               |               |               |               |               |               |            |           |           |           |
| Admin |                   |                                      |               |               |               |               |               |               |            |           |           |           |
| Admin | 2-11-00-00-00-151 | Council - Honorarium                 | 127,606.53    | 131,373.05    | 127,165.06    | 123,228.76    | 139,500.08    | 144,836.73    | 148,400    | 152,300   | 154,160   | 155,980   |
| Admin | 2-11-00-00-00-158 | Council - Per Diem                   | 31,806.62     | 22,489.90     | 23,486.65     | 21,710.00     | 21,450.00     | 14,170.00     | 27,000     | 27,000    | 27,000    | 27,000    |
| Admin | 2-11-00-00-00-211 | Council - Travel & Subsistence       | 19,944.59     | 15,055.27     | 16,030.22     | 21,274.08     | 16,527.50     | 22,542.73     | 16,000     | 22,000    | 22,000    | 22,000    |
| Admin | 2-11-00-00-00-214 | Council - Membership/Conference Fees | 17,001.59     | 12,670.53     | 13,382.78     | 16,165.90     | 16,026.10     | 15,033.73     | 15,000     | 16,000    | 16,000    | 16,000    |
| Admin | 2-11-00-00-00-511 | Council - Stationery & Supply        | 568.40        | 538.06        | 164.00        | 3,522.15      | 1,157.17      | 2,350.00      | 700        | 2,000     | 2,000     | 2,000     |
| Admin | 2-11-99-91-00-764 | Council - Trsf to Operating Reserve  | 2,000.00      | 2,000.00      | 2,000.00      | 2,000.00      | 2,000.00      | -             | 2,000      | 2,000     | 2,000     | 2,000     |
| Admin |                   |                                      |               |               |               |               |               |               |            |           |           |           |
| Admin |                   | Total Council & Legislative          | \$ 198,927.73 | \$ 184,126.81 | \$ 182,228.71 | \$ 187,900.89 | \$ 196,660.85 | \$ 198,933.19 | \$ 209,100 | 221,300   | 223,160   | 224,980   |
| Admin |                   |                                      |               |               |               |               |               |               |            |           |           |           |
| Admin | 2-12-01-00-00-111 | Admin - Salary                       | 589,181.16    | 620,823.16    | 635,607.07    | 676,015.00    | 670,020.32    | 652,495.99    | 680,720    | 727,310   | 700,070   | 719,730   |
| Admin | 2-12-01-00-00-211 | Admin - Travel & Subsistence         | 14,248.46     | 10,494.74     | 14,637.90     | 12,374.96     | 10,702.36     | 14,251.48     | 12,000     | 14,000    | 14,000    | 14,000    |
| Admin | 2-12-01-00-00-214 | Admin - Registration & Membership    | 4,082.45      | 3,205.50      | 2,216.00      | 3,541.18      | 2,610.75      | 4,940.76      | 6,000      | 6,000     | 6,000     | 6,000     |
| Admin | 2-12-01-00-00-216 | Admin - Training                     | 2,174.25      | 475.00        | 5,426.00      | 3,977.27      | 2,967.52      | 4,757.69      | 5,000      | 6,000     | 6,000     | 6,000     |
| Admin | 2-12-01-00-00-225 | Admin - Land Titles                  | 1,515.00      | 610.00        | 814.00        | 592.18        | 1,101.55      | 1,086.50      | 1,300      | 1,300     | 1,300     | 1,300     |
| Admin | 2-12-01-00-00-231 | Admin - Accounting & Audit           | 14,000.00     | 16,500.00     | 20,000.00     | 15,500.00     | 17,800.00     | 400.00        | 20,000     | 20,000    | 20,000    | 20,000    |
| Admin | 2-12-01-00-00-232 | Admin - Legal                        | 391.63        | 1,089.77      | 2,548.59      | 4,002.30      | (133.40)      | -             | 15,000     | 5,000     | 5,000     | 5,000     |
| Admin | 2-12-01-00-00-239 | Admin - Other Services               | 450.00        | 75.00         | 53.00         | 452.16        | 570.00        | -             | 750        | 750       | 750       | 750       |
| Admin | 2-12-01-00-00-272 | Admin - Damage Claims                | -             | -             | -             | -             | -             | 7,050.21      | -          | -         | -         | -         |
| Admin | 2-12-01-00-00-274 | Admin - Insurance & Bond Premiums    | 53,496.79     | 66,433.32     | 48,873.57     | 48,916.18     | 52,936.83     | 55,211.15     | 51,150     | 56,320    | 57,450    | 58,600    |
| Admin | 2-12-01-00-00-811 | Admin - Bank Service Charge          | 6,824.98      | 7,599.73      | 6,641.58      | 8,805.33      | 8,458.53      | 6,418.03      | 8,500      | 8,500     | 8,500     | 8,500     |
| Admin | 2-12-01-00-00-910 | Admin - Allowance for Tax Rebates    | -             | -             | -             | -             | -             | -             | -          | -         | -         | -         |
| Admin | 2-12-01-00-00-920 | Admin - Uncollectable Accounts       | -             | -             | -             | -             | -             | -             | -          | -         | -         | -         |
| Admin | 2-12-01-00-00-991 | Admin - Cash Short/Over              | (0.77)        | 4.39          | (25.36)       | (197.85)      | (17.99)       | (72.38)       | 50         | 50        | 50        | 50        |
| Admin | 2-12-01-00-01-216 | Admin - Safety Program               | 4,983.13      | 9,590.03      | 7,837.95      | 17,677.12     | 15,993.11     | 10,712.18     | 14,000     | 14,000    | 14,000    | 14,000    |
| Admin | 2-12-01-00-01-239 | Admin - Study                        | -             | 13,913.83     | -             | -             | -             | -             | -          | -         | -         | -         |
| Admin |                   |                                      |               |               |               |               |               |               |            |           |           |           |
| Admin |                   | Subtotal Administration              | 691,347.08    | 750,814.47    | 744,630.30    | 791,655.83    | 783,009.58    | 757,251.61    | 814,470    | 859,230   | 833,120   | 853,930   |
| Admin |                   |                                      |               |               |               |               |               |               |            |           |           |           |
| Admin | 2-12-02-00-00-112 | Office - Repair Wages                | 1,505.19      | 2,985.88      | 3,926.40      | 4,103.51      | 9,323.88      | 2,112.96      | 6,660      | 7,000     | 7,140     | 7,270     |
| Admin | 2-12-02-00-00-221 | Office - Advertising                 | 2,588.13      | 3,324.82      | 1,394.05      | 1,737.28      | 2,671.92      | 2,198.82      | 2,600      | 2,600     | 2,600     | 2,600     |
| Admin | 2-12-02-00-00-222 | Office - Telephone                   | 6,893.70      | 6,963.55      | 6,912.46      | 6,661.25      | 6,991.74      | 6,630.79      | 7,000      | 7,000     | 7,000     | 7,000     |
| Admin | 2-12-02-00-00-223 | Office - Postage                     | 10,155.19     | 9,580.43      | 8,255.82      | 9,826.80      | 9,250.22      | 10,138.10     | 13,000     | 12,000    | 12,000    | 12,000    |

**TOWN OF STETTLER  
2020 BUDGET EXPENSE  
AS OF DECEMBER 10, 2019**

|       |                   |   | 2014      | 2015      | 2016       | 2017      | 2018      | 2019      | 2019      | 2020      | 2021      | 2022      |
|-------|-------------------|---|-----------|-----------|------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
|       | Account Number    | Description                               | Actual    | Actual    | Actual     | Actual    | Actual    | Actual    | Budget    | Estimated | Estimated | Estimated |
| Admin | 2-12-02-00-00-224 | Office - Freight                          | 140.09    | 68.25     | 24.70      | -         | -         | 54.93     | 300       | 300       | 300       | 300       |
| Admin | 2-12-02-00-00-225 | Office - Subscriptions                    | 862.20    | 644.55    | 871.72     | 783.51    | 577.09    | 147.65    | 860       | 860       | 860       | 860       |
| Admin | 2-12-02-00-00-237 | Office - Janitor                          | 21,574.45 | 22,527.67 | 24,769.51  | 22,534.81 | 23,884.58 | 21,177.87 | 26,430    | 26,430    | 26,430    | 26,430    |
| Admin | 2-12-02-00-00-252 | Office - Purchase Building Repair         | 4,457.14  | 6,335.74  | 14,889.24  | 3,896.85  | 8,200.79  | 6,539.97  | 4,000     | 4,000     | 4,000     | 4,000     |
| Admin | 2-12-02-00-00-254 | Office - Other Repair                     | -         | 2,774.00  | 3,845.05   | 922.86    | 179.51    | 164.99    | 2,000     | 2,000     | 2,000     | 2,000     |
| Admin | 2-12-02-00-00-263 | Office - Equipment Rental                 | -         | -         | -          | 750.00    | -         | -         | 2,000     | 2,000     | 2,000     | 2,000     |
| Admin | 2-12-02-00-00-275 | Office - Security Fee                     | 257.94    | -         | 437.86     | 629.79    | 368.43    | 572.37    | 630       | 630       | 630       | 630       |
| Admin | 2-12-02-00-00-511 | Office - Stationery & Supply              | 12,128.83 | 10,290.89 | 10,842.75  | 9,653.62  | 9,860.09  | 9,410.46  | 12,500    | 12,000    | 12,000    | 12,000    |
| Admin | 2-12-02-00-00-519 | Office - Household Goods                  | 3,486.99  | 3,159.95  | 3,688.86   | 3,847.21  | 2,795.22  | 3,105.61  | 3,900     | 3,900     | 3,900     | 3,900     |
| Admin | 2-12-02-00-00-554 | Office - Building Repair Material         | 153.76    | 1,460.42  | 1,367.93   | 3,211.29  | 1,109.99  | 341.14    | 1,500     | 1,500     | 1,500     | 1,500     |
| Admin | 2-12-02-00-00-581 | Office - Gas                              | 4,640.82  | 3,743.50  | 3,957.61   | 4,659.36  | 5,225.26  | 3,210.89  | 5,236     | 4,071     | 4,326     | 4,620     |
| Admin | 2-12-02-00-00-582 | Office - Power                            | 14,437.98 | 13,875.17 | 14,622.35  | 14,650.49 | 15,713.07 | 10,482.51 | 12,211    | 11,603    | 10,934    | 11,105    |
| Admin | 2-12-02-00-00-583 | Office - Water                            | 646.06    | 1,233.86  | 1,501.99   | 948.68    | 941.42    | 807.27    | 1,000     | 1,000     | 1,000     | 1,000     |
| Admin | 2-12-02-00-10-254 | Office - Other Joint Expense              | 239.80    | 2,720.00  | -          | -         | -         | 477.86    | -         | -         | -         | -         |
| Admin |                   | Subtotal Office                           | 84,168.27 | 91,688.68 | 101,308.30 | 88,817.31 | 97,093.21 | 77,574.19 | 101,827   | 98,894    | 98,620    | 99,215    |
| Admin |                   |   |           |           |            |           |           |           |           |           |           |           |
| Admin | 2-12-03-00-00-225 | Computer - Subscriptions                  | -         | -         | 2,187.00   | 2,924.25  | 2,906.00  | 4,683.00  | 3,500     | 5,450     | 5,900     | 5,450     |
| Admin | 2-12-03-00-00-511 | Computer - Data Processing Supplies       | 6,710.86  | 8,989.34  | 6,920.13   | 3,580.25  | 692.00    | 2,609.50  | 9,000     | 4,500     | 4,500     | 4,500     |
| Admin | 2-12-03-00-01-239 | Computer - Software Support               | 13,904.20 | 15,922.60 | 17,362.06  | 13,836.50 | 15,955.94 | 19,180.80 | 20,000    | 21,000    | 21,000    | 21,000    |
| Admin | 2-12-03-00-02-239 | Computer - Maintenance                    | 206.50    | 620.40    | 495.00     | 210.00    | -         | 207.31    | 1,000     | 1,000     | 1,000     | 1,000     |
| Admin | 2-12-03-00-03-239 | Computer - Diamond Enhancement Plan       | 19,585.61 | 20,795.66 | 21,132.90  | 22,057.20 | 21,786.99 | 22,876.30 | 23,000    | 23,000    | 23,000    | 23,000    |
| Admin |                   |   |           |           |            |           |           |           |           |           |           |           |
| Admin |                   | Subtotal Computer Services                | 40,407.17 | 46,328.00 | 48,097.09  | 42,608.20 | 41,340.93 | 49,556.91 | \$ 56,500 | \$ 54,950 | \$ 55,400 | \$ 54,950 |
| Admin |                   |   |           |           |            |           |           |           |           |           |           |           |
| Admin | 2-12-04-00-00-219 | Public Relations - Food & Beverages       | 10,607.25 | 5,340.28  | 12,756.56  | 13,994.84 | 12,462.28 | 11,252.00 | 11,000    | 11,000    | 11,000    | 11,000    |
| Admin | 2-12-04-00-00-221 | Public Relations - Advertising            | 2,271.25  | 6,609.04  | 2,264.25   | 7,025.27  | 6,302.86  | 2,017.75  | 2,500     | 6,500     | 6,500     | 6,500     |
| Admin | 2-12-04-00-00-518 | Public Relations - Promotion              | 952.46    | 2,748.14  | 1,821.77   | 3,567.61  | 4,864.94  | 3,523.54  | 4,500     | 4,500     | 4,500     | 4,500     |
| Admin | 2-12-04-00-01-518 | Public Relations - Achievement Award      | 85.91     | -         | -          | 332.64    | -         | -         | 1,000     | 1,000     | 1,000     | 1,000     |
| Admin | 2-12-04-00-02-518 | Public Relations - Promotional Material   | 3,618.00  | 1,760.91  | 3,650.66   | 1,945.00  | -         | -         | 2,000     | 2,000     | 2,000     | 2,000     |
| Admin | 2-12-04-00-03-518 | Public Relations - Okoppe Expenses        | -         | -         | -          | -         | -         | -         | -         | -         | -         | -         |
| Admin | 2-12-04-00-04-219 | Volunteer Rec/Special Ev - Food           | -         | -         | -          | -         | -         | -         | -         | -         | -         | -         |
| Admin | 2-12-04-00-04-221 | Volunteer Rec/Special Ev - Advertising    | -         | -         | -          | -         | -         | -         | -         | -         | -         | -         |
| Admin | 2-12-04-00-04-518 | Volunteer Rec/Special Ev - Promo Material | -         | -         | -          | 150.00    | -         | -         | -         | -         | -         | -         |







**TOWN OF STETTLER  
2020 BUDGET EXPENSE  
AS OF DECEMBER 10, 2019**

|      |                   |  | 2014      | 2015       | 2016      | 2017       | 2018       | 2019      | 2019    | 2020      | 2021      | 2022      |
|------|-------------------|--|-----------|------------|-----------|------------|------------|-----------|---------|-----------|-----------|-----------|
|      | Account Number    | Description                                      | Actual    | Actual     | Actual    | Actual     | Actual     | Actual    | Budget  | Estimated | Estimated | Estimated |
| Fire | 2-23-01-00-00-222 | Fire - Joint - Telephone                         | 8,577.74  | 10,011.73  | 10,511.81 | 13,781.41  | 7,520.54   | 7,037.48  | 14,300  | 14,700    | 15,200    | 15,400    |
| Fire | 2-23-01-00-00-224 | Fire - Joint - Freight                           | 1,599.00  | 1,266.66   | 922.20    | 2,447.60   | 1,427.74   | 1,359.56  | 2,200   | 2,300     | 2,400     | 2,400     |
| Fire | 2-23-01-00-00-227 | Fire - Joint - Photo Development                 | -         | -          | -         | -          | -          | 23.96     | -       | -         | -         | -         |
| Fire | 2-23-01-00-00-237 | Fire - Joint - Janitor                           | 1,767.27  | 2,383.50   | 2,332.00  | 1,971.00   | 2,268.00   | 958.50    | 3,500   | 3,600     | 3,700     | 3,700     |
| Fire | 2-23-01-00-00-252 | Fire - Joint - Purchase Hall Repair              | 6,145.93  | 7,065.85   | 11,183.21 | 13,587.66  | 13,012.19  | 10,161.88 | 13,000  | 13,500    | 14,000    | 14,500    |
| Fire | 2-23-01-00-00-254 | Fire - Joint - Radio - Purchase Equipment Repair | 1,846.45  | 3,492.10   | 2,504.02  | 9,535.63   | 13,436.17  | -         | 14,600  | 15,100    | 15,500    | 15,600    |
| Fire | 2-23-01-00-00-263 | Fire - Joint - Radio Tower Lease                 | 1,080.00  | (1,080.00) | -         | 2,400.00   | 3,242.30   | 2,400.00  | 4,500   | 4,600     | 4,700     | 4,800     |
| Fire | 2-23-01-00-00-274 | Fire - Joint - Hall Insurance                    | 1,546.12  | 1,627.71   | 2,228.21  | 1,450.87   | 1,159.73   | 2,227.10  | 1,180   | 2,270     | 2,320     | 2,370     |
| Fire | 2-23-01-00-00-275 | Fire - Joint - Alarm Monitoring                  | 635.28    | 635.28     | 635.28    | 635.28     | 1,035.28   | 635.28    | 1,500   | 1,550     | 1,600     | 1,650     |
| Fire | 2-23-01-00-00-512 | Fire - Joint - Uniforms                          | 4,398.76  | 6,858.91   | 5,178.27  | 7,288.40   | 6,696.29   | 4,126.06  | 7,800   | 8,000     | 8,200     | 8,400     |
| Fire | 2-23-01-00-00-519 | Fire - Joint - Supplies                          | 7,117.53  | 9,501.69   | 9,883.65  | 11,497.12  | 11,119.48  | 5,581.36  | 12,500  | 13,000    | 13,500    | 13,800    |
| Fire | 2-23-01-00-00-529 | Fire - Dispatch Fees                             | 12,148.30 | 12,622.40  | 13,096.45 | 14,098.45  | 14,753.37  | 15,005.25 | 15,000  | 15,700    | 16,200    | 16,800    |
| Fire | 2-23-01-00-00-554 | Fire - Joint - Hall Repair Material              | 4,879.87  | 6,805.34   | 6,033.04  | 5,671.88   | 7,649.79   | 2,917.92  | 12,200  | 12,500    | 13,000    | 13,500    |
| Fire | 2-23-01-00-00-581 | Fire - Joint - Gas                               | 8,491.31  | 5,920.59   | 6,031.62  | 7,247.36   | 8,044.51   | 6,073.05  | 7,989   | 7,736     | 8,220     | 8,776     |
| Fire | 2-23-01-00-00-582 | Fire - Joint - Power                             | 9,994.30  | 10,639.15  | 12,470.53 | 13,645.33  | 15,030.99  | 11,375.20 | 10,976  | 12,457    | 11,800    | 11,997    |
| Fire | 2-23-01-00-00-583 | Fire - Joint - Water                             | 877.78    | 962.25     | 992.59    | 1,239.46   | 1,541.34   | 1,067.18  | 1,200   | 1,250     | 1,250     | 1,250     |
| Fire | 2-23-01-00-01-252 | Fire - Hall Roof Repair                          | -         | -          | -         | -          | -          | -         | -       | -         | -         | -         |
| Fire | 2-23-01-00-01-254 | Fire - Hired Equipment                           | 135.00    | -          | -         | -          | -          | -         | 1,500   | 1,500     | 1,500     | 1,500     |
| Fire | 2-23-01-00-01-519 | Fire - Foam                                      | -         | -          | 2,856.13  | 2,777.39   | 3,860.00   | -         | 2,700   | 2,800     | 3,000     | 3,100     |
| Fire | 2-23-01-00-01-583 | Fire - Joint - Bulk Water                        | 5.00      | -          | -         | -          | -          | -         | 750     | 750       | 750       | 750       |
| Fire | 2-23-01-00-02-252 | Fire - Hall - Painting                           | -         | -          | -         | -          | -          | -         | -       | -         | -         | -         |
| Fire | 2-23-01-00-02-519 | Fire - Joint - Medical Supplies/Registration     | 425.00    | 4,542.19   | 1,433.89  | 1,448.77   | 5,790.92   | 1,917.23  | 6,380   | 6,575     | 6,700     | 6,800     |
| Fire |                   |  |           |            |           |            |            |           |         |           |           |           |
| Fire |                   | Subtotal Fire Hall                               | 71,670.64 | 83,255.35  | 88,292.90 | 110,723.61 | 117,588.64 | 72,867.01 | 133,775 | 139,888   | 143,540   | 147,093   |
| Fire |                   |  |           |            |           |            |            |           |         |           |           |           |
| Fire | 2-23-02-00-00-138 | Fire - Life Insurance                            | 1,590.00  | 1,680.00   | 1,680.00  | 1,385.00   | 1,385.00   | 1,444.00  | 1,900   | 1,950     | 2,000     | 2,050     |
| Fire | 2-23-02-00-00-222 | Fire - Telephone                                 | 377.75    | 358.37     | 357.01    | 229.71     | 2,052.17   | 1,775.87  | 1,500   | 1,550     | 1,600     | 1,650     |
| Fire | 2-23-02-00-00-254 | Fire - Purchase Equipment Repair                 | 8,700.88  | 10,626.20  | 14,235.61 | 17,699.77  | 15,577.76  | 6,545.87  | 19,750  | 20,600    | 21,200    | 21,800    |
| Fire | 2-23-02-00-00-258 | Fire - Purchase Air Equipment Repair             | 4,840.56  | 5,944.10   | 2,603.13  | 6,260.68   | 6,326.14   | 5.28      | 6,600   | 6,700     | 6,800     | 6,850     |
| Fire | 2-23-02-00-00-263 | Fire - Tower Maintenance                         | -         | -          | -         | 2,137.83   | -          | -         | 5,000   | 5,000     | 5,000     | 5,000     |
| Fire | 2-23-02-00-00-274 | Fire - Equipment Insurance                       | 7,482.27  | 8,486.41   | 10,528.52 | 12,656.18  | 13,829.95  | 7,643.60  | 14,110  | 7,770     | 7,930     | 8,090     |
| Fire | 2-23-02-00-00-275 | Fire - Security                                  | -         | -          | -         | -          | -          | -         | -       | -         | -         | -         |
| Fire | 2-23-02-00-00-512 | Fire - Joint - Protective Clothing               | 48,654.37 | 38,665.24  | 54,510.73 | 6,861.49   | 57,421.04  | 14,799.94 | 59,000  | 60,800    | 62,600    | 64,500    |
| Fire | 2-23-02-00-00-521 | Fire - Equipment Gas, Oil, Etc                   | 860.80    | 619.98     | 845.48    | 1,386.06   | 1,756.06   | 2,257.56  | 1,850   | 2,100     | 2,150     | 2,200     |





