

Town of Stettler

COUNCIL MEETING

DECEMBER 20, 2022

6:30 P.M.

BOARD ROOM



TOWN OF STETTLER MISSION STATEMENT

WE WILL PROVIDE A HIGH
QUALITY OF LIFE FOR OUR
RESIDENTS AND VISITORS
THROUGH LEADERSHIP AND
THE DELIVERY OF EFFECTIVE,
EFFICIENT AND AFFORDABLE
SERVICES THAT ARE SOCIALLY
AND ENVIRONMENTALLY
RESPONSIBLE

**TOWN OF STETTLER
REGULAR COUNCIL MEETING
TUESDAY, DECEMBER 20th, 2022
6:30 P.M.
AGENDA**

1. **Agenda Additions**
2. **Agenda Approval**
3. **Confirmation of Minutes**
 - (a) Minutes of the Regular Council Meeting of December 6th, 2022 5-13
4. **Citizens Forum**
5. **Delegations**
 - (a) 6:35pm – RCMP S/Sgt. Jon England – Community Introduction Verbal
6. **Administration**
 - (a) 2023 Interim Budget 14-40
 - (b) County of Stettler – Rural Crime Prevention Committee 41-43
 - (c) 2022 Year-in-Review 44-58
 - (d) 2022 Budget Summary – November 30, 2022 59-60
 - (e) 2022 Capital Budget Summary – November 30, 2022 61-65
 - (f) CAO Reports 66-70
 - (g) Meeting Dates
 - Tuesday, January 3 – Council – 6:30pm
 - **Monday, January 9 – 2023 Strategic Planning Workshop – SRC Grandfield Meeting Room - 2:00pm**
 - **Tuesday, January 10 – 2023 Capital Budget Council Deliberations – HUB - 3:00pm**
 - Tuesday, January 10 – COW – 4:30pm
 - Tuesday, January 17 – Council – 6:30pm
 - Tuesday, February 7 – Council – 6:30pm
 - Tuesday, February 14 – COW – 4:30pm
 - Tuesday, February 21 – Council – 6:30pm
 - Tuesday, March 7 – Council – 6:30pm
 - Tuesday, March 14 – COW – 4:30pm
 - Tuesday, March 21 – Council – 6:30pm
 - Tuesday, April 4 – Council – 6:30pm
 - Tuesday, April 11 – COW – 4:30pm
 - Tuesday, April 18 – Council – 6:30pm

**COUNCIL AGENDA
DECEMBER 20th, 2022
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| | | |
|-----|--|---------|
| | (h) Accounts Payable in the amount of \$989,210.11 (\$161,993.37 + \$37,757.89 + \$85,990 + \$1933.89 + \$664,100.97 + \$37,433.99) | 71-89 |
| 7. | <u>Council</u> | |
| | (a) Meeting Reports | |
| 8. | <u>Minutes</u> | |
| | (a) Regional Water Services Commission – December 12, 2022 | 90-93 |
| 9. | <u>Public Hearing</u> | |
| | (a) 7:00pm - Bylaw 2153-22 – Amending Land Use Bylaw 2060-15 | |
| 10. | <u>Bylaws</u> | |
| | (a) Bylaw 2153-22 – Part of Block PT Y, Plan 2442AE from I: Industrial to P: Public Use | 94-100 |
| | (b) Bylaw 2154-22 – Water Rates | 101 |
| | (c) Bylaw 2155-22 – Sewer Rates | 102 |
| | (d) Bylaw 2156-22 – Garbage Rates | 103 |
| | (e) Bylaw 2157-22 – Recycling Rates | 104 |
| 11. | <u>Correspondence</u> | |
| | (a) Alberta Public Safety & Emergency Services – Victim Services Letter | 105-107 |
| | (b) Festival of Lights – Ultrasound Machine Received | 108 |
| 12. | <u>Items Added</u> | |
| 13. | <u>In-Camera Session</u> | |
| 14. | <u>Adjournment</u> | |

**MINUTES OF THE REGULAR MEETING OF THE TOWN OF STETTLER COUNCIL
HELD ON TUESDAY, DECEMBER 6th, 2022 IN THE MUNICIPAL OFFICE,
COUNCIL CHAMBERS**

Present:

Mayor S. Nolls

Councillors G. Lawlor, K. Baker,
S. Pfeiffer, T. Randell & W. Smith

Director of Planning & Development L. Graham
Director of Operations M. Robbins
Communications Officer L. VanLanduyt

Media (2)

Absent:

Councillor C. Barros
CAO G. Switenky
Assistant CAO S. Gerlitz

Call to Order:

Mayor Nolls called the meeting to order at 6:30 p.m.

1/2. **Agenda Additions/Approval:**

Motion 22:12:01

Moved by Councillor Baker to approve the agenda as presented.

MOTION CARRIED
Unanimous

3. **Confirmation of Minutes:**

- (a) Minutes of the Regular Meeting of Council held November 15th, 2022

Motion 22:12:02

Moved by Councillor Smith that the Minutes of the Regular Meeting of Council held on November 15th, 2022 be approved as presented.

MOTION CARRIED
Unanimous

- (b) Business Arising from the November 15th, 2022 Minutes

4. **Citizen's Forum:**

- (a) None

5. **Delegations:**

- (a) 6:35pm – Shelly Walker & Gelaisa Long – FCSS Budget 2023

Mayor Nolls welcomed S. Walker and G. Long to the meeting.

G. Long provided an overview of FCSS services, including:

- Community Navigation Services
- Rural Mental Health Project
- Grief & Loss Support
- Rent Smart
- Financial Literacy
- Family Counselling
- Seniors Support
- Federal and Provincial Form Assistance
- In-Kind Admin Support/Office Space for Non-Profits
- Commissioner of Oaths
- Public Computer & Internet Access
- SMART Recovery

In addition, several community outreach programs were

mentioned.

Key events from FCSS in 2022 included the Community Resource Fair, Seniors Empowerment, Canada Day, and Seniors Week. FCSS has also begun visiting Seniors Lodges for in-person information sessions.

S. Walker and G. Long presented the FCSS 2023 Budget as follows:

| FCSS BUDGET 2023 | | |
|---|-------------------|-------------------|
| REVENUE | 2022 | 2023 |
| Provincial FCSS Town Grant 80% | 157,148.00 | 157,148.00 |
| Town of Stettler Municipal Contribution 20% | 39,287.00 | 39,287.00 |
| Provincial FCSS County Grant 80% | 172,715.00 | 172,715.00 |
| County of Stettler Municipal Contribution 20% | 43,179.00 | 43,179.00 |
| Child & Family Services Grant | 50,000.00 | 50,000.00 |
| Grant Revenue | 60,213.51 | |
| TOTAL REVENUE | 547,642.00 | 487,289.00 |
| Programming | 327,267.00 | 279,599.00 |
| Administration | 134,025.00 | 134,453.00 |
| Equipment | 8,000.00 | 10,450.00 |
| Maintenance | 14,500.00 | 13,200.00 |
| Board/Staff Expense | 5,500.00 | 6,050.00 |
| Office Expense | 20,950.00 | 24,145.00 |
| Audit & Bank Fees | 5,975.00 | 6,572.50 |
| TOTAL EXPENSES | 516,217.00 | 474,469.50 |
| | 25 | |
| DEFICIT/SURPLUS | 31,425.00 | 12,819.50 |

In 2023, FCSS helped 15,119 annual clients, had 18,907 participants in annual services, and 5130 participants in community events. Their new phone system allows for more accurate tracking of these statistics.

FCSS also advised that they have piloted a new project that provides a driver service to various cities in Alberta. The service is currently offered by seven (7) volunteers on a cost-recovery basis, and 33 trips have been completed.

Round table support for Stettler FCSS ensued.

Motion 22:12:03

Moved by Councillor Randell that the Town of Stettler Council approve the balanced 2023 Operating Budget for the FCSS in the amount of \$474,469.50 as presented, and further approves the inclusion of \$196,435 in the Town's 2023 Budget for the FCSS representing \$39,287 in Town Funding (20%) and \$157,148 in Provincial funding (80%).

MOTION CARRIED
Unanimous

Mayor Nolls thanked S. Walker and C. MacDonell for their excellent presentation.

S. Walker and C. MacDonell left the meeting at 6:48 p.m.

(b) 6:50pm – Rhonda O’Neill & Jane Skocdopole – Stettler Public Library – 2023 Budget

Mayor Nolls welcomed R. O’Neill and J. Skocdopole to the meeting.

R. O’Neill and J. Skocdopole presented the following 2022 highlights:

- 434 in-person programs with 4509 participants in 2022.
- Refresh of the children’s area added shelving, storage for equipment, and created a welcoming space for families.

- Kicked off the Summer Reading Club by participating in the Steel Wheel Stampede Parade and partnered with FCSS, Town of Stettler and Stettler Museum for Canada Day activities.
- Received a grant from Blue Cross to launch the Minds in Motion program and caregiver support group for adults with cognitive decline or dementia. Eight families have participated in the program so far.
- Grant from AHS for SOARING pilot project for youth resilience in partnership with other community organizations. Project to start in 2023.

A total of 171 children were registered in the Summer Reading Club 2022, with a total of 1131 participants at related events. The Stettler Public Library also hosted or cohosted 14 events, including Alberta Culture Days workshops.

The 2023 Stettler Public Library budget was presented as follows:

| 2023 Library Budget - Expenses | | | |
|---------------------------------------|---------------------|---------------------|---------------------|
| | 2021 | 2022 | 2023 |
| Board Expenses | \$3,300.00 | \$2,100.00 | \$2,600.00 |
| Equipment | \$16,500.00 | \$14,700.00 | \$14,700.00 |
| Library Materials | \$32,100.00 | \$31,800.00 | \$31,500.00 |
| Fundraising Expenses | \$2,000.00 | \$4,000.00 | \$2,000.00 |
| Office & Maintenance | \$62,700.00 | \$62,700.00 | \$62,500.00 |
| Audit & Bank Fees | \$1,700.00 | \$4,000.00 | \$1,700.00 |
| Requisitions Payable | \$5912.00 | \$5,912.00 | \$5,912.00 |
| Staff Wages & Expenses | \$376,023.35 | \$374,720.22 | \$383,970.00 |
| TOTALS | \$496,904.77 | \$500,235.35 | \$504,882.00 |

| 2023 Library Budget - Proposed Funding | | | |
|---|---------------------|---------------------|---------------------|
| | 2021 | 2022 | 2023 |
| Grants | \$82,727.00 | \$82,727.00 | \$83,742.00 |
| Donations/Fundraising | \$16,033.00 | \$23,333.00 | \$28,000.00 |
| Sales and Services | \$4,300.00 | \$5,077.32 | \$5,788.00 |
| Other Revenue | \$30,750.00 | \$1000.00 | \$0.00 |
| Requisitions | | | |
| County | \$128,248.87 | \$134,678.21 | \$135,586.00 |
| Town | \$238,176.48 | \$250,116.69 | \$251,766.00 |
| TOTALS | \$500,235.35 | \$499,932.22 | \$504,882.00 |

R. O'Neill and J. Skocdopole provided an oversight of 2020 and 2021 user statistics, including total circulation, program attendance, computer use and wi-fi use.

Round table support for the Stettler Public Library ensued.

Motion 22:12:04

Moved by Councillor Lawlor that the Town of Stettler Council approve the Stettler Public Library 2023 Operating Budget as presented with a Town contribution in the amount of \$251,766.

MOTION CARRIED
Unanimous

Mayor Nolls thanked R. O'Neill and J. Skocdopole for their excellent presentation.

R. O'Neill and J. Skocdopole left the meeting at 7:04 p.m.

(c) 7:05pm – Byron Geddes & Donna Morris – Stettler Regional Board of Trade – 2023 Budget

Mayor Nolls welcomed B. Geddes & D. Morris to the meeting.

B. Geddes & D. Morris provided an overview of the projects and events overseen by the Board of Trade in 2022:

- Think Local, Shop Stettler
- Employment Fairs – Spring & Fall
- Heart of Alberta Dollars
- Awards Gala – 2021 and 2022
- Steel Wheel Stampede Parade
- Taste of the Heartland
- Economic Development
- Alberta Culture Days

Promotions included “Think Local, Shop Stettler,” “Shop Stettler Scavengeranza,” “Christmas in July,” and “Love Our Local.”

Business Assistance efforts included:

- Bi-Weekly Newsletters
- Employment Fair
- Welcome Bags
- Website Assistance
- Business Visits & Welcome Posts
- Ag updates

Destination Stettler welcomed visitors from across the county this summer, and data across all social channels and the website shows a steady increase in visitors, followers and engagement.

New events in 2023 are to include the ‘Big Jack Classic’ Ice Fishing Derby and a Home Show for home-based businesses and trades.

B. Geddes and D. Morris presented the 2023 budget as follows:

| | | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2023 | 2023 | 2024 | 2025 |
|-----|------------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| | Account | Actual | Actual | Actual | Actual | Actual | Budget | Actual | Est. 03 | Budget | Estimated | 2024 | 2025 |
| BOT | 2-64-02-00-00-111 | 71,015.54 | 72,071.71 | 73,789.72 | 84,847.82 | 85,842.89 | 83,260.00 | 84,590 | 83,939.62 | 100,000 | 105,110 | 108,430 | 108,770 |
| BOT | 2-64-02-00-00-112 | 44,055.41 | 51,319.25 | 48,460.02 | 49,254.84 | 49,809.21 | 50,073.90 | 55,120 | 26,142.01 | 56,910 | 60,470 | 65,360 | 67,720 |
| BOT | 2-64-02-00-00-121 | - | - | - | - | - | - | - | - | - | - | - | - |
| BOT | 2-64-02-00-00-211 | 4,888.79 | 3,497.83 | 4,028.75 | 4,314.52 | 3,151.72 | 1,614.89 | 3,730 | 2,182.44 | 4,000 | 4,000 | 4,000 | 4,000 |
| BOT | 2-64-02-00-00-214 | 4,183.36 | 7,283.95 | 7,657.45 | 7,944.40 | 8,408.18 | 8,988.38 | 8,000 | 8,843.80 | 8,700 | 8,800 | 9,219 | 9,319 |
| BOT | 2-64-02-00-00-218 | 1,871.97 | 2,577.83 | 1,688.04 | 9,715.48 | 3,798.61 | 3,283.53 | 4,000 | 105.08 | 4,000 | 4,000 | 4,000 | 4,000 |
| BOT | 2-64-02-00-00-811 | - | - | - | - | 3,465.84 | 3,751.53 | - | 2,650.27 | - | - | - | - |
| BOT | Subtotal BOT - Admin | 126,065.27 | 127,347.02 | 126,665.46 | 151,246.36 | 165,026.34 | 154,542.83 | 160,470.00 | 116,832.19 | 174,860.00 | 186,030.00 | 192,038.00 | 193,798.00 |
| BOT | 2-64-02-00-01-112 | 25,295.83 | 34,379.29 | 35,027.74 | 55,336.51 | 58,806.08 | 68,898.20 | 62,630 | 47,201.77 | 72,890 | 75,000 | 76,800 | 76,800 |
| BOT | 2-64-02-00-01-222 | 6,119.48 | 4,748.44 | 4,951.10 | 5,092.20 | 3,995.21 | 2,533.20 | 3,710 | 2,020.41 | 4,990 | 5,200 | 5,200 | 5,217 |
| BOT | 2-64-02-00-01-228 | 1,801.28 | 173.50 | 2,469.54 | 442.20 | 1,122.37 | 301.08 | 1,510 | 497.62 | 1,600 | 1,560 | 1,545 | 1,394 |
| BOT | 2-64-02-00-01-225 | 841.99 | 205.31 | 65.00 | 543.40 | 228.17 | 4,150.48 | 3,000 | 2,817.43 | 4,500 | 4,680 | 4,800 | 4,900 |
| BOT | 2-64-02-00-01-237 | 3,354.56 | 2,444.89 | 3,160.40 | 4,354.91 | 3,843.72 | 4,744.00 | 2,800 | 2,992.44 | 4,800 | 5,000 | 5,000 | 5,000 |
| BOT | 2-64-02-00-01-239 | 3,264.36 | 2,444.89 | 3,160.40 | 4,354.91 | 3,843.72 | 4,744.00 | 2,800 | 2,992.44 | 4,800 | 5,000 | 5,000 | 5,000 |
| BOT | 2-64-02-00-01-280 | 4,547.74 | 2,893.90 | 3,395.48 | 4,291.21 | 3,008.49 | 5,028.48 | 3,000 | 3,833.05 | 6,000 | 6,000 | 6,000 | 6,000 |
| BOT | 2-64-02-00-01-274 | 1,316.70 | 1,909.07 | 1,448.10 | 1,824.85 | 2,041.64 | 2,214.12 | 2,542 | 2,403.82 | 3,300 | 3,411 | 3,500 | 3,500 |
| BOT | 2-64-02-00-01-611 | 4,364.87 | 4,088.78 | 5,065.16 | 6,801.07 | 4,243.76 | 6,299.28 | 3,000 | 6,148.10 | 4,000 | 7,000 | 7,200 | 7,200 |
| BOT | 2-64-02-00-01-620 | 3,919.81 | 2,893.94 | 895.00 | 1,124.17 | 2,995.35 | 3,137.60 | 3,000 | - | 3,000 | 4,000 | 4,000 | 4,000 |
| BOT | 2-64-02-00-01-661 | 1,281.23 | 2,031.87 | 2,893.88 | 6,098.15 | 3,118.20 | 7,304.48 | 5,000 | 3,728.42 | 3,000 | 4,000 | 4,000 | 4,000 |
| BOT | 2-64-02-00-01-681 | 1,176.06 | 1,200.81 | 1,298.43 | 1,353.85 | 1,470.68 | 1,404.07 | 1,817 | 1,165.11 | 1,600 | 1,917 | 2,014 | 2,116 |
| BOT | 2-64-02-00-01-682 | 2,423.21 | 3,093.93 | 2,028.78 | 2,355.48 | 3,285.70 | 1,825.18 | 2,118 | 1,608.87 | 3,300 | 3,700 | 3,900 | 4,000 |
| BOT | 2-64-02-00-01-683 | 512.17 | 506.12 | 824.18 | 489.78 | 485.42 | 1,016.56 | 600 | 180.61 | 800 | 800 | 800 | 800 |
| BOT | 2-64-02-00-01-282 | 196.49 | 78.20 | - | 400.20 | 1,798.92 | - | 1,800 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| BOT | 2-64-02-00-02-811 | 39.41 | - | - | - | - | - | - | - | - | - | - | - |
| BOT | 2-64-02-00-03-811 | 897.38 | 996.00 | - | - | - | - | - | - | - | - | - | - |
| BOT | Subtotal BOT - Office | 62,197.84 | 66,555.92 | 62,964.60 | 93,182.02 | 89,490.11 | 111,254.83 | 120,715.00 | 76,491.74 | 118,278.00 | 131,327.00 | 127,038.00 | 129,898.00 |
| BOT | 2-64-02-01-00-211 | 4,796.33 | 6,092.05 | 4,338.45 | 3,285.15 | - | 3,236 | 4,838.21 | 6,790 | 7,000 | 7,000 | 7,000 | 7,000 |
| BOT | 2-64-02-01-00-221 | 7,493.98 | 8,691.02 | - | 8,619.00 | - | 5,875.80 | 3,600 | 3,260.00 | 5,700 | 7,000 | 5,000 | 7,000 |
| BOT | 2-64-02-01-00-284 | 12,024.26 | 1,691.41 | 246.77 | 5,014.81 | 9,329.42 | 18,254.46 | 11,070 | 14,818.64 | 6,000 | 10,000 | 10,000 | 10,000 |
| BOT | 2-64-02-01-00-619 | 2,149.85 | 179.20 | 420.00 | 505.41 | - | 302 | 37.85 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| BOT | Subtotal BOT - Promo | 14,417.83 | 12,181.00 | 5,600.22 | 19,819.28 | - | 5,704.76 | 15,400.00 | 6,162.77 | 15,000.00 | 16,000.00 | 14,000.00 | 17,000.00 |
| BOT | 2-64-02-02-00-218 | 2,382.88 | 9,084.79 | 2,970.04 | 8,846.80 | 3,125.27 | 20.00 | 5,930 | 21.00 | 6,800 | 5,800 | 8,800 | 8,700 |
| BOT | 2-64-02-02-00-221 | 5,894.74 | 5,481.89 | 7,892.70 | 12,692.87 | 19,379.18 | 16,415.71 | 24,290 | 1,964.19 | 19,200 | 19,000 | 18,400 | 18,114 |
| BOT | 2-64-02-02-00-233 | 12,024.26 | 1,691.41 | 246.77 | 5,014.81 | 9,329.42 | 18,254.46 | 11,070 | 14,818.64 | 6,000 | 10,000 | 10,000 | 10,000 |
| BOT | 2-64-02-02-00-619 | 78.30 | 672.31 | 169.99 | 100.20 | 128.82 | - | 290 | 280.70 | 400 | 395 | 500 | 500 |
| BOT | Subtotal BOT - Tourism | 19,387.38 | 23,879.78 | 19,861.40 | 25,153.67 | 38,884.89 | 55,013.10 | 61,070.00 | 13,312.49 | 24,200.00 | 20,000.00 | 26,000.00 | 27,414.00 |
| BOT | 2-64-02-03-00-112 | - | - | - | - | - | - | - | - | - | - | - | - |
| BOT | 2-64-02-03-00-116 | - | - | - | - | - | - | - | - | - | - | - | - |
| BOT | 2-64-02-03-00-619 | - | 6,402.88 | 2,777.82 | 3,389.95 | - | - | 10,000 | 10,780 | 10,000 | 10,000 | 10,000 | 10,000 |
| BOT | 2-64-02-03-00-619 | 996.00 | 1,872.00 | 1,728.00 | - | - | - | - | - | - | - | - | - |
| BOT | 2-64-02-03-00-619 | - | - | 1,772.41 | 2,776.00 | 3,094.04 | 3,095.40 | 3,000 | 2,284.42 | 5,000 | 5,000 | 5,000 | 5,000 |
| BOT | 2-64-02-03-00-619 | 9,169.78 | 7,251.88 | 6,484.34 | 11,422.96 | 9,899.84 | 9,890.78 | 13,000 | 6,476.34 | 12,400 | 12,000 | 13,000 | 13,000 |
| BOT | 2-64-02-03-00-619 | - | 800.00 | 1,266.40 | - | - | - | - | - | - | - | - | - |

