

# MEMORANDUM

**To:** Stettler Town Council  
**From:** Administration  
**Date:** **January 25, 2021**  
**Re:** Capital Budget for 2021, 2022, 2023, 2024 and 2025 (5 years – MGA)

The 2021 proposed Capital Budget has been prepared for Council's consideration in the amount of **\$4,549,191**. A Departmental Project Summary is summarized below:

2021 Capital Budget - Department Summary			
RCMP			\$10,000
	Storage container (detachment)	\$10,000	
Administration			\$21,500
	Computer replacement program (SRC)	\$4,000	
	2021 Municipal Election - Councillor computers	\$17,500	
Fire Department			\$495,450
	2001 engine replacement (2026)	\$100,000	
	2 way radio system replacement AFRRCS (Alberta 1st Responder Communication System)	\$180,450	
	38' 3 storey drill tower - fire fighter training	\$165,000	
	Enclosed cargo trailer (8x24 tandem axle)	\$50,000	
Transportation			\$2,361,241
	Pavement patching	\$150,000	
	Concrete crushing	\$150,000	
	Municipal Stimulus Program - 44ave Phase 2 - Hwy 56 to Hwy 12	\$611,241	
	Municipal Stimulus Program - Type 4 Intersection - Hwy 12 at 80st (south side only)	\$600,000	
	Mainstreet streetscape - 48-49ave (includes watermain and services)	\$850,000	
Water & Sewer & Storm			\$665,000
	Watermain replacement - east of 44th street between 49-50ave	\$280,000	
	Water meter data collection upgrade	\$35,000	
	Lift station upgrades	\$300,000	
	Concept planning for West Stettler Park (phase 2)	\$50,000	
Equipment			\$360,000
	Tandem	\$200,000	
	Trackless	\$160,000	
Pathway / Sidewalks			\$280,000
	Sidewalk replacement program	\$130,000	
	Pathway (maintenance & rehab)	\$50,000	
	Pathway program	\$100,000	
Water Treatment Plant (WTP)			\$325,000
	Pig vault rehab	\$175,000	
	Membranes replacement	\$50,000	
	Low lift valve automatic actuators	\$100,000	
Parks			\$16,000
	Turf aerator	\$11,000	
	Ball diamond backstop fence	\$5,000	
Arts and Culture			\$15,000
<b>Total - 2021 Capital Budget - Department Summary</b>			<b>\$4,549,191</b>

Funding Sources for the **2021 Capital Budget** (only) are summarized as follow:

- **\$1,799,947 - Grants**
  - \$940,000 – 2021 Capital Budget MSI – Capital)
    - **\$736,196 – 2020 MSI Carry Forward**
    - \$1,670,449 – Total 2021 MSI available for use
    - **-\$5747 MSI Balance Dec 31, 2021**
  - \$357,120 – 2021 Capital Budget BMTG
    - **\$40,000 – 2020 BMTG Carry Forward**
    - \$490,889 – Total BMTG 2020 available for use
    - **\$93,769 - BMTG Balance Dec 31, 2021**
  - \$502,827 – 2021 Capital Budget FGT
    - **\$284,242 – 2020 FGT Carry Forward**
    - \$811,151 – Total 2021 FGT available for use
    - **\$24,082 - FGT Balance Dec 31, 2021**
- **\$1,081,403 (\$648,849) - Amount Available for Capital from 2021 Interim Budget**
  - **\$572,650 – Available for Capital – Utility (other) + 2020 Carry forward \$149,632 = \$722,282 / total available for 2021 Capital Budget = \$785,822 = Balance December 31, 2021 = \$63,540**
  - **\$225,000 – Available for Capital – Utility (water) + 2020 Carry forward \$203,000 = \$428,000 / total available for 2021 Capital Budget = \$458,153 = Balance December 31, 2021 = \$30,153**
  - **\$283,753 - Available for Capital – (tax) + 2020 Carry forward \$89,750 = \$373,503 / total available for 2021 Capital Budget = \$436,797 = Balance December 31, 2021 = \$63,294**
- **\$125,000 - 2021 Interim Budget – Transfer from Operating**
  - \$75,000 – Sidewalk Replacement Capital Program
  - \$50,000 – Pathway Maintenance
- **\$727,832 - Transfer From Other Reserves**
- **\$815,009 – Other**
  - Municipal Stimulus Program - \$707,509
  - County - \$107,500
- **\$4,549,191 – Total 2021 Capital Budget**

**A Closer Look.....**

**2021 Interim Budget – Available for Capital - \$648,839 + \$1,031,933 (previous year carry forward)**

The 2021 Interim Operating & Capital Budgets collectively include the following amounts available for capital purposes from internally generated sources as follows:

Source	2021 Interim Operating Budget - Amount Available for Capital	Projected Ending Balance 2020	2021 Total Available for Capital	Current Year Proposed Capital (incl previous years carry forward)	Projected Ending Balance 2021
Contingency Reserve - Interim Budget Available for Capital	\$235,518	\$201,279	\$436,797	-\$373,503	\$63,294
Water	\$55,149	\$403,004	\$458,153	-\$428,000	\$30,153
Other (sewer, garbage, recycling)	\$358,172	\$427,650	\$785,822	-\$722,282	\$63,540
<b>Total</b>	<b>\$648,839</b>	<b>\$1,031,933</b>	<b>\$1,680,772</b>	<b>-\$1,523,785</b>	<b>\$156,986</b>

**2021 Interim Budget – Available for Capital – Utility (sewer, waste and recycling) - \$572,650 + 2020 Carry forward \$149,632 = \$722,282 / total available for 2021 Capital Budget = \$785,822 = Balance December 31, 2021 = \$63,540**

The following projects are being allocated in 2021 from Other Utility (sewer, waste, recycling) fund surpluses, they include current and future utility and non-utility projects:

2021 Interim Budget - Available for Capital - Utility (Other) - \$722,282		Proposed Capital 2021 Budget	
Project			
Computer replacement program (SRC)		\$4,000	
2021 Municipal Election - Council computers		\$17,500	
Fire - 2001 fire engine replacement (2026 - \$1M)		\$100,000	
Fire - 2 way radio system replacement - AFRRCs (Alberta 1st Responder Communication System)		\$60,150	
Fire - Enclosed cargo trailer - 8x24 tandem axle		\$25,000	
Op - Pavement patching		\$150,000	
Water - Water meter data collection upgrade		\$35,000	
Op - Concrete crushing		\$150,000	
Parks - Turf aerator		\$11,000	
Parks - Ball diamond backstop fence		\$5,000	
Culture - Culture reserve account (transfer)		\$15,000	\$572,650
"Okoppe" Parking Lot Upgrade (50th Avenue / 49th Street) - 2020 Carry Forward - Melissa Jan 4, 2021 - carry forward balance - \$44,715.19 (\$60,000 - \$15,284.81)		\$44,715	
Install additional fire hydrants 46th street - 2020 Carry Forward - Melissa Jan 4, 2021 - carry forward balance - \$30,000		\$15,000	
Lift Stations A & B Furnaces - (Melissa Dec 30/19 - carry forward balance - \$30,000 - \$0.00 = \$30,000) - (Melissa January 4, 2021 - carry forward balance \$14,566.97 (\$30,000 - \$15,433.03)		\$14,567	
Water Reservoir Exterior and Insulation - 2018 Carry Forward - (Melissa - December 20) - (Melissa Dec 30/19 - carry forward balance - \$50,000 - 0 = \$50,000) - (Melissa January 4, 2021 - carry forward balance \$50,000		\$10,000	
Airport - Runway Lights (joint Airport Grant - runway lighting) \$32,550 - 0 = \$32,550 - Melissa January 4, 2021 - carry forward balance - \$132,700 - \$119,430 = \$13,270		\$13,270	
SCADA Water Communication System - 2017 Carry Forward Balance - Melissa - 20/12/17 - \$120,500 - \$31,604.70 = \$88,895.30 - 2018 Carry Forward - carry forward balance to 2019 (88,895.30-54,188.57 = 34,706.73) - Melissa January 7, 2019 - (Melissa Dec 30/19 - carry forward balance \$34,706.73 - \$2201.72 = \$32,505.01) - Melissa January 4, 2021 carry forward balance - \$32,505.01		\$32,505	
Tube Heaters - 2020 Carry Forward - Brad Jan 4, 2021 - carry forward balance - \$19,575		\$19,575	\$149,632
<b>Total - 2021 Interim Budget - Available for Capital - Utility (Other)</b>		<b>\$722,282</b>	<b>\$722,282</b>

