

MEMORANDUM

To: Stettler Town Council
From: Administration
Date: **January 25, 2022**
Re: Capital Budget for 2022, 2023, 2024, 2025 and 2026 (5 years – MGA)

The 2022 proposed Capital Budget has been prepared for Council's consideration in the amount of **\$5,765,096**. A Departmental Project Summary is summarized below:

2022 Capital Budget - Department Summary			
Administration			\$39,000
	Computer replacement program	\$14,000	
	Community Builders (10 community hearts)	\$25,000	
Fire Department			\$181,000
	2001 engine replacement (2026)	\$100,000	
	Replace Deputy Fire Chief truck (2023 - \$94,000 - 1/2 County - \$47,000)	\$23,500	
	Replace Fire Chief truck (2023 - \$94,000 - 1/2 County - \$47,000)	\$23,500	
	Replace extraction hydraulic pump (\$19,000 - 1/2 County - \$9,500)	\$19,000	
	Fire Hall traffic signals (\$15,000 - 1/2 County - \$7,500)	\$15,000	
Transportation			\$900,000
	Pavement patching	\$150,000	
	44th Avenue overlay (Highway 12 - 38 street)	\$750,000	
Airport			\$1,618,096
	Airport runway - secure STIP funding \$1,618,096 (\$1,213,572 STIP / County \$202,262)	\$1,618,096	
Water & Sewer & Storm			\$1,125,000
	Watermain cast iron replacement 53rd street between 48-51 avenues	\$950,000	
	Wetland pumphouse upgrades	\$175,000	
Equipment			\$890,000
	Hydrovac	\$600,000	
	2 pick-up trucks	\$90,000	
	Trailer mounted flusher	\$200,000	
Pathway / Sidewalks			\$280,000
	Sidewalk replacement program	\$130,000	
	Pathway (maintenance & rehab)	\$50,000	
	Pathway program (New Construction)	\$100,000	
Water Treatment Plant (WTP)			\$460,000
	Membrane replacement (build reserves - replacement 5-7 years)	\$50,000	
	Pump replacement	\$100,000	
	Caustic CIP (cleaning in place) tank heater	\$35,000	
	PCL (programmable logic controller) upgrades	\$75,000	
	Compressors	\$200,000	
Stettler Recreation Centre (SRC)			\$141,000
	Arena scoreclock (both rinks) with bluetooth consoles, dressing room timers	\$28,000	
	Outdoor arena refurbishment - new boards	\$94,000	
Hub	Undercounter ice making machine	\$4,000	
Pool	Mechanical room replacement components	\$15,000	
Parks / Cemetary / Community Hall			\$116,000
Hall	Hardwood floor refinishing (dance floor)	\$15,000	
Parks	Ball diamond backstop fencing replacement (2 diamonds)	\$5,000	
Parks	Toro mower replacement	\$96,000	
Arts and Culture			\$15,000
Total - 2022 Capital Budget - Department Summary			\$5,765,096

Funding Sources for the **2022 Capital Budget** (only) are summarized as follow:

- **\$3,513,572 - Grants**
 - \$1,342,880 – 2022 Capital Budget MSI (Municipal Sustainability Initiative)
 - **\$704,843.66 – 2021 MSI Carry Forward**
 - \$2,063,876.87 – Total 2022 MSI available for use
 - **\$16,153.21 - MSI Balance Dec 31, 2022**
 - \$357,120 – 2022 Capital Budget BMTG (Basic Municipal Transportation Grant)
 - **\$0.00 – 2021 BMTG Carry Forward**
 - \$494,829.09 – Total BMTG 2022 available for use
 - **\$137,709.09 - BMTG Balance Dec 31, 2022**
 - \$600,000 – 2022 Capital Budget FGT (Federal Gas Tax)
 - **\$455,676.35 – 2021 FGT Carry Forward**
 - \$1,228,214.03 – Total 2022 FGT available for use
 - **\$172,537.68 - FGT Balance Dec 31, 2022**
 - \$1,213,572 – 2022 Capital Budget STIP (Strategic Transportation Infrastructure Program)
- **\$1,373,000 (\$698,353 Interim Budget) - Amount Available for Capital from 2022 Interim Budget**
 - **\$664,000 – Available for Capital – Utility (other) + 2021 Carry forward \$100,712.50 = \$764,712.50 / total available for 2022 Capital Budget = \$766,552.51 = Balance December 31, 2022 = \$1,840.01**
 - **\$320,000 – Available for Capital – Utility (water) + 2021 Carry forward \$175,000 = \$495,000 / total available for 2022 Capital Budget = \$496,960.71 = Balance December 31, 2022 = \$1,960.71**
 - **\$389,000 - Available for Capital – (tax) + 2021 Carry forward \$140,169.97 = \$529,169.97 / total available for 2022 Capital Budget = \$678,889.67 = Balance December 31, 2022 = \$149,719.70**
- **\$125,000 - 2022 Interim Budget – Transfer from Operating**
 - \$75,000 – Sidewalk Replacement Capital Program
 - \$50,000 – Pathway Maintenance
- **\$534,262 - Transfer from Reserves + 2021 Carry forward \$494,073.47 = \$1,028,335.47**
 - \$202,262 - General
 - \$50,000 - Common Services - Equipment
 - \$40,000 – Culture
 - \$242,000 - Recreation Agreement
- **\$219,262 – Other**
 - County - \$219,262
 - \$9,500 - Fire - Replace extraction hydraulic pump (\$19,000 – ½ County)
 - \$7,500 - Fire Hall traffic signals (\$15,000 – ½ County)
 - \$202,262 - Airport runway - secure STIP funding \$1,618,096 (\$1,213,572 STIP – ½ County)
- **\$5,765,096 – Total 2022 Capital Budget**

A Closer Look.....

The 2022 Interim Operating Budget and the 2022 Capital Budget – an “awesome” partnership.....