**TOWN OF STETTLER  
2020 BUDGET EXPENSE  
AS OF DECEMBER 10, 2019**

|          | Account Number    | Description                             | 2014<br>Actual         | 2015<br>Actual         | 2016<br>Actual         | 2017<br>Actual         | 2018<br>Actual         | 2019<br>Actual         | 2019<br>Budget      | 2020<br>Estimated | 2021<br>Estimated | 2022<br>Estimated |
|----------|-------------------|---|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|---------------------|-------------------|-------------------|-------------------|
| Planning |                   | Total Bylaw Enforcement                 | \$ 142,309.80          | \$ 132,582.06          | \$ 142,681.19          | \$ 162,278.28          | \$ 179,995.48          | \$ 307,523.83          | \$ 349,430          | 185,808           | 192,816           | 194,454           |
| Planning |                   |   |                        |                        |                        |                        |                        |                        |                     |                   |                   |                   |
|          |                   | <b>Total Protective Services</b>        | <b>\$ 1,930,516.39</b> | <b>\$ 1,836,904.66</b> | <b>\$ 1,993,848.39</b> | <b>\$ 2,143,835.18</b> | <b>\$ 2,198,937.91</b> | <b>\$ 1,361,160.28</b> | <b>\$ 2,490,971</b> | <b>2,246,885</b>  | <b>2,346,818</b>  | <b>2,382,448</b>  |
| PW       |                   | <b>Transportation Services</b>          |                        |                        |                        |                        |                        |                        |                     |                   |                   |                   |
| PW       |                   |   |                        |                        |                        |                        |                        |                        |                     |                   |                   |                   |
| PW       | 2-31-01-00-00-112 | Shop - Wages                            | 68,153.31              | 48,589.20              | 44,521.41              | 57,781.69              | 67,520.51              | 50,118.28              | 54,650              | 58,170            | 59,260            | 60,420            |
| PW       | 2-31-01-00-00-222 | Shop - Telephone                        | 4,593.98               | 4,866.00               | 5,929.72               | 4,900.54               | 4,496.30               | 3,979.73               | 5,000               | 5,000             | 5,000             | 5,000             |
| PW       | 2-31-01-00-00-224 | Shop - Freight                          | 2,477.64               | 2,821.00               | 2,954.59               | 1,359.05               | 966.54                 | 1,034.45               | 2,000               | 2,000             | 2,000             | 2,000             |
| PW       | 2-31-01-00-00-225 | Shop - Service Manuals                  | 2,100.00               | 2,239.32               | 1,005.08               | 2,030.21               | 2,170.81               | 2,112.23               | 2,900               | 2,900             | 2,900             | 2,900             |
| PW       | 2-31-01-00-00-239 | Shop - Land Farmed Site                 | -                      | -                      | -                      | -                      | -                      | -                      | -                   | -                 | -                 | -                 |
| PW       | 2-31-01-00-00-252 | Shop - Purchase Building Repair         | 18,480.73              | 9,512.61               | 9,782.56               | 10,566.04              | 11,460.08              | 6,885.64               | 13,600              | 13,600            | 13,600            | 13,600            |
| PW       | 2-31-01-00-00-263 | Shop - Radio Tower Lease                | 360.00                 | (360.00)               | -                      | -                      | -                      | -                      | 360                 | -                 | -                 | -                 |
| PW       | 2-31-01-00-00-274 | Shop - Insurance                        | 869.23                 | 1,136.99               | 2,766.77               | 2,407.12               | 1,881.94               | 2,564.90               | 1,920               | 2,610             | 2,660             | 2,710             |
| PW       | 2-31-01-00-00-517 | Shop - Janitor Supplies                 | 2,380.12               | 2,723.67               | 1,682.22               | 2,201.81               | 1,345.80               | 1,978.24               | 3,000               | 3,000             | 3,000             | 3,000             |
| PW       | 2-31-01-00-00-519 | Shop - Supplies                         | 14,864.01              | 9,675.08               | 15,881.35              | 15,769.21              | 20,067.21              | 12,659.70              | 20,000              | 20,000            | 20,000            | 20,000            |
| PW       | 2-31-01-00-00-529 | Shop - Equipment Repair Parts           | 3,130.49               | 3,876.49               | 3,886.42               | 3,642.84               | 6,073.97               | 2,117.39               | 6,000               | 6,000             | 6,000             | 6,000             |
| PW       | 2-31-01-00-00-554 | Shop - Building Repair Materials        | 2,583.08               | 3,047.89               | 6,162.20               | 2,943.78               | 1,969.76               | 2,206.33               | 3,750               | 3,750             | 3,750             | 3,750             |
| PW       | 2-31-01-00-00-561 | Shop - Safety Supplies                  | 4,587.60               | 4,254.52               | 4,051.99               | 3,419.65               | 5,340.78               | 3,148.54               | 5,700               | 5,700             | 5,700             | 5,700             |
| PW       | 2-31-01-00-00-562 | Shop - Tools                            | 7,354.80               | 6,253.12               | 9,862.54               | 7,777.60               | 9,545.60               | 2,362.82               | 10,000              | 10,000            | 10,000            | 10,000            |
| PW       | 2-31-01-00-00-581 | Shop - Gas                              | 5,935.76               | 3,599.85               | 4,027.80               | 5,369.16               | 6,006.36               | 4,558.62               | 5,748               | 5,812             | 6,169             | 6,579             |
| PW       | 2-31-01-00-00-582 | Shop - Power                            | 15,632.81              | 10,353.58              | 10,501.74              | 12,089.22              | 13,323.81              | 10,221.13              | 10,102              | 10,555            | 10,126            | 10,332            |
| PW       | 2-31-01-00-00-583 | Shop - Water                            | (525.55)               | -                      | 228.04                 | (228.34)               | (0.03)                 | 1,309.84               | 500                 | 500               | 500               | 500               |
| PW       | 2-31-01-00-01-252 | Shop - Project 1 (Capital)              | -                      | -                      | -                      | 20,000.00              | -                      | -                      | -                   | -                 | -                 | -                 |
| PW       | 2-31-01-00-01-561 | Shop - Equipment (Capital)              | -                      | 7,915.00               | -                      | -                      | -                      | -                      | -                   | -                 | -                 | -                 |
| PW       |                   |   |                        |                        |                        |                        |                        |                        |                     |                   |                   |                   |
| PW       |                   | Subtotal Shop Operations                | 152,978.01             | 120,504.32             | 123,244.43             | 152,029.58             | 152,169.44             | 107,257.84             | 145,230             | 149,597           | 150,665           | 152,491           |
| PW       |                   |   |                        |                        |                        |                        |                        |                        |                     |                   |                   |                   |
| PW       | 2-31-11-00-01-112 | Equip - Hydrovac - Wages                | 13,851.47              | 18,863.46              | 11,336.14              | 9,129.28               | 4,116.06               | 8,325.57               | -                   | -                 | -                 | -                 |
| PW       | 2-31-11-00-01-254 | Equip - Hydrovac - Pur. Equip. Repair   | 1,254.30               | 13,142.04              | 883.94                 | 1,343.06               | 840.32                 | 4,044.12               | 10,000              | 11,000            | 12,000            | 13,000            |
| PW       | 2-31-11-00-01-272 | Equip - Hydrovac - Damage Claim         | 1,000.00               | 493.46                 | -                      | -                      | -                      | -                      | -                   | -                 | -                 | -                 |
| PW       | 2-31-11-00-01-274 | Equip - Hydrovac - Insurance            | 1,840.13               | 2,397.37               | 2,177.10               | 2,212.12               | 2,239.61               | 1,099.05               | 2,270               | 1,120             | 1,140             | 1,160             |
| PW       | 2-31-11-00-01-521 | Equip - Hydrovac - Equip. Gas, Oil, etc | 10,843.44              | 11,069.84              | 10,559.20              | 9,089.80               | 11,008.96              | 8,909.93               | 9,200               | 9,200             | 9,200             | 9,200             |







**TOWN OF STETTLER  
2020 BUDGET EXPENSE  
AS OF DECEMBER 10, 2019**

|    |                   |  | 2014       | 2015       | 2016       | 2017       | 2018       | 2019       | 2019    | 2020      | 2021      | 2022      |
|----|-------------------|--|------------|------------|------------|------------|------------|------------|---------|-----------|-----------|-----------|
|    | Account Number    | Description                                | Actual     | Actual     | Actual     | Actual     | Actual     | Actual     | Budget  | Estimated | Estimated | Estimated |
| PW | 2-32-05-00-00-112 | Signs - Wages                              | 10,164.65  | 15,778.10  | 11,694.24  | 7,698.99   | 12,133.97  | 6,441.90   | 10,330  | 8,760     | 8,920     | 9,090     |
| PW | 2-32-05-00-00-519 | Signs - Materials                          | 13,158.78  | 12,771.73  | 13,129.72  | 7,237.52   | 10,411.87  | 9,190.59   | 14,680  | 15,000    | 15,200    | 15,300    |
| PW | 2-32-07-00-00-112 | Traffic Lane - Wages                       | 3,013.73   | 7,431.08   | 7,769.31   | 4,179.40   | 2,150.63   | 10,374.92  | 5,500   | 12,260    | 12,490    | 12,730    |
| PW | 2-32-07-00-00-244 | Traffic Lane - Hired Contractor            | -          | -          | -          | -          | -          | -          | -       | -         | -         | -         |
| PW | 2-32-07-00-00-519 | Traffic Lane - Materials                   | 8,777.07   | 7,291.84   | 8,051.40   | 8,218.38   | 10,665.28  | 12,954.35  | 10,000  | 10,000    | 10,000    | 10,000    |
| PW | 2-32-07-00-00-529 | Traffic Lane - Equipment Repair Parts      | -          | 46.48      | 494.14     | -          | -          | -          | 600     | 600       | 600       | 600       |
| PW |                   | Subtotal Signage & Lane Markers            | 35,114.23  | 43,319.23  | 41,138.81  | 27,334.29  | 35,361.75  | 38,961.76  | 41,110  | 46,620    | 47,210    | 47,720    |
| PW |                   |  |            |            |            |            |            |            |         |           |           |           |
| PW | 2-32-08-00-00-112 | Lanes - Wages                              | 21,395.54  | 22,457.27  | 26,011.83  | 19,735.00  | 23,102.66  | 30,935.99  | 26,650  | 36,780    | 37,470    | 38,200    |
| PW | 2-32-08-00-00-519 | Lanes - Other Supplies                     | -          | -          | -          | 8.98       | -          | 44.99      | 900     | 900       | 900       | 900       |
| PW | 2-32-08-00-00-532 | Lanes - Import Gravel                      | 26,650.00  | 23,526.62  | -          | 15,970.98  | 21,121.27  | 7,118.84   | 37,000  | 37,400    | 37,800    | 37,800    |
| PW | 2-32-08-00-00-533 | Lanes - Import Pitrun                      | -          | -          | -          | -          | -          | -          | -       | -         | -         | -         |
| PW |                   | Subtotal Lanes                             | 48,045.54  | 45,983.89  | 26,011.83  | 35,714.96  | 44,223.93  | 38,099.82  | 64,550  | 75,080    | 76,170    | 76,900    |
| PW |                   |  |            |            |            |            |            |            |         |           |           |           |
| PW | 2-32-09-00-00-112 | Sidewalks - Wages                          | 9,960.62   | 8,159.06   | 10,853.45  | 4,207.70   | 7,229.89   | 13,808.51  | 8,660   | 17,510    | 17,840    | 18,190    |
| PW | 2-32-09-00-00-244 | Sidewalks - Hired Contractor               | 139,301.77 | 126,895.31 | 131,336.00 | -          | -          | -          | 75,000  | 75,000    | 75,000    | 75,000    |
| PW | 2-32-09-00-00-251 | Sidewalks - Purchase Repair                | -          | 2,756.01   | 3,821.93   | -          | -          | -          | 2,500   | 2,500     | 2,500     | 2,500     |
| PW | 2-32-09-00-00-263 | Sidewalks - Hired Equipment                | 260.00     | -          | -          | -          | -          | -          | 500     | 500       | 500       | 500       |
| PW | 2-32-09-00-00-519 | Sidewalks - Other Goods                    | 90.99      | 79.96      | 66.30      | 16.39      | -          | -          | 550     | 550       | 500       | 500       |
| PW | 2-32-09-00-00-532 | Sidewalks - Import Gravel                  | -          | -          | -          | -          | -          | -          | -       | -         | -         | -         |
| PW | 2-32-09-00-00-533 | Sidewalks - Import Pitrun                  | -          | -          | -          | -          | -          | -          | -       | -         | -         | -         |
| PW | 2-32-09-00-00-539 | Sidewalks - Concrete                       | -          | -          | -          | -          | -          | -          | -       | -         | -         | -         |
| PW | 2-32-09-00-01-244 | Sidewalks - Project 1 (Capital)            | -          | -          | -          | 119,035.67 | 122,032.04 | 123,018.74 | 55,000  | -         | -         | -         |
| PW | 2-32-09-00-02-112 | Sidewalks - Third Party - Wages            | 4,105.66   | 6,579.40   | -          | -          | -          | -          | -       | -         | -         | -         |
| PW | 2-32-09-00-02-244 | Sidewalks - Third Party - Hired Contractor | -          | -          | -          | 7,000.00   | -          | 7,000.00   | 7,000   | 7,000     | 7,000     | 7,000     |
| PW | 2-32-09-00-02-539 | Sidewalks - Third Party - Concrete         | -          | -          | -          | -          | -          | -          | -       | -         | -         | -         |
| PW | 2-32-09-00-03-244 | Sidewalk - Pathway Rehab                   | -          | -          | -          | -          | 8,147.40   | 42,521.50  | 50,000  | 50,000    | 50,000    | 50,000    |
| PW |                   | Subtotal Sidewalks                         | 153,719.04 | 144,469.74 | 146,077.68 | 130,259.76 | 137,409.33 | 186,348.75 | 199,210 | 153,060   | 153,340   | 153,690   |
| PW |                   |  |            |            |            |            |            |            |         |           |           |           |
| PW | 2-32-10-00-00-251 | Street Light - Installation/Replace.       | 1,788.72   | -          | 328.50     | -          | -          | -          | 5,600   | 5,700     | 5,800     | 5,900     |
| PW | 2-32-10-00-00-252 | Street Light - Pole Replacement            | 9,223.15   | 402.18     | -          | -          | -          | -          | 16,510  | 16,510    | 16,510    | 16,510    |

**TOWN OF STETTLER  
2020 BUDGET EXPENSE  
AS OF DECEMBER 10, 2019**

|    |                   |                                      | 2014       | 2015       | 2016       | 2017       | 2018       | 2019       | 2019    | 2020      | 2021      | 2022      |
|----|-------------------|--------------------------------------|------------|------------|------------|------------|------------|------------|---------|-----------|-----------|-----------|
|    | Account Number    | Description                          | Actual     | Actual     | Actual     | Actual     | Actual     | Actual     | Budget  | Estimated | Estimated | Estimated |
| PW | 2-32-10-00-00-582 | Street Light - Contract              | 252,003.31 | 217,205.08 | 211,512.26 | 229,871.15 | 251,321.22 | 193,128.66 | 259,319 | 242,860   | 246,750   | 252,453   |
| PW | 2-32-10-00-01-112 | Traffic Signals - Repair Wages       | 299.32     | 433.90     | 934.78     | 686.95     | 170.60     | 2,462.52   | 3,160   | 3,330     | 3,390     | 3,460     |
| PW | 2-32-10-00-01-254 | Traffic Signals - Purchase Repair    | 1,568.00   | 3,632.03   | 1,724.25   | 8,753.45   | 5,292.62   | -          | 7,000   | 7,070     | 7,140     | 7,140     |
| PW | 2-32-10-00-01-529 | Traffic Signals - Repair Parts       | 31.55      | 195.53     | -          | 274.76     | 3,840.25   | 568.32     | 2,500   | 2,500     | 2,500     | 2,500     |
| PW | 2-32-10-00-01-582 | Traffic Signals - Power              | 3,000.79   | 3,102.71   | 3,585.56   | 4,282.08   | 4,626.35   | 3,608.06   | 3,597   | 3,116     | 3,200     | 3,800     |
| PW |                   |                                      |            |            |            |            |            |            |         |           |           |           |
| PW |                   | Subtotal Traffic Lights & Signals    | 267,914.84 | 224,971.43 | 218,085.35 | 243,868.39 | 265,251.04 | 199,767.56 | 297,686 | 281,086   | 285,290   | 291,763   |
| PW |                   |                                      |            |            |            |            |            |            |         |           |           |           |
| PW | 2-37-01-00-00-112 | Drainage - Wages                     | 49,243.70  | 54,371.67  | 33,329.03  | 116,792.83 | 69,569.06  | 57,310.12  | 78,290  | 66,560    | 67,800    | 69,110    |
| PW | 2-37-01-00-00-251 | Drainage - Catch Basin Cleaning      | -          | -          | -          | -          | -          | -          | -       | -         | -         | -         |
| PW | 2-37-01-00-00-254 | Drainage - Purchase Equipment Repair | -          | 6.49       | 825.00     | -          | -          | -          | -       | -         | -         | -         |
| PW | 2-37-01-00-00-263 | Drainage - Machine Rental            | 11,523.49  | 18,142.70  | 10,013.25  | 204.00     | 3,622.00   | -          | 25,000  | 25,000    | 25,000    | 25,000    |
| PW | 2-37-01-00-00-519 | Drainage - Other Goods               | 5,282.68   | 8,417.80   | 895.14     | 5,293.91   | 8,128.84   | 13,698.86  | 8,600   | 8,700     | 8,800     | 8,800     |
| PW | 2-37-01-00-00-529 | Drainage - Equipment Repair Parts    | 812.55     | -          | -          | -          | 406.79     | 33.71      | 1,360   | 1,360     | 1,360     | 1,360     |
| PW | 2-37-01-00-00-566 | Drainage - Culverts                  | 2,925.60   | 7,403.46   | 4,014.17   | 13,943.90  | 3,254.81   | 3,391.08   | 7,700   | 7,700     | 7,700     | 7,700     |
| PW | 2-37-01-00-01-233 | Drainage - Eng. Study                | -          | -          | 7,476.67   | -          | -          | -          | -       | -         | -         | -         |
| PW | 2-37-01-00-01-566 | Drainage - Project 1                 | -          | -          | -          | -          | 75,097.44  | -          | -       | -         | -         | -         |
| PW | 2-37-01-00-01-960 | Drainage - Hydrovac - Allocation     | 8,241.00   | 11,008.99  | 6,395.94   | 6,175.04   | 6,044.01   | 6,817.65   | 6,700   | 7,464     | 7,868     | 8,272     |
| PW | 2-37-01-00-15-831 | Drainage - Debenture Interest        | -          | -          | -          | -          | -          | -          | -       | -         | -         | -         |
| PW | 2-37-99-91-00-764 | Drainage - Trsf to Op. Reserve       | -          | -          | -          | -          | -          | -          | -       | -         | -         | -         |
| PW | 2-37-99-92-00-762 | Drainage - Contr. to Capital         | -          | -          | -          | -          | -          | -          | -       | -         | -         | -         |
| PW | 2-37-99-93-00-832 | Drainage - Debenture Principal       | -          | -          | -          | -          | -          | -          | -       | -         | -         | -         |
| PW |                   |                                      |            |            |            |            |            |            |         |           |           |           |
| PW |                   | Subtotal Drainage                    | 78,029.02  | 99,351.11  | 62,949.20  | 142,409.68 | 166,122.95 | 81,251.42  | 127,650 | 116,784   | 118,528   | 120,242   |
| PW |                   |                                      |            |            |            |            |            |            |         |           |           |           |
| PW | 2-32-21-00-00-112 | Roads - Wages                        | 303,835.45 | 309,336.18 | 343,214.27 | 350,557.16 | 377,436.65 | 307,158.86 | 316,160 | 328,000   | 333,970   | 340,360   |
| PW | 2-32-21-00-00-116 | Roads - STEP Wages                   | -          | -          | -          | 614.22     | 9,303.82   | 5,711.61   | 10,830  | 11,390    | 11,600    | 11,830    |
| PW | 2-32-21-00-00-117 | Roads - SCP Wages                    | -          | -          | -          | -          | -          | -          | -       | -         | -         | -         |
| PW | 2-32-21-00-00-233 | Roads - Study                        | 972.00     | -          | -          | -          | 9,863.25   | -          | 2,000   | 2,000     | 2,000     | 2,000     |
| PW | 2-32-21-00-00-254 | Roads - Hired Repair/Equipment       | -          | 227.60     | 113.80     | -          | -          | 6,656.90   | 4,100   | 4,100     | 4,100     | 4,100     |
| PW | 2-32-21-00-00-263 | Roads - Machine Rental               | 12,487.00  | 8,045.00   | 6,900.00   | 8,565.38   | 5,718.01   | -          | 10,200  | 10,400    | 10,400    | 10,400    |
| PW | 2-32-21-00-00-272 | Roads - Damage Claims                | 586.50     | -          | 4,130.42   | (862.80)   | -          | -          | -       | -         | -         | -         |
| PW | 2-32-21-00-00-519 | Roads - Other Goods                  | 9,717.84   | 7,700.51   | 10,197.00  | 10,586.16  | 12,199.33  | 10,774.72  | 10,700  | 10,900    | 10,900    | 10,900    |
| PW | 2-32-21-00-00-532 | Roads - Import Gravel                | -          | -          | -          | 1,431.07   | 6,619.35   | 16,028.88  | 6,400   | 6,400     | 6,400     | 6,400     |



**TOWN OF STETTLER  
2020 BUDGET EXPENSE  
AS OF DECEMBER 10, 2019**

|    |                   |                                     | 2014         | 2015         | 2016         | 2017         | 2018         | 2019         | 2019      | 2020      | 2021      | 2022      |
|----|-------------------|-------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|-----------|-----------|-----------|-----------|
|    | Account Number    | Description                         | Actual       | Actual       | Actual       | Actual       | Actual       | Actual       | Budget    | Estimated | Estimated | Estimated |
| PW | 2-32-21-00-15-831 | Roads - Debenture Interest          | 26,762.34    | 25,329.72    | 32,623.44    | 43,893.11    | 42,978.52    | 12,668.25    | 35,980    | 29,220    | 28,190    | 24,010    |
| PW | 2-32-99-91-00-764 | Roads - Trsf to Op Reserve          | -            | 25,508.58    | 51,810.00    | 16,510.00    | 16,510.00    | -            | -         | -         | -         | -         |
| PW | 2-32-99-92-00-762 | Trans - Contributed To Capital      | 2,450.00     | 100,000.00   | -            | -            | -            | -            | -         | -         | -         | -         |
| PW | 2-32-99-93-00-832 | Roads - Debenture Principal         | 41,853.73    | 44,047.62    | 59,931.13    | 79,318.93    | 82,799.26    | 38,645.08    | 86,450    | 90,270    | 94,280    | 70,270    |
| PW |                   |                                     |              |              |              |              |              |              |           |           |           |           |
| PW |                   | Subtotal Roads General              | 71,066.07    | 194,885.92   | 144,364.57   | 139,722.04   | 142,287.78   | 51,313.33    | 122,430   | 119,490   | 122,470   | 94,280    |
| PW |                   |                                     |              |              |              |              |              |              |           |           |           |           |
| PW |                   | Total Roads, Streets, Walks, Lights | 1,819,834.27 | 1,875,687.58 | 1,623,810.75 | 1,722,053.80 | 2,079,935.14 | 1,563,254.08 | 2,099,381 | 1,903,345 | 1,956,291 | 1,928,789 |
| PW |                   |                                     |              |              |              |              |              |              |           |           |           |           |
| PW | 2-33-00-00-00-111 | Airport - Administration Salary     | 2,490.89     | 2,632.59     | 2,834.52     | 2,919.52     | 2,992.12     | 2,706.18     | 3,030     | 3,100     | 3,140     | 3,180     |
| PW | 2-33-00-00-00-112 | Airport - Wages                     | 4,593.27     | 8,370.10     | 8,002.37     | 7,686.69     | 11,787.59    | 2,872.58     | 15,830    | 12,260    | 12,490    | 12,730    |
| PW | 2-33-00-00-00-214 | Airport - Memberships               | -            | -            | -            | -            | -            | -            | 300       | 300       | 300       | 300       |
| PW | 2-33-00-00-00-222 | Airport - Telephone                 | 844.90       | 844.93       | 844.81       | 854.27       | 844.80       | 751.69       | 1,000     | 1,000     | 1,000     | 1,000     |
| PW | 2-33-00-00-00-224 | Airport - Freight                   | 33.98        | 56.14        | 61.30        | -            | 26.50        | 23.36        | 100       | 100       | 100       | 100       |
| PW | 2-33-00-00-00-251 | Airport - Runway Repairs            | 1,164.26     | 2,998.37     | 477.80       | 2,753.74     | 12,686.07    | 1,914.99     | 10,000    | 10,000    | 10,000    | 10,000    |
| PW | 2-33-00-00-00-252 | Airport - Purchase Building Repair  | -            | -            | 843.49       | -            | 1,409.73     | -            | 1,000     | 1,000     | 1,000     | 1,000     |
| PW | 2-33-00-00-00-254 | Airport - Riding Mower Repairs      | 668.58       | 522.96       | 1,853.05     | 1,764.55     | 2,707.35     | 222.04       | 2,000     | 2,000     | 2,000     | 2,000     |
| PW | 2-33-00-00-00-255 | Airport - Grounds Repair            | -            | 75.39        | 905.25       | -            | -            | -            | 1,000     | 1,000     | 1,000     | 1,000     |
| PW | 2-33-00-00-00-263 | Airport - Hired Equipment/Repair    | -            | 1,336.85     | 3,147.98     | 99.36        | 1,425.00     | -            | 3,000     | 3,000     | 3,000     | 3,000     |
| PW | 2-33-00-00-00-271 | Airport - Licenses                  | 82.00        | 82.00        | 82.00        | 82.00        | 82.00        | 82.00        | 100       | 100       | 100       | 100       |
| PW | 2-33-00-00-00-274 | Airport - Insurance                 | 3,235.41     | 3,296.01     | 2,755.94     | 2,749.77     | 2,746.51     | 2,612.47     | 2,880     | 2,660     | 2,710     | 2,760     |
| PW | 2-33-00-00-00-517 | Airport - Janitor Supplies          | 200.72       | -            | -            | 59.22        | -            | -            | 100       | 100       | 100       | 1,000     |
| PW | 2-33-00-00-00-519 | Airport - Other Supplies            | 1,003.37     | 545.90       | 1,885.12     | 228.17       | 518.13       | 506.42       | 600       | 600       | 600       | 600       |
| PW | 2-33-00-00-00-554 | Airport - Building Repair Materials | -            | -            | 142.82       | -            | 194.99       | 627.97       | 3,000     | 3,000     | 3,000     | 3,000     |
| PW | 2-33-00-00-00-581 | Airport - Gas                       | 2,080.03     | 1,789.49     | 1,546.45     | 1,729.36     | 1,864.23     | 1,468.74     | 2,059     | 2,108     | 2,224     | 2,354     |
| PW | 2-33-00-00-00-582 | Airport - Power                     | 3,674.02     | 3,735.77     | 3,734.44     | 3,684.59     | 4,208.28     | 3,286.26     | 4,704     | 4,846     | 4,630     | 4,752     |
| PW |                   |                                     |              |              |              |              |              |              |           |           |           |           |
| PW |                   | Subtotal Airport Operations         | 20,071.43    | 26,286.50    | 29,117.34    | 24,611.24    | 43,493.30    | 17,074.70    | 50,703    | 46,974    | 47,394    | 48,876    |
| PW |                   |                                     |              |              |              |              |              |              |           |           |           |           |
| PW | 2-33-99-92-00-762 | Airport - Contributed To Capital    | -            | -            | -            | -            | -            | -            | -         | -         | -         | -         |
| PW |                   |                                     |              |              |              |              |              |              |           |           |           |           |
| PW |                   | Subtotal Airport General            | -            | -            | -            | -            | -            | -            | -         | -         | -         | -         |
| PW |                   |                                     |              |              |              |              |              |              |           |           |           |           |
| PW |                   | Total Airport Services              | \$ 20,071.43 | \$ 26,286.50 | \$ 29,117.34 | \$ 24,611.24 | \$ 43,493.30 | \$ 17,074.70 | 50,703    | 46,974    | 47,394    | 48,876    |