| Account | Description | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2021 | 2022 | 2022 | 2023 | 2023 | 2024 | 2024 |
|-----------------------|--|------------|------------|------------|------------|------------|------------|------------|------------------|------------|------------|------------|------------|------------|
| | | Actual | Actual | Actual | Actual | Actual | Actual | Budget | Actual - Sept 30 | Budget | Estimated | Estimated | Estimated | Estimated |
| BOT 2-64-02-05-05-019 | BOT - Project - Business Visit | - | 82.82 | - | - | 126.00 | - | - | 150 | - | - | - | 150 | 150 |
| BOT 2-64-02-05-05-019 | BOT - Project - General Meeting | 174.74 | 698.33 | 321.97 | 467.65 | 197.66 | 376.64 | 500 | 675.34 | 800 | 800 | 800 | 800 | 800 |
| BOT 2-64-02-05-05-019 | BOT - Project - Trade Show | 41,812.04 | 45,133.48 | 42,882.63 | 48,270.49 | 2,345.02 | 6,797.87 | 53,000 | 38,377.31 | 52,500 | 54,000 | 55,750 | 55,750 | 55,750 |
| BOT 2-64-02-05-05-019 | BOT - Project - Seminars/Workshops | 7,547.31 | 9,508.66 | 3,891.78 | 5,433.33 | 2,393.59 | 432.84 | 3,000 | 3,948.32 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| BOT 2-64-02-05-10-019 | BOT - Project - Luncheons | 3,073.85 | 1,991.16 | 1,381.37 | 642.89 | 1,658.77 | 1,874.50 | 2,000 | 1,834.91 | 2,000 | 2,500 | 2,500 | 2,500 | 2,500 |
| BOT 2-64-02-05-11-019 | BOT - Project - Business Visits | 224.25 | 383.14 | 177.73 | 390.23 | 538.51 | 130.88 | 500 | 132.00 | 500 | 750 | 1,000 | 1,000 | 1,000 |
| BOT 2-64-02-05-12-019 | BOT - Project - Dr. Reznaltman | 6,355.40 | 2,897.28 | - | 45,467.79 | 698.00 | 363.80 | 5,500 | 1,266.69 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| BOT 2-64-02-05-13-019 | BOT - Project - Awards Banquet | 12,551.87 | 10,900.37 | 14,338.33 | 15,017.28 | 3,194.31 | 333.02 | 14,500 | 6,293.47 | 14,000 | 14,500 | 15,000 | 15,000 | 15,000 |
| BOT 2-64-02-05-14-019 | BOT - Project - Heartland Dollars | 12,851.87 | 10,900.37 | 14,338.33 | 15,017.28 | - | - | - | - | - | - | - | - | - |
| BOT 2-64-02-05-15-019 | BOT - Project - Community Event | 613.93 | 19,793.91 | 2,287.29 | 3,425.17 | 3,918.99 | 5,418.07 | 3,800 | 729.77 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| BOT 2-64-02-05-16-019 | BOT - Project - Employer Conference | 2,269.00 | - | - | - | - | - | - | - | - | - | - | - | - |
| BOT 2-64-02-05-17-019 | BOT - Project - Subscription Box | - | - | - | - | - | - | - | 2,408.09 | - | - | - | - | - |
| BOT 2-64-02-05-18-019 | BOT - Project - Organizational Luncheon | - | 164.87 | 1,122.60 | 1,116.17 | - | 678.02 | 1,300 | 1,302.75 | - | 1,500 | 1,500 | 1,500 | 1,500 |
| BOT 2-64-02-05-20-019 | BOT - Project - Destination Stettler | 4,255.87 | 592.01 | 2,331.12 | 6,221.82 | 388.11 | 26.22 | 2,750 | 11,143.85 | 2,000 | 3,000 | 2,500 | 3,000 | 3,000 |
| BOT 2-64-02-05-24-019 | BOT - Project - Open Farm Days | - | - | 5,322.29 | 10,446.19 | 2,318.88 | 24.00 | 15,400 | 6,826.40 | 14,500 | 14,500 | 14,500 | 14,500 | 14,500 |
| BOT 2-64-02-05-26-019 | BOT - Project - Pheasant Festival | 68,532.61 | 62,165.62 | 76,931.78 | 74,460.69 | 69,896.33 | 110,376.93 | 97,995 | - | - | - | - | - | - |
| BOT 2-64-02-05-27-019 | BOT - Project - Project 1 | 678.88 | 38.88 | 373.15 | - | - | 17,877.65 | - | 31,866.47 | - | - | - | - | - |
| BOT | Subtotal BOT - Project | 187,021.09 | 165,821.18 | 165,248.29 | 227,237.48 | 78,806.69 | 183,674.52 | 216,980.00 | 100,364.00 | 125,850.00 | 139,030.00 | 141,642.00 | 143,642.00 | 143,642.00 |
| BOT 2-64-02-04-05-012 | BOT - Community Dev - Vegans | - | - | - | - | - | (780.00) | - | - | - | - | - | - | - |
| BOT 2-64-02-04-05-021 | BOT - Community Dev - Advertising | - | - | 300.00 | - | - | 630.94 | 12,000 | - | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 |
| BOT 2-64-02-04-05-033 | BOT - Community Dev - Strategic Planning | - | - | - | - | - | 139.08 | 7,500 | - | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 |
| BOT 2-64-02-04-05-038 | BOT - Community Dev - Conferences | - | - | - | - | - | - | 3,800 | 3,800 | 3,800 | 3,800 | 3,800 | 3,800 | 3,800 |
| BOT 2-64-02-04-05-018 | BOT - Community Dev - Projects | - | 30,000.00 | - | 5,800.00 | 3,000.00 | 4,000.00 | 21,000 | 5,420.84 | 21,000 | 18,500 | 18,500 | 18,500 | 18,500 |
| BOT 2-64-02-04-05-019 | BOT - Community Dev - Steel Wheel | - | - | 10,000.00 | 10,000.00 | - | - | - | - | - | - | - | - | - |
| BOT 2-64-02-04-05-019 | BOT - Community Dev - Taste of the Heartland | - | - | - | - | - | - | - | 3,000.00 | - | 2,500 | 2,500 | 2,500 | 2,500 |
| BOT | Subtotal BOT - Community Development | - | 30,000.00 | 10,300.00 | 15,800.00 | 3,000.00 | 4,000.00 | 44,000.00 | 19,420.84 | 44,000.00 | 44,000.00 | 44,000.00 | 44,000.00 | 44,000.00 |
| BOT 2-64-02-00-00-762 | BOT - Contributed to Capital | - | - | - | - | - | - | 2,600 | - | 2,600 | 2,600 | 2,600 | 2,600 | 2,600 |
| BOT | Subtotal BOT - General | - | - | - | - | - | - | 2,600.00 | - | 2,600.00 | 2,600.00 | 2,600.00 | 2,600.00 | 2,600.00 |
| BOT | Total Board of Trade | 379,259.71 | 435,385.54 | 398,880.67 | 628,113.22 | 372,683.82 | 464,630.08 | 633,868.00 | 345,173.03 | 509,850.00 | 655,067.00 | 588,188.00 | 588,188.00 | 588,188.00 |

| Account | Description | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2021 | 2022 | 2022 | 2023 | 2023 | 2024 | 2024 |
|-----------------------|--|------------|------------|------------|------------|------------|------------|------------|------------------|------------|------------|------------|------------|-----------|
| | | Actual | Actual | Actual | Actual | Actual | Actual | Budget | Actual - Sept 30 | Budget | Estimated | Estimated | Estimated | Estimated |
| BOT 1-64-02-00-00-490 | BOT - Seminar Sales | 1,422.15 | 219.54 | 882.17 | 62.26 | 26.00 | 14.4 | 190 | 95.86 | 1,500 | - | - | 1,545 | 1,591 |
| BOT 1-64-02-00-00-481 | BOT - Other Goods & Services | 1,707.68 | - | - | - | - | 41.25 | - | - | - | - | - | - | - |
| BOT 1-64-02-00-00-482 | BOT - Other Tourism | - | - | - | - | - | - | - | - | - | - | - | - | - |
| BOT 1-64-02-00-00-493 | BOT - Promotion | - | - | - | 54.84 | - | 150.88 | - | - | - | - | - | - | - |
| BOT 1-64-02-00-00-484 | BOT - Community Event | - | 19,593.81 | 2,009.00 | - | - | 800.00 | 174.43 | - | - | - | - | - | - |
| BOT 1-64-02-00-00-520 | BOT - Chamber Membership | - | - | - | - | - | 300.00 | 886.00 | 150 | 150.00 | - | - | - | - |
| BOT 1-64-02-00-00-503 | BOT - Internet | 692.99 | 696.69 | 1,241.92 | 1,553.33 | 998.73 | 417.96 | 900 | 615.18 | 900 | 900 | 900 | 900 | |
| BOT 1-64-02-00-00-486 | BOT - Business Advertising | 3,714.21 | 5,368.38 | 5,714.29 | 7,160.48 | 5,917.14 | 6,234.83 | 5,000 | 7,600 | 6,000 | 6,100 | 5,985 | 5,985 | |
| BOT 1-64-02-00-00-581 | BOT - Meeting Room Rental | 684.69 | 678.17 | 150.00 | 411.43 | 180.00 | 30.00 | 190 | 58.57 | 150 | 150 | 150 | 150 | |
| BOT 1-64-02-00-00-590 | BOT - Donations | 26.29 | 18.00 | - | 133.33 | 6.10 | 86.00 | - | - | - | - | - | - | |
| BOT 1-64-02-00-00-591 | BOT - Group Insurance Commission | 2,210.95 | 1,915.13 | 2,610.33 | 3,363.84 | 3,800.98 | 2,737.84 | 3,000 | 2,329.35 | 2,500 | 2,500 | 2,500 | 2,500 | |
| BOT 1-64-02-00-00-481 | BOT - BOP Grant | 3,828.00 | - | - | - | - | - | - | - | - | - | - | - | |
| BOT 1-64-02-00-00-840 | BOT - Provincial Grant | - | 7,432.66 | 198.10 | 10,181.48 | 17,628.63 | 491.74 | 3,000 | 1,693.13 | - | - | - | - | |
| BOT 1-64-02-00-00-842 | BOT - STEEP Grant | - | 2,205.00 | - | - | - | 4,684.00 | 9,168.00 | - | - | - | - | - | |
| BOT 1-64-02-00-00-850 | BOT - Train of Stettler | - | - | - | - | - | - | - | - | - | - | - | - | |
| BOT 1-64-02-00-00-851 | BOT - Train of Stettler | - | - | - | - | - | - | - | - | - | - | - | - | |
| BOT 1-64-02-00-00-852 | BOT - Other Multipassages | - | - | - | - | - | - | - | - | - | - | - | - | |
| BOT 1-64-02-00-00-852 | BOT - Other Multipassages | - | - | - | - | - | - | - | - | - | - | - | - | |
| BOT 1-64-02-00-00-852 | BOT - Other Multi - Memberships | - | - | - | - | - | - | - | - | - | - | - | - | |
| BOT | Subtotal Board of Trade | 13,891.38 | 36,348.07 | 14,991.61 | 22,920.79 | 88,006.01 | 21,175.39 | 12,300.00 | 4,960.79 | 11,000.00 | 11,000.00 | 11,275.00 | 11,875.00 | |
| BOT 1-64-02-05-01-490 | BOT - Project - Women's Conference | - | 8,111.34 | 1,897.15 | 2,762.87 | 76.19 | - | - | - | - | - | - | - | |
| BOT 1-64-02-05-01-490 | BOT - Project - Downbow Business Association | - | - | - | - | - | 482.67 | - | - | - | - | - | - | |
| BOT 1-64-02-05-04-490 | BOT - Project - Share Stettler | 8,373.35 | 7,397.09 | 8,380.12 | 12,717.23 | 15,268.10 | 4,879.29 | 13,000 | 9,811.04 | 12,000 | 12,000 | 13,000 | 13,000 | |
| BOT 1-64-02-05-06-490 | BOT - Project - Business Visit | 3,828.24 | 2,490.02 | 1,850.00 | 230.00 | 3,988.98 | 3,000 | 3,000 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | |
| BOT 1-64-02-05-07-490 | BOT - Project - General Meeting | - | - | - | - | - | - | - | - | - | - | - | - | |
| BOT 1-64-02-05-08-490 | BOT - Project - Trade Show | 42,887.04 | 90,791.69 | 68,843.84 | 72,865.84 | 320.96 | 1,117.77 | 78,000 | 69,701.36 | 74,000 | 76,250 | 78,538 | 78,538 | |
| BOT 1-64-02-05-09-490 | BOT - Project - Seminars/Workshops | 6,338.49 | - | 2,312.39 | 2,833.29 | 476.19 | 20.00 | 900 | 800 | 900 | 900 | 900 | 900 | |
| BOT 1-64-02-05-10-490 | BOT - Project - Luncheons | - | 106.49 | 116.13 | - | - | - | - | - | - | - | - | - | |
| BOT 1-64-02-05-11-490 | BOT - Project - Heartland Dollars | - | - | - | - | - | - | - | - | - | - | - | - | |
| BOT 1-64-02-05-12-490 | BOT - Project - Dr. Reznaltman | 4,885.03 | 743.41 | 851.01 | 40,189.13 | 6,000.00 | - | 5,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | |
| BOT 1-64-02-05-13-490 | BOT - Project - Awards Banquet | 11,008.66 | 8,997.16 | 16,666.06 | 12,418.48 | 4,893.33 | 800.00 | 14,000 | 6,183.67 | 14,000 | 14,000 | 15,000 | 15,000 | |
| BOT 1-64-02-05-14-490 | BOT - Project - Destination Stettler | 4,897.63 | 592.01 | 2,331.12 | 8,221.82 | 3,984.09 | 5,491.65 | 2,750 | 19,000.00 | 5,000 | 5,000 | 5,000 | 5,000 | |
| BOT 1-64-02-05-15-490 | BOT - Project - Greenbelt | - | - | - | - | - | - | - | - | - | - | - | - | |
| BOT 1-64-02-05-16-490 | BOT - Project - Subscription Box | - | - | - | - | - | - | 1,267.88 | - | 318.88 | - | - | - | |
| BOT 1-64-02-05-18-490 | BOT - Project - Organizational Luncheon | - | - | - | - | - | - | 1,000 | - | 1,000 | 1,000 | 1,000 | 1,000 | |
| BOT 1-64-02-05-24-490 | BOT - Project - Table of the Heartland | - | - | 6,608.00 | 13,838.57 | 1,212.99 | - | 15,450 | 12,485.73 | 14,500 | 14,500 | 14,500 | 14,500 | |
| BOT 1-64-02-05-26-490 | BOT - Project - Pheasant Festival | 68,532.61 | 62,165.62 | 76,931.78 | 76,143.87 | 67,533.85 | 73,789.39 | 68,890 | - | - | - | - | - | |
| BOT 1-64-02-05-27-490 | BOT - Project - SWG | - | 6.80 | 1,070.69 | - | - | 16,024.62 | - | - | - | - | - | - | |
| BOT | Subtotal Project | 160,398.53 | 178,366.97 | 196,480.73 | 270,840.45 | 68,774.68 | 115,191.20 | 218,790.00 | 116,266.96 | 125,000.00 | 130,200.00 | 133,838.00 | 133,838.00 | |
| BOT | Total Board of Trade | 664,248.65 | 214,714.74 | 201,284.24 | 293,561.23 | 174,793.69 | 191,869.65 | 231,080.00 | 121,298.77 | 136,850.00 | 141,300.00 | 144,613.00 | 145,644.00 | |

Roundtable discussion regarding the 2023 budget for the Stettler Regional Board of Trade ensued. The 2023 budget increase was attributed largely to more online marketing, increase in operating costs, and new events in 2023.

Motion 22:12:05

Moved by Councillor Lawlor that the Town of Stettler Council refer the Stettler Regional Board of Trade 2023 budget as presented, with a net contribution of \$413,787 from the Town, to the Council 2023 Interim Operating Budget

Prices are NSF/ANSI Standard 60 Certified.

| Chemical Name | Estimated Quantity (kg) | 2021 (\$/kg) | 2022 (\$/kg) | Cleartech \$/kg | Klearwater \$/kg | Chemtrade \$/kg | Brenntag \$/kg |
|-------------------------------------|-------------------------|--------------|--------------|-----------------|------------------|-----------------|----------------|
| Citric Acid | 800 | 1.99 | 4.77 | 5.92 | - | - | - |
| Copper Sulphate | 1600 | 4.77 | 8.42 | 8.72 | - | - | - |
| Copper Based Bacteriostic Algaecide | 15 drums | - | - | 9.96 | 7.93 | - | - |
| Sulphuric Acid (93%) | 44000 | 0.479 | 0.631 | 0.966 | - | - | - |
| Powder Activated Carbon | 4000 | 3.07 | 3.64 | 3.77 | - | - | - |
| Clearfloc AP1065 | 300 | 8.24 | 9.87 | 10.88 | 9.68 | - | - |
| Chlorine Gas | 7256 | 1.67 | 2.07 | 3.09 | - | - | - |
| Aqua Ammonia (29%) | 4500 | 1.54 | 2.65 | - | - | - | 3.35 |
| Hydrofluosilicic Acid (19.8%) | 6000 | 1.69 | 1.88 | 2.59 | 3.40 (42%) | - | 3.22 |
| Sodium Hypochlorite (12%) | 6500 | 0.92 | 0.71 | 1.55 | - | - | 1.39 |
| Citric Acid (50%) | 3200 | 1.66 | 2.62 | 2.89 | - | - | 3.70 |
| Calcium Thiosulphate (20-30%) | 3800 | 1.62 | 1.88 | 2.07 | - | - | - |
| Sodium Hydroxide (25%) | 120000 | 0.351 | 0.44 | 0.56 | - | - | - |
| Magnafloc LT 225 | 300 | 7.02 | 11.30 | - | 10.64 | - | 13.01 |
| Aluminum Sulphate Liquid (48.5%) | 207000 | 0.412 | 0.458 | - | - | 0.50 | - |
| Aluminum Chlorohydrate Coagulate | 70000 | - | - | 1.87 | 1.52 | - | - |

M. Robbins advised that chemical prices for 2023 have increased substantially for a second year in a row. All but two chemicals saw an increase of price with over half of the chemicals increasing by margins of 24-53 percent from 2022 prices. Administration will work to purchase chemicals required for the plant within operating budget limits.