The 2022 – 2024 Interim Operating Budget ensures that a significant amount of internally generated funds are available for normal capital on an annual basis. Administration remains optimistic in the Town's ability to save for/invest in major capital equipment and infrastructure given substantial multi-year federal and provincial grant programs (MSI, FGTF, BMTG), however with the global, national & provincial pandemic economic recoveries uncertain, the Town will continue to be cautious and challenged in its ability to address all the community's needs on a timely basis.

A summary of the overall revenue and expenditure levels included in the three-year Interim Operating Budget 2022 – 2024 are as follows:

	2014	2015	2016	2017	2018	2019	2020 Pre Covid - Dec 2019	2020 Post Covid - May 2020	2021 (May 2021)	2022	2023	2024
Total Revenues	\$15,787,405	\$16,344,323	\$17,475,500	\$17,785,191	\$18,345,659	\$18,753,734	\$18,952,898	\$18,240,375	\$18,850,681	\$19,078,911	\$19,435,703	\$19,706,210
Total Expenditures *	\$14,817,975	\$15,421,559	\$16,184,230	\$16,801,224	\$17,318,754	\$17,677,384	\$17,927,471	\$17,691,128	\$18,107,218	\$18,380,558	\$18,622,037	\$18,783,999
Net Revenue Generated	\$969,430	\$922,764	\$1,291,270	\$983,967	\$1,026,905	\$1,076,350	\$1,025,427	\$549,247	\$743,463	\$698,353	\$813,666	\$922,211
Available for Capital												
Utility Source Capital	\$561,500	\$629,283	\$579,417	\$523,839	\$445,438	\$396,822	\$389,930	\$301,588	\$425,041	\$374,881	\$388,065	\$420,082
General Source Capital	\$407,930	\$293,481	\$711,854	\$460,128	\$581,467	\$679,528	\$635,497	\$247,659	\$318,422	\$323,472	\$425,601	\$502,129
Net Revenue Generated	\$969,430	\$922,764	\$1,291,271	\$983,967	\$1,026,905	\$1,076,350	\$1,025,427	\$549,247	\$743,463	\$698,353	\$813,666	\$922,211
Plus External Grants (pending)												
Basic Municipal Transportation Grant	\$344,880	\$344,880	\$344,880	\$344,880	\$357,120	\$357,120	\$357,120	\$357,120	\$357,120	\$357,120	\$357,120	\$357,120
Federal Gas Tax (FGTF)	\$325,631	\$301,327	\$309,892	\$310,904	\$328,277	\$672,579	\$346,344	\$340,465	\$696,912	\$356,384	\$356,384	\$356,384
MSI Operating - Police	\$54,446	\$54,445	\$53,284	\$52,513	\$53,680	\$54,199	\$53,391	\$52,856	\$52,448	\$52,448	\$52,448	\$52,448
MSI Capital	\$1,063,495	\$1,125,861	\$1,043,475	\$1,947,237	\$561,531	\$566,378	\$945,165	\$943,458	\$1,245,630	\$649,945	\$649,945	\$649,945
COVID-19 - MOST (Municipal Operating Support Transfer)									\$607,693			
COVID-19 - MSP (Municipal Stimulus Program)									\$707,509			
Total Grants	\$1,788,452	\$1,826,513	\$1,751,531	\$2,655,534	\$1,300,608	\$1,650,276	\$1,702,020	\$1,693,899	\$3,667,312	\$1,415,897	\$1,415,897	\$1,415,897
Total New Available Funds	\$2,757,882	\$2,749,277	\$3,042,802	\$3,639,501	\$2,327,513	\$2,726,626	\$2,727,447	\$2,243,146	\$4,410,775	\$2,114,250	\$2,229,563	\$2,338,108

* Other notable Maintenance Spending Allocations within the 2022-2024 Operating Budget not expensed through the Capital Budget

Ongoing Annual Maintenance	2014	2015	2016	2017	2018	2019	2020 Post Covid - May 2020	2020 Pre Covid - Dec 2019	2021	2022	2023	2024
Water Meter Replacements	\$46,000	\$46,000	\$46,000	\$46,000	\$46,500	\$47,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000
Sidewalk Replacements	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000
Gravel Road Oiling	\$27,000	\$27,500	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Pathway Maintenance	\$0	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
Fire Protective Clothing	\$57,300	\$57,300	\$57,300	\$57,300	\$57,300	\$59,000	\$60,800	\$60,800	\$62,600	\$65,000	\$67,600	\$68,800
Physician Recruitment	\$22,500	\$22,500	\$22,500	\$22,500	\$22,500	\$22,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500
BOT Community Development	\$45,900	\$44,000	\$44,000	\$44,000	\$44,000	\$44,000	\$0	\$44,000	\$44,000	\$44,000	\$44,000	\$44,000
Land Development Reserve (LDR) / Lot Sales	\$116,110	\$102,050	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Economic Incentives	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Stettler Recreation Centre Annual Repairs	\$78,500	\$93,600	\$93,600	\$94,210	\$74,720	\$75,030	\$75,000	\$75,000	\$87,200	\$81,700	\$82,700	\$83,700
Water treatment Plant Annual Repairs	\$102,920	\$105,500	\$107,100	\$109,600	\$111,400	\$133,100	\$135,100	\$135,100	\$127,100	\$128,100	\$128,100	\$128,100
Computer Capital Replacement	\$26,900	\$26,900	\$26,900	\$26,900	\$26,900	\$26,900	\$26,900	\$26,900	\$26,900	\$26,900	\$26,900	\$26,900
Total Generated In/From Operations	\$608,130	\$610,350	\$507,400	\$510,510	\$543,320	\$567,530	\$534,300	\$578,300	\$584,300	\$582,200	\$585,800	\$588,000

2022 Capital Budget Funding Sources

2022 Interim Budget – Available for Capital - \$698,353 + \$1,244,050 (previous year carry forward – prior to 2021 audit)