**TOWN OF STETTLER  
2020 BUDGET EXPENSE  
AS OF DECEMBER 10, 2019**

|       |                   |  | 2014       | 2015       | 2016       | 2017       | 2018       | 2019       | 2019    | 2020      | 2021      | 2022      |
|-------|-------------------|--|------------|------------|------------|------------|------------|------------|---------|-----------|-----------|-----------|
|       | Account Number    | Description                                | Actual     | Actual     | Actual     | Actual     | Actual     | Actual     | Budget  | Estimated | Estimated | Estimated |
|       |                   | <b>Water, Sewer &amp; Garbage Services</b> |            |            |            |            |            |            |         |           |           |           |
| Admin | 2-41-00-00-00-111 | Water - Administration - Salary            | 109,960.56 | 86,467.15  | 102,468.85 | 107,218.36 | 111,038.96 | 99,462.77  | 113,110 | 115,560   | 116,980   | 118,550   |
| Admin | 2-41-00-00-00-117 | Water - SCP Wages                          | -          | -          | -          | -          | -          | -          | -       | -         | -         | -         |
| Admin | 2-41-00-00-00-119 | Water - GIS Wages                          | 23,819.70  | 25,363.44  | 27,064.56  | 28,062.92  | 28,356.39  | 26,528.43  | 28,550  | 29,140    | 29,500    | 29,900    |
| Admin | 2-41-00-00-00-214 | Water - Registration & Membership          | 4,358.50   | 1,437.00   | 7,185.00   | 5,106.00   | 5,192.75   | 5,259.00   | 4,390   | 4,390     | 4,390     | 4,390     |
| Admin | 2-41-00-00-00-232 | Water - Legal                              | -          | -          | -          | -          | -          | -          | 3,000   | 3,000     | 3,000     | 3,000     |
| Admin | 2-41-00-00-00-770 | Water - Conservation Rebate                | 2,350.00   | 2,600.00   | 1,050.00   | 650.00     | 1,700.00   | 900.00     | 3,000   | 3,000     | 3,000     | 3,000     |
| Admin |                   |  |            |            |            |            |            |            |         |           |           |           |
| Admin |                   | Subtotal Administration Allocation         | 140,488.76 | 115,867.59 | 137,768.41 | 141,037.28 | 146,288.10 | 132,150.20 | 152,050 | 155,090   | 156,870   | 158,840   |
| Admin |                   |  |            |            |            |            |            |            |         |           |           |           |
| Admin | 2-41-00-00-01-111 | Water Billing - Salary                     | 42,633.48  | 46,044.03  | 47,121.43  | 47,582.97  | 47,100.46  | 45,286.49  | 48,700  | 49,750    | 50,370    | 51,050    |
| Admin | 2-41-00-00-01-223 | Water Billing - Postage                    | 17,364.72  | 20,841.56  | 19,793.52  | 19,007.60  | 19,214.88  | 15,480.99  | 20,000  | 20,000    | 20,000    | 20,000    |
| Admin | 2-41-00-00-01-238 | Water Billing - Collection Agency Fees     | 189.19     | 109.97     | 292.60     | 210.00     | 312.91     | 322.86     | 300     | 300       | 300       | 300       |
| Admin | 2-41-00-00-01-239 | Water Billing - Contract                   | 15,097.51  | 16,586.99  | 18,084.15  | 18,261.00  | 17,029.60  | 15,255.15  | 18,000  | 18,000    | 18,000    | 18,000    |
| Admin | 2-41-00-00-01-254 | Water Billing - Purchase Equip. Repair     | 1,100.00   | 1,500.00   | 4,200.00   | 4,200.00   | 4,200.00   | 4,680.00   | 4,200   | 4,200     | 4,200     | 4,200     |
| Admin | 2-41-00-00-01-511 | Water Billing - Stationery                 | 3,183.00   | 3,439.00   | 3,579.50   | 3,660.00   | 2,953.27   | 1,832.19   | 3,800   | 3,900     | 4,000     | 4,000     |
| Admin | 2-41-00-00-01-920 | Water Billing - Uncollectable Accounts     | 6,656.24   | 9,029.01   | 14,054.89  | 10,423.71  | 11,866.78  | -          | 9,000   | 9,000     | 9,000     | 9,000     |
| Admin |                   |  |            |            |            |            |            |            |         |           |           |           |
| Admin |                   | Subtotal Water Billing/Acct. Maint.        | 86,224.14  | 97,550.56  | 107,126.09 | 103,345.28 | 102,677.90 | 82,857.68  | 104,000 | 105,150   | 105,870   | 106,550   |
| Admin |                   |  |            |            |            |            |            |            |         |           |           |           |
| PW    | 2-41-01-00-00-112 | Water Plant - Wages                        | 364,372.94 | 423,560.98 | 443,731.00 | 449,476.08 | 465,984.84 | 469,661.44 | 513,760 | 530,150   | 536,710   | 543,850   |
| PW    | 2-41-01-00-00-117 | Water Plant - SCP Wages                    | 11,358.14  | 17,420.34  | 10,226.45  | 2,969.39   | -          | -          | 38,360  | -         | -         | -         |
| PW    | 2-41-01-00-00-122 | Water Plant - Hwy 12/21 Com - Wages        | 1,674.50   | -          | -          | -          | -          | -          | -       | -         | -         | -         |
| PW    | 2-41-01-00-00-132 | Water Plant - SMRWSC - Wages               | -          | -          | -          | -          | -          | -          | -       | -         | -         | -         |
| PW    | 2-41-01-00-00-211 | Water Plant - Travel & Subsistence         | 9,481.67   | 8,778.05   | 7,923.14   | 8,712.41   | 1,582.78   | 1,770.72   | 9,000   | 9,500     | 9,500     | 9,500     |
| PW    | 2-41-01-00-00-216 | Water Plant - Training                     | 4,724.52   | 7,686.31   | 3,824.35   | 4,674.59   | 2,584.92   | 5,047.60   | 8,000   | 8,500     | 8,500     | 8,500     |
| PW    | 2-41-01-00-00-222 | Water Plant - Telephone                    | 8,245.04   | 8,030.80   | 8,296.27   | 6,906.85   | 6,164.49   | 5,410.15   | 9,500   | 8,000     | 8,000     | 8,000     |
| PW    | 2-41-01-00-00-224 | Water Plant - Freight                      | 1,902.97   | 2,973.39   | 2,672.81   | 2,035.34   | 1,680.71   | 6,253.88   | 3,500   | 5,000     | 5,000     | 5,000     |
| PW    | 2-41-01-00-00-239 | Water Plant - Chemical Testing             | 8,261.55   | 9,876.15   | 6,347.40   | 7,966.80   | 7,297.30   | 11,163.62  | 11,500  | 16,000    | 16,000    | 16,000    |
| PW    | 2-41-01-00-00-252 | Water Plant - Purchase Building Repair     | 28,331.02  | 7,223.09   | 24,526.28  | 10,678.70  | 10,104.82  | 19,446.20  | 24,000  | 25,000    | 26,000    | 25,000    |
| PW    | 2-41-01-00-00-254 | Water Plant - Purchase Machinery Repair    | 36,409.31  | 35,728.88  | 35,236.26  | 38,789.77  | 40,097.24  | 49,972.82  | 55,000  | 55,000    | 45,000    | 45,000    |
| PW    | 2-41-01-00-00-263 | Water Plant - Hired Equipment              | 10,773.60  | 7,655.00   | 14,569.90  | 13,907.81  | 10,422.19  | 11,809.95  | 14,500  | 15,000    | 15,500    | 15,500    |
| PW    | 2-41-01-00-00-274 | Water Plant - Insurance                    | 19,369.11  | 20,466.68  | 18,286.87  | 18,142.46  | 19,323.38  | 28,215.13  | 19,660  | 28,780    | 29,360    | 29,950    |

**TOWN OF STETTLER  
2020 BUDGET EXPENSE  
AS OF DECEMBER 10, 2019**

|    |                   |   | 2014       | 2015         | 2016         | 2017         | 2018         | 2019       | 2019      | 2020      | 2021      | 2022      |
|----|-------------------|---|------------|--------------|--------------|--------------|--------------|------------|-----------|-----------|-----------|-----------|
|    | Account Number    | Description                             | Actual     | Actual       | Actual       | Actual       | Actual       | Actual     | Budget    | Estimated | Estimated | Estimated |
| PW | 2-41-01-00-00-512 | Water Plant - Safety Supplies           | 4,830.29   | 4,925.20     | 3,905.55     | 9,325.35     | 6,042.33     | 4,963.38   | 6,500     | 7,000     | 7,500     | 7,500     |
| PW | 2-41-01-00-00-517 | Water Plant - Janitor Supplies          | 1,166.97   | 1,149.08     | 1,033.19     | 1,341.33     | 1,190.81     | 276.82     | 1,500     | 1,600     | 1,700     | 1,700     |
| PW | 2-41-01-00-00-511 | Water Plant - Office Supplies           | 2,702.15   | 2,474.08     | 2,702.30     | 3,056.40     | 1,034.49     | 880.16     | 4,500     | 4,500     | 4,500     | 4,500     |
| PW | 2-41-01-00-00-519 | Water Plant - Supplies                  | 2,745.36   | 1,970.97     | 2,127.20     | 3,065.61     | 1,574.63     | 1,583.35   | 3,000     | 3,500     | 3,600     | 3,600     |
| PW | 2-41-01-00-00-521 | Water Plant - Fuel/Oil                  | 8,960.92   | 7,745.18     | 9,018.09     | 7,666.29     | 10,615.39    | 7,855.62   | 9,500     | 10,000    | 10,000    | 10,000    |
| PW | 2-41-01-00-00-529 | Water Plant - Machine Repair Parts      | 29,060.61  | 29,977.29    | 29,518.04    | 32,767.02    | 32,102.69    | 32,914.40  | 32,000    | 32,500    | 33,000    | 33,000    |
| PW | 2-41-01-00-00-548 | Water Plant - Chemicals                 | 147,520.08 | 136,485.53   | 125,798.00   | 145,053.08   | 154,560.09   | 119,965.15 | 165,000   | 170,000   | 175,000   | 175,000   |
| PW | 2-41-01-00-00-554 | Water Plant - Building Repair Material  | 5,067.67   | 7,586.74     | 7,096.79     | 10,845.59    | 6,134.27     | 5,699.04   | 9,500     | 10,000    | 10,500    | 10,500    |
| PW | 2-41-01-00-00-562 | Water Plant - Tools                     | 811.51     | 1,724.35     | 1,697.99     | 518.93       | 108.34       | 457.97     | 1,700     | 1,700     | 1,700     | 1,700     |
| PW | 2-41-01-00-00-581 | Water Plant - Gas                       | 40,886.75  | 34,913.86    | 36,565.16    | 45,006.29    | 50,371.11    | 38,445.36  | 51,676    | 54,663    | 58,226    | 62,315    |
| PW | 2-41-01-00-00-582 | Water Plant - Power                     | 165,093.32 | 176,570.98   | 164,610.04   | 163,500.16   | 183,691.73   | 137,768.07 | 186,079   | 199,626   | 190,171   | 193,939   |
| PW | 2-41-01-00-01-254 | Water Plant - Purchase Equipment Repair | 6,868.11   | 4,141.12     | 1,848.61     | 1,283.35     | 21,228.04    | 1,616.58   | 4,600     | 4,600     | 4,600     | 4,600     |
| PW | 2-41-01-00-01-263 | Water Plant - Waste Pond Desludge       | -          | -            | -            | -            | -            | -          | 70,000    | 70,000    | 70,000    | 70,000    |
| PW | 2-41-01-00-01-529 | Water Plant - Valve/Small Capital       | -          | -            | -            | -            | -            | -          | 50,000    | 50,000    | 50,000    | 50,000    |
| PW | 2-41-01-00-02-519 | Water Plant - Lab Supplies              | 15,596.93  | 15,586.17    | 19,210.69    | 18,914.90    | 14,341.34    | 17,880.81  | 21,000    | 21,500    | 22,000    | 22,000    |
| PW | 2-41-01-00-03-233 | Water Plant - Management Assistance     | -          | -            | -            | -            | 3,497.50     | -          | -         | -         | -         | -         |
| PW | 2-41-01-00-03-519 | Water Plant - Fab Materials             | 59.99      | 650.00       | -            | 289.99       | -            | 344.72     | 3,000     | 3,000     | 3,000     | 3,000     |
| PW | 2-41-01-00-04-233 | Water Plant - Rate Model Updates        | -          | 4,008.90     | -            | -            | -            | -          | -         | -         | -         | -         |
| PW | 2-41-01-00-04-252 | Water Plant - Project 1 (Capital)       | -          | 34,676.66    | -            | 89,464.72    | 68,837.11    | -          | -         | -         | -         | -         |
| PW | 2-41-01-00-05-252 | Water Plant - Project 2 (Capital)       | 5,545.52   | -            | 17,722.91    | -            | 1,950.00     | -          | -         | -         | -         | -         |
| PW | 2-41-01-00-06-252 | Water Plant - Project 3 (Capital)       | 8,974.00   | -            | 8,340.00     | -            | -            | -          | -         | -         | -         | -         |
| PW | 2-41-01-01-00-996 | Water Plant - Contingency               | -          | -            | -            | -            | -            | -          | -         | -         | -         | -         |
| PW |                   |   |            |              |              |              |              |            |           |           |           |           |
| PW |                   | Subtotal Water Treatment Plant          | 950,794.55 | 1,013,985.78 | 1,006,835.29 | 1,096,359.21 | 1,122,522.54 | 979,402.94 | 1,326,335 | 1,345,119 | 1,345,067 | 1,359,654 |
| PW |                   |   |            |              |              |              |              |            |           |           |           |           |
| PW | 2-41-04-00-00-112 | Water Trsf Stn - Wages                  | 19,500.00  | 19,500.00    | 19,500.00    | 19,500.00    | 19,500.00    | 23,163.14  | 19,500    | 19,500    | 19,500    | 19,500    |
| PW | 2-41-04-00-00-222 | Water Trsf Stn - Telephone              | 1,127.84   | 1,363.48     | 1,427.07     | 1,081.58     | 845.93       | 847.03     | 1,200     | 1,200     | 1,200     | 1,200     |
| PW | 2-41-04-00-00-252 | Water Trsf Stn - Pur. Bldg Repair       | 2,681.75   | 3,179.62     | 1,539.01     | 4,639.98     | 4,745.00     | 7,573.14   | 5,000     | 5,500     | 6,000     | 6,000     |
| PW | 2-41-04-00-00-263 | Water Trsf Stn - Hired Equipment        | 9,463.00   | 282.98       | 5,905.00     | 6,942.00     | 2,789.00     | 265.00     | 7,300     | 7,400     | 7,500     | 7,500     |
| PW | 2-41-04-00-00-274 | Water Trsf Stn - Insurance              | 4,154.41   | 4,427.06     | 4,301.82     | 3,804.42     | 611.90       | 3,059.49   | 4,500     | 3,740     | 3,810     | 3,890     |
| PW | 2-41-04-00-00-519 | Water Trsf Stn - Supplies               | 808.37     | 3,634.11     | 353.21       | 1,007.87     | 8.72         | 955.88     | 1,260     | 1,300     | 1,320     | 1,320     |
| PW | 2-41-04-00-00-521 | Water Trsf Stn - Fuel                   | -          | -            | -            | -            | -            | -          | -         | -         | -         | -         |
| PW | 2-41-04-00-00-548 | Water Trsf Stn - Chemicals              | 2,906.00   | 4,327.00     | 3,357.80     | 2,983.65     | 1,685.60     | 955.00     | 4,500     | 4,600     | 4,700     | 4,700     |
| PW | 2-41-04-00-00-554 | Water Trsf Stn - Bldg Repair Material   | 2,000.95   | 3,988.55     | 74.79        | 1,334.94     | 4,733.87     | 383.26     | 5,000     | 5,000     | 5,000     | 5,000     |











**TOWN OF STETTLER  
2020 BUDGET EXPENSE  
AS OF DECEMBER 10, 2019**

|    |                   |                                     | 2014       | 2015       | 2016       | 2017       | 2018       | 2019       | 2019    | 2020      | 2021      | 2022      |
|----|-------------------|-------------------------------------|------------|------------|------------|------------|------------|------------|---------|-----------|-----------|-----------|
|    | Account Number    | Description                         | Actual     | Actual     | Actual     | Actual     | Actual     | Actual     | Budget  | Estimated | Estimated | Estimated |
| PW | 2-42-00-00-00-111 | Sewer - Admin Salary                | 52,532.44  | 53,386.31  | 58,522.69  | 61,464.99  | 61,426.88  | 53,372.11  | 62,150  | 63,490    | 64,280    | 65,130    |
| PW | 2-42-00-00-00-112 | Sewer - Wages                       | 47,984.21  | 37,530.34  | 63,525.58  | 44,222.23  | 49,964.47  | 48,572.18  | 54,290  | 56,850    | 57,860    | 58,930    |
| PW | 2-42-00-00-00-119 | Sewer - GIS Wages                   | 23,819.70  | 25,363.44  | 27,064.56  | 28,062.92  | 28,356.39  | 26,528.43  | 28,550  | 29,140    | 29,500    | 29,900    |
| PW | 2-42-00-00-00-216 | Sewer - Training                    | 628.88     | 995.97     | 1,440.17   | 4,055.70   | 489.95     | 4,709.95   | 5,000   | 5,000     | 5,000     | 5,000     |
| PW | 2-42-00-00-00-221 | Sewer - Advertising                 | 221.71     | 274.67     | 131.76     | 137.80     | 135.20     | 111.80     | 800     | 500       | 500       | 500       |
| PW | 2-42-00-00-00-222 | Sewer - Telephone                   | 2,149.04   | 2,015.65   | 1,976.38   | 2,000.66   | 2,015.89   | 1,891.07   | 2,000   | 2,000     | 2,000     | 2,000     |
| PW | 2-42-00-00-00-233 | Sewer - Engineering Study           | 2,837.35   | -          | -          | 568.81     | -          | -          | 2,000   | 2,000     | 2,000     | 2,000     |
| PW | 2-42-00-00-00-238 | Sewer - Collection Agency Fees      | -          | -          | -          | -          | -          | -          | -       | -         | -         | -         |
| PW | 2-42-00-00-00-251 | Sewer - Hired Line Repair           | -          | 24,499.37  | 6,113.73   | 3,497.97   | 1,778.51   | 3,461.21   | 4,000   | 4,500     | 5,000     | 5,000     |
| PW | 2-42-00-00-00-254 | Sewer - Purchase Equipment Repair   | -          | 2,519.74   | 16,310.19  | 2,777.61   | 6,654.04   | 11,784.84  | 14,000  | 14,000    | 14,000    | 14,000    |
| PW | 2-42-00-00-00-263 | Sewer - Hired Equipment             | 5,082.70   | 4,635.00   | 2,180.00   | 2,060.00   | 5,903.25   | 22,894.85  | 5,800   | 5,800     | 6,000     | 6,000     |
| PW | 2-42-00-00-00-269 | Sewer - CN CP Crossing              | 100.00     | 100.00     | 100.00     | 100.00     | 100.00     | -          | 1,800   | 100       | 100       | 100       |
| PW | 2-42-00-00-00-272 | Sewer - Damage Claims               | 2,501.41   | 8,297.32   | 3,798.97   | 7,635.49   | 4,927.16   | 1,966.35   | 500     | 500       | 500       | 500       |
| PW | 2-42-00-00-00-274 | Sewer - Insurance                   | 2,781.09   | 2,938.00   | 2,644.83   | 2,597.90   | 2,251.80   | 4,374.36   | 2,300   | 4,540     | 4,630     | 4,720     |
| PW | 2-42-00-00-00-519 | Sewer - Fab Materials               | 5,107.51   | 20,164.93  | 7,370.57   | 6,097.37   | 20,113.51  | 9,095.53   | 20,000  | 20,000    | 20,000    | 20,000    |
| PW | 2-42-00-00-00-529 | Sewer - Equipment Repair Parts      | 339.57     | 3,758.51   | 2,528.52   | 3,930.72   | 4,079.28   | 610.92     | 8,730   | 8,730     | 8,730     | 8,730     |
| PW | 2-42-00-00-00-554 | Sewer - Building Repair Material    | 4,023.34   | 12,299.67  | 9,714.38   | 2,682.34   | 6,490.02   | 3,403.32   | 10,000  | 10,000    | 10,000    | 10,000    |
| PW | 2-42-00-00-00-562 | Sewer - Tools                       | 585.25     | 1,167.41   | 372.55     | 1,521.89   | 1,458.84   | 893.92     | 1,600   | 1,700     | 1,800     | 1,800     |
| PW | 2-42-00-00-00-581 | Sewer - Gas                         | 5,856.66   | 3,917.54   | 4,752.75   | 4,973.48   | 5,154.87   | 3,152.52   | 4,762   | 4,285     | 4,520     | 4,784     |
| PW | 2-42-00-00-00-582 | Sewer - Power                       | 14,863.85  | 16,284.37  | 14,264.79  | 15,229.21  | 16,505.03  | 14,533.39  | 13,492  | 16,081    | 15,609    | 15,965    |
| PW | 2-42-00-00-00-583 | Sewer - Water Dispenser             | 3,267.30   | 2,944.45   | 3,664.40   | 1,314.20   | 662.65     | 480.05     | 3,000   | 3,000     | 3,000     | 3,000     |
| PW | 2-42-00-00-00-920 | Sewer - Uncollectable Accounts      | -          | 1,416.54   | 1,936.80   | 1,587.15   | 1,858.65   | -          | 1,500   | 1,500     | 1,500     | 1,500     |
| PW | 2-42-00-00-01-583 | Sewer - Water                       | 10,071.50  | 17,471.24  | 16,011.76  | 17,048.99  | 15,561.01  | 16,206.34  | 10,000  | 10,000    | 10,000    | 10,000    |
| PW | 2-42-00-00-01-960 | Sewer - Hydrovac - Allocation       | 12,367.93  | 16,513.68  | 9,586.67   | 9,262.77   | 9,066.05   | 10,226.47  | 10,040  | 12,596    | 14,172    | 15,788    |
| PW |                   |                                     |            |            |            |            |            |            |         |           |           |           |
| PW |                   | Subtotal Sewer Operations           | 197,121.44 | 258,494.15 | 254,012.05 | 222,830.20 | 244,953.45 | 238,269.61 | 266,314 | 276,312   | 280,701   | 285,347   |
| PW |                   |                                     |            |            |            |            |            |            |         |           |           |           |
| PW | 2-42-00-00-05-112 | Sewer - Third Party - Wages         | -          | -          | -          | -          | -          | -          | -       | -         | -         | -         |
| PW | 2-42-00-00-05-519 | Sewer - Third Party - Fab Materials | -          | -          | -          | -          | -          | -          | -       | -         | -         | -         |
| PW |                   |                                     |            |            |            |            |            |            |         |           |           |           |
| PW |                   | Subtotal Sewer - 3rd Party          | -          | -          | -          | -          | -          | -          | -       | -         | -         | -         |
| PW |                   |                                     |            |            |            |            |            |            |         |           |           |           |
| PW | 2-42-01-00-00-112 | Sewer - Lagoon - Wages              | 6,050.56   | 19,887.21  | 28,313.71  | 51,314.01  | 50,914.16  | 46,052.15  | 59,970  | 63,060    | 64,230    | 65,480    |
| PW | 2-42-01-00-00-239 | Sewer - Lagoon - Sampling           | 3,930.30   | 5,266.59   | 4,859.60   | 3,127.00   | 5,394.60   | 4,454.85   | 7,700   | 7,800     | 7,900     | 7,900     |