M. Robbins advised that the higher priced selections were offered at a better rate per volume.

Motion 22:12:06

Moved by Councillor Pfeiffer that the Town of Stettler Council award the 2023 Chemical Supply Bids as presented.

MOTION CARRIED
 Unanimous

Mayor Nolls thanked M. Robbins for her informative presentation.

M. Robbins left the meeting at 7:39 p.m.

(b) Stettler Museum – Budget 2023

Mayor Nolls advised that Town Council is in receipt of the Stettler Town & Country Museum 2023 Budget. The Stettler Museum has submitted a budget request in 2023 for \$35,000. The volunteer Museum Board continues to do a fantastic job in operating, maintaining and enhancing the Museum site.

Museum Board Member Councillor Randell provided an overview into the year’s highlights at the Museum, with emphasis on the extremely successful ‘Booseum’ fundraiser.

With the continued rise in expenses, the Museum is seeing a higher deficit. With reserves and ongoing fundraising events, the Museum is hoping to bring the deficit down to a more viable number with the goal to bring it into a positive amount.

Roundtable support for the Stettler Museum and their fundraising efforts ensued.

**Stettler Town & Country Museum
Budget for the Year Ending November 30, 2022 (November 21)**

| | Budget 2020 | Actual 2020 | Budget 2021 | Actual 2021 | Budget 2022 | Actual Nov 21, 2022 | Budget 2023 |
|-----------------------------------|------------------|------------------|------------------|------------------|------------------|---------------------|------------------|
| Grants | \$0 | \$0 | \$0 | \$0 | \$0 | \$26,512 | \$0 |
| County of Stettler | \$34,000 | \$30,000 | \$34,000 | \$30,000 | \$30,000 | \$30,000 | \$32,000 |
| Town of Stettler | \$34,000 | \$34,000 | \$34,000 | \$34,000 | \$38,000 | \$34,000 | \$35,000 |
| Summer Staff Funding | \$20,000 | \$16,159 | \$20,000 | \$19,370 | \$15,000 | \$19,158 | \$15,000 |
| Donations & Bequests Cash | \$5,000 | \$4,920 | \$5,000 | \$17,599 | \$9,000 | \$14,000 | \$5,000 |
| Functions | \$15,000 | \$20,177 | \$15,000 | \$24,479 | \$15,000 | \$24,996 | \$25,000 |
| Casino Fund Raiser | \$0 | \$0 | \$20,000 | \$0 | \$20,000 | \$20,370 | \$0 |
| Interest | \$1,000 | \$274 | \$300 | \$261 | \$300 | \$119 | \$300 |
| Memberships & Admissions | \$4,500 | \$3,100 | \$3,600 | \$5,414 | \$3,500 | \$3,633 | \$7,000 |
| Rent | \$1,200 | \$1,200 | \$1,200 | \$1,600 | \$1,200 | \$1,400 | \$1,200 |
| | \$114,700 | \$109,830 | \$133,100 | \$132,723 | \$132,000 | \$174,188 | \$120,500 |
| Expenditures | | | | | | | |
| Advertising | \$1,000 | \$1,245 | \$1,000 | \$2,085 | \$1,000 | \$67 | \$1,000 |
| Buildings, Grounds & Repairs | \$15,000 | \$2,771 | \$15,000 | \$6,379 | \$10,000 | \$5,392 | \$30,000 |
| Insurance | \$4,100 | \$4,460 | \$5,000 | \$5,266 | \$6,000 | \$6,050 | \$7,500 |
| Land Purchase | \$0 | \$0 | \$0 | \$0 | \$15,000 | \$15,000 | \$15,000 |
| Office Cleaning & Sundry | \$5,000 | \$3,218 | \$5,000 | \$3,164 | \$5,000 | \$2,592 | \$2,700 |
| Office Fixtures & Equip | \$2,000 | \$840 | \$4,000 | \$498 | \$4,000 | \$0 | \$4,000 |
| New Construction | \$0 | \$0 | \$20,000 | \$0 | \$0 | \$0 | \$0 |
| Professional Fees | | | | | | \$2,153 | \$1,500 |
| Reserve - Admin. Building | \$0 | \$0 | \$0 | \$10,666 | \$10,000 | \$10,000 | \$10,000 |
| Reserve - Equipment | | | | | \$2,000 | \$2,000 | \$2,000 |
| Utilities | \$8,000 | \$7,994 | \$8,500 | \$6,720 | \$10,000 | \$9,056 | \$15,000 |
| Wages & Benefits | \$85,000 | \$75,354 | \$85,000 | \$87,075 | \$87,000 | \$92,399 | \$100,000 |
| | \$120,100 | \$95,882 | \$143,500 | \$121,853 | \$150,000 | \$144,709 | \$188,700 |
| Surplus (Deficit) for Year | -\$5,400 | \$13,948 | -\$10,400 | \$10,870 | -\$18,000 | \$29,479 | -\$68,200 |

Motion 22:12:07

Moved by Councillor Randell that the Town of Stettler Council accept the Stettler Town & Country Museum 2023 Budget as presented, and approve financial assistance for the Stettler Town & Country Museum in the amount of \$35,000 within the Town's 2023 Operating Budget.

MOTION CARRIED
Unanimous

(c) Bad Debt Write-Off

Director of Planning & Development L. Graham advised that Policy VII-5(b) requires that the Assistant CAO presents a Statement of the Bad Debt Write-Offs to Town Council prior to December 31st of each year. Town Council is required to authorize the write-off accounts in excess of \$300. The Assistant CAO is also required to disclose the total dollar value of Bad Debts under \$300 that will be written off. Collection activity procedures will continue after an account has been written off.

| HISTORY: | 2019 | 2020 | 2021 | 2022 | 2022 A/C's over \$300 | 2021 A/C's over \$300 | 2020 A/C's over \$300 | 2019 A/C's over \$300 |
|------------------------|------------------|------------------|--------------------|------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| Utilities | \$5,178.10 | \$6103.26 | \$15,935.87 | \$7,730.19 | 13 | 21 | 13 | 11 |
| Accounts Receivable | | | | 0.00 | 0 | | | |
| Fire Calls A/R | \$3,382.50 | | \$5479.73 | 0.00 | 0 | 3 | | 2 |
| Lions Campground | | | | 0.00 | 0 | | | 0 |
| Taxes | \$1,368.91 | | \$561.26 | 0.00 | 0 | 1 | | 2 |
| Business Taxes | | | | 0.00 | 0 | | | |
| Community Hall | | | | 0.00 | 0 | | | |
| Recreation Fees | | | | | 0 | | | |
| TOTALS | \$9929.51 | \$6103.26 | \$21,976.86 | \$7730.19 | 13 | 25 | 13 | 15 |

For 2022, \$7730.19 should be expensed as bad debts in excess of \$300, which represents thirteen (13) accounts. Fifteen (15) accounts under \$300 have been expensed, totaling \$1913.31, and thirty-six (36) inactive accounts have been expensed with credit balances totaling (\$1794.39).

Based on local 2022 utility revenues to date of approximately \$3,199,145.36, the utility write-offs totaling \$9643.50 represents 0.30% of revenues (2021=0.44%).

Motion 22:12:08

Moved by Councillor Smith that the Town of Stettler Council approve the 2022 Bad Debt Write-Off of thirteen (13) accounts, each in excess of \$300, totaling \$7730.19. Further, that Council acknowledges that an additional fifteen (15) accounts of under \$300, totaling \$1913.31, and thirty-six (36) credit balances totaling (\$1794.39) will be written-off under Administration's authority.

MOTION CARRIED
Unanimous

(d) Meeting Dates

- Tuesday, December 13 – 2023 Interim Budget Workshop – 3:00pm

- Tuesday, December 13 – COW – 4:30pm
- Tuesday, December 20 – Council – 6:30pm
- Tuesday, January 3 – Council – 6:30pm

- Monday, January 9 – 2023 Strategic Planning Workshop – 2:00pm

- Tuesday, January 10 – 2023 Capital Budget Council Deliberations – 3:00pm

- Tuesday, January 10 – COW – 4:30pm
- Tuesday, January 17 – Council – 6:30pm
- Tuesday, February 7 – Council – 6:30pm
- Tuesday, February 14 – COW – 4:30pm
- Tuesday, February 21 – Council – 6:30pm
- Tuesday, March 7 – Council – 6:30pm
- Tuesday, March 14 – COW – 4:30pm
- Tuesday, March 21 – Council – 6:30pm
- Tuesday, April 4 – Council – 6:30pm
- Tuesday, April 11 – COW – 4:30pm
- Tuesday, April 18 – Council – 6:30pm

(e) Accounts Payable in the amount of \$608,638.16

Motion 22:12:09

Moved by Councillor Barros that the Accounts Payable in the amount of \$608,638.16 (\$179,181.95 + \$29,428.24 + \$54,029.78 + \$58,398.71 + \$362.25 + \$150,189.75 + \$76,233.71 + \$56,987.83 + \$3,825.94) for the period ending December 6th, 2022 having been paid, be accepted as presented.

MOTION CARRIED
Unanimous

7. **Council:**

Councillors outlined highlights of meetings they attended.

(a) Mayor Nolls

Report to be presented at a later date.

(b) Councillor Baker

November 17 – Red Deer River Municipal Users Group
November 21 – Stettler Board of Trade 'Big Jack Classic' Planning
November 30 – Corporate Identity Committee
December 3 – Festival of Lights Gala
December 5 - Stettler Board of Trade 'Big Jack Classic' Planning

(c) Councillor Barros

Report to be presented at a later date.

(d) Councillor Lawlor

November 15 – Stettler Regional Board of Trade Meeting
November 17 – Parkland Regional Library System Meeting
December 3 – Festival of Lights Gala

(e) Councillor Pfeiffer

November 16 – Stettler Learning Centre Meeting
November 25 – Main Street Tree Lighting
December 6 – Festival of Lights Gala

(f) Councillor Randell

November 17 – County of Stettler Housing Authority
November 21 – Stettler Museum Meeting
November 24 – Stettler Museum Strategic Planning Session
November 25 – Main Street Tree Lighting
December 3 – Festival of Lights Gala

(g) Councillor Smith

December 1 – Heartland Beautification Meeting

Motion 22:12:10

Moved by Councillor Baker that the Town of Stettler Council approve the Council Reports as presented.

MOTION CARRIED
Unanimous

8. **Minutes:**

(a) None

9. **Public Hearing:**

(a) None

10. **Bylaws:**

(a) None

11. **Correspondence:**

(a) Red Deer River Watershed Alliance – Town of Stettler’s Municipal Support

(b) Stettler RCMP – Community Policing Report

Motion 22:12:11

Moved by Councillor Pfeiffer that the Town of Stettler Council accept the Correspondence items (a-b) as presented.

MOTION CARRIED
Unanimous

12. **Items Added:**

(a) None

13. **In-Camera Session:**

(a) None

14. **Adjournment:**

Motion 22:12:12

Moved by Councillor Lawlor that this regular meeting of the Town of Stettler Council be adjourned.

MOTION CARRIED
Unanimous at 8:05 p.m.

Mayor

MEMORANDUM

To: Stettler Town Council
From: Administration
Date: December 20, 2022
Re: 2023 – 2025 Interim Operating Budget



Recommendation:

That the Town of Stettler Council adopt, per Section 242(2) of the *Municipal Government Act*, the Interim 2023 – 2025 Operating Budget, with the following 2023 budget estimates; Expenditures totaling \$19,481,076, Revenues totaling \$20,138,914 and Amount Available for Capital of \$657,838 for the year 2023 as an Interim Operating Budget for that part of 2023 prior to the Operating Budget being adopted by Council in May 2023.

Background

Section 242 of the *Municipal Government Act (MGA)* requires Council to adopt an operating budget for each calendar year. Section 242 further states that a Council may adopt an interim operating budget for part of a calendar year. Since the Town's 2023 Operating Budget will not be adopted until May 2023, an interim operating budget is required to provide legal expenditure authority per Section 248 of the MGA.

The interim operating budget is not used to set definitive property tax rates; rather it is used as the authority to provide services, programs and overall corporate continuity. It is further used by Council to justify the setting all municipal utility rates for the subsequent year. An interim operating budget ceases to have any effect when the operating budget and tax/mill rate bylaw is adopted.

2023-2025 recommended budget summary from Council Budget Deliberations on December 13, 2022:

- Proposed **Municipal Tax - 4% increase** (\$240,362 Tax / \$27,375 Growth)
- Proposed **Water Rate - \$0.0777m³ Increase (\$2.8977)** (\$45,843)
- Proposed **Sewer Rate - \$0.25 increase (\$23.00)** (\$6,425)
- Proposed **Garbage Rate - \$0.50 Increase (\$24.25)** (\$13,440)
- Proposed **Recycling Rate - \$0.25 Increase (\$6.75)** (\$6,600)
- Proposed Financial Impact on Average Residential Customer (**municipal only - \$102.09**) – **3.20%**

What is the result on "Available for Capital" from a proposed tax increase.....

| 2023 Interim Budget Summary | | | | | | | | | | | |
|--|-------------------------------------|-------------------------------------|-------------------------------------|--------------------------|-----------------------------------|-----------------------------------|-----------------------------------|--|--|--|--|
| Tax Percentage Scenarios (Available for Capital) | | | | | | | | | | | |
| Budget | 2022 Water | \$2.82 | | 2022 Sewer | \$22.75 | | | | | | |
| Assumptions: | 2023 Water | \$2.8977 | | 2023 Sewer | \$23.00 | | | | | | |
| | 2024 Water | \$2.9143 | | 2024 Sewer | \$23.25 | | | | | | |
| | 2025 Water | \$2.9107 | | 2025 Sewer | \$23.50 | | | | | | |
| | 2022 Waste | \$23.75 | | 2022 Recycle | \$6.50 | | | | | | |
| | 2023 Waste | \$24.25 | | 2023 Recycle | \$6.75 | | | | | | |
| | 2024 Waste | \$24.50 | | 2024 Recycle | \$7.00 | | | | | | |
| | 2025 Waste | \$24.75 | | 2025 Recycle | \$7.25 | | | | | | |
| 2023 Tax Percentage (%) Increase | 2021 Budget - Available for Capital | 2022 Budget - Available for Capital | 2023 Budget - Available for Capital | Difference - 2023 - 2022 | 2023 Budget - Total Tax Collected | 2024 Budget - Total Tax Collected | 2025 Budget - Total Tax Collected | 2023 Budget - Sample Property Increase | 2023 Budget - Sample Property Percentage (%) | 2024 Budget - Available for Capital (based on 3% tax increase in 2024) | 2025 Budget - Available for Capital (based on 3% tax increase in 2025) |
| 0.0 | \$743,463 | \$699,571 | \$417,476 | -\$282,095 | \$6,036,424 | \$6,268,067 | \$6,534,809 | \$27.85 | 0.87% | \$636,843 | \$752,477 |
| 0.5 | \$743,463 | \$699,571 | \$447,521 | -\$252,050 | \$6,066,469 | \$6,299,013 | \$6,566,684 | \$37.13 | 1.16% | \$667,790 | \$784,352 |
| 1.0 | \$743,463 | \$699,571 | \$477,566 | -\$222,005 | \$6,096,515 | \$6,329,960 | \$6,598,559 | \$46.41 | 1.46% | \$698,737 | \$816,227 |
| 1.5 | \$743,463 | \$699,571 | \$507,611 | -\$191,960 | \$6,126,560 | \$6,360,907 | \$6,630,434 | \$55.69 | 1.75% | \$729,684 | \$848,102 |
| 2.0 | \$743,463 | \$699,571 | \$537,656 | -\$161,915 | \$6,156,605 | \$6,391,853 | \$6,662,309 | \$64.97 | 2.04% | \$760,631 | \$879,977 |
| 2.5 | \$743,463 | \$699,571 | \$567,701 | -\$131,870 | \$6,186,650 | \$6,422,800 | \$6,694,184 | \$74.25 | 2.33% | \$791,578 | \$911,852 |
| 3.0 | \$743,463 | \$699,571 | \$597,746 | -\$101,825 | \$6,216,696 | \$6,453,746 | \$6,726,059 | \$83.53 | 2.62% | \$822,525 | \$943,727 |
| 3.5 | \$743,463 | \$699,571 | \$627,791 | -\$71,780 | \$6,246,741 | \$6,484,693 | \$6,757,934 | \$92.81 | 2.91% | \$853,472 | \$975,602 |
| 4.0 | \$743,463 | \$699,571 | \$657,838 | -\$41,733 | \$6,276,786 | \$6,515,640 | \$6,789,809 | \$102.09 | 3.20% | \$884,416 | \$1,007,477 |
| 4.5 | \$743,463 | \$699,571 | \$687,883 | -\$11,688 | \$6,306,831 | \$6,546,586 | \$6,821,684 | \$111.37 | 3.49% | \$915,363 | \$1,039,352 |
| 5.0 | \$743,463 | \$699,571 | \$717,928 | \$18,357 | \$6,336,877 | \$6,577,533 | \$6,853,559 | \$120.65 | 3.79% | \$946,310 | \$1,071,227 |
| 5.5 | \$743,463 | \$699,571 | \$747,973 | \$48,402 | \$6,366,922 | \$6,608,479 | \$6,885,434 | \$129.93 | 4.08% | \$977,257 | \$1,103,102 |
| 6.0 | \$743,463 | \$699,571 | \$778,018 | \$78,447 | \$6,396,967 | \$6,639,426 | \$6,917,309 | \$139.21 | 4.37% | \$1,008,204 | \$1,134,977 |
| 6.5 | \$743,463 | \$699,571 | \$808,063 | \$108,492 | \$6,427,012 | \$6,670,373 | \$6,949,184 | \$148.49 | 4.66% | \$1,039,151 | \$1,166,852 |
| 7.0 | \$743,463 | \$699,571 | \$838,108 | \$138,537 | \$6,457,057 | \$6,701,319 | \$6,981,059 | \$157.77 | 4.95% | \$1,070,098 | \$1,198,727 |
| 7.5 | \$743,463 | \$699,571 | \$868,153 | \$168,582 | \$6,487,103 | \$6,732,266 | \$7,012,934 | \$167.05 | 5.24% | \$1,101,045 | \$1,230,602 |
| 8.0 | \$743,463 | \$699,571 | \$898,198 | \$198,627 | \$6,517,148 | \$6,763,212 | \$7,044,809 | \$176.33 | 5.53% | \$1,131,992 | \$1,262,477 |
| 8.5 | \$743,463 | \$699,571 | \$928,243 | \$228,672 | \$6,547,193 | \$6,794,159 | \$7,076,684 | \$185.61 | 5.82% | \$1,162,939 | \$1,294,352 |
| 9.0 | \$743,463 | \$699,571 | \$958,288 | \$258,717 | \$6,577,238 | \$6,825,106 | \$7,108,559 | \$194.89 | 6.11% | \$1,193,886 | \$1,326,227 |
| 9.5 | \$743,463 | \$699,571 | \$988,333 | \$288,762 | \$6,607,284 | \$6,856,052 | \$7,140,434 | \$204.17 | 6.41% | \$1,224,833 | \$1,358,102 |
| 10.0 | \$743,463 | \$699,571 | \$1,018,378 | \$318,807 | \$6,637,329 | \$6,886,999 | \$7,172,309 | \$213.45 | 6.70% | \$1,255,780 | \$1,389,977 |

A snap shot of the 2023 Interim Budget.....