**2021 Interim Budget – Available for Capital – Utility (water) - \$225,000 + 2020 Carry forward \$203,000 = \$428,000 / total available for 2021 Capital Budget = \$458,153 = Balance December 31, 2021 = \$30,153**  
 The following projects are being allocated in 2021 from Utility (water) fund surpluses, they include current and future utility and non-utility projects:

2021 Interim Budget - Available for Capital - Utility (Water) - \$428,000		
Project	Proposed Capital 2021 Budget	
Pig Vault rehab	\$175,000	
Membranes replacement	\$50,000	\$225,000
WTP - Chlorine Analyzer - 2020 Carry Forward - Melissa Jan 4, 2021 - carry forward balance - \$20,000	\$20,000	
WTP - Make up air unit replacement - 2020 Carry Forward - Melissa Jan 4, 2021 - carry forward balance - \$20,000	\$20,000	
WTP - Membranes (build reserves) - 2020 Carry Forward - Melissa Jan 4, 2021 - carry forward balance - \$50,000	\$50,000	
WTP - Chlorine gas replacement - 2020 Carry Forward - Melissa Jan 4, 2021 - carry forward balance - \$50,000	\$50,000	
WTP - Storage pond additional shading - 2020 Carry Forward - Melissa Jan 4, 2021 - carry forward balance - \$13,000 (\$15,000 - \$2000)	\$13,000	
WTP - Potable water pump - 2020 Carry Forward - Melissa Jan 4, 2021 - carry forward balance - \$50,000	\$50,000	\$203,000
<b>Total - 2021 Interim Budget - Available for Capital - Utility (Water)</b>	<b>\$428,000</b>	<b>\$428,000</b>

**2021 Interim Budget – Available for Capital – Taxes – \$283,753 + 2020 Carry forward \$89,750 = \$373,503 / total available for 2021 Capital Budget = \$436,797 = Balance December 31, 2021 = \$63,294**

2021 Interim Budget - Available for Capital - Taxes - \$373,503		
Project	Proposed Capital 2021 Budget	
38' 3 storey drill tower - fire fighter training	\$82,500	
Sidewalk replacement program	\$55,000	
Pathway program	\$100,000	
Concept planning for West Stettler Park (phase 2)	\$46,253	\$283,753
Install additional fire hydrants 46th street - 2020 Carry Forward - Melissa Jan 4, 2021 - carry forward balance - \$30,000	\$15,000	
Pec Deck Machine - 2020 Carry Forward - Brad Jan 4, 2021 - carry forward balance - \$6,550.00	\$6,550	
Parks - West Stettler Park - Imp (2019 Strategic Plan) - Allan - January 6, 2020 - carry forward balance - \$25,000 - 2020 Power & Water Feature	\$50,000	
Cemetery Columbarium - Allan - January 6, 2020 - carry forward balance - \$20,000 - \$1800 = \$18,200 - Brad - January 11, 2021 - Carry forward balance - \$18,200	\$18,200	\$89,750
<b>Total - 2021 Interim Budget - Available for Capital - Taxes</b>	<b>\$373,503</b>	<b>\$373,503</b>

## 2021 Transfer from Other Reserves

Transfer from other Reserves and prior years General Reserves	\$1,181,696			
Project	Transfer from General Reserve	Transfer from Other Reserves	Amount	
RCMP - Storage container (detachment)		RCMP - Criminal records checks	\$10,000	
Municipal Stimulus Program - 44ave Phase 2 - Hwy 56 to Hwy 12		Alberta Operating Support Transfer (MOST)	\$391,115	
2 way radio system replacement AFRRCS (Alberta 1st Responder Communication System)		Fire capital	\$120,300	
Mainstreet streetscape - 48-49ave (includes watermain and services)		Alberta Operating Support Transfer (MOST)	\$102,670	
Concept planning for West Stettler Park (phase 2)		West Stettler planning	\$3,747	
Low lift valve automatic actuators		WTP - Small capital	\$100,000	\$727,832
Pathway Program (Area 2c - Hwy 12 along Co-op/Stettler GM) - 2020 Carry Forward - Melissa Jan 4, 2021 - carry forward \$10,000		Pathway	\$10,000	
Northwest ASP - (Melissa Dec 30/19 - carry forward balance - \$25,000 - 0 = \$25,000) - (Melissa January 4, 2021 - carry forward balance \$2,640.62 (\$25,000 - \$22,359.38))		Planning	\$2,641	
Water Reservoir Exterior and Insulation - 2018 Carry Forward - (Melissa - December 20) - (Melissa Dec 30/19 - carry forward balance - \$50,000 - 0 = \$50,000) - (Melissa January 4, 2021 - carry forward balance \$50,000)		Water reservoir coating	\$40,000	
Baseball diamond utility vehicle (mule) - 2020 Carry Forward - Brad Jan 7, 2021 - carry forward balance - \$32,000		Common services	\$32,000	\$84,641
Skateboard Park - Phase 2 - 2020 Carry Forward - Brad Jan 4, 2021 - carry forward balance - \$223,000 (cost of final design)	\$160,100			
WTP - 400mm Distribution Line Valve - 2018 Carry Forward - (Melissa - December 20) - (Melissa - December 20) - (Melissa Dec 30/19 - carry forward balance - \$250,000 - \$20,499.36 = \$229,500.64) - Melissa January 4, 2021 - carry forward balance \$209,122.94 (\$229,500.64 - \$20,377.70)	\$209,123			\$369,223
<b>Total - 2021 Capital Budget - Transfer from Reserves</b>	<b>\$369,223</b>		<b>\$812,473</b>	<b>\$1,181,696</b>

As a trade-off, Administration recommends that Council continue to utilize Federal and Provincial Grant Funding for Transportation, Operational and Utility Service Replacements.

As part of the 2020 COVID Provincial Relief Funding, the Town of Stettler received \$607,693 under the Alberta Municipal Operating Support Transfer (MOST) and \$707,509 under the Municipal Stimulus Program. The Alberta MOST funding was received in 2020, and was designated funding primarily for lost/foregone revenues due to COVID restrictions. Predicted lost revenues in the arena and the pool etc, created financial impacts/hardships that Council accepted by reducing the internally generated Amount Available for Capital (Transfer) within the 2020 Tax Budget. This welcomed operational support from the province affords Council the one-time ability to re-commit some additional targeted internal funding towards core infrastructure renewal projects. Other Grant programs include; Municipal Sustainability Initiative (MSI Capital – 2021 \$920,426 + 2020 carry forward \$750,023 = \$1,670,449), Federal Gas Tax (FGT 2021 \$340,465 + 2020 carry forward \$470,686 = \$811,151, and Basic Municipal Transportation Grant (BMTG 2021 \$357,120 + 2020 carry forward \$133,769 = \$490,889) that can be accessed for the following Utility and Operational Capital Projects:

- MSP – 44ave Phase 2 – Hwy 56 to Hwy 12 - \$611,241
  - \$611,241 MSP
- MSP - Type 4 Intersection (Hwy 12 at 80st- south side only) - \$600,000
  - \$391,115.19 MOST / \$112,617.06 FGT / \$96,267.75 MSP
- Mainstreet streetscape (48-49ave includes watermain and services) - \$850,000
  - \$102,670 MOST / \$390,210 FGT / \$357,120 BMTG
- Watermain replacement east of 44<sup>th</sup>street between 49-50ave - \$280,000
  - \$280,000 MSI
- Lift station upgrades - \$300,000
  - \$300,000 MSI
- Tandem - \$200,000
  - \$200,000 MSI