**TOWN OF STETTLER  
2020 BUDGET EXPENSE  
AS OF DECEMBER 10, 2019**

|    | Account Number    | Description                                | 2014<br>Actual | 2015<br>Actual | 2016<br>Actual | 2017<br>Actual | 2018<br>Actual | 2019<br>Actual | 2019<br>Budget | 2020<br>Estimated | 2021<br>Estimated | 2022<br>Estimated |
|----|-------------------|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|-------------------|-------------------|-------------------|
| PW | 2-42-01-00-00-263 | Sewer - Lagoon - Hired Equipment           | -              | -              | 1,839.00       | -              | 12,007.00      | 20,360.00      | 13,000         | 13,000            | 13,000            | 13,000            |
| PW | 2-42-01-00-00-519 | Sewer - Lagoon - Fab Materials             | 803.62         | 902.78         | 4,846.29       | 756.36         | 1,458.67       | -              | 4,000          | 4,000             | 4,000             | 4,000             |
| PW | 2-42-01-00-00-548 | Sewer - Lagoon - Chemicals                 | 8,195.42       | 8,161.31       | 7,752.50       | 8,682.80       | 8,682.80       | 7,751.90       | 13,000         | 13,000            | 13,000            | 13,000            |
| PW | 2-42-01-00-00-554 | Sewer - Lagoon - Building Repair Materials | 2,754.61       | 858.00         | 23,916.80      | 95.25          | 3,282.44       | 2,651.65       | 7,500          | 7,500             | 7,500             | 7,500             |
| PW | 2-42-01-00-00-582 | Sewer - Lagoon - Power                     | 12,145.50      | 10,165.05      | 14,416.51      | 48,358.20      | 32,235.66      | 15,053.94      | 38,343         | 18,195            | 17,516            | 17,752            |
| PW | 2-42-01-00-00-584 | Sewer - Lagoon - Propane Heating           | 1,092.64       | 953.02         | 911.38         | 1,146.49       | 1,629.38       | 1,257.62       | 1,300          | 1,300             | 1,300             | 1,300             |
| PW |                   |  |                |                |                |                |                |                |                |                   |                   |                   |
| PW |                   | Subtotal Sewer - Lagoon                    | 34,972.65      | 46,193.96      | 86,855.79      | 113,480.11     | 115,604.71     | 97,582.11      | 144,813        | 127,855           | 128,446           | 129,932           |
| PW |                   |  |                |                |                |                |                |                |                |                   |                   |                   |
| PW | 2-42-15-00-00-112 | Sewer - Project 1 - Wages                  | -              | -              | -              | -              | -              | -              | -              | -                 | -                 | -                 |
| PW | 2-42-15-00-00-263 | Sewer - Project 1 - Hired Equipment        | 39,908.00      | 12,550.00      | 23,453.48      | 36,997.50      | 27,591.44      | 25,415.35      | 40,000         | 40,000            | 40,000            | 40,000            |
| PW | 2-42-15-00-00-532 | Sewer - Project 1 - Import Gravel          | -              | -              | -              | -              | -              | -              | -              | -                 | -                 | -                 |
| PW | 2-42-15-00-00-533 | Sewer - Project 1 - Import Pitrun          | -              | -              | -              | -              | -              | -              | -              | -                 | -                 | -                 |
| PW | 2-42-15-00-00-554 | Sewer - Project 1 - Materials              | -              | -              | -              | -              | -              | -              | -              | -                 | -                 | -                 |
| PW | 2-42-15-00-00-996 | Sewer - Project 1 - Contingency/Equipment  | -              | -              | -              | -              | -              | -              | -              | -                 | -                 | -                 |
| PW |                   |  |                |                |                |                |                |                |                |                   |                   |                   |
| PW |                   | Subtotal Sewer - Project 1                 | 39,908.00      | 12,550.00      | 23,453.48      | 36,997.50      | 27,591.44      | 25,415.35      | 40,000         | 40,000            | 40,000            | 40,000            |
| PW |                   |  |                |                |                |                |                |                |                |                   |                   |                   |
| PW | 2-42-16-00-00-112 | Sewer - Project 2 - Wages                  | -              | -              | -              | -              | -              | -              | -              | -                 | -                 | -                 |
| PW | 2-42-16-00-00-233 | Sewer - Project 2 - Study/Eng              | -              | -              | -              | -              | 15,279.56      | -              | -              | -                 | -                 | -                 |
| PW | 2-42-16-00-00-263 | Sewer - Project 2 - Hired Equipment        | -              | -              | 4,331.61       | -              | -              | -              | -              | -                 | -                 | -                 |
| PW | 2-42-16-00-00-996 | Sewer - Project 2 - Contingency/Equip.     | -              | -              | -              | -              | -              | -              | -              | -                 | -                 | -                 |
| PW |                   |  |                |                |                |                |                |                |                |                   |                   |                   |
| PW |                   | Subtotal Sewer - Project 2                 | -              | -              | 4,331.61       | -              | 15,279.56      | -              | -              | -                 | -                 | -                 |
| PW |                   |  |                |                |                |                |                |                |                |                   |                   |                   |
| PW | 2-42-05-00-15-831 | Sewer - Debenture Interest                 | 92,032.37      | 85,530.32      | 80,420.29      | 73,079.53      | 65,364.53      | 36,777.79      | 57,260         | 51,100            | 46,220            | 41,110            |
| PW | 2-42-98-00-00-960 | Sewer - Alloc - Overhead                   | 37,500.00      | 37,500.00      | 37,500.00      | 37,500.00      | 37,500.00      | 28,125.00      | 37,500         | 37,500            | 37,500            | 37,500            |
| PW | 2-42-99-91-00-764 | Sewer - Transfer to Operating Reserve      | -              | 368,814.84     | 36,220.97      | 69,937.75      | 75,193.84      | -              | -              | -                 | -                 | -                 |
| PW | 2-42-99-92-00-761 | Sewer - Cont to Op Functions               | -              | -              | -              | -              | -              | -              | -              | -                 | -                 | -                 |
| PW | 2-42-99-92-00-762 | Sewer - Contributed To Capital             | -              | 648,343.23     | -              | -              | -              | -              | -              | -                 | -                 | -                 |
| PW | 2-42-99-93-00-832 | Sewer - Debenture Principal                | 130,523.93     | 136,976.80     | 146,298.20     | 153,498.64     | 161,065.87     | 125,776.00     | 169,020        | 109,840           | 114,680           | 119,750           |
| PW |                   |  |                |                |                |                |                |                |                |                   |                   |                   |
| PW |                   | Subtotal Sewer General                     | 260,056.30     | 1,277,165.19   | 300,439.46     | 334,015.92     | 339,124.24     | 190,678.79     | 263,780        | 198,440           | 198,400           | 198,360           |

**TOWN OF STETTLER  
2020 BUDGET EXPENSE  
AS OF DECEMBER 10, 2019**

|       |                   |                                     | 2014          | 2015            | 2016          | 2017          | 2018          | 2019          | 2019       | 2020      | 2021      | 2022      |
|-------|-------------------|-------------------------------------|---------------|-----------------|---------------|---------------|---------------|---------------|------------|-----------|-----------|-----------|
|       | Account Number    | Description                         | Actual        | Actual          | Actual        | Actual        | Actual        | Actual        | Budget     | Estimated | Estimated | Estimated |
| PW    |                   |                                     |               |                 |               |               |               |               |            |           |           |           |
| PW    |                   | Total Sanitary Sewer                | \$ 532,058.39 | \$ 1,594,403.30 | \$ 669,092.39 | \$ 707,323.73 | \$ 742,553.40 | \$ 551,945.86 | \$ 714,907 | 642,607   | 647,547   | 853,639   |
| PW    |                   |                                     |               |                 |               |               |               |               |            |           |           |           |
| PW    | 2-43-00-00-00-239 | Landfill - Garbage Contract         | 139,200.80    | 140,544.60      | 143,313.64    | 148,898.64    | 152,959.56    | 130,571.00    | 160,500    | 179,250   | 184,139   | 188,334   |
| PW    |                   |                                     |               |                 |               |               |               |               |            |           |           |           |
| PW    |                   | Subtotal Garbage Contract           | 139,200.80    | 140,544.60      | 143,313.64    | 148,898.64    | 152,959.56    | 130,571.00    | 160,500    | 179,250   | 184,139   | 188,334   |
| PW    |                   |                                     |               |                 |               |               |               |               |            |           |           |           |
| PW    | 2-43-00-00-00-111 | Landfill - Admin Salary             | 8,219.91      | 8,874.06        | 9,087.01      | 9,169.63      | 9,076.16      | 8,729.63      | 9,390      | 9,590     | 9,710     | 9,840     |
| PW    | 2-43-01-00-00-112 | Landfill - Wages                    | 1,548.93      | 412.55          | 1,504.13      | 84.89         | 1,544.98      | 144.51        | 2,500      | 2,630     | 2,680     | 2,730     |
| PW    | 2-43-01-00-00-238 | Landfill - Collection Agency Fees   | -             | -               | -             | -             | -             | -             | 750        | 750       | 750       | 750       |
| PW    | 2-43-01-00-00-263 | Landfill - Hired Equipment          | 3,740.00      | 1,080.00        | 3,900.00      | 2,400.00      | 3,300.00      | 2,220.00      | 4,000      | 4,000     | 4,000     | 4,000     |
| PW    | 2-43-01-00-00-554 | Landfill - Site Maintenance         | 147,803.50    | -               | -             | -             | -             | -             | 3,000      | 3,000     | 3,000     | 3,000     |
| PW    | 2-43-01-00-00-920 | Landfill - Uncollectable Account    | -             | 435.86          | 801.68        | 488.35        | 571.89        | -             | 500        | 500       | 500       | 500       |
| PW    | 2-43-01-00-01-554 | Landfill - Project 1                | -             | -               | -             | 148,689.34    | -             | -             | -          | -         | -         | -         |
| PW    |                   |                                     |               |                 |               |               |               |               |            |           |           |           |
| PW    |                   | Subtotal Landfill                   | 161,312.34    | 10,802.47       | 15,292.82     | 160,832.21    | 14,493.03     | 11,094.14     | 20,140     | 20,470    | 20,640    | 20,820    |
| PW    |                   |                                     |               |                 |               |               |               |               |            |           |           |           |
| PW    | 2-43-02-00-00-112 | Spring Cleanup - Wages              | 9,016.67      | 10,647.89       | 10,597.22     | 8,742.76      | 9,063.49      | 11,117.11     | 12,500     | 13,140    | 13,390    | 13,640    |
| PW    | 2-43-02-00-00-221 | Spring Cleanup - Advertising        | 76.28         | 66.07           | 72.47         | 75.79         | 74.36         | 61.49         | 100        | 100       | 100       | 100       |
| PW    | 2-43-02-00-00-244 | Spring Cleanup - Landfill Fee       | 225.00        | -               | -             | -             | -             | -             | 500        | 500       | 500       | 500       |
| PW    | 2-43-02-00-00-272 | Spring Cleanup - Damage Claim       | -             | -               | -             | -             | -             | -             | -          | -         | -         | -         |
| PW    |                   |                                     |               |                 |               |               |               |               |            |           |           |           |
| PW    |                   | Subtotal Spring Cleanup             | 9,317.95      | 10,713.96       | 10,669.69     | 8,818.55      | 9,137.85      | 11,178.60     | 13,100     | 13,740    | 13,990    | 14,240    |
| PW    |                   |                                     |               |                 |               |               |               |               |            |           |           |           |
| PLS   | 2-43-03-00-00-112 | Composting - Wages                  | 3,062.08      | 8,806.56        | 11,738.26     | 6,651.76      | 6,595.79      | 10,344.08     | 8,530      | 8,970     | 9,180     | 9,400     |
| PLS   | 2-43-03-00-00-221 | Composting - Advertising            | 575.68        | 498.51          | 1,142.73      | 571.87        | 561.08        | 463.97        | 900        | 900       | 900       | 900       |
| PLS   | 2-43-03-00-00-263 | Composting - Hired Equipment        | 17,608.80     | 10,513.05       | 22,366.80     | 21,165.76     | 19,389.48     | 20,883.84     | 25,410     | 27,950    | 28,650    | 29,366    |
| PLS   | 2-43-03-00-00-529 | Composting - Equipment Repair Parts | 1,622.80      | -               | 2,377.00      | -             | 8.59          | -             | 2,000      | 2,000     | 2,000     | 2,000     |
| PLS   |                   |                                     |               |                 |               |               |               |               |            |           |           |           |
| PLS   |                   | Subtotal Composting                 | 22,869.36     | 19,818.12       | 37,624.79     | 28,389.39     | 26,554.94     | 31,691.89     | 36,840     | 39,820    | 40,730    | 41,666    |
| PLS   |                   |                                     |               |                 |               |               |               |               |            |           |           |           |
| Admin | 2-43-04-00-00-263 | Recycling - Program                 | 98,152.20     | 100,885.82      | 102,981.80    | 106,054.36    | 109,123.20    | 93,312.00     | 111,975    | 123,500   | 126,800   | 130,006   |
| Admin | 2-43-04-00-00-554 | Recycling - Materials               | 4,064.00      | -               | 3,836.00      | -             | -             | -             | -          | -         | -         | -         |











**TOWN OF STETTLER  
2020 BUDGET EXPENSE  
AS OF DECEMBER 10, 2019**

|       |                   |  | 2014      | 2015      | 2016      | 2017      | 2018      | 2019      | 2019     | 2020      | 2021      | 2022      |
|-------|-------------------|--|-----------|-----------|-----------|-----------|-----------|-----------|----------|-----------|-----------|-----------|
|       | Account Number    | Description                            | Actual    | Actual    | Actual    | Actual    | Actual    | Actual    | Budget   | Estimated | Estimated | Estimated |
| Admin | 2-64-00-00-00-111 | Ec Dev - Salary                        | 8,927.31  | 9,163.61  | 10,774.97 | 11,161.79 | 9,768.39  | 7,945.76  | 11,050   | 11,290    | 11,430    | 11,590    |
| Admin | 2-64-00-00-00-211 | Ec Dev - Travel & Subsistence          | -         | -         | -         | -         | -         | -         | -        | -         | -         | -         |
| Admin | 2-64-00-00-00-221 | Ec Dev - Advertising                   | 87.93     | -         | -         | -         | -         | -         | -        | -         | -         | -         |
| Admin | 2-64-00-00-00-239 | Ec Dev - Marketing Plan                | 21,230.76 | 7,289.24  | -         | -         | -         | -         | 20,000   | 20,000    | 20,000    | 20,000    |
| Admin | 2-64-00-00-00-252 | Ec Dev - Entrance Sign Maintenance     | -         | -         | -         | -         | -         | -         | -        | -         | -         | -         |
| Admin | 2-64-00-00-00-518 | Ec Dev - Promotion                     | -         | -         | -         | -         | 525.00    | -         | 1,000    | 1,000     | 1,000     | 1,000     |
| Admin | 2-64-00-00-00-519 | Ec Dev - Supplies                      | -         | -         | -         | 441.23    | -         | -         | 500      | 500       | 500       | 500       |
| Admin | 2-64-00-00-00-554 | Ec Dev - Tourist Booth Repair/Expense  | -         | -         | -         | -         | -         | -         | 300      | 300       | 300       | 300       |
| Admin | 2-64-00-00-01-519 | Ec Dev - Dr. Recruitment               | 7,807.94  | 67,502.19 | 22,932.43 | 426.13    | 376.11    | 22,594.00 | 22,500   | 1,500     | 1,500     | 1,500     |
| Admin | 2-64-99-91-00-764 | Ec Dev - Transfer to Operating Reserve | 31,000.00 | -         | -         | 51,388.18 | 72,726.75 | -         | -        | -         | -         | -         |
| Admin |                   | Subtotal Ec Dev Operations             | 69,053.94 | 83,955.04 | 33,707.40 | 63,417.33 | 83,396.25 | 30,539.76 | 55,350   | 34,590    | 34,730    | 34,890    |
| Admin |                   |  |           |           |           |           |           |           |          |           |           |           |
| Admin | 2-64-00-00-00-770 | Ec Dev - Chamber of Commerce Grant     | -         | -         | -         | -         | -         | -         | -        | -         | -         | -         |
| Admin | 2-64-00-00-01-770 | Ec Dev - Other Grants                  | -         | -         | -         | -         | -         | -         | -        | -         | -         | -         |
| Admin | 2-64-00-00-02-770 | Ec Dev - Promote Stettler              | 854.70    | 660.97    | 22.00     | -         | 279.25    | 508.50    | 1,000    | 1,000     | 1,000     | 1,000     |
| Admin | 2-64-00-00-03-770 | Ec Dev - Main Street Revitalization    | -         | -         | -         | -         | -         | -         | -        | -         | -         | -         |
| Admin |                   | Subtotal Grants to Organizations       | 854.70    | 660.97    | 22.00     | -         | 279.25    | 508.50    | 1,000    | 1,000     | 1,000     | 1,000     |
| Admin |                   |  |           |           |           |           |           |           |          |           |           |           |
| Admin | 2-64-99-95-00-960 | Ec Dev - Development Incentives        | -         | -         | 7,551.00  | -         | -         | -         | 10,000   | 10,000    | 10,000    | 10,000    |
| Admin |                   |  |           |           |           |           |           |           |          |           |           |           |
| Admin |                   | Subtotal Development Incentives        | -         | -         | 7,551.00  | -         | -         | -         | 10,000   | 10,000    | 10,000    | 10,000    |
| Admin |                   |  |           |           |           |           |           |           |          |           |           |           |
| Admin | 2-64-01-00-00-239 | Ec Dev - Home Page Development         | 3,540.00  | 4,035.00  | 4,035.00  | 4,035.00  | 4,035.00  | 3,698.75  | 4,100    | 4,100     | 4,100     | 4,100     |
| Admin | 2-64-01-00-00-273 | Ec Dev - Internet Fees                 | 1,259.45  | 2,010.08  | 2,923.18  | 1,934.50  | 1,719.00  | 1,639.10  | 3,000    | 3,000     | 3,000     | 3,000     |
| Admin |                   |  |           |           |           |           |           |           |          |           |           |           |
| Admin |                   | Subtotal Home Page & Business Survey   | 4,799.45  | 6,045.08  | 6,958.18  | 5,969.50  | 5,754.00  | 5,337.85  | \$ 7,100 | 7,100     | 7,100     | 7,100     |
| Admin |                   |  |           |           |           |           |           |           |          |           |           |           |
| BOT   | 2-64-02-00-00-111 | BOT - Admin - Salary                   | 60,635.45 | 66,418.40 | 71,015.54 | 72,671.71 | 73,789.72 | 72,072.94 | 88,750   | 94,320    | 99,420    | 104,600   |
| BOT   | 2-64-02-00-00-112 | BOT - Admin - Wages                    | 48,150.94 | 40,968.25 | 44,085.41 | 51,316.25 | 48,460.52 | 40,128.80 | 54,090   | 55,600    | 61,770    | 66,340    |
| BOT   | 2-64-02-00-00-211 | BOT - Admin - Travel & Subs.           | 3,723.29  | 2,503.49  | 4,888.79  | 3,497.93  | 4,029.75  | 4,056.43  | 4,000    | 4,000     | 4,000     | 4,000     |
| BOT   | 2-64-02-00-00-214 | BOT - Admin - Group Memberships        | 7,907.95  | 6,887.48  | 4,193.96  | 7,283.95  | 7,597.43  | 7,944.50  | 8,400    | 8,400     | 8,700     | 8,950     |

**TOWN OF STETTLER  
2020 BUDGET EXPENSE  
AS OF DECEMBER 10, 2019**

|     |                   |                                    | 2014       | 2015       | 2016       | 2017       | 2018       | 2019       | 2019    | 2020      | 2021      | 2022      |
|-----|-------------------|------------------------------------|------------|------------|------------|------------|------------|------------|---------|-----------|-----------|-----------|
|     | Account Number    | Description                        | Actual     | Actual     | Actual     | Actual     | Actual     | Actual     | Budget  | Estimated | Estimated | Estimated |
| BOT | 2-64-02-00-00-216 | BOT - Admin - Training/Workshops   | 385.00     | 3,531.50   | 1,871.57   | 2,577.82   | 1,686.04   | 6,418.28   | 4,400   | 4,400     | 3,000     | 3,000     |
| BOT |                   |                                    |            |            |            |            |            |            |         |           |           |           |
| BOT |                   | Subtotal Market Corp - Admin       | 120,802.63 | 120,309.12 | 126,055.27 | 137,347.66 | 135,563.46 | 130,620.95 | 159,640 | 166,720   | 176,890   | 186,890   |
| BOT |                   |                                    |            |            |            |            |            |            |         |           |           |           |
| BOT | 2-64-02-00-01-112 | BOT - Office - Wages               | 14,900.06  | 24,913.76  | 29,295.83  | 34,279.29  | 35,027.74  | 47,488.10  | 51,980  | 59,300    | 63,270    | 64,140    |
| BOT | 2-64-02-00-01-222 | BOT - Office - Telephone           | 5,648.51   | 5,106.04   | 5,119.48   | 4,748.44   | 4,951.10   | 4,430.45   | 4,650   | 9,000     | 4,950     | 5,200     |
| BOT | 2-64-02-00-01-223 | BOT - Office - Postage             | 1,577.49   | 1,938.00   | 1,601.49   | 173.85     | 2,449.54   | 642.39     | 1,500   | 1,500     | 1,500     | 1,500     |
| BOT | 2-64-02-00-01-225 | BOT - Office - Subscriptions       | 333.00     | 167.01     | 641.99     | 209.31     | 65.00      | 457.89     | 300     | 350       | 370       | 400       |
| BOT | 2-64-02-00-01-237 | BOT - Office - Janitor             | 2,484.68   | 2,794.57   | 3,204.36   | 2,444.80   | 3,180.48   | 3,670.77   | 2,750   | 3,900     | 2,800     | 2,940     |
| BOT | 2-64-02-00-01-252 | BOT - Office - Pur Bldg Repair     | 21,638.43  | 4,923.52   | 4,547.74   | 2,850.90   | 2,355.46   | 3,762.25   | 3,000   | 3,000     | 3,000     | 3,000     |
| BOT | 2-64-02-00-01-274 | BOT - Office - Insurance           | 1,800.40   | 5,193.83   | 1,315.79   | 1,309.07   | 1,149.10   | 1,924.65   | 1,170   | 1,960     | 2,020     | 2,080     |
| BOT | 2-64-02-00-01-511 | BOT - Office - Supplies            | 3,793.67   | 4,483.37   | 4,564.67   | 4,588.78   | 5,065.15   | 5,453.89   | 3,500   | 3,800     | 3,900     | 4,000     |
| BOT | 2-64-02-00-01-529 | BOT - Office - Computer            | 802.09     | 1,190.04   | 3,510.51   | 2,653.24   | 858.00     | 174.97     | 2,750   | 3,000     | 3,000     | 3,000     |
| BOT | 2-64-02-00-01-561 | BOT - Office - Small Equip.        | 1,657.47   | 3,708.10   | 1,283.23   | 2,031.87   | 2,853.65   | 6,043.36   | 5,000   | 9,000     | 3,000     | 3,000     |
| BOT | 2-64-02-00-01-581 | BOT - Office - Gas                 | 1,122.59   | 992.00     | 1,170.06   | 1,230.81   | 1,288.43   | 973.19     | 1,232   | 1,264     | 1,324     | 1,390     |
| BOT | 2-64-02-00-01-582 | BOT - Office - Power               | 2,081.83   | 2,302.83   | 2,429.01   | 2,693.66   | 2,036.78   | 1,845.05   | 2,075   | 1,971     | 1,953     | 2,006     |
| BOT | 2-64-02-00-01-583 | BOT - Office - Water               | 436.63     | 439.73     | 512.17     | 508.12     | 504.18     | 355.26     | 620     | 640       | 660       | 680       |
| BOT | 2-64-02-00-02-252 | BOT - Office - Signage             | 597.17     | 180.00     | 196.49     | 78.00      | -          | -          | 1,500   | 1,500     | 1,500     | 1,500     |
| BOT | 2-64-02-00-02-511 | BOT - Office - Photocopying        | 46.12      | -          | 59.41      | -          | -          | -          | -       | -         | -         | -         |
| BOT | 2-64-02-00-03-511 | BOT - Office - Printing            | 5,046.56   | 691.00     | 697.36     | 266.00     | -          | -          | 800     | -         | -         | -         |
| BOT | 2-64-02-00-01-239 | BOT - Office - Website             | 1,000.00   | 102.95     | 1,958.25   | 6,289.78   | 1,179.99   | 563.59     | 1,300   | 1,300     | 5,000     | 1,300     |
| BOT |                   |                                    |            |            |            |            |            |            |         |           |           |           |
| BOT |                   | Subtotal BOT - Office              | 64,966.70  | 59,126.75  | 62,107.84  | 66,355.92  | 62,964.60  | 77,785.81  | 84,127  | 101,485   | 98,247    | 96,136    |
| BOT |                   |                                    |            |            |            |            |            |            |         |           |           |           |
| BOT | 2-64-02-01-00-211 | BOT - Promo - Float Travel/Subs    | 3,963.40   | 3,259.02   | 4,796.53   | 5,992.50   | 4,336.45   | 3,283.16   | 5,000   | 6,500     | 6,750     | 7,000     |
| BOT | 2-64-02-01-00-221 | BOT - Promo - Brochures/Map        | 4,828.05   | 6,185.82   | 7,480.55   | 5,651.02   | -          | 8,619.00   | 9,000   | 2,500     | 9,650     | -         |
| BOT | 2-64-02-01-00-254 | BOT - Promo - Float Rep/Maint      | 10,443.00  | 24,761.51  | -          | 158.48     | 246.77     | 1,307.71   | 1,000   | 1,500     | 1,500     | 1,000     |
| BOT | 2-64-02-01-00-518 | BOT - Promo - Souvenirs            | 1,103.53   | -          | 2,140.55   | 379.00     | 420.00     | 400.92     | 750     | 500       | 500       | 500       |
| BOT |                   |                                    |            |            |            |            |            |            |         |           |           |           |
| BOT |                   | Subtotal BOT - Promo               | 20,337.98  | 34,206.35  | 14,417.63  | 12,181.00  | 5,003.22   | 13,610.79  | 15,750  | 11,000    | 18,400    | 8,500     |
| BOT |                   |                                    |            |            |            |            |            |            |         |           |           |           |
| BOT | 2-64-02-02-00-216 | BOT - Tourism - Training/Workshops | 285.00     | 2,715.13   | 2,882.98   | 9,084.79   | 2,970.04   | 6,019.84   | 3,000   | 4,000     | 4,000     | 4,000     |
| BOT | 2-64-02-02-00-221 | BOT - Tourism - Advertising        | 8,941.29   | 11,157.37  | 5,994.14   | 5,461.26   | 7,839.76   | 11,271.93  | 11,000  | 12,000    | 12,360    | 12,750    |