| 2023 Major Budget Changes from 2022. | | | | | | |
|---|--|-------------------------------|---|---|---|--|
| 4% - Tax Increase / Utility Increase to Water - \$0.0777(Town), Regional Water - \$0.1106 & \$0.0999, Sewer - \$0.25, Waste - \$0.50 and Recycling - \$0.25 | | | | | | |
| Revenues | | | | | | |
| % Change | Difference from 2023 Budget to 2022 Budget | 2023 Interim Operating Budget | 2022 Operating Budget - May 2022 (not include \$1,108,000 Operating Capital Budget) | 2021 Operating Budget - May 2021 (not include \$645,000 Operating Capital Budget) | 2020 Post COVID (Tax Budget - May 2020) | |
| 5.27% | \$1,007,625 | \$20,138,914 | \$19,131,289 | \$18,850,681 | \$18,240,375 | |
| Expenses | | | | | | |
| % Change | Difference from 2023 Budget to 2022 Budget | 2023 Interim Operating Budget | 2022 Operating Budget - May 2022 (not include \$1,108,000 Operating Capital Budget) | 2021 Operating Budget - May 2021 (not include \$645,000 Operating Capital Budget) | 2020 Post COVID - Tax Budget - May 2020 | |
| 5.69% | \$1,049,358 | \$19,481,076 | \$18,431,718 | \$18,107,218 | \$17,691,128 | |
| Amount Available for Capital | | | | | | |
| % Change | Difference from 2023 Budget to 2022 Budget | 2023 Interim Operating Budget | 2022 Operating Budget - May 2022 (not include \$1,103,000 Operating Capital Budget) | 2021 Operating Budget - May 2021 (not include \$645,000 Operating Capital Budget) | 2020 Post COVID - Tax Budget - May 2020 | |
| -5.97% | -\$41,733 | \$657,838 | \$699,571 | \$743,463 | \$549,247 | |

| | Revenues | Difference (negative = loss) | 2023 | 2022 | 2021 | 2020 Post Covid (May 2020) |
|--|--------------------------------------|------------------------------|-------------|-------------|-------------|----------------------------|
| | Taxes (Municipal) | \$266,098 | \$6,276,786 | \$6,010,688 | \$5,992,775 | \$5,946,200 |
| | Alberta School Foundation Fund (ASF) | \$58,801 | \$2,452,603 | \$2,393,802 | \$2,319,539 | \$2,327,097 |
| | RCMP (Transfer from Reserves) | \$250,000 | \$250,000 | \$0 | \$0 | \$0 |
| | School Resource Officer (SRO) | \$21,446 | \$104,802 | \$83,356 | \$28,917 | \$0 |
| | Water - Town | \$48,503 | \$2,011,231 | \$1,962,728 | \$1,961,648 | \$1,879,608 |
| | Water - Regional | \$80,275 | \$1,150,275 | \$1,070,000 | \$1,070,000 | \$1,070,000 |
| | Sewer | \$38,368 | \$927,049 | \$888,681 | \$888,681 | \$855,943 |
| | Waste | \$14,865 | \$651,840 | \$636,975 | \$634,980 | \$623,438 |
| | Recycling | \$6,990 | \$178,200 | \$171,210 | \$170,664 | \$168,870 |
| | Franchise Fee (Gas) | \$151,030 | \$1,216,030 | \$1,065,000 | \$1,002,950 | \$936,000 |
| | Franchise Fee (Power) | -\$41,000 | \$764,000 | \$805,000 | \$727,000 | \$712,000 |
| | SRC - Tournament Fees | \$23,924 | \$23,924 | \$0 | \$7,750 | \$6,000 |
| | SRC - Pool | \$12,500 | \$271,500 | \$259,000 | \$188,950 | \$142,375 |
| | County - Recreation Agreement | \$12,800 | \$452,400 | \$439,600 | \$431,500 | \$431,500 |
| | County - Fire Agreement | \$59,322 | \$449,390 | \$390,068 | \$384,459 | \$337,789 |
| | Total Revenue Changes | \$1,003,922 | | | | |

| | Expenses | Difference (negative = reduction) | 2023 | 2022 | 2021 | 2020 Post Covid (May 2020) |
|--|--|-----------------------------------|-------------|-------------|-------------|----------------------------|
| | Labour | \$159,320 | \$6,456,890 | \$6,297,570 | \$6,225,520 | \$6,209,960 |
| | RCMP Contract | \$332,353 | \$1,419,564 | \$1,087,211 | \$1,080,481 | \$956,072 |
| | Natural Gas | \$105,800 | \$342,716 | \$236,916 | \$201,464 | \$185,396 |
| | Promo - Town Life x 2 / Trade Show | \$5,500 | \$30,500 | \$25,000 | \$25,000 | \$25,000 |
| | Power | -\$15,282 | \$953,073 | \$968,355 | \$830,097 | \$861,757 |
| | Transportation - Safety Supplies | \$5,000 | \$5,000 | \$0 | \$0 | \$0 |
| | Airport - Building Repairs | \$4,000 | \$5,000 | \$1,000 | \$5,000 | \$1,000 |
| | Fire Fighter Services - Fire Hall - \$8,986 / Fire Equipment - \$6,625 / Fire Regional Unit - \$665 | \$16,276 | \$933,540 | \$917,264 | \$894,059 | \$889,028 |
| | Water Supply & Distribution - Repairs-\$14,000/Ins-\$8,934/Chemicals-\$17,500/UT-\$19,913/Small Equipment Capital-\$25,000/Membrane Replace-\$50,000/Water Meters-\$5000 | \$139,949 | \$3,234,380 | \$3,094,431 | \$3,078,025 | \$3,095,880 |
| | Facilities - Canada Day Fireworks - \$3,500/SRC Arena (UT, Ins, plant repairs)-\$69,462/Pool Facility (UT) - \$40,751/ Pool Programs (misc) - \$750 | \$114,387 | \$2,622,035 | \$2,507,648 | \$2,375,397 | \$2,431,270 |
| | SWMA Requisition | \$17,856 | \$422,592 | \$404,736 | \$386,880 | \$386,880 |
| | Waste Collection | \$12,129 | \$193,969 | \$181,840 | \$173,424 | \$171,624 |
| | Recycling Collection | \$7,398 | \$117,867 | \$110,469 | \$105,243 | \$104,521 |
| | Stettler Public Library | \$1,649 | \$251,766 | \$250,117 | \$238,492 | \$250,182 |
| | Stettler Museum | -\$7,000 | \$35,000 | \$42,000 | \$34,000 | \$34,000 |
| | Total Expense Changes | \$899,335 | | | | |

Administration considers a 4% property tax increase, \$0.0777 Town water and \$0.25 sewer, \$0.50 waste & \$0.25 recycling rate increases included in the 2023 Interim Operating Budget necessary given the ongoing current economic conditions and future obligations required in our community as we move forward from COVID19 and the past 3 years of 0% increases. This three-year forecast reflects Administration and Council's intent to be fiscally responsible and accountable to its residents while still maintaining a strong, healthy and sustainable community.

The 2023 – 2025 Operating Budget enables Council to sustain the current high level of public services, facilities and utilities for all Stettler residents, as well as continue to renew existing infrastructure.

Consideration of this 2023 – 2025 Interim Operating Budget “Memorandum” alone affords Council a broad perspective highlighting an estimated **\$16,810,126** million or **86.29%** of the entire **\$19,481,076** million dollars in expenditures included in this budget:

| Total Operational Budget Summary Memo | 2019 Budget | 2020 Pre Covid - Dec 2019 | 2020 Post Covid - May 2020 | 2021 Budget | 2022 Budget | 2023 | Difference (2023 Budget - 2022 Budget) | 2024 | 2025 |
|---|---------------------|---------------------------|----------------------------|---------------------|---------------------|---------------------|--|---------------------|---------------------|
| Amount available for capital | \$1,076,350 | \$1,025,427 | \$549,247 | \$743,463 | \$699,571 | \$657,838 | -\$41,733 | \$884,416 | \$1,007,477 |
| Minor capital in operations | \$567,530 | \$534,300 | \$578,300 | \$584,300 | \$582,200 | \$644,300 | \$62,100 | \$625,000 | \$628,600 |
| Insurance | \$168,156 | \$171,510 | \$175,250 | \$200,887 | \$210,920 | \$245,841 | \$34,921 | \$250,758 | \$255,773 |
| Community Partners | \$2,139,179 | \$2,245,370 | \$2,152,559 | \$2,226,381 | \$2,290,077 | \$2,420,581 | \$130,504 | \$2,392,343 | \$2,463,425 |
| Salaries and benefits - 0.05% increase | \$5,784,230 | \$6,209,960 | \$6,209,960 | \$6,225,520 | \$6,297,570 | \$6,456,890 | \$159,320 | \$6,433,700 | \$6,464,840 |
| Labour Contingency | \$50,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Electricity (rate/MWh 2018 - \$58.29, 2019 & 2020 - \$53.10, 2021, 2022 & 2023 - \$43.92 (decrease of \$15,282 due to use) | \$904,920 | \$861,757 | \$838,489 | \$830,097 | \$968,355 | \$953,073 | -\$15,282 | \$1,013,380 | \$1,032,848 |
| Natural Gas - 2018-2022 -\$2.67 / 2023-2026 - \$5.46 / Carbon Tax - 2023 -\$3.29 - 2022 - \$2.63 / 2023 Budget Difference = Commodity Cost increase - \$84,580 + Carbon Tax Increase = \$21,220 = \$105,800 | \$180,134 | \$185,396 | \$179,822 | \$201,464 | \$236,916 | \$342,716 | \$105,800 | \$364,957 | \$388,241 |
| Electricity and natural gas contingency | \$30,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Debtenture debt servicing | \$760,003 | \$691,596 | \$691,596 | \$694,400 | \$666,213 | \$653,360 | -\$12,853 | \$612,830 | \$571,400 |
| Policing Contract - RCMP salary increase | \$956,072 | \$1,080,481 | \$1,080,481 | \$1,087,211 | \$1,087,211 | \$1,419,564 | \$332,353 | \$1,419,564 | \$1,443,912 |
| Assessment Contract - 2023 - parcel 3080 | \$81,855 | \$81,989 | \$81,989 | \$82,123 | \$83,794 | \$83,930 | \$136 | \$85,609 | \$85,748 |
| Bylaw enforcement contract | \$155,627 | \$159,518 | \$159,518 | \$163,506 | \$166,367 | \$167,594 | \$1,227 | \$171,783 | \$176,076 |
| Garbage collection contract - 2023 - 4% | \$185,910 | \$207,210 | \$171,624 | \$173,424 | \$181,840 | \$193,969 | \$12,129 | \$184,953 | \$184,953 |
| Recycling collection contract - 2023 - 4% | \$111,975 | \$123,457 | \$104,521 | \$105,243 | \$110,469 | \$117,867 | \$7,398 | \$112,940 | \$112,940 |
| Operational Budget Summary | \$13,151,941 | \$13,577,971 | \$12,973,356 | \$13,318,019 | \$13,581,503 | \$14,357,523 | \$776,020 | \$14,552,233 | \$14,816,233 |
| ASFF - 2% increase + growth | \$2,314,984 | \$2,334,809 | \$2,327,097 | \$2,319,539 | \$2,393,802 | \$2,452,603 | \$58,801 | \$2,510,811 | \$2,572,621 |
| Total Operational Budget Summary Memo | \$15,466,925 | \$15,912,780 | \$15,300,453 | \$15,637,558 | \$15,975,305 | \$16,810,126 | \$834,821 | \$17,063,044 | \$17,388,854 |
| Total Operational Budget Expenditures | \$17,677,384 | \$17,927,471 | \$17,691,128 | \$18,107,218 | \$18,380,558 | \$19,481,076 | | \$19,585,111 | \$19,765,480 |
| | 87.50% | 88.76% | 86.49% | 86.36% | 86.91% | 86.29% | | 87.12% | 87.98% |

The 2023 – 2025 Interim Operating Budget continues to **invest** a substantial amount of internally generated funds (**2023 - \$657,838**) for normal capital projects on an annual basis. However, with the loss of the Basic Municipal Transportation Grant in 2022 (BMTG - \$357,120), administration remains cautious in the Town's ability to save for/invest in major capital equipment and infrastructure given the remaining multi-year federal and provincial grant programs (Municipal Sustainability Initiative (MSI) and Canada Building Communities Fund (CBCF – formally FGT). Also, with the global, national & provincial endemic economic policies uncertain, and the ongoing replacement vagueness of the current MSI program with the Local Government Fiscal Framework (LGFF) in 2024, the Town will continue to be challenged in its ability to address all the community's needs on a timely basis. 2023 will see new provincial leadership and an election.

A summary of the overall revenue and expenditure levels included in the three-year Interim Operating Budget 2023 – 2025 are as follows:

| 2014 - 2025 Operating Budget Summary | | | | | | | | | | | | | |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------------|----------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 Pre Covid - Dec 2019 | 2020 Post Covid - May 2020 | 2021 (May 2021) | 2022 | 2023 | 2024 | 2025 |
| Total Revenues | \$15,787,405 | \$16,344,323 | \$17,475,500 | \$17,785,191 | \$18,345,659 | \$18,753,734 | \$18,952,898 | \$18,240,375 | \$18,850,681 | \$19,131,289 | \$20,138,914 | \$20,470,527 | \$20,773,957 |
| Total Expenditures * | \$14,817,975 | \$15,421,559 | \$16,184,230 | \$16,801,224 | \$17,318,754 | \$17,677,384 | \$17,927,471 | \$17,691,128 | \$18,107,218 | \$18,431,718 | \$19,481,076 | \$19,586,111 | \$19,766,480 |
| Net Revenue Generated | \$969,430 | \$922,764 | \$1,291,270 | \$983,967 | \$1,026,905 | \$1,076,350 | \$1,025,427 | \$549,247 | \$743,463 | \$699,571 | \$657,838 | \$884,416 | \$1,007,477 |
| Available for Capital | | | | | | | | | | | | | |
| Utility Source Capital | \$561,500 | \$629,283 | \$579,417 | \$523,839 | \$445,438 | \$396,822 | \$389,930 | \$301,588 | \$425,041 | \$368,881 | \$373,218 | \$376,883 | \$412,314 |
| General Source Capital | \$407,930 | \$293,481 | \$711,854 | \$460,128 | \$581,467 | \$679,528 | \$635,497 | \$247,659 | \$318,422 | \$330,690 | \$284,620 | \$507,533 | \$595,163 |
| Net Revenue Generated | \$969,430 | \$922,764 | \$1,291,271 | \$983,967 | \$1,026,905 | \$1,076,350 | \$1,025,427 | \$549,247 | \$743,463 | \$699,571 | \$657,838 | \$884,416 | \$1,007,477 |
| Plus External Grants (pending) | | | | | | | | | | | | | |
| Basic Municipal Transportation Grant | \$344,880 | \$344,880 | \$344,880 | \$344,880 | \$357,120 | \$357,120 | \$357,120 | \$357,120 | \$357,120 | \$0 | \$0 | \$0 | \$0 |
| Canada Building Communities Fund (FGTF) | \$325,631 | \$301,327 | \$309,892 | \$310,904 | \$328,277 | \$672,579 | \$346,344 | \$340,465 | \$696,912 | \$356,384 | \$356,679 | \$356,679 | \$356,679 |
| MSI Operating - Police | \$54,446 | \$54,445 | \$53,284 | \$52,513 | \$53,680 | \$54,199 | \$53,391 | \$52,856 | \$52,448 | \$52,448 | \$52,448 | \$52,448 | \$52,448 |
| MSI Capital | \$1,063,495 | \$1,125,861 | \$1,043,475 | \$1,947,237 | \$561,531 | \$566,378 | \$945,165 | \$943,458 | \$1,245,630 | \$649,945 | \$649,945 | \$649,945 | \$649,945 |
| COVID-19 - MOST (Municipal Operating Support Transfer) | | | | | | | | | \$607,693 | | | | \$0 |
| COVID-19 - MSP (Municipal Stimulus Program) | | | | | | | | | \$707,509 | | | | \$0 |
| Total Grants | \$1,788,452 | \$1,826,513 | \$1,751,531 | \$2,655,534 | \$1,300,608 | \$1,650,276 | \$1,702,020 | \$1,693,899 | \$3,667,312 | \$1,058,777 | \$1,059,072 | \$1,059,072 | \$1,059,072 |
| Total New Available Funds | \$2,757,882 | \$2,749,277 | \$3,042,802 | \$3,639,501 | \$2,327,513 | \$2,726,626 | \$2,727,447 | \$2,243,146 | \$4,410,775 | \$1,758,348 | \$1,716,910 | \$1,943,488 | \$2,066,549 |

* Other notable Maintenance Spending Allocations within the 2023-2025 Operating Budget

| Ongoing Annual Maintenance | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 Post Covid - May 2020 | 2020 Pre Covid - Dec 2019 | 2021 | 2022 | 2023 | 2024 | 2025 |
|--|------------------|------------------|------------------|------------------|------------------|------------------|----------------------------|---------------------------|------------------|------------------|------------------|------------------|------------------|
| Water Meter Replacements | \$46,000 | \$46,000 | \$46,000 | \$46,000 | \$46,500 | \$47,000 | \$75,000 | \$75,000 | \$75,000 | \$75,000 | \$80,000 | \$80,000 | \$80,000 |
| Sidewalk Replacements | \$75,000 | \$75,000 | \$75,000 | \$75,000 | \$75,000 | \$75,000 | \$75,000 | \$75,000 | \$75,000 | \$75,000 | \$75,000 | \$75,000 | \$75,000 |
| Gravel Road Oiling | \$27,000 | \$27,500 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$27,500 | \$27,500 | \$27,500 |
| Pathway Maintenance | \$0 | \$0 | \$0 | \$0 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 |
| Fire Protective Clothing | \$57,300 | \$57,300 | \$57,300 | \$57,300 | \$57,300 | \$59,000 | \$60,800 | \$60,800 | \$62,600 | \$65,000 | \$67,600 | \$70,300 | \$72,400 |
| Physician Recruitment | \$22,500 | \$22,500 | \$22,500 | \$22,500 | \$22,500 | \$22,500 | \$1,500 | \$1,500 | \$1,500 | \$1,500 | \$1,500 | \$1,500 | \$1,500 |
| BOT Community Development | \$45,900 | \$44,000 | \$44,000 | \$44,000 | \$44,000 | \$44,000 | \$0 | \$44,000 | \$44,000 | \$44,000 | \$44,000 | \$44,000 | \$44,000 |
| Land Development Reserve (LDR) / Lot Sales | \$116,110 | \$102,050 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Economic Incentives | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 |
| Stettler Recreation Centre Annual Repairs | \$78,500 | \$93,600 | \$93,600 | \$94,210 | \$74,720 | \$75,030 | \$75,000 | \$75,000 | \$87,200 | \$81,700 | \$113,700 | \$91,700 | \$93,200 |
| Water treatment Plant Annual Repairs | \$102,920 | \$105,500 | \$107,100 | \$109,600 | \$111,400 | \$133,100 | \$135,100 | \$135,100 | \$127,100 | \$128,100 | \$148,100 | \$148,100 | \$148,100 |
| Computer Capital Replacement | \$26,900 | \$26,900 | \$26,900 | \$26,900 | \$26,900 | \$26,900 | \$26,900 | \$26,900 | \$26,900 | \$26,900 | \$26,900 | \$26,900 | \$26,900 |
| Total Generated In/From Operations | \$608,130 | \$610,350 | \$507,400 | \$510,510 | \$543,320 | \$567,530 | \$534,300 | \$578,300 | \$584,300 | \$582,200 | \$644,300 | \$625,000 | \$628,600 |

Land Development

The Town of Stettler's Land Development portfolio has an approximate fair market value at December 31st, 2023 as estimated below:

Realized:

| | |
|--|---------------|
| Land Development Reserve @ Dec. 31/22 | \$1,106,622 |
| Projected additions to Dec. 31/23 | \$0.00 |
| Projected deletions to Dec. 31/23 | <u>\$0.00</u> |
| Total Land Development Reserve @ Dec 31/23 | \$1,106,622 |

Unrealized:

| | | |
|---------------------------------------|--------------------|-----------------------|
| Meadowlands – (68 acres undeveloped) | \$700,000 | |
| Meadowlands (5 lots unsold) | \$308,250 | (\$61,650 per lot) |
| Emmerson (1 duplex lot unsold) | \$74,900 | (\$74,900 per lot) |
| Emmerson (partially serviced 53 lots) | \$530,000 | (@ \$10,000 per lot) |
| NE Industrial (128 acres undeveloped) | <u>\$1,280,000</u> | (@ \$10,000 per acre) |
| Net Fair Value | \$3,999,772 | |



Administration, being conservative, has not forecast any sales of our remaining serviced residential lots/undeveloped lands in 2023. Although Town lots are priced competitively, and with the implementation of various economic development policies (realtor incentives, tax incentives) by Council, local lot sales/home construction is being predominantly driven privately in Meadowlands by the Park and infill developments.