- Trackless - \$160,000
  - \$160,000 MSI
- 44th Avenue Overlay from Hwy 56-65th Street - 2020 Carry Forward - Melissa Jan 4, 2021 - carry forward balance - \$134,226.24 (\$792,943.50-\$658,717.26)
  - \$134,226.24 – MSI
- Watermain on 52ndST between 49-50ave - 2020 Carry Forward - Melissa Jan 4, 2021 - carry forward balance - \$29,420.18 (\$252,819.25-\$223,399.07)
  - \$29,420.18 – MSI
- Watermain on 61ST Grandview - 2020 Carry Forward - Melissa Jan 4, 2021 - carry forward balance - \$408,059.64 (\$746,477.96 - \$338,418.32)
  - \$408,059.64 – MSI
- Lift station pump upgrades - 2020 Carry Forward - Melissa Jan 4, 2021 - carry forward balance - \$299,242.50 (\$300,000-\$757.50)
  - \$259,242.50 FGT
  - \$40,000 BMTG
- Cattail removal Red Willow Creek - 2020 Carry Forward - Melissa Jan 4, 2021 - carry forward balance - \$25,000
  - \$25,000 MSI
- Watermain replace on 52nd Street between 48-49 Ave - (Melissa Dec 30/19 - carry forward balance - \$221,369.75 - \$205,400.66 = \$15,969.09) - (Melissa January 4, 2021 - carry forward balance - \$15,000)
  - \$15,000 MSI
- Water Reservoir Pump Upgrades - (Melissa Dec 30/19 - carry forward balance - \$150,000 - \$210.00 = \$149,790) - Melissa January 4, 2021 carry forward balance - \$149,490 (\$149,700 - \$210)
  - \$149,490 MSI

What this effectively accomplishes is that the Town will utilize MSP, MOST, MSI, FGT and BMTG Grant Funding for utility projects and use freed-up utility surpluses to fund projects and savings for non-utility purposes. This will crystallize the savings into real dollars in our bank account (as opposed to having unspent Federal and Provincial Grant funds that are not in our possession).

**Significant items included in the 2021 Capital Budget include:**

**1. Major Capital Grant Funding – Federal and Provincial**

Alberta Municipalities are fortunate to have a significant amount of grant programs available to assist funding capital assets. Administration is continually challenged to allocate projects towards specifically eligible grants in order to maximize the overall amount of funding received in any given year. The amount available on an annual basis is as follows:

Federal and Provincial Grants	2021 Allotment	Projected Ending Balance 2020	2021 Total Available for Capital	Current Year Proposed Capital (incl previous years carry forward)	Projected Ending Balance 2021
<b>COVID - Municipal Stimulus Program (MSP)</b>	\$707,509	\$0	\$707,509	-\$707,509	<b>\$0</b>
<b>COVID - Alberta Municipal Operating Support Transfer (MOST)</b>	\$607,693	\$0	\$607,693	-\$493,785	<b>\$113,908</b>
Municipal Sustainability initiative (MSI Capital \$867,570 + MSI Operating - \$52,856)	\$920,426	\$750,023	\$1,670,449	-\$1,676,196	<b>-\$5,747</b>
Federal Gas tax (FGT)	\$340,465	\$470,686	\$811,151	-\$787,070	<b>\$24,082</b>
Basic Municipal Transportation Grant (BMTG)	\$357,120	\$133,769	\$490,889	-\$397,120	<b>\$93,769</b>
<b>Total</b>	<b>\$2,933,213</b>	<b>\$1,354,478</b>	<b>\$4,287,691</b>	<b>-\$4,061,680</b>	<b>\$226,011</b>

Over and under allocations/expenditures from MSP (must be fully expensed in 2021), MOST, MSI, FGT and BMTG can be carried forward to the following year. Any unallocated grants are available to cover budget to actual adjustments, funding source changes during the year, as well as future project considerations. The reality of the challenge facing the Town is that there are too many future projects for the amount of expected and uncertain grant monies available. Unless the federal and provincial funding is increased, Council will need to prioritize projects thereby postponing some to future years. At this time the Premier and the Prime Minister have committed funds as promised to municipalities, however grant amounts are yet to be determined. Although Administration is optimistic, it remains uncertain as to just how much funding will be available in the next few years. The following projects and estimated budget costs have been identified through the 5-year capital plan:

#### 2022 - \$3,525,000

- 44 Avenue overlay from Hwy 12 to 38St (phase 3) - \$600,000
- Downtown streetscape - 47 Ave - 1/2 block north - \$450,000
- Water main replacement 46-47 Ave between 55-56 street - \$300,000
- Water main 48 Street between 47-48 Ave Cast Iron Replacement - \$300,000
- Sewer main replacement 46-47 Ave between 55-56 street - \$300,000
- Sanitary Main 48 Street between 47-48 Avenue Clay Tile Replacement - \$300,000
- Upsize Sanitary Main from East Lift on 50 Avenue (master servicing study upgrade) - \$150,000
- Wetland Pumphouse Upgrades - \$175,000
- Red Willow Creek Culvert in Back alley of 45 Avenue 57-59 Street - \$450,000
- Hydrovac - \$500,000

#### 2023 - \$3,390,000

- Spruce Drive Reconstruction Hwy 56-61 Street - \$600,000
- 46 Street overlay 48-51 Avenue - \$500,000
- Downtown Streetscape 1/2 block south of 48 Avenue - \$450,000
- Water main replacement 46-47 Ave between 54-55 street - \$300,000
- Spruce Drive from hwy 56 through to 61 Street) - Valve and service replacements - \$200,000
- Sewer main replacement 46-47 Ave between 54-55 street - \$300,000
- Spruce Drive from hwy 56 through to 61 Street - service replacements - \$200,000
- Lift Station Pump Upgrades - \$300,000
- Storm replace on the west side of Highway 12 from 44-50 Avenue - \$300,000
- Loader - \$240,000

#### 2024 - \$4,280,000

- Spruce Drive Reconstruction from 61-64 street - \$600,000
- Downtown Streetscape 49 Ave - 1/2 block north - \$450,000
- Water main replacement 46-47 Ave between 53-54 street - \$300,000
- Spruce Drive from 61-64 Street- Valve and service replacements - \$200,000
- UFA Water main Looping (72 Street with push north across Highway 12 to Repp Subdivision) - \$350,000
- Sewer main replacement 46-47 Ave between 53-54 street - \$300,000
- Spruce Drive from 61-64 Street - service replacements - \$200,000
- Sewer main replace back alley south of 50A Avenue from 57-59 Street - \$350,000
- Red Willow Creek Culvert Replacement (57 Street to Highway 56 back alley)- \$500,000
- Backhoe - \$250,000
- Scissor lift - \$180,000
- Clearwell expansion – WTP - \$600,000

## 2021 Capital Budget - Major Project Summary

### 1. 2021 Pavement / Sidewalk Improvement / Concrete Crushing Program - \$430,000

The 2021 Capital Budget includes \$430,000 towards the annual Sidewalk Replacement Program, Pavement Patching Program and the Concrete Crushing Program

1. Sidewalk Replacement Program - \$130,000 - (\$75,000 – 2021 Interim Operating Budget + \$55,000 – Available for Capital 2021 Interim Budget – Tax)
2. Pavement Patching Program – \$150,000 - (\$150,000 – Available for Capital 2021 Interim Budget – (Utility)
3. Concrete Crushing Program - \$150,000 (\$150,000 – Available for Capital 2021 Interim Budget – Utility)

### 2. 2021 Road Way Reconstruction, Water, Sanitary and Storm Service Replacement – \$2,391,241

1. Mainstreet streetscape (48-49ave includes watermain and services) - \$850,000
  - o \$102,670 MOST / \$390,210 FGT / \$357,120 BMTG

Downtown Streetscape (50 Street from 48-49 Avenue)– remove and replace existing AC watermain and lead water services, remove ex. concrete, replace with brushed broom finish and add pedestrian bulbing at both ends and the mid block pedestrian crossing. All bulbs will have exposed aggregate concrete finishes, and include planters, furniture and bollards.





- 2. Watermain replacement east of 44<sup>th</sup> street between 49-50 ave - \$280,000
  - o \$280,000 MSI

44 Street Back Alley Watermain replacement 49-50 Avenue – remove and replace existing cast iron watermain and lead services.