The 2022 Interim Operating & Capital Budgets collectively include the following amounts available for capital purposes from internally generated sources as follows:

Source	2022 Interim Operating Budget - Amount Available for Capital	Projected Ending Balance 2021 (prior to 2021 audit)	2022 Total Available for Capital	Current Year Proposed Capital (incl previous years carry forward)	Projected Ending Balance 2022
Interim Budget Available for Capital - Other (sewer, garbage, recycling)	\$320,874	\$445,679	\$766,553	-\$764,713	\$1,840
Interim Budget Available for Capital (Water)	\$54,007	\$442,954	\$496,961	-\$495,000	\$1,961
Interim Budget Available for Capital (Tax)	\$323,472	\$355,418	\$678,890	-\$529,170	\$149,720
Total	\$698,353	\$1,244,050	\$1,942,403	-\$1,788,882	\$153,520

2022 Interim Budget – Available for Capital – Utility (sewer, waste and recycling) - \$664,000 + 2021 Carry forward \$100,712.50 = \$764,712.50 / total available for 2022 Capital Budget = \$766,552.51 = Balance December 31, 2022 = \$1,840.01

The following projects are being allocated in 2022 from Available for Capital Other Utility (sewer, waste, recycling) fund allocations, they include prior and current utility and non-utility projects:

Project	Proposed Capital 2022 Budget	
Fire - 2001 fire engine replacement (2026 - \$1M)	\$100,000	
Pavement patching	\$150,000	
Culture reserve	\$15,000	
Computer replacement program	\$14,000	
Pathway - new construction	\$100,000	
Wetland pumphouse upgrades	\$175,000	
WTP - membrane replacement - \$50,000 (build reserve - 5-7 year replacement)	\$10,000	
WTP - misc. pump replacement	\$100,000	\$664,000
Fire - 2 way radio system - \$180,450 (balance from Fire Reserve)	\$60,150	
Water reservoir - exterior - \$50,000 - balance from Water Reservoir Reserve	\$10,000	
Water meter collection data upgrade	\$30,562.50	\$100,712.50
Total - 2022 Interim Budget - Available for Capital - Utility (Other)	\$764,712.50	\$764,712.50

2022 Interim Budget – Available for Capital – Utility (water) - \$320,000 + 2021 Carry forward \$175,000 = \$495,000 / total available for 2022 Capital Budget = \$496,960.71 = Balance December 31, 2022 = \$1,960.71

The following projects are being allocated in 2022 from Available for Capital Utility (water) fund allocations, they include prior and current utility and non-utility projects:

Project	Proposed Capital 2022 Budget	
WTP - membrane replacement - \$50,000 (build reserve - 5-7 year replacement)	\$10,000	
WTP - caustic CIP (cleaning in place) tank heater	\$35,000	
WTP - PCL (programmable logic controller) upgrades	\$75,000	
WTP - Compressors	\$200,000	\$320,000
WTP - pig vault rehab	\$175,000	\$175,000
Total - 2022 Interim Budget - Available for Capital - Utility (Water)	\$495,000	\$495,000

2022 Interim Budget – Available for Capital – Taxes – \$389,000 + 2021 Carry forward \$140,169.97 = \$529,169.97 / total available for 2022 Capital Budget = \$678,889.67 = Balance December 31, 2022 = \$149,719.70

The following projects are being allocated in 2022 from Available for Capital Taxes fund allocations, they include prior and current utility and non-utility projects:

Project	Proposed Capital 2022 Budget	
Sidewalk replacement program (yearly)	\$55,000	
Replace Deputy Fire Chief truck (2023 - \$94,000 - 1/2 County - \$47,000)	\$23,500	
Replace Fire Chief truck (2023 - \$94,000 - 1/2 County - \$47,000)	\$23,500	
Replace extraction hydraulic pump (\$19,000 - 1/2 County - \$9,500)	\$9,500	
Fire Hall traffic signals (\$15,000 - 1/2 County - \$7,500)	\$7,500	
2 - pick-up trucks - \$90,000 (balance from Common Services-Equipment Reserve)	\$40,000	
Trailer mounted flusher	\$200,000	
WTP - membrane replacement - \$50,000 (build reserve - 5-7 year replacement)	\$30,000	\$389,000
Parks - West Stettler Park (2019 Strategic Plan)	\$50,000	
Op - Storm - concept planning for west stettler park - phase 2 - balance from WSP reserve	\$46,253.07	
Fire - 38' 4 storey drill tower	\$6,568.48	
Okoppe parking lot	\$28,015.62	
Cemetary - 2021 columbarium \$18,666 (paid 1/2 in 2021)	\$9,332.80	\$140,169.97
Total - 2022 Interim Budget - Available for Capital - Taxes	\$529,169.97	\$529,169.97

2022 Transfer from Other Reserves – 2022 - \$534,262 + 2021 Carry forward - \$494,073.47 = \$1,028,335.47 (2020 Audited Financial Statement Balance - \$8,547,083)

Project	Transfer from General Reserve	Transfer from Other Reserves	Amount
General Reserve - Airport runway (\$1,618,096 = \$1,213,572 STIP - \$202,262 County)	\$202,262		\$202,262
2 - pick-up trucks - \$90,000 (balance from "available for capital - tax")		\$50,000	
Culture Reserve - community builders (10 hearts)		\$25,000	
Culture Reserve - Community hall - dance floor refurbishment		\$15,000	
Recreation Agreement - Arena scoreclocks (both rinks) with timers		\$28,000	
Recreation Agreement - Outdoor arena refurbishment (new boards)		\$94,000	
Recreation Agreement - HUB - Undercounter icemaking machine		\$4,000	
Recreation Agreement - POOL - mechanical room replacement components		\$15,000	
Recreation Agreement - PARK - ball diamond backstop fencing (2 diamonds)		\$5,000	
Recreation Agreement - PARK - toro mower replacement		\$96,000	\$332,000
Op - Storm - concept planning for west stettler park - phase 2 - balance from tax-avail for cap		\$3,746.93	
MOST - type 4 intersection		\$198,718.75	
Land development - type 4 intersection		\$84,932.91	
Fire - 2 way radio system - \$180,450 (balance from available for capital - utility)		\$120,300.00	
Water reservoir - exterior - \$50,000 - balance from available for capital - utility)		\$40,000.00	
WTP small equipment capital reserve - low lift valve automatic actuators		\$46,374.88	\$494,073.47
Total - 2022 Capital Budget - Transfer from Reserves	\$202,262	\$826,073.47	\$1,028,335.47

As a trade-off, Administration recommends that Council continue to utilize Federal and Provincial Grant Funding for Transportation, Operational and Utility Service Replacements.