**TOWN OF STETTLER  
2020 BUDGET EXPENSE  
AS OF DECEMBER 10, 2019**

|     |                   |  | 2014       | 2015       | 2016       | 2017       | 2018       | 2019       | 2019    | 2020      | 2021      | 2022      |
|-----|-------------------|--|------------|------------|------------|------------|------------|------------|---------|-----------|-----------|-----------|
|     | Account Number    | Description                              | Actual     | Actual     | Actual     | Actual     | Actual     | Actual     | Budget  | Estimated | Estimated | Estimated |
| BOT | 2-64-02-02-00-233 | BOT - Tourism - Summer Wages             | 5,956.73   | 5,482.91   | 10,404.36  | 8,461.41   | 8,601.61   | 5,514.41   | 5,000   | 5,000     | 5,000     | 5,000     |
| BOT | 2-64-02-02-00-519 | BOT - Tourism - Materials/Flowers        | 404.95     | 67.98      | 75.90      | 872.32     | 169.99     | 100.29     | 500     | 400       | 400       | 400       |
| BOT |                   |  |            |            |            |            |            |            |         |           |           |           |
| BOT |                   | Subtotal BOT - Tourism                   | 15,587.97  | 19,423.39  | 19,357.38  | 23,879.78  | 19,581.40  | 22,906.47  | 19,500  | 21,400    | 21,760    | 22,150    |
| BOT |                   |  |            |            |            |            |            |            |         |           |           |           |
| BOT | 2-64-02-03-00-112 | BOT - Project - Salary                   | -          | -          | -          | -          | -          | -          | -       | -         | -         | -         |
| BOT | 2-64-02-03-00-116 | BOT - Project - STEP                     | -          | -          | -          | -          | -          | -          | -       | 10,940    | 11,070    | 11,210    |
| BOT | 2-64-02-03-01-519 | BOT - Project - Women's Conference       | -          | -          | -          | 5,492.88   | 2,777.52   | 3,359.95   | 2,500   | 500       | 500       | 500       |
| BOT | 2-64-02-03-02-519 | BOT - Project - Nite before Xmas         | -          | -          | 996.00     | 1,872.00   | 1,726.20   | -          | 3,500   | -         | -         | -         |
| BOT | 2-64-02-03-03-519 | BOT - Project - Shop Local               | -          | -          | -          | -          | 1,772.41   | 2,525.72   | 3,000   | 3,000     | 3,000     | 3,000     |
| BOT | 2-64-02-03-04-519 | BOT - Project - Shop Stettler            | 5,234.75   | 2,784.41   | 9,149.75   | 7,151.85   | 6,486.24   | 4,062.55   | 7,000   | 14,500    | 14,750    | 15,000    |
| BOT | 2-64-02-03-05-519 | BOT - Project - Santa Days               | -          | 752.95     | -          | 500.00     | 1,265.40   | -          | 1,250   | -         | -         | -         |
| BOT | 2-64-02-03-06-519 | BOT - Project - Business Wall            | 100.00     | 240.00     | -          | 80.82      | -          | 125.00     | 150     | 150       | 150       | 150       |
| BOT | 2-64-02-03-07-519 | BOT - Project - General Meeting          | 577.38     | 201.11     | 174.74     | 636.33     | 321.97     | 407.50     | 750     | 500       | 500       | 500       |
| BOT | 2-64-02-03-08-519 | BOT - Project - Trade Show               | 37,213.24  | 35,193.23  | 41,612.04  | 45,133.48  | 42,882.62  | 46,237.99  | 45,000  | 52,000    | 47,750    | 49,000    |
| BOT | 2-64-02-03-09-519 | BOT - Project - Seminars/Workshops       | 2,139.69   | 1,907.41   | 7,347.31   | 5,909.68   | 3,801.78   | 3,649.64   | 4,000   | 3,000     | 3,000     | 3,000     |
| BOT | 2-64-02-03-10-519 | BOT - Project - Luncheons                | 1,788.31   | 1,474.24   | 3,073.85   | 1,991.16   | 1,351.37   | 642.95     | 2,500   | 2,000     | 2,000     | 2,000     |
| BOT | 2-64-02-03-11-519 | BOT - Project - Business Visits          | 5.00       | 254.73     | 224.25     | 383.14     | 177.79     | 332.32     | 500     | 500       | 500       | 500       |
| BOT | 2-64-02-03-12-519 | BOT - Project - Dr. Recruitment          | 10,017.23  | 191,071.99 | 6,353.43   | 2,867.28   | -          | 45,467.75  | -       | 3,000     | 3,000     | 3,000     |
| BOT | 2-64-02-03-13-519 | BOT - Project - Awards Banquet           | 12,102.49  | 15,453.17  | 12,051.87  | 10,900.37  | 14,336.88  | 11,321.64  | 13,750  | 14,165    | 14,590    | 15,000    |
| BOT | 2-64-02-03-15-519 | BOT - Project - Community Event          | 5,300.55   | 2,949.53   | 613.53     | 19,753.81  | 2,267.29   | 3,423.43   | 5,000   | 4,000     | 4,000     | 4,000     |
| BOT | 2-64-02-03-16-519 | BOT - Project - Employer Conference      | -          | 159.00     | 2,299.00   | -          | -          | -          | -       | -         | -         | -         |
| BOT | 2-64-02-03-19-519 | BOT - Project - Dignitary Luncheon       | -          | -          | -          | 164.87     | 1,122.50   | 1,115.17   | 800     | 1,200     | 1,300     | 1,400     |
| BOT | 2-64-02-03-20-519 | BOT - Project - Destination Stettler     | -          | 3,660.00   | 4,235.97   | 592.01     | 2,331.12   | 7,871.82   | 2,000   | 2,000     | 2,000     | 2,000     |
| BOT | 2-64-02-03-24-519 | BOT - Project - Open Farm Days           | -          | -          | -          | -          | 5,322.29   | 7,447.30   | 7,500   | 15,000    | 15,450    | 16,000    |
| BOT | 2-64-02-03-26-519 | BOT - Project - Pheasant Festival        | 45,501.27  | 55,945.74  | 68,510.86  | 62,155.52  | 76,931.76  | 68,608.67  | 65,000  | 85,000    | 87,550    | 90,200    |
| BOT | 2-64-02-03-27-519 | BOT - Project - SWS                      | 11,147.97  | 1,898.52   | 678.99     | 35.98      | 373.15     | -          | -       | -         | -         | -         |
| BOT |                   |  |            |            |            |            |            |            |         |           |           |           |
| BOT |                   | Subtotal BOT - Project                   | 131,127.88 | 313,946.03 | 157,321.59 | 165,621.18 | 165,248.29 | 206,599.40 | 164,200 | 211,455   | 211,110   | 216,460   |
| BOT |                   |  |            |            |            |            |            |            |         |           |           |           |
| BOT | 2-64-02-04-00-112 | BOT - Community Dev - Wages              | -          | -          | -          | -          | -          | -          | 12,000  | -         | -         | -         |
| BOT | 2-64-02-04-00-221 | BOT - Community Dev - Advertising        | -          | -          | -          | -          | 300.00     | -          | 12,000  | 12,000    | 12,000    | 12,000    |
| BOT | 2-64-02-04-00-233 | BOT - Community Dev - Strategic Planning | 6,000.00   | -          | -          | -          | -          | -          | 7,500   | 7,500     | 7,500     | 7,500     |
| BOT | 2-64-02-04-00-239 | BOT - Community Dev - Conferences        | 1,242.00   | -          | -          | -          | -          | -          | 3,500   | 3,500     | 3,500     | 3,500     |





**TOWN OF STETTLER  
2020 BUDGET EXPENSE  
AS OF DECEMBER 10, 2019**

|       |                   |  | 2014                | 2015                | 2016                | 2017                | 2018                | 2019                | 2019             | 2020          | 2021          | 2022          |
|-------|-------------------|--|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|------------------|---------------|---------------|---------------|
|       | Account Number    | Description                              | Actual              | Actual              | Actual              | Actual              | Actual              | Actual              | Budget           | Estimated     | Estimated     | Estimated     |
| Admin | 2-69-02-00-00-252 | Drop In Centre - Project 1 (Capital)     | -                   | -                   | -                   | -                   | -                   | -                   | -                | -             | -             | -             |
| Admin | 2-69-02-00-00-581 | Drop In Centre - Utilities               | 2,534.09            | 2,830.01            | 1,194.11            | -                   | -                   | -                   | -                | -             | -             | -             |
| Admin | 2-69-03-00-00-252 | Bus Garage - Project 1 (Capital)         | -                   | -                   | -                   | -                   | -                   | 15,902.88           | 15,000           | -             | -             | -             |
| Admin | 2-69-03-00-00-581 | Bus Garage - Utilities 2/3               | 2,500.73            | 2,121.52            | 2,263.02            | 2,285.46            | 2,503.77            | 2,276.87            | 2,700            | 2,700         | 2,700         | 2,700         |
| Admin | 2-69-01-00-00-519 | Land Rental - Misc Materials             | -                   | 486.93              | -                   | -                   | -                   | -                   | -                | -             | -             | -             |
| Admin | 2-69-01-00-00-731 | Land Rental - Taxes                      | 374.76              | 273.38              | 279.03              | 279.54              | 283.68              | 293.06              | 500              | 500           | 500           | 500           |
| Admin | 2-69-99-91-00-764 | Rental - Transfer to Operating Reserve   | 2,200.00            | 2,200.00            | 2,200.00            | 14,700.00           | 2,200.00            | -                   | 2,200            | 2,200         | 2,200         | 2,200         |
| Admin |                   | Subtotal Other Rental                    | 12,516.51           | 9,770.98            | 7,504.42            | 18,471.76           | 6,322.69            | 20,263.30           | 22,910           | 8,040         | 8,120         | 8,200         |
| Admin |                   |  |                     |                     |                     |                     |                     |                     |                  |               |               |               |
|       |                   | <b>Total Building &amp; Land Rentals</b> | <b>\$ 18,008.55</b> | <b>\$ 23,539.43</b> | <b>\$ 31,766.48</b> | <b>\$ 36,776.23</b> | <b>\$ 25,498.91</b> | <b>\$ 43,100.06</b> | <b>\$ 57,460</b> | <b>43,900</b> | <b>41,220</b> | <b>44,520</b> |
| PLS   |                   | <b><u>Parks &amp; Leisure</u></b>        |                     |                     |                     |                     |                     |                     |                  |               |               |               |
| PLS   |                   |  |                     |                     |                     |                     |                     |                     |                  |               |               |               |
| PLS   | 2-71-01-00-00-111 | P & L - General - Salary                 | 45,574.42           | 47,531.53           | 49,028.49           | 52,491.13           | 49,855.25           | 45,201.62           | 54,370           | 57,920        | 60,580        | 62,750        |
| PLS   | 2-71-01-00-00-113 | P & L - General - Partime Wages          | 20,511.88           | 19,745.38           | 21,222.24           | 19,933.49           | 21,876.51           | 18,959.27           | 12,200           | 11,800        | 12,060        | 12,350        |
| PLS   | 2-71-01-00-00-117 | P & L - General - SCP Wages              | -                   | -                   | -                   | -                   | -                   | -                   | -                | -             | -             | -             |
| PLS   | 2-71-01-00-00-211 | P & L - General - Travel & Subsistence   | 1,641.97            | 2,304.00            | 3,769.64            | 2,016.20            | 2,672.80            | 3,267.91            | 2,300            | 2,400         | 2,400         | 2,400         |
| PLS   | 2-71-01-00-00-214 | P & L - General - Memberships            | 687.95              | 245.60              | 367.00              | 360.00              | 720.00              | 225.00              | 770              | 770           | 770           | 770           |
| PLS   | 2-71-01-00-00-216 | P & L - General - Training               | 1,090.00            | 1,889.17            | 2,108.08            | 1,711.63            | 3,224.80            | 1,104.68            | 3,400            | 3,500         | 3,700         | 3,700         |
| PLS   | 2-71-01-00-00-219 | P & L - General - Board Meetings         | -                   | -                   | 265.72              | -                   | -                   | -                   | 500              | -             | -             | -             |
| PLS   | 2-71-01-00-00-221 | P & L - General - Advertising            | 2,828.97            | 2,744.09            | 3,272.38            | 3,456.02            | 3,961.48            | 1,708.34            | 3,150            | 3,200         | 3,300         | 3,300         |
| PLS   | 2-71-01-00-00-222 | P & L - General - Telephone              | 7,003.08            | 6,173.66            | 6,572.89            | 5,190.37            | 4,357.11            | 4,269.43            | 7,500            | 6,585         | 6,585         | 6,585         |
| PLS   | 2-71-01-00-00-238 | P & L - General - Collection Agency      | -                   | -                   | -                   | -                   | 66.85               | -                   | 100              | 100           | 100           | 100           |
| PLS   | 2-71-01-00-00-239 | P & L - General - Software Maintenance   | 3,743.02            | 3,835.37            | 3,850.99            | 3,996.75            | 2,190.52            | 13,039.89           | 11,000           | 14,000        | 14,500        | 15,000        |
| PLS   | 2-71-01-00-00-269 | P & L - General - Photocopier            | 5,337.27            | 6,076.68            | 6,695.00            | 7,501.48            | 6,978.69            | 3,850.54            | 6,200            | 7,000         | 7,000         | 7,000         |
| PLS   | 2-71-01-00-00-274 | P & L - General - Insurance              | 3,909.83            | 4,256.15            | 3,721.00            | 3,684.96            | 4,174.18            | 3,072.83            | 4,260            | 3,130         | 3,190         | 3,250         |
| PLS   | 2-71-01-00-00-511 | P & L - General - Office Supplies        | 6,091.47            | 5,646.79            | 5,827.59            | 3,265.74            | 6,224.50            | 3,286.92            | 6,700            | 6,500         | 6,500         | 6,500         |
| PLS   | 2-71-01-00-00-519 | P & L - General - Household              | -                   | -                   | -                   | 460.86              | 61.33               | 30.64               | 500              | 500           | 500           | 500           |
| PLS   | 2-71-01-00-00-529 | P & L - General - Truck Repairs/Gas      | 4,400.80            | 3,062.92            | 2,623.93            | 4,091.23            | 4,296.80            | 2,286.33            | 4,500            | 4,500         | 4,500         | 4,500         |
| PLS   | 2-71-01-00-00-811 | P & L - General - Bank Charge            | 4,343.85            | 3,818.94            | 5,018.04            | 4,669.79            | 5,725.50            | 5,362.00            | 5,200            | 5,300         | 5,300         | 5,300         |
| PLS   | 2-71-01-00-00-920 | P & L - General - Uncollectible Account  | -                   | -                   | -                   | -                   | -                   | -                   | -                | -             | -             | -             |
| PLS   | 2-71-01-00-00-960 | P & L - General - Overhead Allocation    | (19,457.66)         | (19,901.74)         | (22,571.38)         | (19,317.24)         | (21,752.38)         | (11,570.22)         | (15,930)         | (15,930)      | (15,930)      | (15,930)      |
| PLS   | 2-71-01-00-00-991 | P & L - General - Cash Over/Short        | -                   | -                   | 50.59               | (4.09)              | 33.61               | 27.12               | 50               | 50            | 50            | 50            |



**TOWN OF STETTLER  
2020 BUDGET EXPENSE  
AS OF DECEMBER 10, 2019**

|     | Account Number    | Description                         | 2014<br>Actual | 2015<br>Actual | 2016<br>Actual | 2017<br>Actual | 2018<br>Actual | 2019<br>Actual | 2019<br>Budget | 2020<br>Estimated | 2021<br>Estimated | 2022<br>Estimated |
|-----|-------------------|-------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|-------------------|-------------------|-------------------|
| PLS | 2-71-01-00-01-216 | P & L - General - Clinics & Courses | -              | -              | -              | 99.00          | -              | -              | 600            | 100               | 100               | 100               |
| PLS | 2-71-01-00-01-519 | P & L - General - Uniforms          | -              | -              | -              | -              | -              | 101.95         | 300            | 300               | 800               | 500               |



**TOWN OF STETTLER  
2020 BUDGET EXPENSE  
AS OF DECEMBER 10, 2019**

|     |                   |                                    | 2014   | 2015     | 2016   | 2017   | 2018   | 2019   | 2019   | 2020      | 2021      | 2022      |
|-----|-------------------|------------------------------------|--------|----------|--------|--------|--------|--------|--------|-----------|-----------|-----------|
|     | Account Number    | Description                        | Actual | Actual   | Actual | Actual | Actual | Actual | Budget | Estimated | Estimated | Estimated |
| PLS | 2-72-97-00-00-518 | Other Program - Awards & Functions | 250.00 | 1,122.00 | -      | -      | -      | -      | 250    | 100       | 100       | 100       |

**TOWN OF STETTLER  
2020 BUDGET EXPENSE  
AS OF DECEMBER 10, 2019**

|     |                   |   | 2014         | 2015         | 2016         | 2017         | 2018         | 2019         | 2019      | 2020      | 2021      | 2022      |
|-----|-------------------|---|--------------|--------------|--------------|--------------|--------------|--------------|-----------|-----------|-----------|-----------|
|     | Account Number    | Description                                   | Actual       | Actual       | Actual       | Actual       | Actual       | Actual       | Budget    | Estimated | Estimated | Estimated |
| PLS | 2-72-97-00-00-519 | Other Program - Program Supplies              | 461.58       | 220.47       | 88.94        | 25.00        | 207.19       | 111.52       | 500       | 500       | 500       | 500       |
| PLS | 2-72-97-00-01-519 | Other Program - Playground Program            | 40,000.00    | 40,000.00    | 40,000.00    | 40,000.00    | 40,000.00    | 50,000.00    | 50,000    | 50,000    | 50,000    | 50,000    |
| PLS | 2-72-97-00-02-519 | Other Program - Go Girl                       | -            | -            | -            | -            | -            | -            | -         | -         | -         | -         |
| PLS | 2-72-97-00-03-519 | Other Program - Child Mind                    | -            | -            | -            | -            | -            | -            | -         | -         | -         | -         |
| PLS |                   |   |              |              |              |              |              |              |           |           |           |           |
| PLS |                   | Subtotal Other Program                        | \$ 52,251.67 | \$ 53,446.36 | \$ 56,001.85 | \$ 52,255.79 | \$ 51,530.85 | \$ 61,644.43 | \$ 60,320 | 60,250    | 60,740    | 61,150    |
| PLS |                   |   |              |              |              |              |              |              |           |           |           |           |
| PLS |                   | Total Parks & Leisure Programs                | \$ 71,179.36 | \$ 75,082.05 | \$ 77,085.84 | \$ 71,265.22 | \$ 72,940.29 | \$ 75,438.85 | \$ 80,480 | 80,280    | 81,160    | 81,820    |
| PLS |                   |   |              |              |              |              |              |              |           |           |           |           |
| PLS | 2-72-98-00-00-111 | Other Events - Salary                         | 23,460.41    | 24,664.71    | 25,680.96    | 27,313.09    | 25,304.83    | 27,227.37    | 32,640    | 34,560    | 36,180    | 37,530    |
| PLS | 2-72-98-00-00-113 | Other Events - Part-time Wages                | -            | 575.00       | -            | -            | -            | -            | -         | -         | -         | -         |
| PLS | 2-72-98-00-00-158 | Other Events - Honoraria - Coaches/Volunteers | 44.75        | -            | 450.00       | 395.00       | -            | -            | 100       | 100       | 100       | 100       |
| PLS | 2-72-98-00-00-221 | Other Events - Advertising                    | 800.61       | 765.45       | 515.59       | 407.25       | 538.69       | 690.00       | 600       | 600       | 700       | 700       |
| PLS | 2-72-98-00-00-227 | Other Events - Marketing                      | -            | -            | -            | -            | -            | -            | -         | -         | -         | -         |
| PLS | 2-72-98-00-00-265 | Other Events - Park Events                    | 4,929.00     | 5,249.10     | 4,850.00     | 5,709.88     | 8,235.00     | 6,810.00     | 6,100     | 6,100     | 6,500     | 7,000     |
| PLS | 2-72-98-00-00-518 | Other Events - Awards & Functions             | 50.00        | 100.00       | -            | -            | -            | -            | 100       | 100       | 100       | 100       |
| PLS | 2-72-98-00-00-519 | Other Events - Program Supply/Requisition     | 232.13       | 159.81       | 70.51        | 36.24        | 118.42       | 25.00        | 340       | 250       | 250       | 250       |
| PLS | 2-72-98-00-01-265 | Other Events - Canada Day                     | 7,273.34     | 6,791.00     | 11,680.00    | 12,909.50    | 12,590.00    | 11,751.44    | 12,500    | 13,500    | 13,500    | 14,000    |
| PLS | 2-72-98-00-02-265 | Other Events - Snofest                        | 616.06       | 1,963.55     | 2,952.43     | 1,309.94     | 1,743.16     | 1,284.65     | 2,000     | 2,000     | 2,000     | 2,000     |
| PLS | 2-72-98-00-03-265 | Other Events - Tar Trek                       | -            | -            | -            | -            | -            | -            | -         | -         | -         | -         |
| PLS |                   |   |              |              |              |              |              |              |           |           |           |           |
| PLS |                   | Total Other Events                            | \$ 37,406.30 | \$ 40,268.62 | \$ 46,199.49 | \$ 48,080.90 | \$ 48,530.10 | \$ 47,788.46 | \$ 54,380 | 57,210    | 59,330    | 61,680    |
| PLS |                   |   |              |              |              |              |              |              |           |           |           |           |
| PLS | 2-73-11-01-00-111 | Rec Centre - Alloc - Salary                   | 30,237.71    | 31,307.15    | 32,486.25    | 34,969.65    | 32,651.16    | 34,408.75    | 49,430    | 49,930    | 51,830    | 53,430    |
| PLS | 2-73-11-01-00-960 | Rec Centre - Alloc - Overhead                 | 2,993.55     | 2,921.53     | 3,274.20     | 2,978.47     | 2,977.43     | 1,658.57     | 2,040     | 2,040     | 2,040     | 2,040     |
| PLS |                   |   |              |              |              |              |              |              |           |           |           |           |
| PLS |                   | Subtotal Rec Centre - Allocation              | \$ 33,231.26 | \$ 34,228.68 | \$ 35,760.45 | \$ 37,948.12 | \$ 35,628.59 | \$ 36,067.32 | \$ 51,470 | 51,970    | 53,870    | 55,470    |
| PLS |                   |   |              |              |              |              |              |              |           |           |           |           |
| PLS | 2-73-11-02-00-112 | Rec Centre - Wages                            | 318,344.01   | 332,460.98   | 407,024.89   | 373,018.87   | 448,061.50   | 331,354.37   | 422,740   | 420,530   | 427,190   | 434,790   |
| PLS | 2-73-11-02-00-116 | Rec Centre - Step - Wages                     | 2,346.41     | 1,853.91     | 2,801.89     | 9,506.06     | 2,837.33     | 1,545.20     | 5,880     | 6,010     | 6,140     | 6,280     |
| PLS | 2-73-11-02-00-211 | Rec Centre - Travel & Subsistence             | 477.65       | 331.36       | 1,000.00     | 345.81       | 1,459.32     | 1,397.01     | 1,500     | 1,500     | 1,500     | 1,500     |
| PLS | 2-73-11-02-00-216 | Rec Centre - Training                         | 353.06       | 2,018.41     | 3,020.38     | 5,186.95     | 2,319.12     | 2,172.43     | 4,100     | 3,500     | 3,500     | 3,500     |
| PLS | 2-73-11-02-00-222 | Rec Centre - Telephone                        | 2,903.09     | 3,007.20     | 2,835.57     | 2,772.43     | 2,674.53     | 5,289.15     | 6,640     | 6,640     | 6,640     | 6,640     |