- 3. MSP - Type 4 Intersection (Hwy 12 at 80st- south side only) - \$600,000
  - o \$391,115.19 MOST / \$112,617.06 FGT / \$96,267.75 MSP

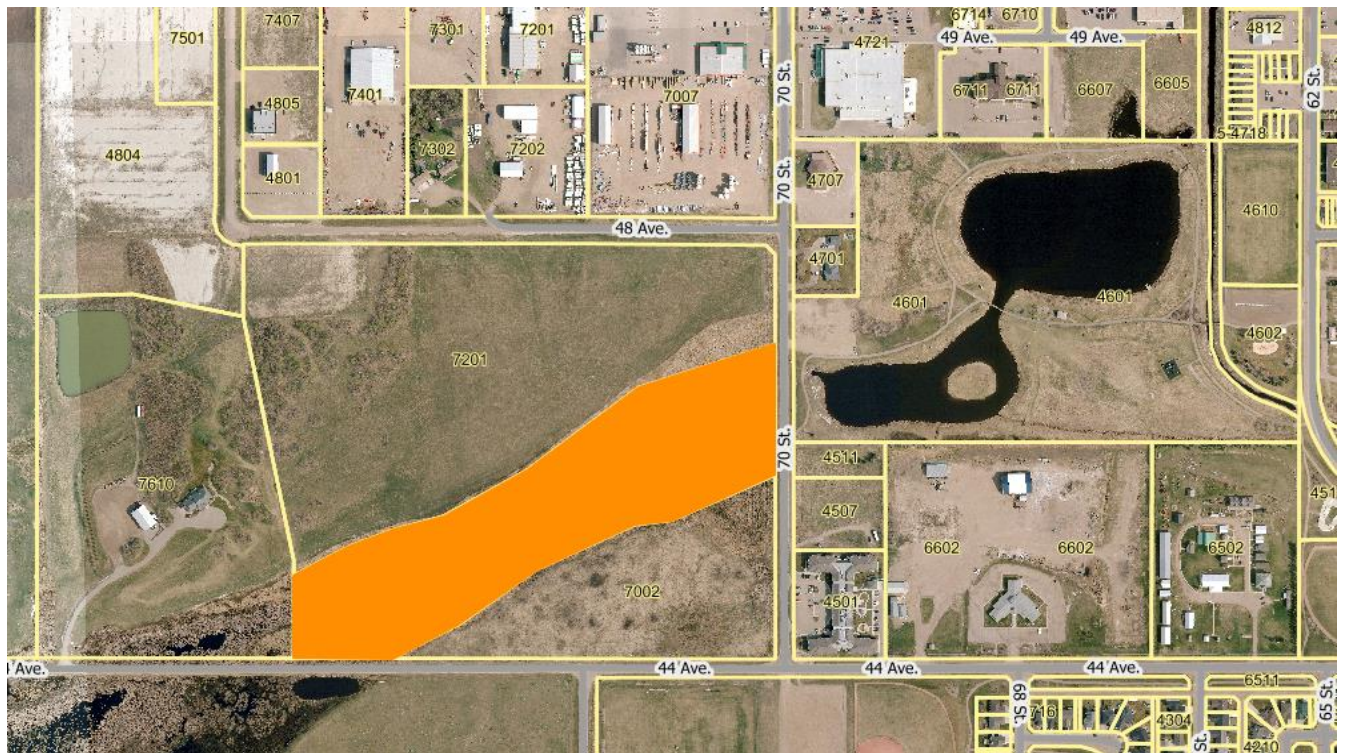
Highway 12 Intersection at 80 Street – install the south half of a Type IV intersection to promote economic development.



- 4. MSP - 44ave Phase 2 Rehabilitation – Hwy 56 to Hwy 12 - \$611,241
  - o \$611,241 MSP



- 5. Concept Planning for West Stettler Phase 2 – potential development occurring in the quarter section requires consideration on the proper use of the storm water management and inclusion of park amenities - \$50,000
  - o \$46,253.07 – 2021 Available for Capital (tax) / \$3,746.93 West Stettler Planning Reserve



### 3. Pathway Development - \$150,000

The 2021 - 2025 Capital Budgets includes: \$50,000 per year for ongoing existing pathway maintenance and \$100,000 per year as a commitment towards the construction and or upgrade of connecting pathways as per the Town's 3-year Trail Master Plan that was accepted by Council in October 2020. As previously discussed with Council, the Trail Master Plan is a living document that is a long term a work in progress with annual priorities to be determined each year by Council.

1. Pathway – Ongoing existing pathway maintenance – Total \$50,000  
2021 – \$50,000 included in 2021 Interim Operating Budget

2. Pathway – Expansion - Total \$100,000  
2021 Interim Budget – Available for Capital (tax) - \$100,000  
Pathway Program – install new pathway along the west side of Highway 56 south from 44 Ave to 40 Ave



#### 4. Arts & Culture Annual Allocation - \$15,000

The 2021 Capital Budget does include \$15,000 towards Arts & Culture projects. In 2019 Council received a funding request from the Fine Arts Board of Wm E Hay for the Town to purchase a wireless mic system for the Performing Arts Centre (PAC). The funding request was approved through the Capital Budget with funding to come from the Culture Reserve. During the 2018 Capital Budget deliberations, Council allocated a total of \$50,000 from the Arts and Culture Reserve Account to the Community Hall Upgrades. With the 2020 carry forward from the Community Hall (\$12,796.83) and the Purchase of the wireless mic system (\$8500), the balance in the Culture Reserve December 31, 2021 - \$135,500

#### 5. County of Stettler No. 6 – Recreation Agreement

The 2021 Interim Operating Budget includes **\$431,500** in recreation support from the County of Stettler. The Administrative assumptions incorporated are as follows:

PLS Revenue:	\$431,500	
PLS Expenditures:		
Transfer to SRC Capital Reserve -Town	\$173,600	(represents 65% of \$4M deemed debt)
Transfer to SRC Capital Reserve -County	<u>\$93,300</u>	(represents 35% of \$4M deemed debt)
	<b>\$266,900</b>	
Remains as net operational support	\$46,200	(to support property tax mitigation)
Remains as new net operational support	<u>\$118,400</u>	(enhances available for Capital Budget)
	<b>\$164,600</b>	

**Council will consider the 2021 allotment of \$118,400 for any purpose within the Capital Budget.**

Either way the availability of these new funds is welcome and certainly helps to soften the budgetary impacts of the proposed 0% property tax increase.

	Assessment	Agreement %	% (\$ Amount)	Town of Stettler Budget	Actual Paid by County of Stettler	Assessment Diff	Budget Diff	% Diff	Capital (35% \$93,300) + (65% \$173,600)	Available for Capital	Operating
2015	1,619,422,100	0.03170%	\$513,356.81	\$513,300.00	\$513,451.54	0	0	0.00%	\$266,900	\$118,400	\$128,000
2016	1,564,948,030	0.03170%	\$496,088.53	\$496,000.00	\$495,612.29	-54,474,070	-17,300	-3.37%	\$266,900	\$118,400	\$110,700
2017	1,486,850,730	0.03170%	\$471,331.68	\$471,500.00	\$471,008.25	-78,097,300	-24,500	-4.94%	\$266,900	\$118,400	\$86,200
2018	1,497,109,550	0.03170%	\$474,583.73	\$474,000.00	\$473,521.29	10,258,820	2,500	0.53%	\$266,900	\$118,400	\$88,700
2019	1,487,837,630	0.03170%	\$471,644.53	\$471,600.00	\$470,979.71	-9,271,920	-2,400	-0.51%	\$266,900	\$118,400	\$86,300
2020	1,361,294,500	0.03170%	\$431,530.36	\$431,500.00		-126,543,130	-40,100	-8.50%	\$266,900	\$118,400	\$46,200
2021	1,361,294,500	0.03170%	\$431,530.36	\$431,500.00		0	0	0.00%	\$266,900	\$118,400	\$46,200
2022	1,374,907,445	0.03170%	\$435,845.66	\$435,845.00		13,612,945	4,345	1.01%	\$266,900	\$118,400	\$50,545
2023	1,388,656,519	0.03170%	\$440,204.12	\$440,204.00		13,749,074	4,359	1.00%	\$266,900	\$118,400	\$54,904

## 6. Stettler Regional Fire Department

- 2001 Fire Engine Replacement in 2026 (\$1M) - \$100,000
  - \$100,000 – 2021 Operating budget – Available for Capital – Tax Reserve Account Balance – December 31, 2021- \$650,298

The “second line” apparatus, a 2001 Freightliner fire engine will have to be replaced in 2026. The Fire Underwriters have an age requirement for Fire Apparatus Insurance Grading Recognition. In small communities, fire apparatus can be used as “First Line” up to 20 years, “Second Line” up to 25 years and “Reserve only” up to 29 years with the condition of completing a strict performance test every year of service beyond 20 years. Based on the tender results from the previous apparatus purchase, the estimated cost for a new fire engine in 2026 will be \$1,000,000. The 2020-2024 Capital Budget includes a provision of \$100,000 per year to ensure adequate funding is available in 2026. – Fire Capital Reserve - December 31, 2021 - \$550,300)
  
- 2-way Radio System Replacement - \$180,450
  - \$120,300 – Fire Capital Reserve
  - \$60,150 – 2021 Interim Operating Budget – Available for Capital (utility)

Upgrade Fire Department 2-way radio communication equipment to P25 compliant (digital equipment) to utilize the Alberta First Responders Radio Communication System (AFRRCS) provided by the Province of Alberta. The upgrade will restore the Regional Fire Department ability to communicate directly with mutual aid partners, EMS, RCMP, Peace Officers, AEMA, Fish and Wildlife and other government agencies. This is a joint Town and County Regional project with each municipality paying for its own portable and mobile radios and equipment. Budget amount
  
- 38' 3 Story Drill Tower – Fire Fighter Training - \$165,000
  - \$82,500 – 2021 Interim Operating Budget – Available for Capital (Tax)
  - \$85,500 – County of Stettler

38' three story open structure training tower located behind the fire station west of the paved area. To recruit and maintain competent fire fighters trained to minimum NFPA 1001 level 2 as per OHS code of practice. In addition, the following disciplines can also be accomplished using the same training tower facility - NFPA 1002 areal operator and rope rescue skills maintenance.
  