COVID Relief

As part of the 2020 COVID Provincial Relief Funding, the Town of Stettler received \$607,693 under the Alberta Municipal Operating Support Transfer (MOST) and \$707,509 under the Municipal Stimulus Program (MSP). The Alberta MOST funding was received in 2020, and was designated funding primarily for lost/foregone revenues due to COVID restrictions. Predicted lost revenues in the arena and the pool etc, created financial impacts/hardships that Council accepted by reducing the internally generated Amount Available for Capital (Transfer) within the 2020 Tax Budget. This welcomed operational support from the province affords Council the one-time ability to re-commit some additional targeted internal funding towards core infrastructure renewal projects.

Municipal Stimulus Program (MSP) Summary:

2020 \$707,509 received from provincial government (must be fully expensed in 2021)
 2021 (\$600,457.01) – 44th avenue – Phase 2 – Highway 56 to Highway 12
 Total budget \$611,241 – Actual 2021 - \$600,457.01
 2021 (\$107,051.99) - Type 4 Intersection – Highway 12 at 80th street (south side only)
 Total budget - \$842,611.75 – Actual 2021 - \$442,526.24 (MSP - \$107,051.99 + MOST - \$335,474.25)

Alberta Municipal Operating Support Transfer (MOST) Summary:

2020 \$607,693 received from provincial government
 2020 (\$73,500) – \$150.00 - Business COVID Relief
 2021 (\$335,474.25) - Type 4 Intersection – Highway 12 at 80th street (south side only)
 Total budget - \$842,611.75 – Actual 2021 - \$442,526.24 (MSP - \$107,051.99 + MOST - \$335,474.25)
 2022 (\$198,718.75) - Type 4 Intersection – Highway 12 at 80th street (south side only)
 Total budget - \$842,611.75 – Actual 2021 - \$442,526.24 = Balance forward 2022 - \$400,085.51 (MOST - \$198,718.75 + Land Development Reserve - \$84,932.91+FGT - \$116,433.85)

Major Capital Grant Funding – Federal and Provincial

Alberta Municipalities are fortunate to have a significant amount of grant programs available to assist funding capital assets. Administration is continually challenged to allocate projects towards specifically eligible grants in order to maximize the overall amount of funding received in any given year. The amount available on an annual basis is as follows:

Federal and Provincial Grants	2022 Allotment	Projected Ending Balance 2021 (prior to 2021 audit)	2022 Total Available for Capital	2022 Proposed Capital (incl previous years carry forward)	Projected Ending Balance 2022
COVID - Municipal Stimulus Program (MSP)	\$0	\$0	\$0	\$0	\$0
COVID - Alberta Municipal Operating Support Transfer (MOST)	\$0	\$198,718.75	\$198,718.75	-\$198,718.75	\$0
Municipal Sustainability initiative (MSI Capital \$649,945 + MSI Operating - \$52,448)	\$702,393	\$1,361,483.87	\$2,063,876.87	-\$2,047,723.66	\$16,153.21
Federal Gas tax (FGT)	\$356,384	\$871,830.03	\$1,228,214.03	-\$1,055,676.35	\$172,537.68
Basic Municipal Transportation Grant (BMTG)	\$357,120	\$137,709.09	\$494,829.09	-\$357,120.00	\$137,709.09
Total	\$1,415,897	\$2,569,741.74	\$3,985,638.74	-\$3,659,238.76	\$326,399.98

2022 Capital Budget – Provincial and Federal Grants project summary:

- Airport runway overlay (budget - \$1,618,096)
 - \$1,213,572 – Strategic Transportation Infrastructure Program (STIP)
 - \$202,262 – County
 - \$202,262 – Town (general reserve)
- 44th Avenue overlay from Highway 12 to 38st (budget - \$750,000)
 - \$750,000 - MSI
- Watermain cast iron replacement 53rd street between 48-51 avenues (budget - \$950,000)
 - \$592,880 - MSI
 - \$357,120 - BMTG
- Hydrovac (budget - \$600,000)
 - \$600,000 – FGT
- 2021 carry forward - Type 4 Intersection – Highway 12 at 80th street (south side only) (budget - \$842,611.75 - Actual 2021 - \$442,526.24 = Balance forward 2022 - \$400,085.51)
 - FGT - \$116,433.85
 - MOST - \$198,718.75
 - Land Development Reserve - \$84,932.91
- 2021 carry forward – Mainstreet streetscape - 48-49 avenues includes watermain and services - carry forward to 2022 capital budget - \$40,000
 - FGT - \$40,000
- 2021 carry forward – Watermain replacement east of 44th street between 49-50 avenues – project delayed due to Telus line and supply issues – carry forward \$255,353.66
 - MSI - \$255,353.66
- 2021 carry forward – Lift station upgrades (2021) – carry forward \$300,000
 - MSI - \$300,000
- 2021 carry forward – Lift station pump upgrades (2020) – carry forward \$299,242.50
 - FGT - \$299,242.50
- 2021 carry forward – Water reservoir pump upgrades – carry forward - \$149,490
 - MSI - \$149,490

What this effectively accomplishes is that the Town will utilize federal and provincial grants such as MSP, MOST, MSI, FGT and BMTG funding for most large transportation and utility projects and use freed-up utility surpluses (available for capital through the Interim budget) to fund projects and savings for non-utility purposes. This will crystallize the savings into real dollars in our bank account (as opposed to having unspent Federal and Provincial Grant funds that are not in our possession).