**TOWN OF STETTLER  
2020 BUDGET EXPENSE  
AS OF DECEMBER 10, 2019**

|     | Account Number    | Description                         | 2014<br>Actual | 2015<br>Actual | 2016<br>Actual | 2017<br>Actual | 2018<br>Actual | 2019<br>Actual | 2019<br>Budget | 2020<br>Estimated | 2021<br>Estimated | 2022<br>Estimated |
|-----|-------------------|-------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|-------------------|-------------------|-------------------|
| PLS |                   | Total Recreation Centre             | \$ 749,458.27  | \$ 749,270.42  | \$ 797,868.54  | \$ 818,405.49  | \$ 855,278.93  | \$ 675,358.93  | \$ 895,845     | 864,780           | 872,926           | 888,875           |
| PLS |                   |                                     |                |                |                |                |                |                |                |                   |                   |                   |
| PLS | 2-73-12-05-00-111 | Fitness Area - Salary               | 39,226.11      | 71,169.81      | 63,154.73      | 71,189.95      | 66,865.88      | 66,059.68      | 78,250         | 82,910            | 86,480            | 87,930            |
| PLS | 2-73-12-05-00-112 | Fitness Area - Part-time Wages      | 43,392.68      | 9,824.38       | 11,979.56      | 15,012.48      | 11,230.94      | 9,795.30       | 7,630          | 7,370             | 7,530             | 7,720             |
| PLS | 2-73-12-05-00-114 | Fitness Area - Instructor           | 8,240.00       | 2,935.00       | 630.00         | 1,620.00       | 1,790.00       | 760.00         | 4,810          | 4,800             | 4,810             | 4,820             |
| PLS | 2-73-12-05-00-211 | Fitness Area - Travel & Subsistence | 37.69          | 662.04         | 1,109.36       | 448.57         | 563.82         | 428.34         | 1,100          | 1,100             | 1,100             | 1,100             |
| PLS | 2-73-12-05-00-215 | Fitness Area - Special Events       | 518.30         | 722.17         | 1,261.16       | 1,062.90       | 973.25         | 1,110.53       | 1,200          | 1,200             | 1,200             | 1,200             |
| PLS | 2-73-12-05-00-216 | Fitness Area - Training             | 1,745.00       | 1,113.22       | 1,255.48       | 992.61         | 906.46         | 289.00         | 1,740          | 1,200             | 1,200             | 1,200             |
| PLS | 2-73-12-05-00-221 | Fitness Area - Advertising          | 1,585.62       | 1,689.19       | 1,497.54       | 2,253.02       | 1,811.08       | 1,162.72       | 1,740          | 1,740             | 1,740             | 1,740             |
| PLS | 2-73-12-05-00-222 | Fitness Area - Telephone            | 715.85         | 778.73         | 822.30         | 588.88         | 601.57         | 633.40         | 830            | 830               | 830               | 830               |
| PLS | 2-73-12-05-00-225 | Fitness Area - Cable TV             | 824.45         | 1,000.35       | 935.40         | 1,095.35       | 1,076.40       | 1,111.74       | 1,400          | 1,000             | 1,000             | 1,000             |
| PLS | 2-73-12-05-00-274 | Fitness Area - Insurance            | 1,172.95       | 1,251.34       | 1,116.30       | 1,105.49       | 1,252.25       | 921.85         | 1,280          | 940               | 960               | 980               |
| PLS | 2-73-12-05-00-511 | Fitness Area - Office Supplies      | 1,413.90       | 1,640.73       | 1,188.18       | 1,675.89       | 1,504.97       | 363.24         | 1,540          | 1,550             | 1,550             | 1,550             |
| PLS | 2-73-12-05-00-517 | Fitness Area - Janitor Supplies     | 258.46         | 614.04         | 736.30         | 920.19         | 1,222.19       | 786.81         | 1,600          | 1,000             | 1,000             | 1,000             |

**TOWN OF STETTLER  
2020 BUDGET EXPENSE  
AS OF DECEMBER 10, 2019**

|     |                   |   | 2014       | 2015       | 2016       | 2017       | 2018       | 2019       | 2019    | 2020      | 2021      | 2022      |
|-----|-------------------|---|------------|------------|------------|------------|------------|------------|---------|-----------|-----------|-----------|
|     | Account Number    | Description                                 | Actual     | Actual     | Actual     | Actual     | Actual     | Actual     | Budget  | Estimated | Estimated | Estimated |
| PLS | 2-73-12-05-00-519 | Fitness Area - Supplies                     | 4,641.75   | 4,383.67   | 5,322.67   | 5,972.80   | 5,714.44   | 2,635.00   | 5,300   | 5,300     | 5,300     | 5,300     |
| PLS | 2-73-12-05-00-529 | Fitness Area - Equip Repair Parts           | 1,835.36   | 3,630.42   | 1,411.88   | 5,625.52   | 1,618.50   | 1,062.42   | 4,600   | 4,000     | 4,000     | 4,000     |
| PLS | 2-73-12-05-00-554 | Fitness Area - Bldg Repair Materials        | 336.68     | 799.89     | 786.10     | 152.13     | 153.46     | 784.56     | 1,000   | 1,000     | 1,000     | 1,000     |
| PLS |                   |   |            |            |            |            |            |            |         |           |           |           |
| PLS |                   | Total Fitness Area                          | 105,944.80 | 102,214.98 | 93,206.96  | 109,715.78 | 97,285.21  | 87,904.59  | 114,020 | 115,940   | 119,700   | 121,370   |
| PLS |                   |   |            |            |            |            |            |            |         |           |           |           |
| PLS | 2-73-13-01-00-111 | Pool - Alloc - Salary                       | 28,629.42  | 29,444.61  | 30,605.95  | 32,752.06  | 26,331.15  | 15,565.93  | 16,020  | 16,620    | 17,050    | 17,460    |
| PLS | 2-73-13-01-00-960 | Pool - Alloc - Overhead                     | 945.51     | 879.69     | 939.56     | 801.08     | 897.63     | 520.03     | 920     | 920       | 920       | 920       |
| PLS | 2-73-13-02-00-111 | Pool - Office - Salary                      | 56,437.73  | 60,151.24  | 58,318.55  | 58,396.77  | 61,904.18  | 67,041.38  | 71,020  | 89,420    | 92,780    | 94,480    |
| PLS | 2-73-13-02-00-113 | Pool - Office - Part-time Wages             | 15,439.06  | 14,809.28  | 16,000.12  | 14,950.04  | 16,408.00  | 13,921.71  | 9,150   | 12,560    | 12,760    | 12,970    |
| PLS | 2-73-13-02-00-511 | Pool - Office - Supplies                    | 3,099.26   | 1,097.16   | 1,453.02   | 758.99     | 1,073.94   | 368.95     | 500     | 500       | 500       | 500       |
| PLS | 2-73-13-02-00-991 | Pool - Office - Cash Over/Short             | 2.05       | 3.88       | -          | -          | (1.42)     | 0.02       | -       | -         | -         | -         |
| PLS |                   |   |            |            |            |            |            |            |         |           |           |           |
| PLS |                   | Subtotal Pool Office                        | 104,553.03 | 106,385.86 | 107,317.20 | 107,658.94 | 106,613.48 | 97,418.02  | 97,610  | 120,020   | 124,010   | 126,330   |
| PLS |                   |   |            |            |            |            |            |            |         |           |           |           |
| PLS | 2-73-13-03-00-111 | Pool - Facility - Salary                    | 82,171.18  | 100,825.11 | 96,424.18  | 97,478.29  | 108,950.16 | 118,881.76 | 107,130 | 111,380   | 115,370   | 117,410   |
| PLS | 2-73-13-03-00-112 | Pool - Maintenance - Wages                  | 6,092.64   | 10,035.89  | 6,531.77   | 5,194.63   | 6,326.45   | 6,400.25   | 1,680   | 1,760     | 1,830     | 1,880     |
| PLS | 2-73-13-03-00-113 | Pool - Facility - Part-time Wages           | 129,476.08 | 126,883.33 | 148,366.19 | 169,755.06 | 181,431.34 | 159,542.59 | 89,190  | 156,620   | 161,740   | 165,540   |
| PLS | 2-73-13-03-00-222 | Pool - Facility - Telephone                 | 1,791.43   | 2,278.39   | 1,999.68   | 1,859.20   | 1,794.77   | 1,091.74   | 2,330   | 2,340     | 2,350     | 2,360     |
| PLS | 2-73-13-03-00-224 | Pool - Facility - Freight                   | 811.18     | 69.90      | 190.00     | 815.79     | 1,315.09   | 1,843.11   | 1,000   | 2,500     | 2,500     | 2,500     |
| PLS | 2-73-13-03-00-239 | Pool - Facility - Software Maintenance      | 3,207.00   | 2,139.26   | 1,881.02   | 1,876.06   | 580.53     | 5,857.50   | 4,250   | 8,000     | 8,000     | 8,000     |
| PLS | 2-73-13-03-00-252 | Pool - Facility - Purchase Building Repair  | 4,539.39   | 29,445.60  | 6,691.97   | 9,361.48   | 8,278.24   | 4,230.29   | 8,500   | 8,500     | 9,000     | 9,000     |
| PLS | 2-73-13-03-00-254 | Pool - Facility - Purchase Equipment Repair | 10,827.63  | 14,741.48  | 22,498.89  | 9,142.85   | 27,124.04  | 19,876.98  | 24,000  | 24,000    | 24,000    | 24,000    |
| PLS | 2-73-13-03-00-274 | Pool - Facility - Insurance                 | 5,631.17   | 5,839.60   | 5,209.40   | 5,158.94   | 5,846.70   | 7,695.22   | 5,960   | 4,390     | 4,480     | 4,570     |
| PLS | 2-73-13-03-00-512 | Pool - Facility - Safety Supplies           | 1,857.85   | 2,560.29   | 2,228.29   | 3,571.01   | 3,452.09   | 3,079.11   | 4,750   | 4,500     | 4,500     | 4,500     |
| PLS | 2-73-13-03-00-517 | Pool - Facility - Janitor Supplies          | 4,987.42   | 7,043.09   | 7,069.80   | 4,695.67   | 5,807.07   | 4,039.97   | 5,250   | 5,500     | 5,750     | 6,000     |
| PLS | 2-73-13-03-00-519 | Pool - Facility - Household                 | -          | -          | -          | 129.68     | 140.25     | 147.81     | 500     | 300       | 300       | 300       |
| PLS | 2-73-13-03-00-529 | Pool - Facility - Equipment Repair Parts    | 15,550.82  | 2,813.18   | 7,414.58   | 3,868.82   | 3,344.72   | 5,601.56   | 6,000   | 6,500     | 7,000     | 7,250     |
| PLS | 2-73-13-03-00-548 | Pool - Facility - Chemicals                 | 11,846.48  | 12,637.73  | 16,264.89  | 14,325.70  | 20,257.96  | 14,206.54  | 16,000  | 16,250    | 16,500    | 16,750    |
| PLS | 2-73-13-03-00-554 | Pool - Facility - Building Repair Material  | 2,421.13   | 2,552.78   | 1,932.97   | 2,378.89   | 1,683.57   | 1,619.60   | 4,600   | 4,700     | 4,700     | 4,700     |
| PLS | 2-73-13-03-00-581 | Pool - Facility - Gas                       | 61,715.37  | 50,346.15  | 48,148.22  | 64,280.65  | 56,028.61  | 51,173.55  | 53,603  | 55,737    | 59,532    | 63,887    |
| PLS | 2-73-13-03-00-582 | Pool - Facility - Power                     | 107,599.33 | 111,220.82 | 109,083.20 | 110,326.43 | 118,431.31 | 75,575.24  | 159,235 | 147,645   | 140,051   | 142,805   |
| PLS | 2-73-13-03-00-583 | Pool - Facility - Water                     | 13,280.11  | 17,702.45  | 22,206.84  | 18,104.66  | 12,475.73  | 10,080.18  | 20,000  | 20,000    | 20,000    | 20,000    |
| PLS | 2-73-13-03-03-252 | Pool - Project 1 (Capital)                  | -          | 21,115.00  | -          | -          | -          | -          | 20,000  | -         | -         | -         |





**TOWN OF STETTLER  
2020 BUDGET EXPENSE  
AS OF DECEMBER 10, 2019**

|       |                   |  | 2014       | 2015       | 2016       | 2017       | 2018       | 2019       | 2019    | 2020      | 2021      | 2022      |
|-------|-------------------|--|------------|------------|------------|------------|------------|------------|---------|-----------|-----------|-----------|
|       | Account Number    | Description                                  | Actual     | Actual     | Actual     | Actual     | Actual     | Actual     | Budget  | Estimated | Estimated | Estimated |
| PLS   | 2-73-13-04-00-111 | Pool - Programs - Salary                     | 65,009.52  | 91,973.31  | 83,860.21  | 81,851.10  | 94,364.67  | 106,231.57 | 79,870  | 83,910    | 86,450    | 87,600    |
| PLS   | 2-73-13-04-00-113 | Pool - Programs - Part-time Wages            | 80,456.08  | 76,258.10  | 93,494.90  | 109,522.35 | 109,112.47 | 100,156.83 | 49,290  | 129,680   | 134,610   | 137,770   |
| PLS   | 2-73-13-04-00-114 | Pool - Programs - Instructors                | 26,058.00  | 28,175.20  | 36,638.89  | 41,132.57  | 39,602.50  | 43,353.49  | 19,470  | 98,730    | 100,940   | 103,300   |
| PLS   | 2-73-13-04-00-211 | Pool - Programs - Travel & Subsistence       | 1,278.42   | 1,183.63   | 1,117.75   | 2,186.11   | 1,727.36   | 1,874.33   | 3,250   | 3,500     | 3,750     | 3,750     |
| PLS   | 2-73-13-06-00-215 | Pool - Programs - Special Events             | -          | 780.75     | 333.35     | 769.55     | 984.13     | 101.54     | 1,250   | 750       | 750       | 750       |
| PLS   | 2-73-13-04-00-216 | Pool - Programs - Training                   | 3,448.47   | 3,077.81   | 4,040.82   | 4,603.16   | 2,252.64   | 1,777.65   | 5,000   | 5,250     | 5,500     | 5,750     |
| PLS   | 2-73-13-04-00-221 | Pool - Programs - Advertising                | 927.02     | 750.87     | 823.52     | 1,004.62   | 845.00     | 698.75     | 800     | 850       | 850       | 850       |
| PLS   | 2-73-13-04-00-222 | Pool - Programs - Telephone                  | 715.85     | 778.73     | 822.30     | 588.88     | 601.56     | 532.45     | 770     | 770       | 770       | 770       |
| PLS   | 2-73-13-04-00-273 | Pool - Programs - Registration & Affiliation | 653.05     | 703.40     | 1,158.00   | 280.00     | 580.00     | 770.00     | 1,000   | 1,250     | 1,500     | 1,750     |
| PLS   | 2-73-13-04-00-518 | Pool - Programs - Swim Badges                | 1,511.72   | 697.99     | 2,222.11   | 2,052.50   | 1,818.00   | 1,998.82   | 3,250   | 2,000     | 2,250     | 2,500     |
| PLS   | 2-73-13-04-00-519 | Pool - Programs - Supplies                   | 1,350.54   | 2,532.68   | 733.06     | 1,902.52   | 968.24     | 2,708.63   | 2,500   | 2,750     | 2,750     | 2,750     |
| PLS   | 2-73-13-04-00-561 | Pool - Programs - Toys/Misc                  | 92.90      | 1,263.98   | 1,919.97   | 399.44     | 100.00     | 171.51     | 2,500   | 2,750     | 3,000     | 3,250     |
| PLS   | 2-73-13-04-01-519 | Pool - Programs - Advanced Aquatic Supply    | 8,653.47   | 5,803.22   | 7,205.83   | 4,322.89   | 5,312.21   | 4,851.80   | 6,500   | 6,000     | 6,000     | 6,000     |
| PLS   | 2-73-13-04-03-519 | Pool - Programs - Uniforms                   | 4,255.35   | 2,136.09   | 2,353.57   | 2,059.77   | 4,404.70   | 1,185.40   | 3,250   | 3,250     | 3,250     | 3,250     |
| PLS   | 2-73-13-06-00-519 | Pool - Goods for Resale                      | 1,717.94   | 1,397.19   | 2,040.20   | 2,052.29   | 1,198.11   | 169.38     | 2,500   | 2,500     | 2,500     | 2,500     |
| PLS   | 2-73-13-10-00-252 | Pool - Major Building Repair                 | -          | -          | -          | -          | -          | -          | -       | -         | -         | -         |
| PLS   |                   |  |            |            |            |            |            |            |         |           |           |           |
| PLS   |                   | Subtotal Pool Programs                       | 196,128.33 | 217,512.95 | 238,764.48 | 254,727.75 | 263,871.59 | 266,582.15 | 181,200 | 343,940   | 354,870   | 362,540   |
| PLS   |                   |  |            |            |            |            |            |            |         |           |           |           |
| PLS   |                   | Total Pool                                   | 776,063.45 | 851,495.29 | 854,919.57 | 885,452.50 | 940,846.38 | 863,341.95 | 833,788 | 1,050,832 | 1,072,983 | 1,097,072 |
| PLS   |                   |  |            |            |            |            |            |            |         |           |           |           |
| PLS   | 2-73-13-13-15-831 | Facilities - Debenture Interest              | 45,183.62  | 42,439.28  | 39,564.48  | 36,553.00  | 33,398.36  | 21,900.49  | 30,090  | 26,630    | 23,010    | 19,210    |
| PLS   | 2-73-99-91-00-764 | Facilities - Transfer to Operating Reserve   | 2,000.00   | 424,800.00 | 268,900.00 | 268,900.00 | 268,900.00 | -          | 2,000   | 2,000     | 2,000     | 2,000     |
| PLS   | 2-73-99-92-00-762 | Facilities - Contributed To Capital          | 111,825.00 | 79,724.00  | -          | -          | -          | -          | 266,900 | 266,900   | 266,900   | 266,900   |
| PLS   | 2-73-99-93-00-832 | Facilities - Debenture Principal             | 56,923.57  | 59,629.83  | 62,464.76  | 65,434.45  | 68,545.34  | 71,804.12  | 71,800  | 75,220    | 78,790    | 82,540    |
| PLS   |                   |  |            |            |            |            |            |            |         |           |           |           |
| PLS   |                   | Total Facilities                             | 215,932.19 | 606,593.11 | 370,929.24 | 370,887.45 | 370,843.70 | 93,704.61  | 370,790 | 370,750   | 370,700   | 370,650   |
| PLS   |                   |  |            |            |            |            |            |            |         |           |           |           |
| Admin | 2-74-01-00-00-111 | Culture - Salary                             | -          | -          | -          | -          | 2,452.46   | 9,388.09   | 10,040  | 10,740    | 11,340    | 11,840    |
| Admin | 2-74-01-00-00-765 | Culture - Grant                              | -          | -          | -          | 1,000.00   | -          | -          | -       | -         | -         | -         |
| Admin | 2-74-01-00-00-770 | Music Festival/Fine Arts - Donation          | -          | 8,000.00   | -          | -          | -          | -          | -       | -         | -         | -         |
| Admin | 2-74-11-00-00-112 | Library - Salary Reversal                    | -          | -          | -          | -          | -          | -          | -       | -         | -         | -         |
| Admin | 2-74-11-00-00-214 | Library - Parkland Membership                | 43,110.00  | 44,432.04  | 45,294.24  | 46,213.92  | 48,330.24  | 49,104.00  | 49,104  | 50,890    | 51,907    | 52,946    |
| Admin | 2-74-11-00-00-765 | Library - Grant                              | 197,167.02 | 219,056.09 | 232,961.85 | 231,333.71 | 237,243.66 | 245,702.05 | 245,702 | 250,182   | 256,378   | 259,562   |