- Enclosed Cargo Trailer - \$50,000
  - \$25,000 – 2021 Interim Operating Budget – Available for Capital (Utility)
  - \$25,000 County of Stettler

8'x24' multipurpose enclosed equipment trailer for deployment of specific equipment to an emergency incident. The following is an example of what will be stored in the trailer - Fire fighter rehab portable air shelter, hazmat decontamination inflatable shower unit, hazmat spill containment equipment, portable kerosene heater units, trench rescue equipment, Ice water rescue equipment, livestock emergency response corral panels / equipment, wild land fire interface equipment, and Wildland UTV. The Trailer will be a regional cost shared unit that can respond to Omultiple types of regional incidents.

Project	Actual Project Complete Cost / Council Tender Cost / Budget cost	2021 Budget Expense - Approved by Council	Difference between Actual and Budget Amount	Actual - Project Expenses January 1, 2021	Utility (Water) Avail for Capital 2021 Interim Operating Budget (Rates) \$55,149	Utility (other) Avail for Capital 2021 Interim Operating Budget (Rates) - \$358,182	Available for Capital 2021 Interim Operating Budget (taxes)- \$235,518	General Reserve 4-15-00-00-74-700	Total Other Reserves (for capital purposes)	RCMP Record Check Reserve	2021 Operating Budget	Debenture / Local Improvement	Grants - MSI (\$867,570 + \$52,856 = \$920,426)	Grants - FGT (\$340,465)	Grants - BMTG (\$60 per cap x 5952 = \$357,120)	Other	Total	
RCMP	Storage container (detachment)	\$10,000.00	\$10,000						\$10,000.00									\$10,000.00
ADM	Computer replacement program (SRC)	\$4,000.00	\$4,000			\$4,000.00												\$4,000.00
ADM	2021 Municipal Election - Council notebooks	\$17,500.00	\$17,500			\$17,500.00												\$17,500.00
2020 MSP	MSP - 44Ave Phase 2 - Hwy 56 to Hwy 12	\$611,241.25	\$611,241.26													\$611,241.25	MSP	\$611,241.25
2020 MSP	MSP - Type 4 Intersection (Hwy 12 at 80st-south side only)	\$600,000.00	\$600,000.00						\$391,115.19	Alberta Operating Support Transfer (MOST - \$607,693)			\$112,617.06		\$96,267.75	MSP	\$600,000.00	
FIRE	2001 Fire engine replace-2026-\$1M	\$100,000.00	\$100,000			\$100,000.00												\$100,000.00
FIRE	2 way radio system replacement AFRRCS (Alberta 1st Responder Communication System) in 2021	\$180,450.00	\$180,450			\$60,150.00			\$120,300.00	Fire Capital Reserve								\$180,450.00
FIRE	38' 3 Storey drill tower - firefighter training	\$165,000.00	\$165,000				\$82,500.00									\$82,500.00	County	\$165,000.00
FIRE	Enclosed cargo trailer - 8x24 tandem axle	\$50,000.00	\$50,000			\$25,000.00										\$25,000.00	County	\$50,000.00
Op	2-32-09-00-01-244 Sidewalk replacement program (yearly)	\$130,000.00	\$130,000				\$55,000.00				\$75,000.00							\$130,000.00
Op	Pathway program	\$100,000.00	\$100,000				\$100,000.00											\$100,000.00
Op	Pathway rehab (2017 council direction)	\$50,000.00	\$50,000								\$50,000.00							\$50,000.00
Op	Pavement patching	\$150,000.00	\$150,000			\$150,000.00												\$150,000.00
Op	Mainstreet streetscape (48-49ave includes watermain and services)	\$850,000.00	\$850,000						\$102,670.00	Alberta Operating Support Transfer (MOST - \$607,693)			\$390,210.00	\$357,120.00				\$850,000.00
Water	Watermain replacement east of 44th street between 49-50ave	\$280,000.00	\$280,000										\$280,000.00					\$280,000.00
Water	Water meter data collection upgrade	\$35,000.00	\$35,000			\$35,000.00												\$35,000.00
Sanitary	Lift station upgrades	\$300,000.00	\$300,000										\$300,000.00					\$300,000.00
Storm	Concept planning for West Stettler Park Phase 2	\$50,000.00	\$50,000				\$46,253.07		\$3,746.93	West Stettler Planning Reserve								\$50,000.00
Equip	Tandem	\$200,000.00	\$200,000										\$200,000.00					\$200,000.00
Equip	Trackless	\$160,000.00	\$160,000										\$160,000.00					\$160,000.00
Equip	Concrete crushing	\$150,000.00	\$150,000			\$150,000.00												\$150,000.00
WTP	Pig vault rehab	\$175,000.00	\$175,000			\$175,000.00												\$175,000.00
WTP	Membranes replacement	\$50,000.00	\$50,000			\$50,000.00												\$50,000.00
WTP	Low lift valve automatic actuators	\$100,000.00	\$100,000						\$100,000.00	WTP = Small Capital Reserve								\$100,000.00
Parks	Turf aerator	\$11,000.00	\$11,000			\$11,000.00												\$11,000.00
Parks	Ball diamond backstop fence	\$5,000.00	\$5,000			\$5,000.00												\$5,000.00
Culture	Culture reserve account	\$15,000.00	\$15,000			\$15,000.00												\$15,000.00
	<b>Total 2021 Capital Budget</b>	\$4,549,191.25	\$4,549,191.26	\$0.00		\$225,000.00	\$572,650.00	\$283,753.07	\$0.00	\$727,832.12	\$125,000.00	\$0.00	\$940,000.00	\$502,827.06	\$357,120.00	\$815,009.00		\$4,549,191.25
	<b>Council Motion -</b>		0%			\$648,849.00	\$1,081,403.07						-\$19,574.00	-\$162,362.06	\$0.00			\$4,549,191
	<b>Total 2021 Capital Budget</b>	<b>\$0.00</b>						-\$432,554.07										<b>\$0</b>
	<b>Difference (Actual vs Council Budget)</b>	<b>\$4,549,191</b>																