A look ahead to 2023, 2024, 2025, 2026 Capital Budgets

Over and under allocations/expenditures from MSP (must be fully expensed in 2021), MOST, MSI, FGT and BMTG can be carried forward to the following year. Any unallocated grants are available to cover budget to actual adjustments, funding source changes during the year, as well as future project considerations. The reality of the challenge facing the Town is that there are too many future projects for the amount of expected and uncertain grant monies available. Unless the federal and provincial funding is increased, Council will need to prioritize projects thereby postponing some to future years. At this time the Premier and the Prime Minister have committed funds as promised to municipalities, however **actual** grant amounts are yet to be determined. Although Administration is optimistic, it remains uncertain as to just how much funding will be available in the next five (5) years. The following projects and estimated budget costs have been identified through the 5-year capital plan:

2023 - \$6,446,000

- Sidewalk replacement program - \$130,000
- Pavement patching - \$150,000
- Pathway rehab - \$50,000
- Pathway program (new construction) - \$100,000
- Spruce Drive partial reconstruction (water, sewer, overlay-Hwy56 – 61st street) - \$1,075,000
- Downtown streetscape 47-48 avenue (includes water) - \$925,000
- Watermain cast iron replacement on 52nd street between 50-51 avenue - \$325,000
- West Stettler Park Phase 2 storm pond / park improvements - \$2,000,000
- Loader - \$300,000
- Concrete crushing - \$150,000
- Backhoe - \$250,000
- WTP – membrane replacement – (build reserve – 5–7-year replacement) - \$50,000
- WTP – PLC (programmable logic controller) - \$200,000
- WTP – High lift pump upgrades - \$300,000
- SRC – rink board replacement - \$370,000
- Pool – sand with sand filters in back mechanical room - \$20,000
- Pool – blind replacement (electrical) and whirlpool manual - \$15,000
- Fitness – treadmill - \$11,000
- Parks – ball diamond fence replacement (2 diamonds) - \$5000
- Cemetery – Columbarium - \$20,000

2024 – \$5,374,000

- Sidewalk replacement program - \$130,000
- Pavement patching - \$150,000
- Pathway rehab - \$50,000
- Pathway (new construction) - \$100,000
- Spruce Drive reconstruction (water, sewer, overlay) from 61-64 street - \$1,000,000
- 46th street overlay 48-51 avenue - \$500,000
- Watermain replacement 46-47 avenue between 55-56 street - \$325,000
- Watermain replacement 47th avenue between 46-48 street - \$400,000
- Sewermain replacement 46-47 avenue between 55-56 street - \$300,000
- Upsize sanitary main from east lift on 50th avenue (master service study) - \$600,000
- Red Willow Creek culvert replacement – 57th street to Hwy56 back alley) - \$650,000
- Skid steer parts - \$65,000
- Scissor lift - \$200,000
- One tonne truck - \$50,000
- WTP – membrane replacement – (build reserve – 5–7-year replacement) - \$50,000
- WTP – High lift pump upgrades - \$300,000
- WTP - Cathodic protection - \$100,000
- WTP - Building repair upkeep - \$150,000
- Fitness – Elliptical - \$8,000
- Fitness – upright bike - \$5,500
- SRC – marquee sign replacement - \$80,000
- Parks – 6' mower - \$3,000
- Parks – ball diamond fencing replacement – 1 diamond - \$2,500
- Fas Gas playground equipment replacement - \$125,000
- Community Hall – entry, buffet, kitchen flooring replacement - \$30,000

2025 – \$5,938,500

- Sidewalk replacement program - \$130,000
- Pavement patching - \$150,000
- Pathway rehab - \$50,000
- Pathway program (new construction) - \$100,000
- Parkdale – 40th avenue 57-58 street mill and overlay - \$300,000
- 50th avenue (Veteran's Way) 52-57 street mill and overlay - \$375,000
- Watermain cast iron replacement – 48th street between 47-48 avenue - \$300,000
- UFA watermain looping (72nd street with push north across Hwy 12 to Repp SD) - \$350,000
- Watermain replacement 46-47 avenue between 54-55 street - \$325,000
- Sewermain clay tile replacement – 48th street between 47-48 avenue - \$300,000
- Sewermain replacement back alley south of 50A avenue from 57-59 street - \$400,000
- Sewermain replacement 46-47 avenue between 54-55 street - \$300,000
- Storm replacement west side of Hwy 12 from 44-50 avenue - \$300,000
- Skid steer parts - \$65,000
- Portable 6' pump - \$35,000
- Sander - \$35,000
- Trailer - \$17,500
- Rehab cold storage - \$250,000
- West End dog park development - \$50,000
- WTP – clearwell expansion - \$2,000,000
- WTP – membrane replacement – (build reserve – 5–7-year replacement) - \$50,000
- Fitness – stairclimber - \$13,000
- Parks – ball diamond groomer - \$18,000
- Parks – West Stettler Park gazebo - \$25,000