**TOWN OF STETTLER  
2020 BUDGET EXPENSE  
AS OF DECEMBER 10, 2019**

|       |                   |  | 2014          | 2015          | 2016          | 2017          | 2018          | 2019          | 2019       | 2020       | 2021      | 2022      |
|-------|-------------------|--|---------------|---------------|---------------|---------------|---------------|---------------|------------|------------|-----------|-----------|
|       | Account Number    | Description                                | Actual        | Actual        | Actual        | Actual        | Actual        | Actual        | Budget     | Estimated  | Estimated | Estimated |
| Admin | 2-74-17-00-00-765 | Museum - Grant                             | 26,000.00     | 28,000.00     | 30,000.00     | 35,138.22     | 34,000.00     | 34,000.00     | 34,000     | 34,000     | 34,000    | 34,000    |
| Admin |                   | Subtotal Culture                           | \$ 266,277.02 | \$ 299,488.13 | \$ 308,256.09 | \$ 313,685.85 | \$ 322,026.36 | \$ 338,194.14 | \$ 338,846 | \$ 345,812 | 342,285   | 346,508   |
| Admin |                   |  |               |               |               |               |               |               |            |            |           |           |
| PLS   | 2-74-14-00-00-111 | Community Hall - Salary                    | 11,615.38     | 12,014.17     | 12,465.88     | 13,426.00     | 13,047.39     | 13,590.82     | 15,500     | 15,860     | 16,490    | 17,010    |
| PLS   | 2-74-14-00-00-112 | Community Hall - Wages                     | 13,454.38     | 10,026.67     | 9,875.27      | 15,392.03     | 11,198.36     | 9,460.39      | 13,010     | 13,680     | 13,960    | 14,250    |
| PLS   | 2-74-14-00-00-113 | Community Hall - Part-time Wages           | -             | -             | -             | -             | -             | -             | 3,050      | 2,950      | 3,020     | 3,090     |
| PLS   | 2-74-14-00-00-222 | Community Hall - Telephone                 | 844.89        | 845.73        | 846.51        | 844.27        | 844.80        | 1,521.69      | 1,730      | 900        | 900       | 900       |
| PLS   | 2-74-14-00-00-237 | Community Hall - Janitor                   | 19,626.10     | 20,055.02     | 22,200.62     | 22,332.25     | 22,820.67     | 18,942.72     | 26,000     | 26,000     | 26,000    | 26,000    |
| PLS   | 2-74-14-00-00-252 | Community Hall - Carpets                   | 4,271.49      | 4,370.76      | 1,350.00      | 2,025.00      | 3,693.35      | 675.00        | 3,500      | 3,750      | 3,750     | 3,750     |
| PLS   | 2-74-14-00-00-274 | Community Hall - Insurance                 | 2,345.92      | 2,495.23      | 2,248.24      | 2,231.04      | 1,684.56      | 1,864.02      | 1,720      | 1,900      | 1,940     | 1,980     |
| PLS   | 2-74-14-00-00-517 | Community Hall - Janitor Supplies          | 5,989.11      | 6,837.05      | 2,514.09      | 1,631.24      | 2,364.52      | 2,620.52      | 4,200      | 2,700      | 2,700     | 2,700     |
| PLS   | 2-74-14-00-00-519 | Community Hall - Supplies                  | 2,667.23      | 2,350.20      | 716.57        | 557.64        | 1,578.36      | 2,691.67      | 3,000      | 2,500      | 2,500     | 2,500     |
| PLS   | 2-74-14-00-00-529 | Community Hall - Equipment Repair Material | 2,902.52      | 5,315.34      | 1,793.10      | 5,830.50      | 12,285.13     | 1,973.12      | 5,000      | 5,000      | 5,000     | 5,000     |
| PLS   | 2-74-14-00-00-554 | Community Hall - Building Repair Material  | 9,427.45      | 9,014.89      | 3,666.79      | 7,608.67      | 5,466.68      | 3,590.30      | 6,000      | 6,000      | 6,000     | 6,000     |
| PLS   | 2-74-14-00-00-561 | Community Hall - Donation Purchase         | -             | 2.32          | -             | -             | -             | -             | -          | -          | -         | -         |
| PLS   | 2-74-14-00-00-581 | Community Hall - Gas                       | 4,835.52      | 3,498.17      | 3,298.32      | 4,121.34      | 4,247.76      | 3,300.70      | 3,987      | 3,990      | 4,229     | 4,502     |
| PLS   | 2-74-14-00-00-582 | Community Hall - Power                     | 15,869.66     | 17,450.73     | 15,825.81     | 16,575.31     | 18,385.52     | 12,845.01     | 18,512     | 16,549     | 16,509    | 16,995    |
| PLS   | 2-74-14-00-00-583 | Community Hall - Water                     | 1,984.64      | 2,225.50      | 2,189.84      | 2,585.07      | 2,265.53      | 1,114.46      | 2,250      | 2,250      | 2,250     | 2,250     |
| PLS   | 2-74-14-00-01-252 | Community Hall - Pur. Bldg Repair          | -             | -             | -             | -             | 1,485.00      | -             | -          | -          | -         | -         |
| PLS   | 2-74-14-00-01-519 | Community Hall - Pop                       | -             | -             | -             | -             | -             | -             | -          | -          | -         | -         |
| PLS   | 2-74-99-91-00-764 | Culture - Transfer To Op Reserve           | 15,000.00     | 95,000.00     | 15,000.00     | 6,000.00      | 21,000.00     | -             | 15,000     | -          | -         | -         |
| PLS   | 2-74-99-92-00-762 | Culture - Contributed To Capital           | -             | -             | -             | -             | -             | -             | -          | -          | -         | -         |
| PLS   |                   | Subtotal Community Hall                    | \$ 110,834.29 | \$ 191,501.78 | \$ 93,990.84  | \$ 101,160.36 | \$ 122,367.63 | \$ 74,190.42  | \$ 122,459 | 104,029    | 105,248   | 106,927   |
| PLS   | 2-74-16-00-00-112 | Seniors - Wages                            | 3,925.00      | 4,533.08      | 2,734.54      | 3,945.69      | 4,974.99      | 5,288.88      | 4,910      | 5,010      | 5,070     | 5,140     |
| PLS   | 2-74-16-00-00-225 | Seniors - Cable TV                         | 49.99         | -             | -             | -             | -             | -             | -          | -          | -         | -         |
| PLS   | 2-74-16-00-00-517 | Seniors - Janitor Supply                   | 650.00        | -             | -             | -             | 5.00          | 114.94        | 880        | 100        | 100       | 100       |
| PLS   | 2-74-16-00-00-554 | Seniors - Building Repair Material         | 21.50         | 2,054.92      | 1,369.08      | 277.39        | 543.69        | -             | 2,200      | 2,200      | 2,200     | 2,200     |
| PLS   | 2-74-16-00-00-581 | Seniors - Gas                              | -             | -             | -             | -             | -             | -             | -          | -          | -         | -         |
| PLS   | 2-74-16-00-00-582 | Seniors - Power                            | -             | -             | -             | -             | -             | -             | -          | -          | -         | -         |
| PLS   | 2-74-16-00-00-583 | Seniors - Water                            | -             | -             | -             | -             | -             | -             | -          | -          | -         | -         |
| PLS   | 2-74-16-00-00-735 | Seniors - HUB                              | -             | -             | -             | -             | 5,393.27      | -             | 6,000      | 6,000      | 6,000     | 6,000     |

**TOWN OF STETTLER  
2020 BUDGET EXPENSE  
AS OF DECEMBER 10, 2019**

|     |                   |   | 2014          | 2015          | 2016          | 2017          | 2018          | 2019          | 2019         | 2020       | 2021       | 2022       |
|-----|-------------------|---|---------------|---------------|---------------|---------------|---------------|---------------|--------------|------------|------------|------------|
|     | Account Number    | Description                                 | Actual        | Actual        | Actual        | Actual        | Actual        | Actual        | Budget       | Estimated  | Estimated  | Estimated  |
| PLS |                   |   |               |               |               |               |               |               |              |            |            |            |
| PLS |                   | Subtotal Seniors                            | \$ 4,646.49   | \$ 6,588.00   | \$ 4,103.62   | \$ 4,223.08   | \$ 10,916.95  | \$ 5,403.82   | \$ 13,990.00 | \$ 13,310  | \$ 13,370  | \$ 13,440  |
| PLS |                   |   |               |               |               |               |               |               |              |            |            |            |
| PLS |                   | Total Culture                               | \$ 381,757.80 | \$ 497,577.91 | \$ 406,350.55 | \$ 419,069.29 | \$ 455,310.94 | \$ 417,788.38 | \$ 475,295   | \$ 463,151 | \$ 460,903 | \$ 466,875 |
| PLS |                   |   |               |               |               |               |               |               |              |            |            |            |
| PLS | 2-77-01-00-00-111 | Park - Alloc - Salary                       | 26,058.13     | 27,468.46     | 28,615.32     | 30,373.22     | 20,648.87     | 2,142.55      | 2,200        | 2,250      | 2,270      | 2,300      |
| PLS | 2-77-01-00-00-113 | Park - Alloc - Wages                        | -             | -             | -             | -             | -             | -             | -            | -          | -          | -          |
| PLS | 2-77-01-00-00-960 | Park - Alloc - Overhead                     | 2,249.55      | 2,206.39      | 2,411.72      | 2,014.99      | 2,100.66      | 1,248.69      | 1,880        | 1,880      | 1,880      | 1,880      |
| PLS |                   |   |               |               |               |               |               |               |              |            |            |            |
| PLS |                   | Subtotal Park Allocation                    | 28,307.68     | 29,674.85     | 31,027.04     | 32,388.21     | 22,749.53     | 3,391.24      | 4,080        | 4,130      | 4,150      | 4,180      |
| PLS |                   |   |               |               |               |               |               |               |              |            |            |            |
| PLS | 2-77-02-00-00-112 | Park - General - Wages                      | 81,202.64     | 67,494.49     | 76,020.07     | 73,379.23     | 62,363.52     | 85,178.62     | 88,680       | 93,200     | 95,250     | 97,360     |
| PLS | 2-77-02-00-00-116 | Park - General - STEP Wages                 | 22,315.92     | 64,046.22     | 39,268.40     | 44,023.09     | 44,989.20     | 35,135.62     | 28,070       | 36,470     | 29,310     | 30,000     |
| PLS | 2-77-02-00-00-211 | Park - General - Travel & Subsistence       | 283.53        | 316.51        | -             | 58.76         | -             | 119.25        | 1,700        | 1,900      | 1,900      | 1,900      |
| PLS | 2-77-02-00-00-216 | Park - General - Training                   | 2,107.37      | 2,583.78      | 1,267.38      | 3,167.61      | -             | 1,506.68      | 3,000        | 3,000      | 3,000      | 3,000      |
| PLS | 2-77-02-00-00-222 | Park - General - Telephone                  | 99.99         | 86.20         | 138.13        | -             | -             | -             | 160          | 160        | 160        | 160        |
| PLS | 2-77-02-00-00-224 | Park - General - Freight                    | 22.45         | 189.13        | 241.41        | 572.62        | 782.14        | 538.82        | 550          | 560        | 560        | 560        |
| PLS | 2-77-02-00-00-239 | Park - General - Garbage Contractor         | -             | -             | -             | -             | -             | -             | -            | -          | -          | -          |
| PLS | 2-77-02-00-00-254 | Park - General - Fleet Equipment Repair     | 205.66        | 40.29         | 129.65        | 87.56         | 532.90        | 363.01        | 540          | 540        | 540        | 540        |
| PLS | 2-77-02-00-00-263 | Park - General - Equipment Rental           | 254.50        | 150.00        | 201.00        | 251.00        | 71.00         | 95.00         | 530          | 250        | 250        | 250        |
| PLS | 2-77-02-00-00-272 | Park - General - Damage Claims              | 265.00        | 633.01        | 2,638.66      | 1,000.00      | 725.00        | 265.00        | 1,000        | 1,000      | 1,000      | 1,000      |
| PLS | 2-77-02-00-00-274 | Park - General - Insurance                  | 571.79        | 713.22        | 2,386.17      | 2,193.73      | 2,395.32      | 1,233.62      | 2,380        | 1,280      | 1,310      | 1,340      |
| PLS | 2-77-02-00-00-517 | Park - General - Janitor Supplies           | 961.20        | 1,732.55      | 1,871.17      | 1,711.17      | 1,710.53      | 1,233.47      | 1,800        | 1,700      | 1,700      | 1,700      |
| PLS | 2-77-02-00-00-519 | Park - General - Materials/Flowers          | 11,227.99     | 11,398.95     | 10,520.97     | 10,914.73     | 10,086.27     | 11,050.19     | 11,500       | 11,600     | 11,700     | 11,800     |
| PLS | 2-77-02-00-00-521 | Park - General - Fleet Equip. Gas, Oil, Etc | 2,503.59      | 1,092.38      | 2,465.90      | 1,117.51      | 1,549.62      | 4,238.19      | 2,600        | 2,700      | 2,800      | 2,800      |
| PLS | 2-77-02-00-00-529 | Park - General - Fleet Equip. Repair Parts  | 518.70        | 649.53        | 1,145.08      | 914.97        | 613.13        | 6,780.50      | 6,000        | 1,800      | 1,800      | 1,800      |
| PLS | 2-77-02-00-00-532 | Park - General - Walking Path               | -             | -             | -             | -             | -             | -             | -            | -          | -          | -          |
| PLS | 2-77-02-00-00-542 | Park - General - Grass Seed                 | 153.98        | 1,650.00      | 1,195.00      | 850.00        | 1,190.00      | 2,364.77      | 1,550        | 1,200      | 1,200      | 1,200      |
| PLS | 2-77-02-00-00-561 | Park - General - Equipment                  | 3,134.45      | 3,730.06      | 3,528.05      | 5,295.76      | 4,069.22      | 4,111.91      | 5,300        | 5,400      | 5,400      | 5,400      |
| PLS | 2-77-02-00-00-562 | Park - General - Tools                      | 1,711.34      | 1,225.88      | 592.71        | 1,997.08      | 1,418.87      | 1,369.39      | 2,400        | 2,200      | 2,200      | 2,200      |
| PLS | 2-77-02-00-00-770 | Park - General - Grant                      | -             | -             | -             | -             | -             | -             | -            | -          | -          | -          |
| PLS | 2-77-02-00-00-920 | Park - General - Uncollectable Account      | -             | -             | -             | -             | -             | -             | -            | -          | -          | -          |
| PLS | 2-77-02-00-01-112 | Park - General - Eq. Repair Wages           | 9,490.15      | 16,930.71     | 20,245.25     | 24,527.48     | 26,816.99     | 19,535.53     | 23,320       | 24,530     | 24,980     | 25,460     |
| PLS | 2-77-02-00-01-561 | Park - General - Safety Supplies            | 2,880.07      | 3,350.82      | 1,950.38      | 4,664.37      | 983.63        | 943.68        | 3,750        | 3,750      | 3,750      | 3,750      |

**TOWN OF STETTLER  
2020 BUDGET EXPENSE  
AS OF DECEMBER 10, 2019**

|     |                   |   | 2014       | 2015       | 2016       | 2017       | 2018       | 2019       | 2019    | 2020      | 2021      | 2022      |
|-----|-------------------|---|------------|------------|------------|------------|------------|------------|---------|-----------|-----------|-----------|
|     | Account Number    | Description                                     | Actual     | Actual     | Actual     | Actual     | Actual     | Actual     | Budget  | Estimated | Estimated | Estimated |
| PLS | 2-77-02-00-02-519 | Park - Tennis Court Upgrade                     | 2,829.64   | 797.76     | -          | -          | -          | -          | 500     | -         | -         | -         |
| PLS | 2-77-10-00-00-519 | Park - Memorial Tree - Materials                | 465.00     | 565.00     | 510.00     | -          | 1,811.84   | -          | 1,100   | 1,100     | 1,100     | 1,100     |
| PLS |                   |   |            |            |            |            |            |            |         |           |           |           |
| PLS |                   | Subtotal Park General                           | 143,204.96 | 179,376.49 | 166,315.38 | 176,726.67 | 162,109.18 | 176,063.25 | 186,430 | 194,340   | 189,910   | 193,320   |
| PLS |                   |   |            |            |            |            |            |            |         |           |           |           |
| PLS | 2-77-03-00-00-111 | Park - Lions - Salary                           | 6,807.62   | 6,939.08   | 7,172.66   | 7,819.27   | 7,541.16   | 7,504.92   | 10,780  | 10,610    | 10,980    | 11,280    |
| PLS | 2-77-03-00-00-112 | Park - Lions - Wages                            | 9,601.71   | 7,915.39   | 14,475.57  | 11,835.46  | 24,676.61  | 16,928.85  | 25,600  | 26,890    | 27,550    | 28,220    |
| PLS | 2-77-03-00-00-113 | Park - Lions - Parttime Wages                   | 7,689.02   | 7,401.62   | 7,954.63   | 7,547.09   | 8,201.43   | 6,791.56   | 4,570   | 4,420     | 4,520     | 4,630     |
| PLS | 2-77-03-00-00-116 | Park - Lions - STEP Wages                       | 607.86     | 3,845.13   | 1,711.92   | 2,888.47   | 1,994.18   | 2,681.77   | 2,980   | 3,050     | 3,110     | 3,180     |
| PLS | 2-77-03-00-00-222 | Park - Lions - Telephone                        | 2,158.77   | 2,365.28   | 1,133.92   | 237.50     | -          | -          | -       | -         | -         | -         |
| PLS | 2-77-03-00-00-237 | Park - Lions - Janitor                          | -          | -          | -          | -          | -          | -          | -       | -         | -         | -         |
| PLS | 2-77-03-00-00-252 | Park - Lions - Pur. Bldg Repair                 | 4,296.25   | 3,905.86   | 5,183.94   | 5,605.41   | 8,577.11   | 4,806.53   | 4,500   | 4,500     | 4,500     | 4,500     |
| PLS | 2-77-03-00-00-254 | Park - Lions - Pur. Equip. Repair               | 55.85      | 1,571.74   | 1,021.83   | 458.48     | 835.90     | 48.36      | 630     | 600       | 600       | 600       |
| PLS | 2-77-03-00-00-517 | Park - Lions - Janitor Supplies                 | 2,182.19   | 2,466.86   | 2,245.18   | 2,609.88   | 2,456.23   | 1,783.81   | 2,500   | 2,500     | 2,500     | 2,500     |
| PLS | 2-77-03-00-00-519 | Park - Lions - Materials                        | 6,091.47   | 399.70     | 3,732.41   | 2,300.84   | 775.73     | 1,781.04   | 4,700   | 4,000     | 4,000     | 4,000     |
| PLS | 2-77-03-00-00-521 | Park - Lions - Equipment Gas                    | 977.15     | 819.26     | 687.55     | 947.20     | 1,162.14   | 623.55     | 1,120   | 1,120     | 1,120     | 1,120     |
| PLS | 2-77-03-00-00-529 | Park - Lions - Equip. Repair Parts              | 161.14     | 197.08     | 374.40     | 177.54     | 145.17     | 175.23     | 330     | 200       | 200       | 200       |
| PLS | 2-77-03-00-00-581 | Park - Lions - Gas                              | 1,794.12   | 1,794.60   | 1,917.01   | 2,183.84   | 2,119.88   | 1,850.50   | 2,008   | 2,093     | 2,208     | 2,337     |
| PLS | 2-77-03-00-00-582 | Park - Lions - Power                            | 15,175.14  | 16,174.33  | 15,075.48  | 16,836.01  | 11,530.55  | 13,655.50  | 12,846  | 15,945    | 15,840    | 16,281    |
| PLS | 2-77-03-00-00-583 | Park - Lions - Water                            | 3,940.01   | 4,953.41   | 3,207.05   | 4,543.60   | 3,425.12   | 4,859.80   | 3,900   | 4,000     | 4,000     | 4,000     |
| PLS | 2-77-03-00-00-920 | Park - Lions - Uncollectible Account            | -          | -          | 577.52     | -          | -          | -          | -       | -         | -         | -         |
| PLS |                   |   |            |            |            |            |            |            |         |           |           |           |
| PLS |                   | Subtotal Lions Campground                       | 61,538.30  | 60,749.34  | 66,471.07  | 65,990.59  | 73,441.21  | 63,491.42  | 76,464  | 79,928    | 81,128    | 82,848    |
| PLS |                   |   |            |            |            |            |            |            |         |           |           |           |
| PLS | 2-77-04-00-00-112 | Park - Blvd/Ditches - Wages                     | 40,421.72  | 30,956.41  | 41,322.79  | 33,332.93  | 34,535.10  | 37,304.27  | 41,530  | 43,660    | 44,560    | 45,490    |
| PLS | 2-77-04-00-00-116 | Park - Blvd/Ditches - STEP Wages                | 129.60     | 12,922.80  | 15,151.44  | 16,052.23  | 10,248.99  | 8,115.84   | 11,400  | 11,650    | 11,910    | 12,190    |
| PLS | 2-77-04-00-00-254 | Park - Blvd/Ditches - Purchase Equipment Repair | 26.01      | 806.26     | 933.35     | 525.46     | 766.27     | 180.12     | 700     | 700       | 700       | 700       |
| PLS | 2-77-04-00-00-521 | Park - Blvd/Ditches - Equipment Gas, Oil        | 8,468.62   | 7,100.25   | 5,981.73   | 8,225.62   | 10,071.89  | 5,404.05   | 9,700   | 9,700     | 9,700     | 9,700     |
| PLS | 2-77-04-00-00-529 | Park - Blvd/Ditches - Equipment Repair Parts    | 2,452.34   | 4,260.35   | 5,311.39   | 5,326.11   | 3,678.61   | 4,867.14   | 4,630   | 4,630     | 4,630     | 4,630     |
| PLS |                   |   |            |            |            |            |            |            |         |           |           |           |
| PLS |                   | Subtotal Boulevard/Ditches                      | 51,498.29  | 56,046.07  | 68,700.70  | 63,462.35  | 59,300.86  | 55,871.42  | 67,960  | 70,340    | 71,500    | 72,710    |
| PLS |                   |   |            |            |            |            |            |            |         |           |           |           |
| PLS | 2-77-05-00-00-112 | Park - West Stettler - Wages                    | 9,599.97   | 11,677.32  | 12,718.97  | 12,025.88  | 11,075.25  | 14,443.00  | 23,620  | 24,800    | 25,450    | 26,100    |
| PLS | 2-77-05-00-00-116 | Park - West Stettler - STEP Wages               | 489.85     | 3,188.45   | 1,490.08   | 2,620.76   | 7,340.56   | 1,367.14   | 6,580   | 4,480     | 6,870     | 7,030     |

**TOWN OF STETTLER  
2020 BUDGET EXPENSE  
AS OF DECEMBER 10, 2019**

|     |                   |   | 2014      | 2015      | 2016      | 2017      | 2018      | 2019      | 2019   | 2020      | 2021      | 2022      |
|-----|-------------------|---|-----------|-----------|-----------|-----------|-----------|-----------|--------|-----------|-----------|-----------|
|     | Account Number    | Description                                   | Actual    | Actual    | Actual    | Actual    | Actual    | Actual    | Budget | Estimated | Estimated | Estimated |
| PLS | 2-77-05-00-00-233 | Park - West Stettler - Washroom               | 388.01    | 557.91    | -         | -         | -         | -         | 2,300  | 2,300     | 2,300     | 2,300     |
| PLS | 2-77-05-00-00-254 | Park - West Stettler - Pur. Equip. Repair     | 71.10     | 53.53     | 333.49    | 170.16    | 204.43    | 86.00     | 310    | 300       | 300       | 300       |
| PLS | 2-77-05-00-00-519 | Park - West Stettler - Materials              | 673.55    | 1,182.61  | 3,983.56  | 495.19    | 1,193.25  | 509.97    | 3,800  | 3,000     | 3,000     | 3,000     |
| PLS | 2-77-05-00-00-521 | Park - West Stettler - Equipment Gas, Oil     | 1,302.87  | 1,092.34  | 916.73    | 1,262.94  | 1,549.50  | 831.39    | 1,490  | 1,500     | 1,500     | 1,500     |
| PLS | 2-77-05-00-00-529 | Park - West Stettler - Equipment Repair Parts | 408.73    | 713.43    | 1,042.63  | 3,650.18  | 613.10    | 811.16    | 780    | 780       | 780       | 780       |
| PLS | 2-77-05-00-00-582 | Park - West Stettler - Power                  | 1,451.34  | 1,280.22  | 1,191.48  | 1,419.07  | 1,395.65  | 1,103.15  | 1,342  | 1,197     | 1,207     | 1,244     |
| PLS | 2-77-05-00-01-519 | Park - West Stettler - Flower/Tree Bed        | -         | -         | -         | -         | -         | -         | -      | -         | -         | -         |
| PLS | 2-77-05-00-02-239 | Parks - Project 1 (Capital)                   | -         | -         | -         | -         | -         | -         | 25,000 | -         | -         | -         |
| PLS |                   |   |           |           |           |           |           |           |        |           |           |           |
| PLS |                   | Subtotal West Stettler                        | 14,385.42 | 19,745.81 | 21,676.94 | 21,644.18 | 23,371.74 | 19,151.81 | 65,222 | 38,357    | 41,407    | 42,254    |
| PLS |                   |   |           |           |           |           |           |           |        |           |           |           |
| PLS | 2-77-06-00-00-112 | Park - Cold Lake - Wages                      | 2,081.78  | 1,207.34  | 3,697.65  | 2,528.50  | 2,090.90  | 2,037.18  | 2,680  | 2,820     | 2,900     | 2,980     |
| PLS | 2-77-06-00-00-116 | Park - Cold Lake - STEP Wages                 | -         | 82.15     | 38.45     | -         | 244.52    | 327.36    | 430    | 440       | 460       | 470       |
| PLS | 2-77-06-00-00-254 | Park - Cold Lake - Purchase Equipment Repair  | 4.34      | 40.31     | 179.69    | 87.57     | 67.96     | 30.01     | 120    | 120       | 120       | 120       |
| PLS | 2-77-06-00-00-519 | Park - Cold Lake - Materials                  | -         | 512.44    | 300.00    | -         | -         | -         | 340    | 300       | 300       | 300       |
| PLS | 2-77-06-00-00-521 | Park - Cold Lake - Equipment Gas, Oil         | 1,302.87  | 1,092.34  | 916.73    | 1,262.94  | 1,549.50  | 831.39    | 1,490  | 1,490     | 1,490     | 1,500     |
| PLS | 2-77-06-00-00-529 | Park - Cold Lake - Equipment Repair Parts     | 408.73    | 683.40    | 882.50    | 887.69    | 613.10    | 811.16    | 780    | 780       | 780       | 780       |
| PLS | 2-77-06-00-00-582 | Park - Cold Lake - Power                      | -         | -         | -         | -         | -         | -         | -      | -         | -         | -         |
| PLS |                   |   |           |           |           |           |           |           |        |           |           |           |
| PLS |                   | Subtotal Cold Lake                            | 3,797.72  | 3,617.98  | 6,015.02  | 4,766.70  | 4,565.98  | 4,037.10  | 5,840  | 5,950     | 6,050     | 6,150     |
| PLS |                   |   |           |           |           |           |           |           |        |           |           |           |
| PLS | 2-77-08-00-00-112 | Park - Tree Maint - Wages                     | 17,092.22 | 20,045.95 | 52,722.70 | 41,010.02 | 20,491.97 | 20,439.76 | 35,280 | 17,800    | 24,870    | 25,400    |
| PLS | 2-77-08-00-00-116 | Park - Tree Maint - STEP Wages                | 2,197.85  | 8,106.69  | 3,308.87  | 12,303.83 | 5,276.47  | 2,251.70  | 11,580 | 7,170     | 12,090    | 12,370    |
| PLS | 2-77-08-00-00-244 | Park - Tree Maint - Hired Contractor          | -         | 5,006.75  | 10,330.00 | 9,150.75  | 4,640.00  | 4,800.00  | 13,000 | 13,000    | 13,000    | 13,000    |
| PLS | 2-77-08-00-00-254 | Park - Tree Maint - Purchase Equipment Repair | 13.00     | 385.11    | 389.05    | 427.46    | 219.85    | 143.43    | 320    | 340       | 340       | 340       |
| PLS | 2-77-08-00-00-263 | Park - Tree Maint - Equipment Rental          | 250.00    | -         | -         | -         | 101.00    | -         | 500    | 250       | 250       | 250       |
| PLS | 2-77-08-00-00-519 | Park - Tree Maint - Materials                 | 3,345.85  | 12,515.43 | 7,748.99  | 6,527.67  | 12,162.21 | 5,432.50  | 9,800  | 9,500     | 9,500     | 9,500     |
| PLS | 2-77-08-00-00-521 | Park - Tree Maint - Equipment Gas, Oil        | 4,697.97  | 3,467.90  | 2,750.18  | 3,824.35  | 4,648.56  | 2,524.07  | 4,480  | 4,480     | 4,480     | 4,480     |
| PLS | 2-77-08-00-00-529 | Park - Tree Maint - Equipment Repair Parts    | 11,839.65 | 2,787.14  | 3,095.78  | 3,345.85  | 1,914.28  | 2,543.12  | 2,320  | 2,320     | 2,320     | 2,320     |
| PLS | 2-77-08-00-00-583 | Park - Tree Maint - Water                     | 439.21    | 567.06    | 468.69    | 645.08    | 519.35    | 463.18    | 660    | 660       | 660       | 660       |
| PLS |                   |   |           |           |           |           |           |           |        |           |           |           |
| PLS |                   | Subtotal Tree Maintenance                     | 39,875.75 | 52,882.03 | 80,814.26 | 77,235.01 | 49,973.69 | 38,597.76 | 77,940 | 55,520    | 67,510    | 68,320    |
| PLS |                   |   |           |           |           |           |           |           |        |           |           |           |
| PLS | 2-77-09-00-00-582 | Park - Sharpe - Power                         | 903.12    | 929.75    | 925.31    | 970.87    | 1,043.23  | 814.41    | 1,139  | 968       | 1,207     | 1,244     |