		2020 Carry Forward																
		Brought forward from 2020 Budget Carry Forward	2020 Approved Amount (with tender amount updates)	Difference between Actual and Budget Amount	Actual - Project Expenses January 1, 2021	Utility (Water) Avail for Capital 2021 Interim Operating Budget (Rates)	Utility Available for Capital Reserve	Tax Available for Capital Reserve	Transfer From General Reserves	Transfer From Other Reserves	Operating Budget	Debenture / Local Improve	Grants - MSI (\$1,018,614 + \$52,513 = \$1,071,127)	Grants - FGT (\$310,904)	Grants - BMTG (\$60 per cap x 5748 = \$344,880)	Other	Total	
2020 Carry Forward - Projects not Completed																		
Op	6-32-09-60-02-660	Pathway Program (Area 2c - Hwy 12 along Co-op/Stettler GM) - 2020 Carry Forward - Melissa Jan 4, 2021 - carry forward \$10,000	\$10,000.00	\$10,000.00	\$0.00					\$10,000.00	Pathway						\$10,000.00	
Op	6-32-21-00-13-610	44th Avenue Overlay from Hwy 56-65th Street - 2020 Carry Forward - Melissa Jan 4, 2021 - carry forward balance - \$134,226.24 (\$792,943.50-\$658,717.26)	\$134,226.24	\$134,226.24	\$0.00								\$134,226.24				\$134,226.24	
Op	6-32-21-10-14-610	"Okoppe" Parking Lot Upgrade (50th Avenue / 49th Street) - 2020 Carry Forward - Melissa Jan 4, 2021 - carry forward balance - \$44,715.19 (\$60,000 - \$15,284.81)	\$44,715.19	\$44,715.19	\$0.00		\$44,715.19										\$44,715.19	
Water	6-41-11-10-24-610	Watermain on 52ndST between 49-50ave - 2020 Carry Forward - Melissa Jan 4, 2021 - carry forward balance - \$29,420.18 (\$252,819.25-\$223,399.07)	\$29,420.18	\$29,420.18	\$0.00								\$29,420.18				\$29,420.18	
Water	6-41-11-10-06-610	Watermain on 61ST Grandview - 2020 Carry Forward - Melissa Jan 4, 2021 - carry forward balance - \$408,059.64 (\$746,477.96 - \$338,418.32)	\$408,059.64	\$408,059.64	\$0.00								\$408,059.64				\$408,059.64	
Water	6-41-11-10-05-610	Install additional fire hydrants 46th street - 2020 Carry Forward - Melissa Jan 4, 2021 - carry forward balance - \$30,000	\$30,000.00	\$30,000.00	\$0.00		\$15,000.00	\$15,000.00									\$30,000.00	
Sewer	6-42-00-10-05-610	Lift station pump upgrades - 2020 Carry Forward - Melissa Jan 4, 2021 - carry forward balance - \$299,242.50 (\$300,000-\$757.50)	\$299,242.50	\$299,242.50	\$0.00									\$259,242.50	\$40,000.00		\$299,242.50	
Storm	6-42-00-00-15-610	Cattail removal Red Willow Creek - 2020 Carry Forward - Melissa Jan 4, 2021 - carry forward balance - \$25,000	\$25,000.00	\$25,000.00	\$0.00									\$25,000.00			\$25,000.00	
WTP	6-41-01-20-13-620	WTP - Chlorine Analyzer - 2020 Carry Forward - Melissa Jan 4, 2021 - carry forward balance - \$20,000	\$20,000.00	\$20,000.00	\$0.00	\$20,000.00											\$20,000.00	
WTP	6-41-01-20-00-620	WTP - Make up air unit replacement - 2020 Carry Forward - Melissa Jan 4, 2021 - carry forward balance - \$20,000	\$20,000.00	\$20,000.00	\$0.00	\$20,000.00											\$20,000.00	
WTP	6-41-01-20-19-620	WTP - Membranes (build reserves) - 2020 Carry Forward - Melissa Jan 4, 2021 - carry forward balance - \$50,000	\$50,000.00	\$50,000.00	\$0.00	\$50,000.00											\$50,000.00	
WTP	6-41-01-20-11-620	WTP - Chlorine gas replacement - 2020 Carry Forward - Melissa Jan 4, 2021 - carry forward balance - \$50,000	\$50,000.00	\$50,000.00	\$0.00	\$50,000.00											\$50,000.00	
WTP	2-41-01-00-06-252	WTP - Storage pond additional shading - 2020 Carry Forward - Melissa Jan 4, 2021 - carry forward balance - \$13,000 (\$15,000 -\$2000)	\$13,000.00	\$13,000.00	\$0.00	\$13,000.00											\$13,000.00	
WTP	6-41-01-20-09-620	WTP - Potable water pump - 2020 Carry Forward - Melissa Jan 4, 2021 - carry forward balance - \$50,000	\$50,000.00	\$50,000.00	\$0.00	\$50,000.00											\$50,000.00	
Park	6-77-81-60-00-660	Skateboard Park - Phase 2 - 2020 Carry Forward - Brad Jan 4, 2021 - carry forward balance - \$223,000 (cost of final design)	\$223,000.00	\$223,000.00	\$0.00				\$160,100.45							\$62,899.55	Association	\$223,000.00
Park	6-77-02-30-07-630	Baseball diamond utility vehicle (mule) - 2020 Carry Forward - Brad Jan 7, 2021 - carry forward balance - \$32,000	\$32,000.00	\$32,000.00	\$0.00					\$32,000.00	common services						\$32,000.00	
SRC - Are	6-73-11-20-05-620	Tube Heaters - 2020 Carry Forward - Brad Jan 4, 2021 - carry forward balance - \$62,500	\$19,575.00	\$19,575.00		\$19,575.00											\$19,575.00	
SRC Fitness	6-73-12-30-00-630	Pec Deck Machine - 2020 Carry Forward - Brad Jan 4, 2021 - carry forward balance - \$6,550.00	\$6,550.00	\$6,550.00				\$6,550.00									\$6,550.00	
	6-41-11-10-22-610 - CAP-11501	Watermain replace on 52nd Street between 48-49 Ave - (Melissa Dec 30/19 - carry forward balance - \$221,369.75 - \$205,400.66 = \$15,969.09) - (Melissa January 4, 2021 - carry forward balance - \$15,000)	\$15,000.00	\$15,000.00									\$15,000.00				\$15,000.00	
	6-41-14-20-01-620 - CAP-11503	Water Reservoir Pump Upgrades - (Melissa Dec 30/19 - carry forward balance - \$150,000 - \$210.00 = \$149,790) - Melissa January 4, 2021 carry forward balance - \$149,490 (\$149,700 - \$210)	\$149,490.00	\$149,490.00									\$149,490.00				\$149,490.00	

6-42-00-20-00-620	Lift Stations A & B Furnaces - (Melissa Dec 30/19 - carry forward balance - \$30,000 - \$0.00 = \$30,000) - (Melissa January 4, 2021 - carry forward balance \$14,566.97 (\$30,000 - \$15,433.03))	\$14,566.97	\$14,566.97			\$14,566.97												\$14,566.97
Planning 2-61-02-00-05-239	Northwest ASP - (Melissa Dec 30/19 - carry forward balance - \$25,000 - 0 = \$25,000) - (Melissa January 4, 2021 - carry forward balance \$2,640.62 (\$25,000 - \$22,359.38))	\$2,640.62	\$2,640.62					\$2,640.62	Planning Reserve									\$2,640.62
Water 6-41-14-10-01-610	Water Reservoir Exterior and Insulation - 2018 Carry Forward - (Melissa - December 20) - (Melissa Dec 30/19 - carry forward balance - \$50,000 - 0 = \$50,000) - (Melissa January 4, 2021 - carry forward balance \$50,000)	\$50,000.00	\$50,000.00			\$10,000.00		\$40,000.00	Water Reservoir Coat									\$50,000.00
WTP 6-41-01-20-21-620	WTP - 400mm Distribution Line Valve - 2018 Carry Forward - (Melissa - December 20) - (Melissa - December 20) - (Melissa Dec 30/19 - carry forward balance - \$250,000 - \$20,499.36 = \$229,500.64) - (Melissa January 4, 2021 - carry forward balance \$209,122.94 (\$229,500.64 - \$20,377.70))	\$209,122.94	\$209,122.94				\$209,122.94											\$209,122.94
Airport 6-33-00-10-01-630	Airport - Runway Lights (Joint Airport Grant - runway lighting) \$32,550 - 0 = \$32,550 - Melissa January 4, 2021 - carry forward balance - \$132,700 - \$119,430 = \$13,270	\$13,270.00	\$13,270.00			\$13,270.00												\$13,270.00
Water 6-41-11-30-03-630	SCADA Water Communication System - 2017 Carry Forward Balance - Melissa - 20/12/17 - \$120,500 - \$31,604.70 = \$88,895.30 - 2018 Carry Forward - carry forward balance to 2019 (88,895.30-54,188.57 = 34,706.73) - Melissa January 7, 2019 - (Melissa Dec 30/19 - carry forward balance \$34,706.73 - \$2201.72 = \$32,505.01) - Melissa January 4, 2021 carry forward balance - \$32,505.01	\$32,505.01	\$32,505.01			\$32,505.01												\$32,505.01
Parks 2-77-05-00-02-239	Parks - West Stettler Park - Imp (2019 Strategic Plan) - Allan - January 6, 2020 - carry forward balance - \$25,000 - 2020 Power & Water Feature	\$50,000.00	\$50,000.00			\$50,000.00												\$50,000.00
Cem 6-56-00-60-01-660	Cemetery Columbarium - Allan - January 6, 2020 - carry forward balance - \$20,000 - \$1800 = \$18,200 - Brad - January 11, 2021 - Carry forward balance - \$18,200	\$18,200.00	\$18,200.00			\$18,200.00												\$18,200.00
<b>Total 2020 Carry Forward</b>		\$2,019,584.29	\$2,019,584.29		\$203,000.00	\$149,632.17	\$89,750.00	\$369,223.39	\$84,640.62		\$0.00	\$0.00	\$736,196.06	\$284,242.50	\$40,000.00	\$62,899.55	\$0.00	\$2,019,584.29
<b>Total 2021 Capital (Inc Carry Forward)</b>		\$6,568,775.54	\$6,568,775.55	\$0.00	\$428,000.00	\$722,282.17	\$373,503.07	\$369,223.39	\$812,472.74		\$125,000.00	\$0.00	\$1,676,196.06	\$787,069.56	\$397,120.00	\$877,908.55		0.00
					<b>Water</b>	<b>\$428,000.00</b>	\$1,523,785.24		\$1,181,696.13		<b>Total Grants Available</b>		\$1,670,448.58	\$811,151.47	\$490,889.22			
								<b>Total Reserves</b>	\$2,705,481.37		<b>Balance - December 31, 2021</b>		-\$5,747.48	\$24,081.91	\$93,769.22			