2026 – \$5,070,000

- Sidewalk replacement program - \$130,000
- Pavement patching - \$150,000
- Pathway rehab - \$50,000
- Pathway program (new construction) - \$100,000
- Downtown streetscape – 49 – 50 avenue - \$900,000
- Cemetery headstone cement walkway - \$30,000
- Watermain replacement on 59th street between 50-50A avenue - \$300,000
- 50A avenue mobile home park (north section) - \$90,000
- Watermain replacement 50th street from 50-51 avenue - \$350,000
- Sewermain replacement back alley south of 50A avenue from 59-61 street - \$400,000
- 50A avenue mobile home park (north section) - \$90,000
- Sewermain replacement 46-47 avenue between 53-54 street - \$300,000
- Storm main through Clearview area - \$500,000
- ¾ tonne truck - \$40,000
- Zamboni - \$140,000
- Cemetery trailer - \$5,000
- Cemetery columbarium - \$20,000
- Concrete crushing - \$150,000
- Loader - \$275,000
- WTP - Wastepond desludging (from reserve) - \$400,000
- WTP - Pump upgrades - \$300,000
- WTP - High lift pump upgrades - \$300,000
- WTP – membrane replacement – (build reserve – 5–7-year replacement) - \$50,000

2022 Capital Budget - Major Project Summary

1. 2022 Pavement / Sidewalk Improvement - \$280,000

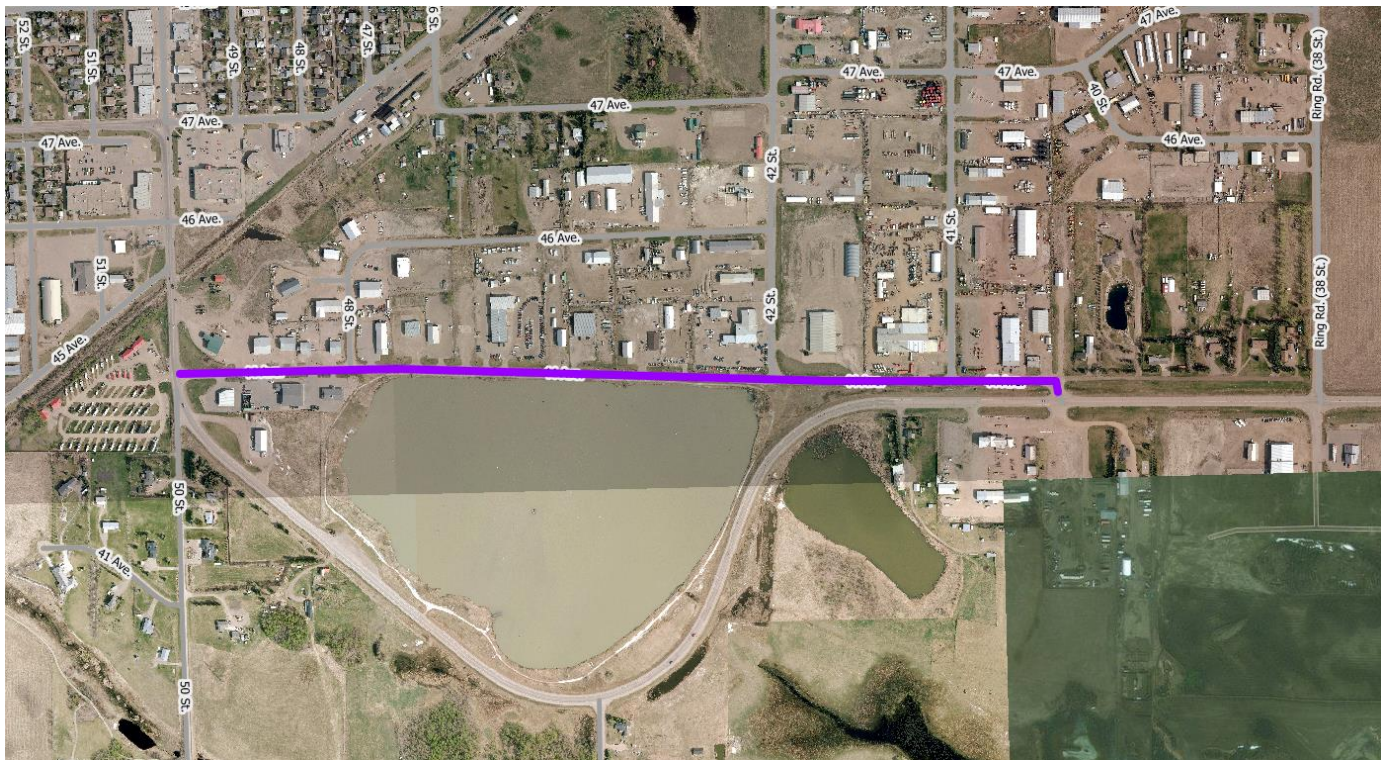
The 2022 Capital Budget includes \$280,000 towards the annual Sidewalk Replacement Program, and the Pavement Patching Program

1. Sidewalk Replacement Program - \$130,000 - (\$75,000 – 2022 Interim Operating Budget + \$55,000 – Available for Capital 2022 Interim Budget – Tax)
2. Pavement Patching Program – \$150,000 - (\$150,000 – Available for Capital 2022 Interim Budget – (Utility)

2. 2022 Road Way Reconstruction, Water, Sanitary and Storm Service Replacement – \$1,875,000