Normally the Town's unrealized Land Development properties, through relatively consistent annual lot sales, would have provided this Interim Operating Budget with approximately \$54,580 towards Subdivision Administration departmental costs and a further \$40,000 (ROI like) contribution. However, with no forecasted municipal lot sales in 2023, the Operating Budget is now absorbing this combined

\$94,580 revenue loss. Subdivision Administration will now be paid by other enhanced revenue sources included in this Budget.

In 2016 Council accepted that all future lot/land sale proceeds upon realization be transferred fully into the Land Development Reserve to mitigate the further erosion of this saving fund for future considerations.

This decision will help preserve the significant value of our (dormant for now) Land Development holdings. Down the road Administration believes that the Town will be in a better position to ultimately expend these funds on valued major infrastructure expansion, community projects/facilities, or to re-enter the land development environment, if necessary.

Community Program Partners

The 2023 – 2025 Interim Operating Budget includes continued funding for our community program partners and regional joint collaborative initiatives as follows:

| Community Partners - 2023 Budget | | | | | | | | | | |
|---|--|--------------------|--|---|--------------------|--------------------|--------------------|----------------------|--------------------|--------------------|
| | | 2019 | 2020 (Pre Covid - Interim Budget - Dec 2019) | 2020 (Post Covid - Tax Budget - May 2020) | 2021 Budget | 2022 Budget | 2023 Budget | 2023-2022 Difference | 2024 | 2025 |
| 1 | Family Community Support Services (FCSS-2017-Botha) | \$196,435 | \$196,435 | \$196,435 | \$196,435 | \$196,435 | \$196,435 | \$0 | \$196,435 | \$196,435 |
| | Provincial Funding (80%) - \$157,148 | | | | | | | | | |
| | Municipal Funding (20%) - \$39,287 | | | | | | | | | |
| 2 | Museum (land purchase) | \$34,000 | \$34,000 | \$34,000 | \$34,000 | \$42,000 | \$35,000 | -\$7,000 | \$35,000 | \$35,000 |
| 3 | Board of Trade (net) - BOT-Admin-\$7,370/BOT-Office-\$12,051/BOT-Brochure-\$1,250/BOT-Tourism(summer wages-\$11,750/BOT-Events-\$13,100 | \$244,217 | \$287,210 | \$259,110 | \$325,305 | \$324,776 | \$365,787 | \$41,011 | \$299,384 | \$308,034 |
| | Community Event - BOT | \$5,000 | \$5,000 | \$5,000 | \$3,500 | \$4,000 | \$4,000 | | \$4,000 | \$4,000 |
| | Community Dev - Steel Wheel Stampede | \$10,000 | \$0 | \$0 | \$0 | \$0 | \$0 | | \$0 | \$0 |
| | Community Dev - Adult Learning Council | \$3,000 | \$3,000 | \$0 | \$3,000 | \$3,000 | \$3,000 | | \$3,000 | \$3,000 |
| | Community Dev - Taste of the Heartland | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,500 | | \$2,500 | \$2,500 |
| | Community Dev - Community Energy Improvement Program (CEIP) - Application Fee | \$0 | \$0 | \$0 | \$0 | \$0 | \$14,172 | | \$0 | \$0 |
| | Community Dev (\$44,000 - Total) | \$31,000 | \$41,000 | \$0 | \$41,000 | \$41,000 | \$24,328 | | \$38,500 | \$38,500 |
| 4 | Beautification - HBC (grant) | \$22,200 | \$22,200 | \$22,200 | \$22,200 | \$22,200 | \$22,200 | \$0 | \$22,200 | \$22,200 |
| 5 | Stettler Public Library | \$245,702 | \$250,182 | \$250,182 | \$238,492 | \$250,117 | \$251,766 | \$1,649 | \$254,175 | \$258,654 |
| 6 | Parkland Regional Library | \$49,104 | \$50,890 | \$50,890 | \$50,890 | \$50,890 | \$52,080 | \$1,190 | \$51,907 | \$52,946 |
| 7 | Senior Handi Bus Society | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$0 | \$25,000 | \$25,000 |
| 8 | Senior Housing Authority (estimated 3%) | \$331,307 | \$347,873 | \$350,318 | \$368,112 | \$372,673 | \$383,853 | \$11,180 | \$403,046 | \$423,198 |
| 9 | Solid Waste Management (\$68+\$3=\$71-swma req/pop inc 5952) | \$386,880 | \$404,736 | \$386,880 | \$386,880 | \$404,736 | \$422,592 | \$17,856 | \$440,448 | \$458,304 |
| 10 | Heartland Youth Centre (playground program) | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$0 | \$50,000 | \$50,000 |
| 11 | Fire Protection (net) - Salary (admin/fire support) - \$105,030, Fire Hall (expenses) - \$8,986 = Town of Stettler 50% - \$57,008 | \$465,511 | \$491,751 | \$486,451 | \$444,812 | \$464,943 | \$522,759 | \$57,816 | \$521,055 | \$539,454 |
| 13 | Airport (net) - building repairs - \$4000, license - \$1200, Janitor Supplies - \$900 - UT - \$610 | \$39,823 | \$36,094 | \$36,094 | \$36,755 | \$38,307 | \$45,109 | \$6,802 | \$45,693 | \$46,200 |
| Total Community Partners | | \$2,139,179 | \$2,245,370 | \$2,152,559 | \$2,226,381 | \$2,290,077 | \$2,420,581 | \$130,504 | \$2,392,343 | \$2,463,425 |
| 14 | Education (ASFF) - 2% increase + growth | \$2,314,984 | \$2,334,809 | \$2,327,097 | \$2,319,539 | \$2,393,802 | \$2,452,603 | \$58,801 | \$2,510,811 | \$2,572,621 |
| 15 | Recreation (net) - Revenue - \$43,124 (County - \$12,800, SRC Arena - \$18,971, Pool - \$12,500) / Expenses - \$231,589 (Canada Day Fireworks - \$3,500 / SRC Arena (salary, UT, Ins, repairs) - \$83,702 / Pool Facility (salary/UT) - \$70,941 / Pool Programs (salary) - \$38,440, Parks (salary) - \$14,910 / Ins-\$637 / UT-\$3,523 / Flowers \$4,000 / Materials(ball/soccer,tree,WSP) \$5,000 / Campground (janitor) - \$3,000 / Weed Control(contractor,chemical - \$3250) | \$2,202,951 | \$2,480,729 | \$2,793,829 | \$2,552,269 | \$2,646,399 | \$2,834,864 | \$188,465 | \$2,817,507 | \$2,834,437 |
| County of Stettler Contributions | | | | | | | | | | |
| | | 2019 | 2020 (Pre Covid - Interim Budget - Dec 2019) | 2020 (Post Covid - Tax Budget - May 2020) | 2021 | 2022 | 2023 | 2024 | 2025 | |
| | Fire Department (Joint 50% / County Honorarium - 100%) | \$176,998 | \$191,774 | \$185,924 | \$232,779 | \$239,913 | \$249,620 | \$255,957 | \$261,658 | |
| | Regional Fire Chief / Deputy / 3rd Officer (50%) | \$148,580 | \$151,865 | \$151,865 | \$151,680 | \$150,155 | \$199,770 | \$198,955 | \$199,275 | |
| | RCMP - Community Resource Officer (25%) | \$28,690 | \$0 | \$0 | \$0 | \$44,156 | \$64,871 | \$65,850 | \$65,850 | |
| | Airport Operations | \$4,500 | \$4,500 | \$4,500 | \$4,500 | \$4,500 | \$4,500 | \$4,500 | \$4,500 | |
| | Recreation Cost Sharing (originally \$513,300 - 2015) | \$470,980 | \$431,500 | \$431,500 | \$431,500 | \$439,600 | \$452,400 | \$457,000 | \$461,500 | |
| | Stettler Board of Trade (funding on project by project basis) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| Total County of Stettler Contributions | | \$829,748 | \$779,639 | \$773,789 | \$820,459 | \$878,324 | \$971,161 | \$982,262 | \$992,783 | |

Major Budget Impacts and Constraints

Cost of Labor

A significant share (\$6,456,890 – 38.92%) of the overall 2023 – 2025 Interim Operating Budget is committed to human resources. Town Council understands and appreciates that our most valuable resource is people: passionate, energetic, innovative employees who care equally about providing great service for municipal residents while working safe and effectively with others. Employees who are constantly striving to be the best they can be in the performance of their jobs and responsibilities. Senior Administration works hard at promoting a healthy, civil, respecting and appreciative culture in the workplace, and Council assists greatly in being a genuine champion for its employees.

Incremental changes include market adjustments, annual inflation and merit adjustments considered necessary to remain competitive. The inherent inflation factor built into past and future year labor budgets is as follows:

| | (Jan 1) | AB CPI (Jan1) |
|-------------|-------------------------------------|------------------------------|
| 2016 | 3% | 2.1% |
| 2017 | 3% | 2.5% |
| 2018 | 1.5% | 1.4% |
| 2019 | 1.5% | 1.2% |
| 2020 | 2.5% | 1.1% |
| 2021 | 0% Total 11.5% | 4.7% (August 2021) Total 13% |
| 2022 | 0.5% | 6.2% (September 2022) |
| 2023 | 0.5% | |
| 2024 | ___% (subject to CUPE negotiations) | |
| 2025 | ___% (subject to CUPE negotiations) | |

The Town is a service provider and the provision of municipal services is enhanced by employing and maintaining a well-trained, experienced and dedicated team. Employees are considered our most valuable asset and the retention of knowledgeable staff is considered a very high priority within our organization.

The creation of new positions and/or salary grid changes must be approved by Council. A “Succession Planning Reserve Account” of \$300,000 was created in 2021 to assist with the ongoing Administration transitions within the organization over the coming years. Therefore, the Payroll contingency of \$50,000 has been eliminated for the 2023-2025. Historically an administrative contingency allocation was considered appropriate as the organization was experiencing some internal restructuring due to key retirements, as well ensuring some funds for seasonal emergent (enhanced) services. Conservative FTE/PT/OT employee costs are now better reflected with department labor budgets across the entire organization.

| | |
|-------------|--|
| 2016 | \$50,000 (transferred to General Reserves) |
| 2017 | \$50,000 (transferred to General Reserves) |
| 2018 | \$50,000 (transferred to General Reserves) |
| 2019 | \$50,000 (transferred to General Reserves) |
| 2020 | \$0.00 |
| 2021 | \$0.00 |
| 2022 | \$0.00 |
| 2023 | \$0.00 |
| 2024 | \$0.00 |
| 2025 | \$0.00 |

Salaries and benefits for employees are summarized below:

| | | | Total Salary & Benefits Budget | General Salaries | 41-42-43 Utilities Salaries | Utility % of Total Salaries & Benefits | | | | | |
|--------------------------|---|---------------------|--------------------------------|------------------|-----------------------------|--|--------------|--------------|--------------|--------------|--------------|
| | | 2014 Payroll Budget | 4,814,270 | 3,662,480 | 1,151,790 | 23.92% | | | | | |
| | | 2015 Payroll Budget | 5,042,160 | 3,858,430 | 1,183,730 | 23.48% | | | | | |
| | | 2016 Payroll Budget | 5,231,370 | 4,005,360 | 1,226,010 | 23.44% | | | | | |
| | | 2017 Payroll Budget | 5,530,020 | 4,226,160 | 1,303,860 | 23.58% | | | | | |
| | | 2018 Payroll Budget | 5,717,710 | 4,432,770 | 1,284,940 | 22.47% | | | | | |
| | | 2019 Payroll Budget | 5,784,230 | 4,413,610 | 1,370,620 | 23.70% | | | | | |
| | | 2020 Payroll Budget | 6,209,960 | 4,841,990 | 1,367,970 | 22.03% | | | | | |
| | | 2021 Payroll Budget | 6,225,520 | 4,866,610 | 1,358,910 | 21.83% | | | | | |
| | | 2022 Payroll Budget | 6,297,570 | 4,938,660 | 1,358,910 | 21.58% | | | | | |
| 2023 Changes | | | | | | | | | | | |
| Benefits | WCB Claims Experience | | 1,707 | | | | | | | | |
| | Equitable Life - (Dental / Ext Health) | | (18,739) | | | | | | | | |
| | LAPP | | (3,223) | | | | | | | | |
| Shop | Retirement of PT Mechanic | | (60,358) | | | | | | | | |
| Administration | Part Year CAO Transition | | 22,133 | | | | | | | | |
| | Part Year Director of Finance | | 72,845 | | | | | | | | |
| | Part Year Planning Officer | | 19,115 | | | | | | | | |
| | Succession Planning Reserve (CAO & Asst. CAO - Sept to Dec) | | (134,939) | | | | | | | | |
| Fire | Fire (Administration and Fire Support) | | 96,619 | | | | | | | | |
| Pool | Additional Coverage as per swimmer to guard ratio | | 24,040 | | | | | | | | |
| BOT | BOT Project Manager (Grid Increase) | | 2,966 | | | | | | | | |
| COLA (0.05%) | COLA - \$26,236 / Merit (21 EE) - \$77,521 / Staff Apprec - \$23,950 / Benefit Volume Changes - \$9,447 | | 137,154 | | | | | | | | |
| | 2023 Payroll Budget | | 6,456,890 | 5,114,040 | 1,342,850 | 20.80% | | | | | |
| | 2022 - 1.16% | | 2.53% | 159,320 | | | | | | | |
| | 2024 Payroll Budget (est 0% - subject to CUPE Neg) | | 6,433,700 | (23,190) | -0.36% | | | | | | |
| | 2025 Payroll Budget (est 0% - subject to CUPE Neg) | | 6,464,840 | 31,140 | 0.48% | | | | | | |
| Total Municipal Expenses | | | | | | | | | | | |
| | | 2016 | 2017 | 2018 | 2019 | 2020 (may) | 2021 | 2022 | 2023 | 2024 | 2025 |
| Total GL Expense | | \$16,184,230 | \$16,801,224 | \$17,318,754 | \$17,677,384 | \$17,691,128 | \$18,107,218 | \$18,380,558 | \$19,480,076 | \$19,585,111 | \$19,765,480 |
| Less ASFF & Senior & DIP | | -\$2,501,331 | -\$2,511,755 | -\$2,572,301 | -\$2,746,995 | -\$2,676,754 | -\$2,684,629 | -\$2,766,475 | -\$2,836,456 | -\$2,913,857 | -\$2,995,819 |
| Less LDR Transfer | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Less MSI Operating | | -\$54,446 | -\$53,284 | -\$52,513 | -\$53,680 | -\$52,856 | -\$52,448 | -\$52,448 | -\$52,448 | -\$52,448 | -\$52,448 |
| Total Municipal Expenses | | \$13,628,453 | \$14,236,185 | \$14,693,940 | \$14,876,709 | \$14,961,518 | \$15,370,141 | \$15,561,635 | \$16,591,172 | \$16,618,806 | \$16,717,213 |
| Salaries and Benefits | | | | | | | | | | | |
| Year | Salaries & Benefits | Change | Municipal Budget | % | | | | | | | |
| 2016 | \$5,231,370 | \$189,210 | \$13,628,453 | 38.39% | | | | | | | |
| 2017 | \$5,530,020 | \$298,650 | \$14,236,185 | 38.84% | | | | | | | |
| 2018 | \$5,717,710 | \$187,690 | \$14,693,940 | 38.91% | | | | | | | |
| 2019 | \$5,784,230 | \$66,520 | \$14,876,709 | 38.88% | | | | | | | |
| 2020 | \$6,209,960 | \$425,730 | \$14,961,518 | 41.51% | | | | | | | |
| 2021 | \$6,225,520 | \$15,560 | \$15,370,141 | 40.50% | | | | | | | |
| 2022 | \$6,297,570 | \$72,050 | \$15,561,635 | 40.47% | | | | | | | |
| 2023 | \$6,456,890 | \$159,320 | \$16,591,172 | 38.92% | | | | | | | |
| 2024 | \$6,433,700 | -\$23,190 | \$16,618,806 | 38.71% | | | | | | | |
| 2025 | \$6,464,840 | \$31,140 | \$16,717,213 | 38.67% | | | | | | | |

Cost of Electricity and Natural Gas

The Town will consume approximately **4937 mWh** (4,937,000 kWh) of electricity in 2023 (**2022 - 4999 mWh**) at the contracted rate with CAPITAL POWER of \$43.92 per mWh (3 years: 2021-2023). The difference in mWh is the overall estimated usage at the campground. A summary of the Electrical Rate paid by the Town of Stettler is as follows:

- 2013 - 2018 - \$58.29 mWh – ENMAX / 2019 - 2020 - \$53.10 mWh - ENMAX
- **2021 - 2023 - \$43.92 mWh** – CAPITAL POWER / 2024 – 2026 - \$52.85 mWh – CAPITAL POWER

The Town's energy contractor Energy Associates International (EAI) was integral in procuring our future retail electricity requirements in 2013 - 2026. They're fees are \$3 per mWh (approximately \$14,400 annually which is included in the commodity cost).

Combining both commodity retail fees (CAPITAL POWER & EAI **\$247,445 - 26%**) with wire service provider charges (ATCO **\$705,628 – 74%**), the 2023 Interim Operating Budget includes **\$953,073** (**2022 - \$968,355 - decrease of -\$15,282 / -1.58%**) for electricity. In 2023 the wire services provider charges of \$705,628 includes the following: distribution costs - \$625,237 / local access fee \$72,714, and rate rider cost \$7,677. Approximately **74%** (or **\$704,918**) of the Town's entire cost of electricity is attributed to the following three types of consumption: WTP 19.6% (**\$186,588**), the SRC 23.7% (**\$225,869**), and Street Lights 30.7% (**\$292,461**).

In addition, the Town will consume approximately **27,164 GJ** of natural gas in 2023 (**25,185 in 2022 – update estimated SRC usage**) at the contracted rate with ACCESS Gas of \$5.46/GJ + UFG (Unaccounted for Gas lost through the distribution system) + applicable administration fees per GJ (4-year 2023 – 2026 - Hybrid Purchase (75% equivalent of weather normalized volumes) plus the EAI fee of \$0.30 per GJ. A summary of the Natural Gas Rate paid by the Town of Stettler is as follows:

- 2013 - 2018 - \$3.75/GJ – Access Gas
- 2018 – 2022 - \$2.67/GJ – Access Gas
- **2023 - 2026 - \$5.46/GJ – Access Gas**

The 2023 Interim Operating Budget includes **\$342,716** (**2022 - \$236,916 increase of \$105,800 / 44.7%**) for natural gas. The Provincial Carbon Tax has been repealed effective June 1, 2019; however, the Town of Stettler will be subject to the Federal Carbon Tax as follows:

- Carbon tax levy (\$/GJ) – Jan 2020 - \$1.05 / April 2020 - \$1.58 / April 2021 - \$2.10 / **April 2022 - \$2.63 / April 2023 - \$3.29 / April 24 - \$4.05 / April 2026 - \$5.57 / April 2027 - \$6.33 / April 2028 - \$7.08 / April 2029 - \$7.84 / April 2030 - \$8.60**

The 2023 Interim Budget foresees an increase of the Federal Carbon Tax in Alberta to \$3.29/GJ in April 2023 till April 1, 2024 then \$4.05/GJ till April 1, 2026 from the 2022 rate of \$2.63/GJ. As such there is an increase in the Carbon Tax cost in 2023 of **\$21,220** (\$82,198 - \$60,978 = 34.80%). The Federal Carbon Tax currently makes up approximately **24%** (**\$82,198**), Commodity charges **46%** (**\$159,361**) and Transportation / Local Access Fee **30%** (**\$101,157**) of the Total \$342,716

Given provincial uncertainty, as well as confidence in the budget estimates, Administration has eliminated the \$30,000 utility contingency in the 2023 – 2025 Interim Operating Budget.