## Town of Stettler

## 2021 Reserves

01-Jan-21

Capital Reserves		31-Dec-18	31-Dec-19	31-Dec-20	2021 Additions	2021 Deletions	31-Dec-21
4-16-00-00-12-760	Computer	\$37,059.84	\$7,987.74	\$0.00	\$26,900.00	\$0.00	\$26,900.00
4-16-00-00-24-760	Disaster Services	\$6,008.00	\$0.00	\$0.00			\$0.00
4-16-00-00-31-760	Chain Link Fence	\$9,646.00	\$9,646.00	\$9,646.00			\$9,646.00
4-16-00-00-43-760	Compost Bins/Pads	\$2,880.20	\$2,880.20	\$2,880.20			\$2,880.20
4-16-00-00-56-760	Cemetery	\$2,497.40	\$2,497.40	\$2,497.40			\$2,497.40
4-16-00-00-61-760	GIS System	\$6,703.29	\$6,703.29	\$6,703.29			\$6,703.29
4-16-00-01-23-760	Fire Capital	\$350,298.99	\$510,448.99	\$670,598.99	\$100,000.00	-\$120,300.00	\$650,298.99
4-16-00-03-74-760	Senior Centre	\$19,250.00	\$19,250.00	\$19,250.00			\$19,250.00
4-16-00-01-31-760	Common Service - Equipment	\$20,000.00	\$104,565.13	\$60,723.11		-\$32,000.00	\$28,723.11
4-16-00-02-32-760	Streets Improvement	\$0.00	\$10,200.00	\$10,200.00			\$10,200.00
4-16-00-01-33-760	Airport Capital	\$0.00	\$14,527.72	\$14,527.72			\$14,527.72
4-16-00-01-37-760	Drainage	\$29,581.72	\$54,581.72	\$54,581.72			\$54,581.72
4-16-00-01-74-760	Community Hall	\$221,522.77	\$33,440.71	\$0.00			\$0.00
4-16-00-01-77-760	Campground Expansion	\$20,986.21	\$20,986.21	\$20,986.21			\$20,986.21
4-16-00-02-77-760	ML Sport Park	\$16,418.68	\$16,418.68	\$16,418.68			\$16,418.68
4-16-00-03-32-760	Cemetery Road	\$148,342.90	\$148,342.90	\$148,342.90			\$148,342.90
4-16-00-03-73-760	Recreation Agreement	\$0.00	\$266,900.00	\$533,800.00	\$266,900.00		\$800,700.00
4-16-00-02-41-760	WTP	\$30,698.18	\$22,545.21	\$22,545.21			\$22,545.21
4-16-00-03-41-760	Water Dispensing System	\$3,220.28	\$3,220.28	\$3,220.28			\$3,220.28
4-16-00-01-42-760	Sewer capital	\$13,900.00	\$13,900.00	\$13,900.00			\$13,900.00
4-16-00-05-77-760	Downtown Park	\$0.00	\$0.00	\$0.00			\$0.00
4-16-00-04-77-760	Fishing Pier	\$8,780.00	\$8,780.00	\$8,780.00			\$8,780.00
4-16-00-07-41-760	East Industrial Loop Water	\$3,893.82	\$3,893.82	\$3,893.82			\$3,893.82
<b>Total Capital Reserves</b>		<b>\$951,688.28</b>	<b>\$1,281,716.00</b>	<b>\$1,623,495.53</b>	<b>\$393,800.00</b>	<b>-\$152,300.00</b>	<b>\$1,864,995.53</b>

Operating Reserves		31-Dec-18	31-Dec-19	31-Dec-19	2020 Additions	2020 Deletions	31-Dec-20
4-15-00-00-21-700	RCMP Criminal Records Fee	\$62,685.38	\$69,728.38	\$69,728.38		-\$10,000.00	\$59,728.38
4-15-00-00-23-700	Rescue Unit	\$132,243.16	\$155,910.16	\$155,910.16			\$155,910.16
4-15-00-00-31-700	Land Farmed Site	\$7,650.00	\$7,650.00	\$7,650.00			\$7,650.00
4-15-00-00-32-700	Walking Path	\$67,982.14	\$67,982.14	\$35,817.14		-\$10,000.00	\$25,817.14
4-15-00-00-43-700	Landfill Site Maintenance	\$3,000.00	\$3,000.00	\$3,000.00			\$3,000.00
4-15-00-00-42-700	Sewer General	\$0.00	\$0.00	\$0.00			\$0.00
4-15-00-00-56-700	Perpetual Care Fund	\$48,079.08	\$51,644.08	\$51,644.08			\$51,644.08
4-15-00-00-61-700	West Stettler Planning	\$3,746.93	\$3,746.93	\$3,746.93		-\$3,746.93	\$0.00
4-15-00-00-64-700	BOT - Community Events	\$11,000.00	\$35,663.62	\$35,663.62			\$35,663.62
4-15-00-00-69-700	Building Maintenance	\$33,000.00	\$35,200.00	\$35,200.00			\$35,200.00
4-15-00-00-73-700	SRC - Building Maintenance	\$9,210.47	\$9,210.47	\$9,210.47			\$9,210.47
4-15-00-00-74-700	Culture (2017 Community Hall Carry Forward)	\$111,000.00	\$126,000.00	\$113,203.17			\$113,203.17
4-15-00-00-97-700	General	\$1,767,304.24	\$2,041,520.24	\$1,943,119.94		-\$369,223.39	\$1,573,896.55
4-16-00-01-12-760	Office Building Software	\$7,825.15	\$7,825.15	\$2,825.15			\$2,825.15
4-15-00-01-21-700	RCMP Contract	\$230,000.00	\$325,230.38	\$325,230.38			\$325,230.38
4-15-00-01-23-700	Fire - Telus Tower	\$0.00	\$0.00	\$0.00			\$0.00
4-15-00-01-31-700	Salt Shed	\$0.00	\$0.00	\$0.00			\$0.00
4-15-00-01-32-700	Street Light Replacement	\$68,789.84	\$97,899.84	\$97,899.84			\$97,899.84
4-15-00-01-64-700	Beautification	\$13,138.98	\$13,138.98	\$13,138.98			\$13,138.98
4-15-00-01-41-700	Coat Exterior Reservoir	\$40,000.00	\$40,000.00	\$40,000.00		-\$40,000.00	\$0.00
4-15-00-01-42-700	Sewer Offsite	\$272,565.90	\$286,918.90	\$286,918.90			\$286,918.90
4-15-00-01-61-700	SE Industrial Plan	\$50,000.00	\$50,000.00	\$50,000.00			\$50,000.00