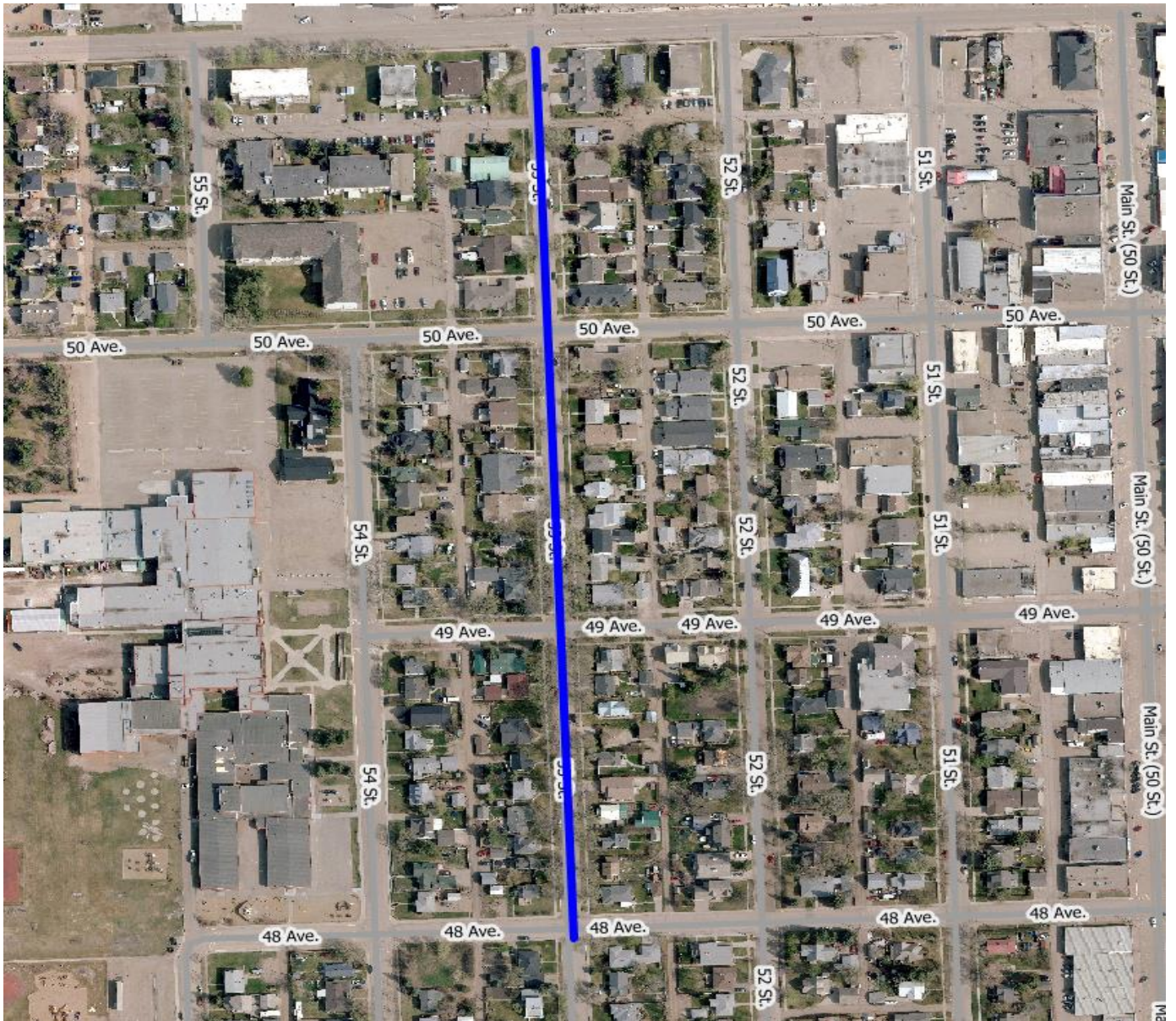
1. 44th avenue overlay from Hwy 12 to 38 street - \$750,000
 - o \$750,000 – MSI

Continuing with the final phase of our 3-year program to rehabilitate 44 Avenue. 2022 will see 44 Avenue from 50 Street (highway 12) east to the connection back to highway 12. Work will include milling 50mm of asphalt from road and approaches, culvert repairs and regrading where necessary, some ditch drainage improvements and then repave with 50mm of new asphalt.



- 2. Watermain cast iron replacement 53rd street between 48-51 avenues - \$950,000
 - o \$592,880 – MSI
 - o \$357,120 – BMTG

Cast iron water main and lead service replacements on 53 Street from 48-51 Avenue. Excavation will be trenched using shoring to reduce road disturbances and pavement replacement costs.



- 3. Wetland pumphouse upgrades - \$175,000
 - o \$175,000 (Available for capital – Utility (other))

3. Pathway Development - \$150,000

The 2022 - 2026 Capital Budgets includes: \$50,000 per year for ongoing existing pathway maintenance and \$100,000 per year as a commitment towards the construction and or upgrade of connecting pathways as per the Town's 3-year Trail Master Plan that was accepted by Council in November 2021. As previously discussed with Council, the Trail Master Plan is a living document that is a long-term work in progress with annual priorities to be determined each year by Council.

1. Pathway – Ongoing existing pathway maintenance – Total \$50,000
2022 – \$50,000 included in 2022 Interim Operating Budget

2. Pathway – Expansion - Total \$100,000
2022 Interim Budget – Available for Capital (tax) - \$100,000
Pathway Program – install new pathway along the west side of Highway 56 south from 44 Ave to 40 Ave



4. New Equipment - Trailer mounted flusher - \$200,000 (available for capital – taxes)



5. Community Builders - \$25,000 (culture reserve)

The Town of Stettler was proud to participate in the unveiling of Stettler's first two Community Builders Monuments on September 24th, 2021. The monuments, honoring Clark Burlingham and Fred Colley, were the first set of a larger planned initiative. A special thanks was given to the Community Builders Committee, as well as creators Wayne Tebbe and Dave McCourt.

What is a Community Builder?

A 'Community Builder' is identified as an individual or group whose contributions to their community helped shape Stettler as it is today. It is the Committee's hope that residents will visit these monuments in Pioneer Park and reflect on the history that our town is built upon.

How to Submit a Nomination

Community Builders are selected through external nomination. Nominations can currently be submitted to info@stettlerboardoftrade.com



The 2022 Capital Budget includes \$25,000 to build 10 Community Hearts. The Community hearts will be held in storage till they are awarded by the Committee to the next Community Builders.