Of note, the Town has included "Affiliated Sites" in both of our long-term utility supply contracts with CAPITAL POWER & ACCESS GAS. These external community organizations benefit by realizing the same rates as the Town, while being responsible for their own bills. These sites include:

- Stettler Regional Board of Trade and Community Development
- Stettler Curling Club

- Stettler Community Support Centre (FCSS)
- Royal Canadian Legion
- Stettler Regional Child Care Centre
- Superfluity
- Summer Village of White Sands
- Stettler Museum (added 2016)
- Stettler Golf Course (added 2019-2020)

Franchise Agreements

The AltaGas Franchise Agreement was also renegotiated in 2015. This reflects a change in the franchise fee from 18% to 30%, **2023 – \$1,216,030** (2022 - \$1,065,000 - \$151,030 - increase). The difference is based on an increase in Delivery Revenues, not retail revenues.

The ATCO Electric Franchise Agreement was also renegotiated in 2017. This reflects a change in the franchise fee from 6.1% to 11.1%. **2023 – \$764,000** (2022 - \$805,000 = -\$41,000 decrease due to lower estimated distribution revenue from ATCO). Franchise Fees are calculated upon the estimated distribution component of customer bills and not upon the retail (consumption) component.

What is a “franchise agreement”?

Pursuant to section 45(1) of the Municipal Government Act (the “MGA”), council may grant the right to a person to provide a utility service in all or part of the municipality, for not more than 20 years. Such an agreement is generally referred to as a “franchise agreement”.

What specific requirements in the MGA apply to franchise agreements?

Section 45(3) of the MGA states that before a franchise agreement is entered into, amended or renewed, it must be advertised and approved by the Alberta Utilities Commission (the “Commission”). Most applications for approval of a franchise agreement for the distribution of electricity and natural gas are based on a standard template agreement, negotiated between municipalities and utilities, and approved by the Commission.

As per section 47 of the MGA, a franchise agreement that is not renewed remains in effect until terminated by either party, which requires six months’ notice and approval of the Commission. If notice of termination is provided, the municipality has the right to purchase the rights, systems and works of the public utility, with any disagreement as to the terms of the purchase being resolved by the Commission.

What is a “franchise fee”?

A franchise fee is a fee charged by the municipality in exchange for the granting of the right to provide the utility service in the municipality and for the ability to place distribution facilities on municipally-owned lands. The municipality is largely responsible for establishing the level of the franchise fee through the franchise agreement; however, the Commission must ultimately approve the franchise agreement and the franchise fee established.

How are franchise fees calculated, charged and remitted?

For electrical and natural gas distribution companies, franchise fees are typically calculated as a percentage of the total distribution charges on a customer’s bill. They are currently capped at 20% for electricity, and 35% for natural gas. For stability, franchise fees are typically not tied to the price of the commodity (electricity or natural gas).

The distribution company collects the franchise fee from its customers, through a line item on the customer's bill typically labelled the "Municipal Franchise Fee" or "Local Access Fee". The distribution company then remits the franchise fee to the municipality in accordance with the terms of the franchise agreement.

Debenture Debt

Debenture Debt outstanding at the start of 2023 will be approximately \$4 million. Included in this debt are borrowings for local improvement purposes of which \$1.164 million is being repaid through frontage levies on abutting properties. Therefore, these local improvement borrowings will be paid 100% by benefiting property owners and have no operating budget impacts.

In accordance with the Town's 2021 Audited Financial Statements the Town's maximum debt limit per provincial legislation is approximately \$24 million. The 2023 Interim Operating Budget includes annual debt servicing costs as follows:

| Beginning Year | Total Debentures |
|----------------|-----------------------|
| 2016 | \$6,969,966.00 |
| 2017 *LI* | \$6,979,181.00 |
| 2018 | \$6,502,626.00 |
| 2019 | \$6,004,089.82 |
| 2020 | \$5,482,521.43 |
| 2021 | \$5,004,358.85 |
| 2022 | \$4,504,844.98 |
| 2023 | \$4,016,316.98 |
| 2024 | |
| 2025 | |

| | Utilities | General | Total | |
|-----------|--------------|--------------|--------------|--------------------------|
| Principle | \$288,580.00 | \$214,050.00 | \$502,630.00 | 2021 Financial Statement |
| Interest | \$95,000.00 | \$55,730.00 | \$150,730.00 | Maximum Allowed |
| Total | \$383,580.00 | \$269,780.00 | \$653,360.00 | \$3,307,409.00 |

| 2023 Debenture List | | | | | | | | | | | | |
|--|-------|---------------------------------|---------|----------|-------|------|-------|--------------------------------|------------------|------------------|----------------------------|-----------------------------|
| # | Dep | Description | Bylaw | Int Rate | Begin | End | Years | Beginning Balance - 2022/12/31 | Principle | Interest | Total Principle + Interest | Ending Balance - 2023/12/31 |
| 86 | 41 | 2002 WTP | 1863-02 | 5.875 | 2004 | 2023 | 20 | \$7,074.31 | \$7,074.31 | \$415.60 | \$7,489.91 | \$0.00 |
| 87 | 32 | 2002 Paving | 1862-02 | 5.875 | 2004 | 2023 | 20 | \$16,277.97 | \$16,277.97 | \$956.22 | \$17,234.19 | \$0.00 |
| 88 | 41 | 2003 WTP | 1871-03 | 5.625 | 2004 | 2023 | 20 | \$16,009.25 | \$16,009.25 | \$900.61 | \$16,909.86 | \$0.00 |
| 89 | 41 | 2004 WTP | 1871-03 | 4.923 | 2005 | 2024 | 20 | \$5,581.19 | \$2,722.82 | \$241.66 | \$2,964.48 | \$2,858.37 |
| 90 | 42 | 2004 East Industrial Sewer (LI) | 1889-04 | 4.923 | 2005 | 2024 | 20 | \$72,160.79 | \$35,203.10 | \$3,124.48 | \$38,327.58 | \$36,957.69 |
| 93 | 73 | 2006 Leisure Centre | 1927-06 | 4.699 | 2007 | 2026 | 20 | \$371,311.08 | \$86,463.98 | \$16,443.96 | \$102,907.94 | \$284,847.10 |
| 94 | 32 | 2006 Paving (LI) | 1940-06 | 4.365 | 2007 | 2026 | 20 | \$82,281.51 | \$19,257.80 | \$3,383.70 | \$22,641.50 | \$63,023.71 |
| 95 | 12 | 2010 Town Office | 1926-06 | 4.252 | 2010 | 2030 | 20 | \$470,715.69 | \$54,518.36 | \$19,441.40 | \$73,959.76 | \$416,197.33 |
| 96 | 41 | 2011 WTP | 1970-08 | 4.269 | 2011 | 2031 | 20 | \$1,295,775.03 | \$129,425.27 | \$53,949.93 | \$183,375.20 | \$1,166,349.76 |
| 97 | 42 | 2011 Lagoon | 1998-10 | 4.269 | 2011 | 2031 | 20 | \$364,851.53 | \$36,442.31 | \$15,190.69 | \$51,633.00 | \$328,409.22 |
| 98 | 42 | 2011 Lagoon Storage Cells | 1999-10 | 4.269 | 2011 | 2031 | 20 | \$304,190.30 | \$30,383.30 | \$12,665.04 | \$43,048.34 | \$273,807.00 |
| 99 | 32 | 2011 Sidewalk - 51st - (LI) | 2016-11 | 3.145 | 2011 | 2031 | 20 | \$11,684.80 | \$1,142.27 | \$358.57 | \$1,500.84 | \$10,542.53 |
| 101 | 41/42 | 2013 Water/Sewer - 44ave (LI) | 2035-12 | 3.033 | 2013 | 2033 | 20 | \$191,544.00 | \$15,746.76 | \$5,691.02 | \$21,437.78 | \$175,797.24 |
| 102 | 41/42 | 2013 Water/Sewer - 50st (LI) | 2036-12 | 3.033 | 2013 | 2033 | 20 | \$114,135.11 | \$9,383.01 | \$3,391.11 | \$12,774.12 | \$104,752.10 |
| 103 | 32 | 2016 Paving 50ave (LI) | 2071-15 | 2.831 | 2016 | 2035 | 20 | \$255,651.24 | \$16,521.63 | \$7,121.37 | \$23,643.00 | \$239,129.61 |
| 104 | 41/42 | 2016 Water/Sewer - 52ave (LI) | 2072-15 | 2.831 | 2016 | 2035 | 20 | \$95,696.78 | \$6,184.47 | \$2,665.71 | \$8,850.18 | \$89,512.31 |
| 105 | 32 | 2017 Paving Wilfort SD - (LI) | 2078-16 | 3.058 | 2017 | 2036 | 20 | \$341,376.40 | \$19,869.58 | \$10,288.54 | \$30,158.12 | \$321,506.82 |
| Total - Debenture List | | | | | | | | \$4,016,316.98 | \$502,626.19 | \$156,229.61 | \$658,855.80 | \$3,513,690.79 |
| Total Rounding + Interest Timing - from AMFC | | | | | | | | | \$3.85 | -\$5,499.64 | -\$5,495.79 | |
| Total - 2023 Debenture Budget - From AMFC | | | | | | | | | \$502,630 | \$150,730 | \$653,360 | |

County of Stettler Revenue Contributions included in the Interim Operating Budget

| County of Stettler Contributions | 2019 | 2020 (Pre Covid - Interim Budget - Dec 2019) | 2020 (Post Covid - Tax Budget - May 2020) | 2021 | 2022 | 2023 | 2024 | 2025 |
|---|------------------|--|---|------------------|------------------|------------------|------------------|------------------|
| Fire Department (Joint 50% / County Honorarium - 100%) | \$176,998 | \$191,774 | \$185,924 | \$232,779 | \$239,913 | \$249,620 | \$255,957 | \$261,658 |
| Regional Fire Chief / Deputy / 3rd Officer (50%) | \$148,580 | \$151,865 | \$151,865 | \$151,680 | \$150,155 | \$199,770 | \$198,955 | \$199,275 |
| RCMP - Community Resource Officer (25%) | \$28,690 | \$0 | \$0 | \$0 | \$44,156 | \$64,871 | \$65,850 | \$65,850 |
| Airport Operations | \$4,500 | \$4,500 | \$4,500 | \$4,500 | \$4,500 | \$4,500 | \$4,500 | \$4,500 |
| Recreation Cost Sharing (originally \$513,300 - 2015) | \$470,980 | \$431,500 | \$431,500 | \$431,500 | \$439,600 | \$452,400 | \$457,000 | \$461,500 |
| Stettler Board of Trade (funding on project by project basis) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total County of Stettler Contributions | \$829,748 | \$779,639 | \$773,789 | \$820,459 | \$878,324 | \$971,161 | \$982,262 | \$992,783 |

County of Stettler Equitable Recreation Cost Sharing Contribution:

The 2023 Interim Operating Budget includes **\$452,400 (2022 - \$439,600 - \$12,800)** in recreation support from the County of Stettler. The Administrative assumptions incorporated are as follows:

| | | |
|---|------------------|---|
| PLS Revenue: | \$452,400 | |
| PLS Expenditures: | | |
| Transfer to SRC Capital Reserve -Town | \$173,600 | (represents 65% of \$4M deemed debt) |
| Transfer to SRC Capital Reserve -County | <u>\$93,300</u> | (represents 35% of \$4M deemed debt) |
| | \$266,900 | |
| Remains as net operational support | \$67,100 | (to support property tax mitigation) |
| Remains as new net operational support | <u>\$118,400</u> | (enhances available for Capital Budget) |
| | \$185,500 | |

The availability of these new funds is welcome and certainly helps to soften the budgetary impacts of the proposed 4% property tax increase.

| | Assessment | Agreement % | % (\$ Amount) | Town of Stettler Budget | Actual Paid by County of Stettler | Assessment Diff | Budget Diff | % Diff | Capital (35% \$93,300) + (65% \$173,600) | Available for Capital | Operating |
|------|---------------|-------------|---------------|-------------------------|-----------------------------------|-----------------|-------------|--------|--|-----------------------|-----------|
| 2015 | 1,619,422,100 | 0.03170% | \$513,356.81 | \$513,300.00 | \$513,451.54 | 0 | 0 | 0.00% | \$266,900 | \$118,400 | \$128,000 |
| 2016 | 1,564,948,030 | 0.03170% | \$496,088.53 | \$496,000.00 | \$495,612.29 | -54,474,070 | -17,300 | -3.37% | \$266,900 | \$118,400 | \$110,700 |
| 2017 | 1,486,850,730 | 0.03170% | \$471,331.68 | \$471,500.00 | \$471,008.25 | -78,097,300 | -24,500 | -4.94% | \$266,900 | \$118,400 | \$86,200 |
| 2018 | 1,497,109,550 | 0.03170% | \$474,583.73 | \$474,000.00 | \$473,521.29 | 10,258,820 | 2,500 | 0.53% | \$266,900 | \$118,400 | \$88,700 |
| 2019 | 1,487,837,630 | 0.03170% | \$471,644.53 | \$471,600.00 | \$470,979.71 | -9,271,920 | -2,400 | -0.51% | \$266,900 | \$118,400 | \$86,300 |
| 2020 | 1,361,294,500 | 0.03170% | \$431,530.36 | \$431,500.00 | \$430,433.44 | -126,543,130 | -40,100 | -8.50% | \$266,900 | \$118,400 | \$46,200 |
| 2021 | 1,373,106,660 | 0.03170% | \$435,274.81 | \$431,500.00 | \$434,292.69 | 11,812,160 | 0 | 0.00% | \$266,900 | \$118,400 | \$46,200 |
| 2022 | 1,413,266,990 | 0.03170% | \$448,005.64 | \$439,600.00 | | 40,160,330 | 8,100 | 1.88% | \$266,900 | \$118,400 | \$54,300 |
| 2023 | 1,427,399,660 | 0.03170% | \$452,485.69 | \$452,400.00 | | 14,132,670 | 12,800 | 2.91% | \$266,900 | \$118,400 | \$67,100 |
| 2024 | 1,441,673,656 | 0.03170% | \$457,010.55 | \$457,000.00 | | 14,273,997 | 4,600 | 1.02% | \$266,900 | \$118,400 | \$71,700 |
| 2025 | 1,456,090,393 | 0.03170% | \$461,580.65 | \$461,500.00 | | 14,416,737 | 4,500 | 0.98% | \$266,900 | \$118,400 | \$76,200 |

Family and Community Support Services (FCSS)

The Town will continue to fund the maximum 20% share (**\$39,287**) to access the maximum 80% available funding from the Provincial Government (**\$157,148**). Total FCSS contribution including provincial funding is **\$196,435** in 2023.

Miscellaneous 2023 Budget impacts

- Fire Agreements with Villages (50% Town share) will generate \$31,421
 - 2023 - \$110.25/lot - 2022 - \$105.00/lot - \$29,925 = \$1496 – 5% increase (Town)
- AE Kennedy rental income to increase by \$934 to \$206,234 (2022 - \$205,300)
 - Current agreement expires 2023 (current negotiations)
- Ambulance Station rental income will generate \$20,100.
- Library rental income \$42,000.
- Physician recruitment included at \$1,500 per year. (Decrease of \$21,000 from 2019)
- Minor Sport Associations within Town facilities continues to be subsidized at 50%.
- Seniors Centre (HUB) - \$21,750 income (includes \$6,000 casino funding)/ \$13,280 expense

Property Assessment and Taxation

Property Assessment Growth Estimates due to New Construction

Growth in our assessment base, due to new construction, is expected to generate additional municipal revenues as follows:

| | | | |
|---------------|----------------------|-----------------|---|
| • 2016 | \$8.8 million | \$67,315 | |
| • 2017 | \$3 million | \$23,223 | |
| • 2018 | \$2.7 million | \$18,763 | |
| • 2019 | \$3.2 million | \$25,980 | |
| • 2020 | \$3.4 million | \$28,290 | |
| • 2021 | \$3.9 million | \$29,865 | |
| • 2022 | \$3 million | \$23,532 | |
| • 2023 | \$3.5 million | \$27,375 | (Res - \$2,000,000 - \$13,672) / (Non-res - \$1,500,000 - \$13,703) |
| • 2024 | \$7.0 million | \$50,550 | (Res - \$6,000,000 - \$41,400) / (Non-res - \$1,000,000 - \$9,150) |
| • 2025 | \$11.0 million | \$78,700 | (Res - \$10,000,000 - \$69,500) / (non-res - \$1,000,000 - \$9,200) |

This new revenue from property taxation growth is welcome and vital to fund the budget challenges associated with sustainability and the ongoing challenges of the Alberta economy.

Municipal Property Taxation

Municipal governments have few tools available to finance budgetary pressures. Property taxes are the primary and most substantial revenue source available. The three-year Operating Budget proposes the following municipal property tax increases to offset rising costs, yet remaining mindful of today's economic challenges.

| | <u>Res/N-Res</u> | <u>New Tax \$ Generated</u> | <u>Each 1% equals</u> |
|-------------|--------------------|---------------------------------|---------------------------|
| 2025 | 3% & 3% | \$195,469 | \$65,156 |
| 2024 | 3% & 3% | \$188,304 | \$62,768 |
| 2023 | 4% & 4% | \$240,362 | \$60,090 |
| 2022 | 0% & 0% | \$0 | \$59,935 |
| 2021 | 0% & 0% | \$0 | \$59,505 |
| 2020 | 0% & -1% | -\$22,496 | \$59,347 (COVID19) |
| 2019 | 2% & 2% | \$112,730 | \$56,365 |
| 2018 | 2% & 2% | \$110,003 | \$55,003 |
| 2017 | 2% & 2% | \$107,484 | \$53,742 |
| 2016 | 2% & 2% | \$105,380 | \$51,978 |
| 2015 | 3% & 3% | \$149,247 | \$49,750 |

| | | | |
|------|---------------|-----------|----------|
| 2014 | 3% & 4% | \$143,440 | \$47,110 |
| 2013 | 3% & 3% | \$129,403 | \$45,740 |
| 2012 | 3% & 3% | \$122,980 | \$40,993 |
| 2011 | 3% & 3% | \$118,170 | \$39,390 |
| 2010 | 1% & 2% | \$50,500 | \$38,360 |
| 2009 | .45% & 2.9% | \$45,660 | \$37,167 |
| 2008 | 5.41% & 8.45% | \$213,585 | |
| 2007 | 5% & 10% | \$194,062 | |
| 2006 | 8% | \$215,750 | |

Historical "Municipal" new property tax revenue generation, including the approved tax increase and new growth:

| | | | | |
|------|-------------|------------|-------|--|
| 2022 | \$6,009,049 | +\$41,616 | 0.69% | (0% residential / 0% non-residential) |
| 2021 | \$5,967,433 | +\$16,926 | 0.28% | (0% residential / 0% non-residential) |
| 2020 | \$5,950,507 | +\$16,949 | 0.29% | (0% residential / -1% non-residential) |
| 2019 | \$5,933,558 | +\$151,304 | 2.6% | |
| 2018 | \$5,782,254 | +\$137,033 | 2.4% | |
| 2017 | \$5,645,221 | +\$126,857 | 2.3% | |
| 2016 | \$5,518,364 | +\$181,244 | 3.4% | |
| 2015 | \$5,337,120 | +\$224,547 | 4.4% | |
| 2014 | \$5,112,573 | +\$270,245 | 5.6% | |
| 2013 | \$4,842,328 | +\$403,747 | 9.1% | |
| 2012 | \$4,438,581 | +\$224,337 | 5.3% | |
| 2011 | \$4,099,128 | +\$159,729 | 3.9% | |
| | \$115,116 | +\$115,116 | - | Annexed Properties |
| 2010 | \$3,939,399 | +\$105,589 | 2.7% | |
| 2009 | \$3,833,810 | +\$117,858 | 3% | |
| 2008 | \$3,715,952 | +\$362,792 | 11% | |
| 2007 | \$3,353,160 | +\$352,551 | 12% | |
| 2006 | \$3,000,609 | +\$308,537 | 11% | |
| 2005 | \$2,692,072 | +\$177,009 | 7% | |
| 2004 | \$2,515,063 | +\$97,883 | 4% | |
| 2003 | \$2,417,181 | +\$101,837 | 4% | |