4-15-00-01-66-700	Land Development	\$1,136,813.25	\$1,071,554.77	\$1,071,554.77			\$1,071,554.77
4-15-00-01-73-700	Playground Program	\$3,000.00	\$3,000.00	\$3,000.00			\$3,000.00
4-15-00-01-77-700	Tree maintenance	\$5,950.00	\$5,950.00	\$5,950.00			\$5,950.00
4-15-00-01-69-700	Health Unit	\$12,500.00	\$12,500.00	\$12,500.00			\$12,500.00
4-15-00-01-74-700	Seniors HUB	\$917.33	\$5,056.33	\$5,056.33			\$5,056.33
4-15-00-02-23-700	Regional Squad Unit	\$0.00	\$0.00	\$0.00			\$0.00
4-15-00-02-32-700	Gravel	\$35,300.00	\$35,300.00	\$35,300.00			\$35,300.00
4-15-00-02-61-700	Cold lake Survey	\$13,250.00	\$13,250.00	\$13,250.00			\$13,250.00
4-15-00-02-64-700	BOT - Physician Recruitment	\$0.00	\$0.00	\$0.00			\$0.00
4-15-00-02-73-700	SRC Projector System	\$2,712.06	\$2,712.06	\$2,712.06			\$2,712.06
4-15-00-02-77-700	Community Orchard	\$13,657.78	\$10,609.78	\$10,609.78			\$10,609.78
4-15-00-03-12-700	ARB	\$6,000.00	\$6,000.00	\$6,000.00			\$6,000.00
4-15-00-03-41-700	WTS Operations	\$81,129.09	\$81,129.09	\$129.09			\$129.09
4-15-00-03-61-700	Planning	\$0.00	\$55,000.00	\$32,011.72		-\$2,640.62	\$29,371.10
4-15-00-05-64-700	Marketing Plan	\$0.00	\$20,000.00	\$20,000.00			\$20,000.00
4-15-00-03-64-700	Parade Float	\$0.00	\$0.00	\$0.00			\$0.00
4-15-00-04-64-700	Trade Show	\$68,689.40	\$95,007.05	\$95,007.05			\$95,007.05
4-15-00-04-77-700	In memorium	\$23,361.14	\$23,361.14	\$23,361.14			\$23,361.14
4-15-00-03-77-700	Memorial Park	\$4,864.44	\$4,864.44	\$4,864.44			\$4,864.44
4-15-00-04-32-700	Slurry Seal	\$3,942.42	\$3,942.42	\$3,942.42			\$3,942.42
4-15-00-05-41-700	Well Building	\$50,000.00	\$50,000.00	\$50,000.00			\$50,000.00
	COVID Municipal Operating Support transfer (MOST)			\$607,693.00		-\$493,785.19	\$113,907.81
4-15-00-06-41-700	Water Plant - Desludging		\$70,000.00	\$140,000.00	\$70,000.00		\$210,000.00
4-15-00-07-41-700	Water Plant - Small Capital		\$50,000.00	\$50,000.00	\$50,000.00	-\$100,000.00	\$0.00
<b>Total Operating Reserves</b>		<b>\$4,401,308.18</b>	<b>\$5,047,506.35</b>	<b>\$5,472,848.94</b>	<b>\$120,000.00</b>	<b>-\$1,029,396.13</b>	<b>\$4,563,452.81</b>
4-15-00-00-98-700	Utilities - Other	\$455,317.82	\$740,295.81	\$427,650.20	\$358,172.00	-\$722,282.17	\$63,540.03
4-15-00-00-96-700	Utilities - Water	\$836,000.49	\$841,502.58	\$403,003.59	\$55,149.00	-\$428,000.00	\$30,152.59
4-15-00-00-95-700	Contingency Reserve - Interim Budget - Available for Capital	\$232,674.74	\$303,847.50	\$201,278.94	\$235,518.00	-\$373,503.07	\$63,293.87
<b>Total Interim Budget - Available for Capital (rates /tax)</b>		<b>\$1,523,993.05</b>	<b>\$1,885,645.89</b>	<b>\$1,031,932.73</b>	<b>\$648,839.00</b>	<b>-\$1,523,785.24</b>	<b>\$156,986.49</b>
<b>Total Operating Reserves</b>		<b>\$5,925,301.23</b>	<b>\$6,933,152.24</b>	<b>\$6,504,781.67</b>	<b>\$768,839.00</b>	<b>-\$2,553,181.37</b>	<b>\$4,720,439.30</b>
<b>Total Capital &amp; Operating Reserves</b>		<b>\$6,876,989.51</b>	<b>\$8,214,868.24</b>	<b>\$8,128,277.20</b>	<b>\$1,162,639.00</b>	<b>-\$2,705,481.37</b>	<b>\$6,585,434.83</b>

Town of Stettler Grant Summary

Date 01-Jan-21

Budget		Basic Municipal Transportation Grant (BMTG)	Actual	
		Balance Forward	-\$41,820.30	<b>-133,769.22</b> 2020 Financial Statement - \$
2021		<b>BMTG</b>	-357,120.00	
		<b>Interest</b>	0.00	
2021	357,120.00	Mainstreet	357,120.00	
		Lift station pump upgrades - 2020 Carry Forward - Melissa Jan 4, 2021 -		
2020 CF	40,000.00	carry forward balance - \$299,242.50 (\$300,000-\$757.50)	40,000.00	
<b>Total 2021 Exp</b>	<b>\$397,120.00</b>	<b>Balance</b>	<b>\$40,000.00</b>	<b>-93,769.22</b> 2021 Financial Statement - \$

Budget		Federal Gas Tax - FGT	Actual	
		Balance Forward		<b>-470,686.47</b> 2020 Financial Statement - \$
<b>2021</b>		<b>FGT</b>	-340,465.00	
		<b>0.00 Interest</b>	0.00	
2021	\$112,617.06	Type 4 Intersection - Hwy 12 at 80th St (south side only)	112,617.06	
2021	\$390,210.00	Mainstreet streetscape - 48-49ave includes watermain & services	390,210.00	
		Lift station pump upgrades - 2020 Carry Forward - Melissa Jan 4, 2021 -		
2020 CF	\$259,242.50	carry forward balance - \$299,242.50 (\$300,000-\$757.50)	259,242.50	
		Cattail removal Red Willow Creek - 2020 Carry Forward - Melissa Jan 4,		
2020 CF	\$25,000.00	2021 - carry forward balance - \$25,000	25,000.00	
<b>Total 2021 Exp</b>	<b>\$787,069.56</b>	<b>Balance</b>	<b>\$446,604.56</b>	<b>-24,081.91</b> 2021 Financial Statement - \$

Budget		Municipal Sustainability Initiative (MSI)	Actual		
		Balance Forward	\$325,400.63	-750,022.58	2020 Financial Statement - \$
2021		<b>2021 Operating Grant (\$)</b>	<b>-\$52,856.00</b>		
		<b>2021 Capital Grant</b>	<b>-\$867,570.00</b>		
		<b>2021 Interest Earned</b>	<b>\$0.00</b>		
		Watermain replacement east of 44th Street between 49-50			
2021	\$280,000.00	Avenue	\$280,000.00		
2021	\$300,000.00	Lift station upgrades	\$300,000.00		
2021	\$200,000.00	Tandem	\$200,000.00		
2021	\$160,000.00	Trackless	\$160,000.00		
		44th Avenue Overlay from Hwy 56-65th Street - 2020 Carry Forward -			
		Melissa Jan 4, 2021 - carry forward balance - \$135,099.96 (\$792,943.50-			
2020 CF	\$135,099.96	\$657,843.54)	\$134,226.24		
		Watermain on 52ndST between 49-50ave - 2020 Carry Forward -			
		Melissa Jan 4, 2021 - carry forward balance - \$29,420.18 (\$252,819.25-			
2020 CF	\$29,420.18	\$223,399.07)	\$29,420.18		
		Watermain on 61ST Grandview - 2020 Carry Forward - Melissa Jan 4,			
2020 CF	\$408,768.66	2021 - carry forward balance - \$408,768.66 (\$746,477.96 - \$337,709.30)	\$408,059.64		
		Watermain replace on 52nd Street between 48-49 Ave - (Melissa Dec			
		30/19 - carry forward balance - \$221,369.75 - \$205,400.66 = \$15,969.09) -			
2020 CF	\$15,000.00	(Melissa January 4, 2021 - carry forward balance - \$15,000)	\$15,000.00		CAP11501
		water Reservoir Pump Upgrades - (Melissa Dec 30/19 - carry forward			
		balance - \$150,000 - \$210.00 = \$149,790) - Melissa January 4, 2021 carry			
2020 CF	\$149,490.00	forward balance - \$149,490 (\$149,700 - \$210)	\$149,490.00		CAP11503
<b>Total 2021 Exp</b>	<b>\$1,677,778.80</b>	<b>Balance</b>	<b>\$755,770.06</b>	<b>5,747.48</b>	<b>2021 Financial Statement - \$</b>