6. Arts & Culture Annual Allocation - \$15,000

The 2022 Capital Budget does include \$15,000 towards Arts & Culture projects. In 2021 Council received a funding request from the Stettler History Book Committee. The funding request in the amount of \$16,450 was approved through the Capital Budget with funding to come from the Culture Reserve. The balance in the Culture Reserve December 31, 2021 - \$111,753.17

7. County of Stettler No. 6 – Recreation Agreement

The 2022 Interim Operating Budget includes **\$439,600 (2021 - \$431,500 - \$8,100)** in recreation support from the County of Stettler. The Administrative assumptions incorporated are as follows:

PLS Revenue: **\$439,600**

PLS Expenditures:

Transfer to SRC Capital Reserve -Town **\$173,600** (represents 65% of \$4M deemed debt)

Transfer to SRC Capital Reserve -County **\$93,300** (represents 35% of \$4M deemed debt)

\$266,900

Remains as net operational support **\$54,300** (to support property tax mitigation)

Remains as new net operational support **\$118,400** (enhances available for Capital Budget)

\$172,700

The availability of these new funds is welcome and certainly helps to soften the budgetary impacts of the proposed 0% property tax increase.

	Assessment	Agreement %	% (\$ Amount)	Town of Stettler Budget	Actual Paid by County of Stettler	Assessment Diff	Budget Diff	% Diff	Capital (35% \$93,300) + (65% \$173,600)	Available for Capital	Operating
2015	1,619,422,100	0.03170%	\$513,356.81	\$513,300.00	\$513,451.54	0	0	0.00%	\$266,900	\$118,400	\$128,000
2016	1,564,948,030	0.03170%	\$496,088.53	\$496,000.00	\$495,612.29	-54,474,070	-17,300	-3.37%	\$266,900	\$118,400	\$110,700
2017	1,486,850,730	0.03170%	\$471,331.68	\$471,500.00	\$471,008.25	-78,097,300	-24,500	-4.94%	\$266,900	\$118,400	\$86,200
2018	1,497,109,550	0.03170%	\$474,583.73	\$474,000.00	\$473,521.29	10,258,820	2,500	0.53%	\$266,900	\$118,400	\$88,700
2019	1,487,837,630	0.03170%	\$471,644.53	\$471,600.00	\$470,979.71	-9,271,920	-2,400	-0.51%	\$266,900	\$118,400	\$86,300
2020	1,361,294,500	0.03170%	\$431,530.36	\$431,500.00	\$430,433.44	-126,543,130	-40,100	-8.50%	\$266,900	\$118,400	\$46,200
2021	1,373,106,660	0.03170%	\$435,274.81	\$431,500.00	\$434,292.69	11,812,160	0	0.00%	\$266,900	\$118,400	\$46,200
2022	1,386,837,727	0.03170%	\$439,627.56	\$439,600.00		13,731,067	8,100	1.88%	\$266,900	\$118,400	\$54,300
2023	1,400,706,104	0.03170%	\$444,023.83	\$444,000.00		13,868,377	4,400	1.00%	\$266,900	\$118,400	\$58,700
2024	1,414,713,165	0.03170%	\$448,464.07	\$448,500.00		14,007,061	4,500	1.01%	\$266,900	\$118,400	\$63,200

The Town/County Recreation Agreement has a yearly transfer of \$266,900 to the Recreation Reserve Account. This amount of \$266,900 represents 100% of a deemed \$4M borrowing (Town (\$173,600 - representing 65% and the County \$93,300 representing 35%). The current reserve balance on December 31, 2021 - \$800,700.00

Administration is proposing to allocate \$242,000 from the reserve to the 2022 Capital Budget for the following projects which will have a great benefit to the Town of County residents which use the facilities.

- \$28,000 - Arena score clocks (both rinks) with timers
- \$94,000 - Outdoor arena refurbishment (new boards)
- \$4,000 - HUB - Undercounter icemaking machine
- \$15,000 - POOL - mechanical room replacement components
- \$5,000 - PARK - ball diamond backstop fencing (2 diamonds)
- \$96,000 - PARK - toro mower replacement

8. Stettler Regional Fire Department

- Replace Fire Chief Truck - \$23,500
 - Tender in 2023 - \$94,000 total cost
 - County - \$47,000 2023
 - Town - \$47,000
 - \$23,500 2022 - 2022 – available for capital - tax
 - \$23,500 2023 - 2022 – available for capital - tax
- Replace Deputy Fire Chief Truck - \$23,500
 - Tender in 2023 - \$94,000 total cost
 - County - \$47,000 - 2023
 - Town - \$47,000
 - \$23,500 - 2022 – available for capital - tax
 - \$23,500 - 2023 – available for capital - tax
- Replace extraction hydraulic pump - \$9,500
 - Tender in 2022 - \$19,000 total cost
 - County - \$9,500
 - Town - \$9,500 - 2022 – available for capital - tax
- Fire Hall traffic signal lights - \$7,500
 - Tender in 2022 - \$15,000 total cost
 - County - \$7,500
 - Town - \$7,500 – 2022 available for capital - tax
- 2001 Fire Engine Replacement in 2026 (\$1M) - \$100,000
 - \$100,000 – 2022 Operating budget – Available for Capital – Tax Reserve Account Balance – December 31, 2021- \$650,298

The “second line” apparatus, a 2001 Freightliner fire engine will have to be replaced in 2026. The Fire Underwriters have an age requirement for Fire Apparatus Insurance Grading Recognition. In small communities, fire apparatus can be used as “First Line” up to 20 years, “Second Line” up to 25 years and “Reserve only” up to 29 years with the condition of completing a strict performance test every year of service beyond 20 years. Based on the tender results from the previous apparatus purchase, the estimated cost for a new fire engine in 2026 will be \$1,000,000. The 2022-2026 Capital Budget includes a provision of \$100,000 per year to ensure adequate funding is available in 2026. – Fire Capital Reserve - December 31, 2022 - \$750,300)

 - USA Bank Account – In August 2021, \$500,000 USA was transferred from our General Account to our USA Account for a total cost of \$631,950 (\$1.2639 / \$0.7912 exchange rate)