Municipal Utility Services

Water Services:

A summary of the projected water rates included in the 2023 - 2025 Interim Operating Budget is as follows:

| Summary of Water Rates | | | | | | | |
|------------------------|----------|------------|--------------------|------------|---------------|-------------|--------------------|
| Year | Rate | Difference | Flate Rate / Month | Botha / m3 | Hwy12-21 / m3 | SMRWSC / m3 | True-up / Estimate |
| 2005 | \$0.9000 | | \$10.00 | \$0.9000 | \$0.0000 | \$0.0000 | |
| 2006 | \$0.9900 | \$0.09 | \$10.00 | \$0.9900 | \$0.8365 | \$0.0000 | True-up |
| 2007 | \$1.0808 | \$0.09 | \$10.00 | \$1.0808 | \$1.0955 | \$0.0000 | True-up |
| 2008 | \$1.1717 | \$0.09 | \$10.00 | \$1.1717 | \$1.0862 | \$0.0000 | True-up |
| 2009 | \$1.7000 | \$0.53 | \$10.00 | \$1.5500 | \$1.0500 | \$1.0200 | True-up |
| 2010 | \$1.7700 | \$0.07 | \$10.00 | \$2.0000 | \$1.1800 | \$1.2400 | True-up |
| 2011 | \$2.0100 | \$0.24 | \$10.00 | \$2.0500 | \$1.2590 | \$1.2880 | True-up |
| 2012 | \$2.2900 | \$0.28 | \$10.00 | \$2.0670 | \$1.3840 | \$1.4130 | True-up |
| 2013 | \$2.5200 | \$0.23 | \$10.00 | \$2.1000 | \$1.3200 | \$1.3500 | True-up |
| 2014 | \$2.5900 | \$0.07 | \$10.00 | \$2.1334 | \$1.3228 | \$1.3673 | True-up |
| 2015 | \$2.7200 | \$0.13 | \$10.00 | \$2.2272 | \$1.3144 | \$1.3543 | True-up |
| 2016 | \$2.7300 | \$0.01 | \$10.00 | \$2.2378 | \$1.3429 | \$1.3816 | True-up |
| 2017 | \$2.7800 | \$0.05 | \$10.00 | \$2.2320 | \$1.3215 | \$1.3617 | True-up |
| 2018 | \$2.7900 | \$0.01 | \$10.00 | \$0.0000 | \$1.3900 | \$1.4214 | True-up |
| 2019 | \$2.8000 | \$0.01 | \$10.00 | \$0.0000 | \$1.3356 | \$1.3681 | True-up |
| 2020 | \$2.8200 | \$0.02 | \$10.00 | \$0.0000 | \$1.3960 | \$1.4420 | True-up |
| 2021 | \$2.8200 | \$0.00 | \$10.00 | \$0.0000 | \$1.3964 | \$1.4421 | True-up |
| 2022 | \$2.8200 | \$0.00 | \$10.00 | \$0.0000 | \$1.3960 | \$1.4420 | Budget |
| 2023 | \$2.8977 | \$0.0777 | \$10.00 | \$0.0000 | \$1.4959 | \$1.5526 | Budget |
| 2024 | \$2.9143 | \$0.0166 | \$10.00 | \$0.0000 | \$1.5046 | \$1.5611 | Budget |
| 2025 | \$2.9107 | -\$0.0036 | \$10.00 | \$0.0000 | \$1.5133 | \$1.5700 | Budget |

For a typical Stettler residential customer using 17 m³ per month, water costs are projected to change by the following amounts:

| | |
|-------------|--|
| 2014 | + \$1.19 per month or \$14.28 per year |
| 2015 | + \$2.21 per month or \$26.52 per year |
| 2016 | + \$0.17 per month or \$2.04 per year |
| 2017 | + \$0.85 per month or \$10.20 per year |
| 2018 | + \$0.17 per month or \$2.04 per year |
| 2019 | + \$0.17 per month or \$2.04 per year |
| 2020 | + \$0.34 per month or \$4.08 per year |
| 2021 | + \$0.00 per month or \$0.00 per year |
| 2022 | + \$0.00 per month or \$0.00 per year (\$2.82 per cubic meter) |
| 2023 | + \$1.32 per month or \$15.84 per year (\$2.8977 per cubic meter) |
| 2024 | + \$0.2822 per month or \$3.39 per year (\$2.9143 per cubic meter) |
| 2025 | - \$0.0612 per month or \$0.73 per year (\$2.9107 per cubic meter) |

The water rates model originally prepared by Campbell Ryder and Associates has been updated for 2022 – 2023 estimates as included in this Budget. Administration has updated the Water Model to 2032.

The model allocates budgeted cash expenditures among all internal and external consumer groupings using various sharing mechanisms. The model does not allow for debenture debt repayments (both principal & interest) or capital expenditures however does allow for net depreciation of capital and for a rate of return on net capitalized assets at **8.300%**, actual debt at ACFA borrowing rate – 3.39% (20 year), and deemed debt at a hybrid rate of 4.500%.

The following is a summary of the gross expenditures being forecast in the rate model:

| Total Operational Budget Summary | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Expenditures (per Town Budget) | \$2,743,105 | \$2,794,070 | \$2,829,677 | \$2,816,041 | \$3,033,843 | \$3,095,880 | \$3,092,209 | \$3,094,431 | \$3,234,380 | \$3,236,026 | \$3,241,269 |
| minus - Non Cash Items (Debt, ROE) | -\$511,030 | -\$501,780 | -\$491,580 | -\$488,400 | -\$476,520 | -\$471,440 | -\$461,360 | -\$446,170 | -\$438,080 | -\$404,020 | -\$391,980 |
| Total Cash Operating Expenditures | \$2,232,075 | \$2,292,290 | \$2,338,097 | \$2,327,641 | \$2,557,323 | \$2,624,440 | \$2,630,849 | \$2,648,261 | \$2,796,300 | \$2,832,006 | \$2,849,289 |
| Net Depreciation | \$300,791 | \$288,038 | \$300,215 | \$297,241 | \$299,040 | \$298,358 | \$300,468 | \$293,011 | \$293,680 | \$289,737 | \$294,737 |
| Return on Assets | \$271,000 | \$260,000 | \$250,000 | \$240,000 | \$235,000 | \$230,000 | \$220,000 | \$210,000 | \$202,000 | \$192,000 | \$183,000 |
| Return on Debt | \$215,661 | \$202,117 | \$193,460 | \$186,518 | \$178,773 | \$170,608 | \$166,875 | \$162,426 | \$157,059 | \$149,993 | \$142,881 |
| Total Gross Cost Allocated in Water Model | \$3,019,527 | \$3,042,445 | \$3,081,772 | \$3,051,400 | \$3,270,136 | \$3,323,406 | \$3,318,192 | \$3,313,698 | \$3,449,039 | \$3,463,736 | \$3,469,907 |

The consumption estimates projected in the water model and used to calculate customer rates are as follows:

| | Actual m³ Dec 31, 2021 | m³ 2023 | m³ 2024 | m³ 2025 |
|------------------------------|--|-------------------------------|-------------------------------|-------------------------------|
| In-Town Customers (Ave 2507) | 643,696 44% | 700,000 48.0% | 700,000 48.0% | 700,000 48.0% |
| Highway 12/21 Customers | 256,588 | 250,000 | 250,000 | 250,000 |
| SMRWSC Customers | <u>563,409</u> | <u>500,000</u> | <u>500,000</u> | <u>500,000</u> |
| Total Out-of-Town Customers | 819,997 56.0% | 750,000 52.0% | 750,000 52.0% | 750,000 52.0% |

With the dissolution of Botha, becoming part of the County of Stettler on September 1, 2017, the consumption for Botha in the water model has been included in the consumption for SWRWSC for 2018 onwards. For simplicity purposes the model does not assume any new growth either in Town or from external customers.

The additions of New Norway and Duhamel have also been included in the consumption amounts for Hwy 12/21 Regional Water Commission. Soon Mirror and Edberg (end of 2022) will also be added to the Commission as funding has been allocated from the Provincial Government for regional water lines to be completed.

Our water treatment plant is currently producing at around 1/2 capacity which is considered an uneconomic production level. The good news is that production costs are not directly proportional to higher volumes, therefore higher consumption (in the longer term) should eventually result in more attractive rates. Staffing is a significant cost component that would only marginally increase with substantially higher consumption levels.

Members of Council should be reminded that the rates determined for out-of-town agencies represent their wholesale cost of purchasing water from the Town. Each must individually add their own distribution, maintenance and administration component costs before determining their price to their ultimate customer.

Utilizing a proven "Water Model" is an approved mechanism for calculating water rates to customers outside your boundaries, and is defensible to the Alberta Energy & Utilities Board.

Water Conclusion:

The 2023 - 2025 Interim Operating Budget generates within the Municipal Water Utility the following annual "Cash" contributions towards water capital and other general municipal operations:

| | \$2.72 m ³ | \$2.73 m ³ | \$2.78 m ³ | \$2.79 m ³ | \$2.80 m ³ | \$2.82 m ³ | \$2.82 m ³ | \$2.82 m ³ | \$2.8977 m ³ | \$2.9143 m ³ | \$2.9107 m ³ |
|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------------------|-------------------------|-------------------------|
| Annual Contributions | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| Administration Services Recovery | \$200,000 | \$200,000 | \$200,000 | \$200,000 | \$200,000 | \$200,000 | \$200,000 | \$200,000 | \$200,000 | \$200,000 | \$200,000 |
| Debtenture Payments | \$234,030 | \$235,780 | \$235,580 | \$242,400 | \$235,520 | \$235,440 | \$235,360 | \$230,170 | \$230,080 | \$206,020 | \$202,980 |
| Water Meter Replacement Capital | \$46,000 | \$46,000 | \$46,000 | \$46,000 | \$46,000 | \$75,000 | \$75,000 | \$75,000 | \$80,000 | \$80,000 | \$80,000 |
| Return on Investment to General (in lieu of Franchise Fee & 30% of 40% Equity) | \$271,000 | \$260,000 | \$250,000 | \$240,000 | \$235,000 | \$230,000 | \$220,000 | \$210,000 | \$202,000 | \$192,000 | \$183,000 |
| Available for Water Capital (in lieu of depreciation) | \$255,725 | \$208,632 | \$202,716 | \$176,314 | \$94,969 | -\$63,562 | \$69,333 | \$54,007 | \$38,916 | \$103,420 | \$98,177 |

Option: Any change to In-Town consumption rates will further increase or decrease the amount available for water capital purpose: For example, each \$0.01 per m³ rate increase/decrease results in an annual water revenue budget projection change of \$5,902 based on 590,000 m³ (plus commercial sewer revenue by an additional \$1,160).

Of note, the \$10 per month flat fee currently recovers 40% (\$300,840 / \$748,207) of the combined Water Billing (\$97,000) and Water Transmission (\$651,207) expenses in the 2023 Operational Budget totaling \$748,207. The remaining 60% of these costs are recovered through In-Town volume consumption rates.

The logic behind incorporating a monthly fixed rate fee is to share equitably amongst all customers those component costs that are considered predominantly fixed and not variable. Our

current benchmark is to recover 40% to 50% of the billing and transmission component costs through the equal fixed fee. For comparison purposes, if our benchmark was increased to 100%, this would no longer be considered equitable as the residential class (with the most customers) would then be charged for 85% of these costs. Conversely if our bench mark was set to zero our variable water rate would increase to **\$3.3989** and this would not be equitable to larger consuming commercial customers.

However, Council should be mindful that any change to the fixed component will generally affect the smallest consumers the most. For illustrative purposes a **\$1 per month fixed increase generates \$30,084** in additional revenue, this is equivalent to a \$0.2370 m³ volume rate increase on a small household consuming 5 m³ per month, verses only a \$0.0592 m³ increase to an average household using 20 m³ per month.

- \$0.2370 x 5 m³ x 12 months = \$14.22
- \$0.0592 x 20m³ x 12 months = \$14.21

Option: A \$1.00 per month change in the fixed component rate will generate \$30,084 in additional revenue. At \$11 per month the Town would then recover an estimated 44.23% (\$330,924 / \$748,207) of the Billing and transmission costs.

Sanitary Sewer Services:

Historically residential flat monthly sewer rates were as follows. Commercial sewer rates are calculated at 40% (Industry Standard - On average 40% of home water use is from the toilet, Canadian Mortgage and Housing) of the monthly water consumption charge or **\$23.00 (2023 proposed rate)** per month, whichever is the greater. Therefore, as water rates increase, commercial properties using more than approximately **19.61 m³** of water per month will pay more for sewage disposal as well.

| Year | Rate / Month | Increase / Month |
|-------------|----------------|------------------|
| 2013 | \$18.00 | |
| 2014 | \$19.00 | \$1.00 |
| 2015 | \$21.00 | \$2.00 |
| 2016 | \$21.50 | \$0.50 |
| 2017 | \$22.00 | \$0.50 |
| 2018 | \$22.25 | \$0.25 |
| 2019 | \$22.50 | \$0.25 |
| 2020 | \$22.75 | \$0.25 |
| 2021 | \$22.75 | \$0.00 |
| 2022 | \$22.75 | \$0.00 |
| 2023 | \$23.00 | \$0.25 |
| 2024 | \$23.25 | \$0.25 |
| 2025 | \$23.50 | \$0.25 |

The 2023 – 2025 Interim Operating Budget proposes three (3) consecutive year \$0.25/month increases in the flat rate for residential customers. Each \$0.05 increase from the **2023 proposed rate of \$23.00** would generate an additional \$1,285 from residential customers while the \$0.01 per m³ proposed water rate increase will generate an additional \$1,160 in sewer revenues from commercial properties.

The following is a summary the 2023 sewer revenue forecast by class of customer:

| | # | | 2022 Water Consumption | | 2023 Sewer Revenue | |
|-------------------------|-------------|--------------|------------------------------|--------------|--------------------|-------------------------|
| Commercial Properties | 387 | 15.3% | 275,000 m ³ | 46.6% | \$336,133 | 36.3% |
| Residential Properties: | <u>2141</u> | <u>84.7%</u> | <u>315,000 m³</u> | <u>53.4%</u> | <u>\$590,916</u> | <u>63.7%</u> |
| | 2528 | | 590,000 m ³ | | \$927,049 | (\$888,681 2022) |

A summary of net revenue generated (for capital) within the 2023 – 2025 Interim Operating Budget from municipal sewer utility services is as follows:

| | @\$21.00 | @\$21.50 | @\$22.00 | @\$22.25 | @\$22.50 | @\$22.75 | @\$22.75 | @\$22.75 | @\$23.00 | @\$23.25 | @\$23.50 |
|-------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| Total Available for Capital Funding | \$260,370 | \$262,889 | \$224,218 | \$193,937 | \$226,583 | \$263,356 | \$243,836 | \$229,281 | \$263,759 | \$268,458 | \$309,301 |

As a result, the 2023 Interim Operating Budget proposes a \$0.25 increase in the monthly residential sewer rate to \$23.00 per month.

Option: each \$0.05 residential rate change from the proposed 2023 rate of \$23.00 per month flat residential sewer charge will impact the budget by \$1,285 per year.

Garbage Collection/Landfill Services and Recycling:

| Year | Rate / Month | Increase / Month |
|-------------|----------------|------------------|
| 2013 | \$18.00 | |
| 2014 | \$19.00 | \$1.00 |
| 2015 | \$21.00 | \$2.00 |
| 2016 | \$22.50 | \$1.50 |
| 2017 | \$23.00 | \$0.50 |
| 2018 | \$23.25 | \$0.25 |
| 2019 | \$23.50 | \$0.25 |
| 2020 | \$23.75 | \$0.25 |
| 2021 | \$23.75 | \$0.00 |
| 2022 | \$23.75 | \$0.00 |
| 2023 | \$24.25 | \$0.50 |
| 2024 | \$24.50 | \$0.25 |
| 2025 | \$24.75 | \$0.25 |

Garbage Collection (Weekly)

Historically residential flat garbage collection fees were as follows. Each \$0.05 increase from the **2023 proposed rate of \$24.25** would generate an additional \$1,344 from residential customers.

The proposed \$0.25/month increase in 2023 will generate \$13,440 in new revenue. This will offset 40.6% of the total cost increase in 2023 of \$33,056 (\$13,440 / \$33,056). The amount available for capital will decrease by \$23,187.

Stettler Waste Management Association (SWMA) Per Capita

| Year | Rate / Month | Increase / Month |
|-------------|----------------|------------------|
| 2013 | \$43.00 | |
| 2014 | \$46.00 | \$3.00 |
| 2015 | \$52.00 | \$6.00 |
| 2016 | \$58.00 | \$6.00 |
| 2017 | \$61.00 | \$3.00 |
| 2018 | \$62.00 | \$1.00 |
| 2019 | \$65.00 | \$3.00 |
| 2020 | \$65.00 | \$0.00 |
| 2021 | \$65.00 | \$0.00 |
| 2022 | \$68.00 | \$3.00 |
| 2023 | \$71.00 | \$3.00 |
| 2024 | \$74.00 | \$3.00 |
| 2025 | \$77.00 | \$3.00 |

The 2023 Interim Operating Budget also anticipates an \$3.00 increase to the SWMA per Capital to \$71.00 (\$68.00 in 2022) **Increase +\$17,856.** (\$3.00 x 5952). Projected increases in 2024/2025 will erode available for capital.