**TOWN OF STETTLER  
2020 BUDGET EXPENSE  
AS OF DECEMBER 10, 2019**

|     | Account Number    | Description                                  | 2014<br>Actual | 2015<br>Actual | 2016<br>Actual | 2017<br>Actual | 2018<br>Actual | 2019<br>Actual | 2019<br>Budget | 2020<br>Estimated | 2021<br>Estimated | 2022<br>Estimated |
|-----|-------------------|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|-------------------|-------------------|-------------------|
| PLS | 2-77-09-00-01-519 | Park - Memorial - Project 1                  | 7,455.00       | -              | -              | 1,181.82       | 457.04         | -              | -              | -                 | -                 | -                 |
| PLS |                   | Subtotal Parks                               | 8,358.12       | 929.75         | 925.31         | 2,152.69       | 1,500.27       | 814.41         | 1,139          | 968               | 1,207             | 1,244             |
| PLS |                   |  |                |                |                |                |                |                |                |                   |                   |                   |
| PLS | 2-77-82-00-00-112 | Park - Ball Diamond - Wages                  | 17,241.21      | 13,099.27      | 22,731.39      | 12,546.31      | 13,620.37      | 16,715.15      | 21,020         | 22,110            | 22,570            | 23,050            |
| PLS | 2-77-82-00-00-116 | Park - Ball Diamond - STEP Wages             | 542.36         | 9,077.08       | 7,497.53       | 10,569.55      | 5,628.90       | 7,330.58       | 9,650          | 9,850             | 10,080            | 10,310            |
| PLS | 2-77-82-00-00-252 | Park - Ball Diamond - Portable Pumpouts      | 4,670.00       | 2,425.00       | 2,425.00       | 3,915.00       | 4,292.50       | 5,934.00       | 5,000          | 5,000             | 5,000             | 5,000             |
| PLS | 2-77-82-00-00-254 | Park - Ball Diamond - Pur. Equip. Repair     | 13.00          | 120.93         | 2,496.83       | 262.72         | 378.86         | 90.05          | 2,600          | 2,500             | 2,500             | 2,500             |
| PLS | 2-77-82-00-00-519 | Park - Ball Diamond - Materials              | 24,637.23      | 5,976.89       | 5,983.41       | 4,420.40       | 4,362.99       | 6,837.56       | 6,300          | 6,300             | 6,300             | 6,300             |
| PLS | 2-77-82-00-00-521 | Park - Ball Diamond - Equipment Gas, Oil     | 3,264.19       | 2,730.86       | 2,291.82       | 3,157.35       | 3,873.80       | 2,078.49       | 3,730          | 3,730             | 3,730             | 3,730             |
| PLS | 2-77-82-00-00-529 | Park - Ball Diamond - Equipment Repair Parts | 1,641.03       | 2,137.37       | 2,647.51       | 2,663.06       | 1,870.14       | 2,480.81       | 2,320          | 2,320             | 2,320             | 2,320             |
| PLS | 2-77-82-00-00-582 | Park - Ball Diamond - Power                  | 829.37         | 839.15         | 897.29         | (951.14)       | 606.56         | 523.82         | 1,085          | 834               | 856               | 885               |
| PLS | 2-77-82-00-00-583 | Park - Ball Diamond - Water                  | 69.08          | 90.69          | 75.26          | -              | 625.00         | 3.17           | 2,500          | 1,000             | 1,000             | 1,000             |
| PLS | 2-77-82-00-01-519 | Park - Project 1 (Capital)                   | -              | 5,500.00       | 9,080.00       | -              | -              | -              | -              | -                 | -                 | -                 |
| PLS |                   | Subtotal Ball Diamonds                       | 52,907.47      | 41,997.24      | 56,126.04      | 36,583.25      | 35,259.12      | 41,993.63      | 54,205         | 53,644            | 54,356            | 55,095            |
| PLS |                   |  |                |                |                |                |                |                |                |                   |                   |                   |
| PLS | 2-77-86-00-00-112 | Park - Soccer Field - Wages                  | 8,728.83       | 8,901.01       | 9,234.67       | 6,413.78       | 7,711.38       | 7,369.27       | 15,190         | 15,970            | 16,320            | 16,690            |
| PLS | 2-77-86-00-00-116 | Park - Soccer Field - STEP Wages             | 483.61         | 3,746.38       | 2,105.12       | 2,914.35       | 2,006.01       | 1,643.70       | 3,680          | 3,760             | 3,850             | 3,940             |
| PLS | 2-77-86-00-00-252 | Park - Soccer Field - Portable Pumpouts      | 3,100.00       | 1,475.00       | 1,025.00       | 2,752.40       | 2,992.50       | 3,985.00       | 3,000          | 3,485             | 3,485             | 3,485             |
| PLS | 2-77-86-00-00-254 | Park - Soccer Field - Pur. Equip. Repair     | 353.47         | 32.25          | 2,176.13       | 37.30          | 152.27         | 24.01          | 1,500          | 500               | 500               | 500               |
| PLS | 2-77-86-00-00-519 | Park - Soccer Field - Materials              | 767.94         | 5,227.29       | 4,785.64       | 2,636.75       | 2,381.96       | 3,036.07       | 5,000          | 3,800             | 3,800             | 3,800             |
| PLS | 2-77-86-00-00-521 | Park - Soccer Field - Equipment Gas, Oil     | 1,302.87       | 1,092.34       | 916.73         | 1,262.94       | 1,549.50       | 831.39         | 1,490          | 1,490             | 1,490             | 1,490             |
| PLS | 2-77-86-00-00-529 | Park - Soccer Field - Equipment Repair Parts | 835.65         | 1,581.13       | 1,765.00       | 1,775.37       | 1,226.23       | 1,622.38       | 1,550          | 1,550             | 1,550             | 1,550             |
| PLS | 2-77-86-00-00-582 | Park - Soccer Field - Power                  | 959.31         | 888.09         | 940.99         | 424.14         | 151.66         | 130.97         | 271            | 208               | 213               | 222               |
| PLS | 2-77-86-00-00-583 | Park - Soccer Field - Water                  | 17.26          | 22.68          | 18.81          | -              | 625.00         | 3.17           | 1,800          | 1,800             | 1,800             | 1,800             |
| PLS |                   | Subtotal Soccer Field                        | 16,548.94      | 22,966.17      | 22,968.09      | 18,217.03      | 18,796.51      | 18,645.96      | 33,481         | 32,563            | 33,008            | 33,477            |
| PLS |                   |  |                |                |                |                |                |                |                |                   |                   |                   |
| PLS | 2-77-92-00-00-112 | Park - Spray Park - Wages                    | 5,518.17       | 4,617.56       | 7,062.62       | 5,418.06       | 5,871.76       | 8,119.97       | 7,900          | 8,300             | 8,560             | 8,810             |
| PLS | 2-77-92-00-00-116 | Park - Spray Park - STEP Wages               | -              | 1,310.97       | -              | 486.13         | 437.93         | 219.95         | 430            | 440               | 460               | 470               |
| PLS | 2-77-92-00-00-254 | Park - Spray Park - Pur. Equip Repair        | 4.34           | 57.78          | 915.95         | 423.25         | 67.96          | 61.50          | 550            | 500               | 500               | 500               |
| PLS | 2-77-92-00-00-274 | Park - Spray Park - Insurance                | 110.36         | 117.20         | 100.59         | 103.47         | 95.71          | 127.88         | 100            | 130               | 130               | 130               |
| PLS | 2-77-92-00-00-519 | Park - Spray Park - Materials                | 271.37         | 38.97          | 570.69         | 130.00         | 47.95          | 462.62         | 580            | 500               | 500               | 500               |

**TOWN OF STETTLER  
2020 BUDGET EXPENSE  
AS OF DECEMBER 10, 2019**

|     |                   |   | 2014      | 2015      | 2016      | 2017      | 2018      | 2019      | 2019      | 2020      | 2021      | 2022      |
|-----|-------------------|---|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
|     | Account Number    | Description                                   | Actual    | Actual    | Actual    | Actual    | Actual    | Actual    | Budget    | Estimated | Estimated | Estimated |
| PLS | 2-77-92-00-00-521 | Park - Spray Park - Equip. Gas, Oil           | 977.15    | 819.26    | 687.55    | 947.20    | 1,162.14  | 623.55    | 1,120     | 1,120     | 1,120     | 1,120     |
| PLS | 2-77-92-00-00-529 | Park - Spray Park - Equip. Rep. Parts         | 3,322.21  | 298.31    | 478.63    | 355.07    | 461.58    | 343.31    | 430       | 430       | 430       | 430       |
| PLS | 2-77-92-00-00-582 | Park - Spray Park - Power                     | 1,321.37  | 1,363.96  | 961.49    | 645.68    | 754.83    | 794.07    | 1,212     | 1,101     | 1,122     | 1,158     |
| PLS | 2-77-92-00-00-583 | Park - Spray Park - Water                     | 12,151.59 | 12,109.19 | 10,928.21 | 13,102.00 | 11,217.27 | 9,918.49  | 16,000    | 14,000    | 14,000    | 14,000    |
| PLS |                   | Subtotal Spray Park                           | 23,676.56 | 20,733.20 | 21,705.73 | 21,610.86 | 20,117.13 | 20,671.34 | 28,322    | 26,521    | 26,822    | 27,118    |
| PLS |                   |   |           |           |           |           |           |           |           |           |           |           |
| PLS | 2-77-93-00-00-112 | Park - Playground - Wages                     | 9,113.13  | 8,628.31  | 9,947.11  | 11,676.04 | 11,782.72 | 11,621.11 | 15,620    | 16,400    | 16,890    | 17,370    |
| PLS | 2-77-93-00-00-116 | Park - Playground - STEP Wages                | 378.92    | 1,185.28  | 557.86    | 1,174.84  | 1,720.10  | 754.26    | 1,760     | 1,790     | 1,830     | 1,880     |
| PLS | 2-77-93-00-00-252 | Park - Playground - Portable Pumpouts         | -         | -         | -         | 3,644.80  | 3,960.00  | 4,420.00  | 4,000     | 4,000     | 4,000     | 4,000     |
| PLS | 2-77-93-00-00-254 | Park - Playground - Purchase Equipment Repair | 4.34      | 40.31     | 129.69    | 87.58     | 67.96     | 30.01     | 130       | 140       | 150       | 150       |
| PLS | 2-77-93-00-00-519 | Park - Playground - Materials                 | 4,846.48  | 1,702.70  | 1,180.52  | -         | -         | 960.00    | 2,800     | 1,800     | 1,800     | 1,800     |
| PLS | 2-77-93-00-00-521 | Park - Playground - Equipment Gas, Oil        | 1,628.59  | 1,365.43  | 1,145.91  | 1,578.68  | 1,936.90  | 1,039.25  | 1,860     | 1,860     | 1,860     | 1,860     |
| PLS | 2-77-93-00-00-529 | Park - Playground - Equipment Repair Parts    | 1,342.73  | 683.40    | 882.50    | 887.69    | 622.87    | 811.17    | 780       | 780       | 780       | 780       |
| PLS |                   |   |           |           |           |           |           |           |           |           |           |           |
| PLS |                   | Subtotal Playgrounds                          | 17,314.19 | 13,605.43 | 13,843.59 | 19,049.63 | 20,090.55 | 19,635.80 | 26,950    | 26,770    | 27,310    | 27,840    |
| PLS |                   |   |           |           |           |           |           |           |           |           |           |           |
| PLS | 2-77-97-00-00-112 | Pest & Weed - Wages                           | 1,250.47  | 1,054.35  | 1,066.89  | 1,486.94  | 1,374.27  | 1,220.16  | 1,350     | 1,420     | 1,470     | 1,520     |
| PLS | 2-77-97-00-00-116 | Pest & Weed - STEP Wages                      | -         | 7,650.51  | 1,521.56  | 1,711.87  | -         | -         | -         | -         | -         | -         |
| PLS | 2-77-97-00-00-216 | Pest & Weed - Training                        | -         | -         | -         | -         | -         | -         | -         | -         | -         | -         |
| PLS | 2-77-97-00-00-224 | Pest & Weed - Freight                         | -         | -         | -         | -         | -         | -         | -         | -         | -         | -         |
| PLS | 2-77-97-00-00-239 | Pest & Weed - Contract                        | 11,045.10 | 11,570.00 | 9,112.50  | 13,195.25 | 10,644.50 | 9,310.00  | 15,200    | 15,000    | 15,000    | 15,000    |
| PLS | 2-77-97-00-00-254 | Pest & Weed - Purchase Equipment Repair       | 43.81     | 40.31     | 129.69    | 103.95    | 67.95     | 30.01     | 90        | 90        | 90        | 90        |
| PLS | 2-77-97-00-00-263 | Pest & Weed - Machine Rent                    | -         | -         | -         | -         | -         | -         | -         | -         | -         | -         |
| PLS | 2-77-97-00-00-519 | Pest & Weed - Supplies                        | 218.51    | 377.97    | 667.90    | -         | 87.46     | 185.97    | 760       | 500       | 500       | 500       |
| PLS | 2-77-97-00-00-521 | Pest & Weed - Equip. Gas & Oil                | 1,302.87  | 1,092.34  | 916.73    | 1,262.94  | 1,549.52  | 831.39    | 1,490     | 1,490     | 1,490     | 1,490     |
| PLS | 2-77-97-00-00-529 | Pest & Weed - Equipment Repair Parts          | 163.49    | 273.36    | 353.00    | 355.06    | 245.24    | 324.47    | 310       | 310       | 310       | 310       |
| PLS | 2-77-97-00-00-546 | Pest & Weed - Herbicides                      | 2,480.37  | 2,734.16  | 1,022.13  | 4,234.14  | 2,985.90  | 3,198.39  | 4,750     | 4,750     | 4,750     | 4,750     |
| PLS | 2-77-97-00-00-547 | Pest & Weed - Insecticides                    | -         | -         | 201.60    | -         | -         | -         | 460       | 460       | 460       | 460       |
| PLS |                   |   |           |           |           |           |           |           |           |           |           |           |
| PLS |                   | Subtotal Pest & Weed                          | 16,504.62 | 24,793.00 | 14,992.00 | 22,350.15 | 16,954.84 | 15,100.39 | \$ 24,410 | 24,020    | 24,070    | 24,120    |
| PLS |                   |   |           |           |           |           |           |           |           |           |           |           |
| PLS | 2-77-99-91-00-764 | Parks - General - Trsf to Reserve             | 1,000.00  | 4,500.00  | 1,000.00  | 24,818.18 | 4,000.00  | -         | 1,000     | 1,000     | 1,000     | 1,000     |

**TOWN OF STETTLER  
2020 BUDGET EXPENSE  
AS OF DECEMBER 10, 2019**

|     | Account Number    | Description                                  | 2014<br>Actual         | 2015<br>Actual         | 2016<br>Actual         | 2017<br>Actual         | 2018<br>Actual         | 2019<br>Actual         | 2019<br>Budget      | 2020<br>Estimated | 2021<br>Estimated | 2022<br>Estimated |
|-----|-------------------|--|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|---------------------|-------------------|-------------------|-------------------|
| PLS | 2-77-99-92-00-762 | Parks - General - Contributed To Capital     | 100,000.00             | -                      | -                      | -                      | -                      | -                      | -                   | -                 | -                 | -                 |
| PLS |                   |  |                        |                        |                        |                        |                        |                        |                     |                   |                   |                   |
| PLS |                   | Subtotal Parks General                       | 101,000.00             | 4,500.00               | 1,000.00               | 24,818.18              | 4,000.00               | -                      | 1,000               | 1,000             | 1,000             | 1,000             |
| PLS |                   |  |                        |                        |                        |                        |                        |                        |                     |                   |                   |                   |
| PLS |                   | Total Parks                                  | \$ 578,918.02          | \$ 531,817.36          | \$ 572,581.17          | \$ 586,995.50          | \$ 512,230.61          | \$ 477,465.53          | \$ 653,443          | 614,051           | 629,428           | 639,676           |
| PLS |                   |  |                        |                        |                        |                        |                        |                        |                     |                   |                   |                   |
|     |                   | <b>Total Recreation, Parks &amp; Culture</b> | <b>\$ 3,032,122.44</b> | <b>\$ 3,566,571.49</b> | <b>\$ 3,336,305.44</b> | <b>\$ 3,430,281.08</b> | <b>\$ 3,474,886.73</b> | <b>\$ 2,854,895.51</b> | <b>\$ 3,614,201</b> | <b>3,757,769</b>  | <b>3,812,505</b>  | <b>3,876,463</b>  |



**TOWN OF STETTLER  
2020 BUDGET EXPENSE  
AS OF DECEMBER 10, 2019**

|       |                   | 2014  | 2015                    | 2016                    | 2017                    | 2018                    | 2019                    | 2019                    | 2020                 | 2021              | 2022              |
|-------|-------------------|---|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|----------------------|-------------------|-------------------|
|       | Account Number    | Description                                 | Actual                  | Actual                  | Actual                  | Actual                  | Actual                  | Budget                  | Estimated            | Estimated         | Estimated         |
| Admin |                   | <b>Excess Collections/Contingency</b>       |                         |                         |                         |                         |                         |                         |                      |                   |                   |
| Admin |                   |   |                         |                         |                         |                         |                         |                         |                      |                   |                   |
| Admin | 2-99-00-00-00-992 | Excess Requisitions                         | -                       | -                       | -                       | -                       | -                       | -                       | -                    | -                 | -                 |
| Admin | 2-99-00-00-00-996 | Operating Contingency                       | -                       | -                       | -                       | -                       | -                       | -                       | -                    | -                 | -                 |
| Admin | 2-99-98-01-00-960 | WTP Gross Recovery                          | (260,000.00)            | (271,000.00)            | (260,000.00)            | (250,000.00)            | (240,000.00)            | -                       | (235,000)            | (230,000)         | (225,000)         |
| Admin | 2-99-99-91-00-764 | Contingency - Transfer To Reserve           | 1,108,660.00            | 1,043,620.00            | 1,502,967.00            | 1,327,786.00            | 1,484,825.00            | -                       | 1,156,350            | -                 | -                 |
| Admin |                   |   |                         |                         |                         |                         |                         |                         |                      |                   |                   |
| Admin |                   | <b>Total Excess Collections/Contingency</b> | <b>\$ 848,660.00</b>    | <b>\$ 772,620.00</b>    | <b>\$ 1,242,987.00</b>  | <b>\$ 1,077,786.00</b>  | <b>\$ 1,244,825.00</b>  | <b>\$ -</b>             | <b>\$ 921,350</b>    | <b>(230,000)</b>  | <b>(225,000)</b>  |
| Admin |                   |   |                         |                         |                         |                         |                         |                         |                      |                   |                   |
| Admin |                   | <b>Non-Municipal Requisitions</b>           |                         |                         |                         |                         |                         |                         |                      |                   |                   |
| Admin |                   |   |                         |                         |                         |                         |                         |                         |                      |                   |                   |
| Admin | 2-99-01-00-00-742 | Separate School                             | 147,462.50              | 158,438.58              | 162,906.26              | 169,112.76              | 177,028.08              | 132,771.04              | 184,109              | 177,747           | 179,476           |
| Admin | 2-99-01-00-00-743 | Alberta School Foundation Fund              | 1,943,158.43            | 1,994,615.54            | 2,018,722.78            | 2,052,280.08            | 2,145,348.83            | 1,609,011.60            | 2,231,163            | 2,157,062         | 2,178,046         |
| Admin | 2-99-01-00-00-746 | Senior Lodges                               | 220,922.00              | 247,154.00              | 272,527.00              | 290,362.00              | 314,393.00              | 331,308.00              | 331,308              | 347,873           | 365,267           |
| Admin | 2-99-01-00-00-747 | Designated Industrial Properties            | -                       | -                       | -                       | -                       | 432.47                  | 936.76                  | 415                  | 930               | 930               |
| Admin | 2-99-01-00-00-748 | Shallow Gas Tax Relief Initiative           | -                       | -                       | -                       | -                       | -                       | -                       | -                    | -                 | -                 |
| Admin |                   |   |                         |                         |                         |                         |                         |                         |                      |                   |                   |
| Admin |                   | <b>Total Non-Municipal Requisitions</b>     | <b>\$ 2,311,542.93</b>  | <b>\$ 2,400,208.12</b>  | <b>\$ 2,454,156.04</b>  | <b>\$ 2,511,754.84</b>  | <b>\$ 2,637,202.38</b>  | <b>\$ 2,074,027.40</b>  | <b>\$ 2,746,995</b>  | <b>2,683,612</b>  | <b>2,723,719</b>  |
| Admin |                   |   |                         |                         |                         |                         |                         |                         |                      |                   |                   |
| Admin |                   | <b>Total Expenses</b>                       | <b>\$ 16,687,693.73</b> | <b>\$ 18,573,819.54</b> | <b>\$ 17,367,094.15</b> | <b>\$ 18,020,705.79</b> | <b>\$ 18,949,409.72</b> | <b>\$ 13,645,329.57</b> | <b>\$ 19,322,728</b> | <b>17,915,567</b> | <b>18,211,383</b> |
|       |                   |   |                         |                         |                         |                         |                         |                         |                      |                   |                   |
|       |                   | <b>Grand Total Revenues</b>                 | <b>\$ 16,718,725.26</b> | <b>\$ 18,839,346.74</b> | <b>\$ 17,370,213.48</b> | <b>\$ 18,599,300.32</b> | <b>\$ 18,954,037.43</b> | <b>\$ 16,925,085.20</b> | <b>\$ 19,322,728</b> | <b>18,952,898</b> | <b>19,181,603</b> |
|       |                   |   |                         |                         |                         |                         |                         |                         |                      |                   |                   |
|       |                   | <b>Net Operating Budget</b>                 | <b>\$ 31,031.53</b>     | <b>\$ 265,527.20</b>    | <b>\$ 3,119.33</b>      | <b>\$ 578,594.53</b>    | <b>\$ 4,627.71</b>      | <b>\$ 3,279,755.63</b>  | <b>\$ -</b>          | <b>1,037,331</b>  | <b>970,220</b>    |
|       |                   |   |                         |                         |                         |                         |                         |                         |                      |                   |                   |
|       |                   |   |                         |                         |                         |                         |                         |                         |                      |                   |                   |
|       |                   | Utility Capital Funding                     |                         |                         |                         |                         |                         | 94,969                  | 301,853              | 389,930           | 375,413           |
|       |                   | General Budget Capital Funding              |                         |                         |                         |                         |                         | 679,528                 | 647,401              | 594,807           | 603,355           |
|       |                   | <b>Total Capital Funding Available</b>      |                         |                         |                         |                         |                         | <b>1,076,350</b>        | <b>1,037,331</b>     | <b>970,220</b>    | <b>950,369</b>    |