The Town of Stettler is currently under a 5-year contract with C&S Disposal for Residential collection of garbage (weekly), composting (bin locations) and recycling (bi-weekly) services. The 2023 Budget includes a 4% - \$19,528 increase. The current contract stipulates a 2% increase in 2023, however current inflation rates (September 2022) are 6.2% and administration believes a 4% increase is more in line with current economic conditions, given the cost of diesel fuel. An amendment should be made to the existing contract to include "2% or cost of living (October) whichever is greater."

| Contracted Garbage Collection Costs & Recycling Collectio | | | C&S Disposal - 5 year Contract - Jan 1, 2020 - Dec 31, 2024 | | | | | | | | | |
|---|-------------------------------|----------------------|---|-----------------------------|--------------------------------------|---------------------------------------|----------------------|----------------------|-----------------------------|--|--|--|
| | Original Tender - Nov 2019 | 2020 | 2021 | 2022 - Contract (Budget) | 2022 - Contract - to July 1, 2022 | 2022 - CPI - after July 1, 2022 | 2023 - CPI | 2024 - Contract | 2025 - CPI (no contract) | | | |
| Garbage Collection: | addition of 13 Tower Rd | | | 2% rate increase | 2% rate increase | 7.10% | 4.00% | 2.00% | 2.00% | | | |
| Rate per unit: | \$ 5.00 | \$ 5.00 | \$ 5.00 | \$ 5.10 | \$ 5.10 | \$ 5.36 | \$ 5.57 | \$ 5.68 | \$ 5.79 | | | |
| # of Months: | 12 | 12 | 12 | 12 | 6 | 6 | 12 | 12 | 12 | | | |
| # of Units: | 2185 | 2198 | 2228 | 2235 | 2235 | 2235 | 2240 | 2245 | 2245 | | | |
| Budget estimate: | \$ 131,100.00 | \$ 131,880.00 | \$ 133,680.00 | \$ 136,782.00 | \$ 68,391.00 | \$ 71,810.55 | \$ 149,700.10 | \$ 153,034.93 | \$ 156,095.63 | | | |
| Municipal Waste Bins - 14 Bins | | | | | | | | | | | | |
| Rate per bin/mo. | \$ 130.00 | \$ 130.00 | \$ 130.00 | \$ 132.60 | \$ 132.60 | \$ 139.23 | \$ 144.80 | \$ 147.70 | \$ 150.65 | | | |
| # of Months: | 12 | 12 | 12 | 12 | 6 | 6 | 12 | 12 | 12 | | | |
| Budget estimate: | \$ 21,840.00 | \$ 21,840.00 | \$ 21,840.00 | \$ 22,276.80 | \$ 11,138.40 | \$ 11,695.32 | \$ 24,326.27 | \$ 24,812.79 | \$ 25,309.05 | | | |
| Municipal Recycling per week | | | | | | | | | | | | |
| Rate per bin/mo. | \$ 4.62 | \$ 4.62 | \$ 4.62 | \$ 4.71 | \$ 4.71 | \$ 4.95 | \$ 5.15 | \$ 5.25 | \$ 5.35 | | | |
| # of Months: | 12 | 12 | 12 | 12 | 6 | 6 | 12 | 12 | 12 | | | |
| Budget estimate: | \$ 240.24 | \$ 240.24 | \$ 240.24 | \$ 244.92 | \$ 122.46 | \$ 128.65 | \$ 267.59 | \$ 272.94 | \$ 278.40 | | | |
| Total Contracted Garbage Collection: | \$ 153,180.24 | \$ 153,960.24 | \$ 155,760.24 | \$ 159,303.72 | \$ 79,651.86 | \$ 83,634.52 | \$ 174,293.95 | \$ 178,120.66 | \$ 181,683.08 | | | |
| | 2020 | 2020 | 2021 | 2022 | 2022 | 2022 | 2023 | 2024 | 2024 | | | |
| Composting Collection - | | | | | | | | | | | | |
| Unit price | \$ 12.00 | \$ 12.00 | \$ 12.00 | \$ 12.24 | \$ 12.24 | \$ 12.85 | \$ 13.37 | \$ 13.63 | \$ 13.91 | | | |
| # of Pick-up Days / year: (Tuesdays & Thursdays - April 1 to November 11) | 64 | 64 | 64 | 64 | 26 | 38 | 64 | 64 | 64 | | | |
| # of bins: | 23 | 23 | 23 | 23 | 23 | 23 | 23 | 23 | 23 | | | |
| Pro Rated Budget Estimate | \$ 17,664.00 | \$ 17,664.00 | \$ 17,664.00 | \$ 18,017.28 | \$ 7,319.52 | \$ 11,232.65 | \$ 19,674.87 | \$ 20,068.37 | \$ 20,469.73 | | | |
| Year Contract Budget Estimate | \$ 28,704.00 | \$ 28,704.00 | \$ 28,704.00 | \$ 29,278.08 | \$ 29,278.08 | \$ 30,741.98 | \$ 31,971.66 | \$ 32,611.10 | \$ 33,263.32 | | | |
| | 2020 | 2020 | 2021 | 2022 | 2022 | 2022 | 2023 | 2024 | 2024 | | | |
| Recycling Collection: | | | | | | | | | | | | |
| Unit Price | \$ 1.85 | \$ 1.85 | \$ 1.85 | \$ 1.89 | \$ 1.89 | \$ 1.98 | \$ 2.06 | \$ 2.10 | \$ 2.14 | | | |
| Rate per Month: (Weekly) | \$ 5.89 | \$ 6.04 | \$ 6.19 | \$ 6.19 | \$ 6.35 | \$ 6.63 | \$ 6.90 | \$ 7.04 | \$ 7.18 | | | |
| # of Months: | 12 | 12 | 12 | 12 | 6 | 6 | 12 | 12 | 12 | | | |
| # of Units: | 2160 | 2173 | 2188 | 2195 | 2195 | 2195 | 2200 | 2205 | 2205 | | | |
| Budget Estimate: (Bi-weekly) | \$ 103,896.00 | \$ 104,521.30 | \$ 105,242.80 | \$ 107,862.30 | \$ 53,931.15 | \$ 56,537.82 | \$ 117,866.55 | \$ 120,497.12 | \$ 122,907.06 | | | |
| Budget Estimate: (Weekly) | \$ 152,781.83 | \$ 157,543.89 | \$ 162,597.18 | \$ 163,117.37 | \$ 83,597.65 | \$ 87,349.35 | \$ 182,100.52 | \$ 186,164.67 | \$ 189,887.97 | | | |
| Total Yearly Budget - All | \$ 285,780.24 | \$ 287,185.54 | \$ 289,707.04 | \$ 296,444.10 | \$ 162,861.09 | \$ 170,914.32 | \$ 324,132.16 | \$ 331,228.88 | \$ 337,853.45 | | | |
| Total Yearly Budget - pro-rated Composting | \$ 274,740.24 | \$ 276,145.54 | \$ 278,667.04 | \$ 285,183.30 | \$ 140,902.53 | \$ 151,404.99 | \$ 311,835.37 | \$ 318,686.15 | \$ 325,059.87 | | | |
| | | | | \$ 6,516.26 | \$ 7,124.22 | \$ 292,307.52 | \$ 19,527.85 | \$ 6,850.78 | \$ 6,373.72 | | | |
| | | | | | | \$ 13,640.48 | | | | | | |

The 2023 Interim Operating Budget proposes a \$0.25 increase to the monthly residential garbage rate to \$24.00 per month.

A summary of net revenue generated in the 2023 – 2025 Interim Operating Budget from municipal garbage utility services as well as projected rate changes is as follows:

| | @\$21.00 | @\$22.50 | @\$23.00 | @\$23.25 | @\$23.50 | @\$23.75 | @\$23.75 | @\$23.75 | @\$24.25 | @\$24.50 | @\$24.75 |
|-------------------------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Net Landfill and Garbage Operations | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| Total Available for Capital Funding | \$86,789 | \$88,686 | \$82,767 | \$56,677 | \$55,605 | \$55,158 | \$75,945 | \$58,092 | \$41,625 | \$26,559 | \$15,330 |
| # of Users | 2,170 | 2,175 | 2,180 | 2,185 | 2,190 | 2,190 | 2,228 | 2,235 | 2,240 | 2,240 | 2,240 |

Recycling (Bi-weekly)

| Year | Rate / Month | Increase / Month |
|-------------|---------------|------------------|
| 2013 | \$6.00 | |
| 2014 | \$6.00 | \$0.00 |
| 2015 | \$6.00 | \$0.00 |
| 2016 | \$6.00 | \$0.00 |
| 2017 | \$6.25 | \$0.25 |
| 2018 | \$6.25 | \$0.00 |
| 2019 | \$6.50 | \$0.25 |
| 2020 | \$6.50 | \$0.00 |
| 2021 | \$6.50 | \$0.00 |
| 2022 | \$6.50 | \$0.00 |
| 2023 | \$6.75 | \$0.25 |
| 2024 | \$7.00 | \$0.25 |
| 2025 | \$7.25 | \$0.25 |

Historically residential flat recycling collection fees were as follows. Each \$0.05 increase from the **2023 proposed rate of \$6.75** would generate an additional \$1,320 from residential customers.

The proposed \$0.25/month increase in 2023 will generate \$6,600 in new revenue. This will offset 57.0% of the total cost increase in 2023 of \$11,573 (\$6,600 / \$11,573). The amount available for capital will decrease by \$4,583.

A summary of net revenue generated in the 2023 – 2025 Interim Operating Budget from municipal recycling / composting utility services as well as projected rate changes is as follows:

| | @\$6.00 | @\$6.00 | @\$6.25 | @\$6.25 | @\$6.50 | @\$6.50 | @\$6.50 | @\$6.50 | @\$6.75 | @\$7.00 | @\$7.25 |
|-------------------------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Recycling /Composting Operations | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| Total Available for Capital Funding | \$26,399 | \$19,210 | \$20,280 | \$18,510 | \$19,665 | \$46,636 | \$35,927 | \$33,501 | \$28,918 | \$32,445 | \$39,005 |
| # of Users | 2,135 | 2,145 | 2,150 | 2,160 | 2,160 | 2,160 | 2,188 | 2,195 | 2,200 | 2,200 | 2,200 |

These net contributions to the overall amount available for capital are based upon maintaining the same levels of service for both programs:

- Curbside residential garbage collection on a weekly basis.
- Curbside residential recycling collection on a bi-weekly basis.

Option: Each \$0.05 change in monthly residential garbage collection rates will impact the budget by +/- \$1,344 annually.

Option: Each \$0.05 change in monthly residential recycling collection rates will impact the budget by +/- \$1,320 annually.

2023 – 2025 Operating Budget Conclusion Sample Property Summary

| | 2019 | 2020 | 2021 | 2022 | 2023 | 2023 | Diff |
|---|------------|------------|------------|------------|----------------------|------------|----------|
| Assessment | \$265,140 | \$265,140 | \$265,140 | \$265,140 | | \$265,140 | |
| 4% Tax (interim) 2023 | \$1,837.63 | \$1,856.01 | \$1,856.01 | \$1,856.01 | | \$1,930.25 | \$74.24 |
| Water Rate per Cubic Meter Based on 17 M3 per Month - (2017 - \$2.78 / 2018 - \$2.79 / 2019 - \$2.80 / 2020 - \$2.82 / 2021 - \$2.82 / 2022 - \$2.82 / 2023 - \$2.8977) | \$571.20 | \$575.28 | \$575.28 | \$575.28 | \$2.8977 x 17m3 x 12 | \$591.13 | \$15.85 |
| Water Fixed Rate - \$10.00 per Month | \$120.00 | \$120.00 | \$120.00 | \$120.00 | \$10 x 12 | \$120.00 | \$0.00 |
| Sewer Fixed Rate per Month - (2017 = \$22.00 / 2018 = \$22.25 / 2019 = \$22.50 / 2020 = \$22.75 / 2021 - \$22.75 / 2022 - \$22.75 / 2023 - \$23.00) | \$270.00 | \$273.00 | \$273.00 | \$273.00 | \$23.00 x 12 | \$276.00 | \$3.00 |
| Garbage Fixed Rate per Month - (2017 = \$23.00 / 2018 = \$23.25 / 2019 = \$23.50 / 2020 - \$23.75 / 2021 - \$23.75 / 2022 - \$23.75 / 2023 - \$24.25) | \$282.00 | \$285.00 | \$285.00 | \$285.00 | \$24.25 x 12 | \$291.00 | \$6.00 |
| Recycling Fixed Rate - (2017 - \$6.25 / 2018 - \$6.25 / 2019 - \$6.50 / 2020 = \$6.50 / 2021 - 6.50 / 2022 - \$6.50 / 2023 - \$6.75) | \$78.00 | \$78.00 | \$78.00 | \$78.00 | \$6.75 x 12 | \$81.00 | \$3.00 |
| Total | \$3,158.83 | \$3,187.29 | \$3,187.29 | \$3,187.29 | | \$3,289.38 | \$102.09 |
| | \$90.44 | \$28.46 | \$0.00 | | | \$102.09 | |
| Overall Percentage Change | 2.95% | 0.90% | 0.00% | 0.00% | | | 3.20% |

Alternative 2023 Incremental Financial Impacts on the Budget and on the Average Residential Customer:

Incremental Financial Impact on Customer/ Property Owner:

Impact on Interim Budget

Proposed **Municipal Tax** increase of **4%** +\$240,362
 Each **1%** Municipal Tax Increase +\$60,090

Proposed **Water Rate** increase of **\$0.0777m³** (\$2.8977 - \$2.82) +\$45,843
 Each \$0.01 **Water Rate** increase per month +\$5,902
 Generates automatic commercial **Sewer Revenue** +\$1,160

Each \$1 fixed **Water Rate** increase per month = \$12/year +\$30,084

Proposed **Sewer Rate** increase of **\$0.25** (\$23.00) +\$6,425
 Each \$0.05 fixed **Sewer Rate** increase per month = \$0.60/year/res +\$1,285

Proposed **Garbage Rate** increase of **\$0.50** (\$24.25) +\$13,440
 Each \$0.05 fixed **Garbage Rate** increase per month = \$0.60 per year +\$1,344

Proposed **Recycling Rate** increase of **\$0.25**(\$6.75) +\$6,600
 Each \$0.05 fixed **Recycling Rate** increase per month = \$0.60 per year +\$1,320

| Water, Sewer, Garbage & Recycling Net Budget Impacts | | | | | | | | | |
|--|---|---|---|---|---|---|---|---|--|
| | 2019 | 2020 Post COVID - May 2020 | 2020 Pre COVID - Dec 2019 | 2021 | 2022 | 2023 | 2024 | 2025 | |
| | \$10/month plus 590,000 m ³ 300,000 Res / 290,000 NRes 2089 Res / 372 Nres (units) | \$10/month plus 590,000 m ³ 300,000 Res / 290,000 NRes 2105 Res / 370 Nres (units) | \$10/month plus 590,000 m ³ 300,000 Res / 290,000 NRes 2105 Res / 370 Nres (units) | \$10/month plus 590,000 m ³ 300,000 Res / 290,000 NRes 2106 Res / 370 Nres (units) | \$10/month plus 590,000 m ³ 300,000 Res / 290,000 NRes 2110 Res / 375 Nres (units) | \$10/month plus 590,000 m ³ 300,000 Res / 290,000 NRes 2120 Res / 387 Nres (units) | \$10/month plus 590,000 m ³ 300,000 Res / 290,000 NRes 2120 Res / 387 Nres (units) | \$10/month plus 590,000 m ³ 300,000 Res / 290,000 NRes 2120 Res / 387 Nres (units) | |
| Revenue - Water | \$ 3,128,812 | \$ 3,032,318 | \$ 3,147,098 | \$ 3,147,358 | \$ 3,148,438 | \$ 3,273,296 | \$ 3,289,519 | \$ 3,294,019 | |
| Expenditures - Water | \$ 3,033,843 | \$ 3,095,880 | \$ 3,095,880 | \$ 3,078,025 | \$ 3,094,431 | \$ 3,234,380 | \$ 3,236,026 | \$ 3,241,269 | |
| Net Budget Impact | \$ 94,969 | \$ (63,562) | \$ 51,218 | \$ 69,333 | \$ 54,007 | \$ 38,916 | \$ 53,493 | \$ 52,750 | |
| Net Depreciation, not included | \$ 299,040 | \$ 298,358 | \$ 298,358 | \$ 300,468 | \$ 293,011 | \$ 297,329 | \$ 293,386 | \$ 293,386 | |
| Debenture Principal, included | \$ 148,220 | \$ 154,780 | \$ 154,780 | \$ 161,640 | \$ 163,700 | \$ 170,890 | \$ 154,000 | \$ 157,450 | |
| Plus R.O.I. Included in Exp. | \$ 235,000 | \$ 230,000 | \$ 230,000 | \$ 220,000 | \$ 210,000 | \$ 200,000 | \$ 200,000 | \$ 200,000 | |
| Debenture Interest, included in Exp. | \$ 87,300 | \$ 80,660 | \$ 80,660 | \$ 73,720 | \$ 66,470 | \$ 59,190 | \$ 52,020 | \$ 45,530 | |
| | | | | | | | | | |
| | 2019 2057 (units) | 2020 2057 (units) | 2020 2057 (units) | 2021 2057 (units) | 2022 2057 (units) | 2023 2141 (units) | 2024 2141 (units) | 2025 2141 (units) | |
| Revenue - Sewer | \$ 941,490 | \$ 905,963 | \$ 950,675 | \$ 950,701 | \$ 950,701 | \$ 989,069 | \$ 995,492 | \$ 1,001,915 | |
| Expenditures - Sewer | \$ 714,907 | \$ 642,607 | \$ 642,607 | \$ 706,865 | \$ 727,420 | \$ 725,310 | \$ 731,106 | \$ 696,686 | |
| Net Budget Impact | \$ 226,583 | \$ 263,356 | \$ 308,068 | \$ 243,836 | \$ 223,281 | \$ 263,759 | \$ 264,386 | \$ 305,229 | |
| Debenture Princ & Int | \$ 226,280 | \$ 160,940 | \$ 160,940 | \$ 160,900 | \$ 160,860 | \$ 153,500 | \$ 153,470 | \$ 115,160 | |
| | | | | | | | | | |
| | 2019 2187 (units) | 2020 2187 (units) | 2020 2187 (units) | 2021 2228 (units) | 2022 2235 (units) | 2023 2240 (units) | 2024 2240 (units) | 2025 2240 (units) | |
| Revenue - Garbage | \$ 648,725 | \$ 655,790 | \$ 655,790 | \$ 666,125 | \$ 668,602 | \$ 685,191 | \$ 692,438 | \$ 699,695 | |
| Expenditures - Garbage | \$ 593,120 | \$ 600,632 | \$ 642,566 | \$ 590,180 | \$ 610,510 | \$ 643,566 | \$ 665,879 | \$ 684,365 | |
| Net Budget Impact | \$ 55,605 | \$ 55,158 | \$ 13,224 | \$ 75,945 | \$ 58,092 | \$ 41,625 | \$ 26,559 | \$ 15,330 | |
| | | | | | | | | | |
| | 2019 2160 (units) | 2020 2160 (units) | 2020 2160 (units) | 2021 2188 (units) | 2022 2195 (units) | 2023 2200 (units) | 2024 2200 (units) | 2025 2200 (units) | |
| Revenue - Recycling | \$ 168,480 | \$ 168,870 | \$ 168,870 | \$ 170,664 | \$ 171,210 | \$ 178,200 | \$ 184,800 | \$ 191,400 | |
| Expenditures - Recycling/Compost | \$ 148,815 | \$ 122,234 | \$ 151,450 | \$ 134,737 | \$ 137,709 | \$ 149,282 | \$ 152,355 | \$ 152,395 | |
| Net Budget Impact | \$ 19,665 | \$ 46,636 | \$ 17,420 | \$ 35,927 | \$ 33,501 | \$ 28,918 | \$ 32,445 | \$ 39,005 | |
| Combined Net Budget Impact: | \$ 396,822 | \$ 301,588 | \$ 389,930 | \$ 425,041 | \$ 368,881 | \$ 373,218 | \$ 376,883 | \$ 412,314 | |
| | \$ 679,528 | \$ 247,659 | \$ 635,497 | \$ 318,422 | \$ 330,690 | \$ 284,620 | \$ 507,533 | \$ 595,163 | |
| | \$ 1,076,350 | \$ 549,247 | \$ 1,025,427 | \$ 743,463 | \$ 699,571 | \$ 657,838 | \$ 884,416 | \$ 1,007,477 | |
| 1/2% Municipal Tax Increase | | \$ 30,045 | | | | | | | |
| \$.01 increase in Municipal Water | | \$ 5,902 | | | | | | | |
| \$1 increase in Flat Fee Municipal WATER | | \$ 30,084 | | | | | | | |
| \$.01 increase in Municipal Water (COM SEWER) | | \$ 1,160 | | | | | | | |
| \$.05 increase in Flat Fee Municipal SEWER | | \$ 1,285 | | | | | | | |
| \$.05 increase in Flat Fee Municipal GARBAGE | | \$ 1,344 | | | | | | | |
| \$.05 increase in Flat Fee Municipal RECYCLING | | \$ 1,320 | | | | | | | |

2023 Budget Summary

| Revenue | 2019 Budget | 2020 Pre Covid Interim Budget - December 2019 | 2020 Post Covid - May 2020 (pre capital budget) | 2021 Operating Budget May 2021 (not included \$645,000 Operating Capital Budget) | 2022 Interim Operating Budget (no operating capital budget) | 2023 Interim Operating Budget (no operating capital budget) | Variance | % | Notes |
|---|---------------------|---|---|--|---|---|-----------------------|--------------|--|
| Administration | \$315,332 | \$317,333 | \$317,333 | \$280,020.00 | \$272,020.00 | \$272,020.00 | \$0.00 | 0.00% | |
| Inter Dept Utility Transfer - \$250,000 | | | | | | | | | |
| Police | \$563,249 | \$565,466 | \$520,024 | \$495,308.00 | \$548,804.00 | \$820,866.00 | \$272,062.00 | 54.93% | Trans from RCMP Res - \$250,000 |
| Traffic Fines - Budget - \$60,000 | | | | | | | | | |
| Provincial Grant - \$347,616 | | | | | | | | | |
| Community Resource Program - \$104,802 (Clearview - \$40,000 / County - \$64,802) / 2022 - \$83,856 Total | | | | | | | | | |
| Fire | \$389,354 | \$408,427 | \$402,577 | \$449,247.00 | \$452,321.00 | \$515,811.00 | \$63,490.00 | 14.13% | County Partner Inc - \$59,322 |
| Disaster Services | \$0 | \$0 | \$0 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | | |
| Bylaw Enforcement | \$110,150 | \$109,950 | \$109,950 | \$109,950.00 | \$109,950.00 | \$113,700.00 | \$3,750.00 | 3.41% | Business Lic # inc |
| Business Licenses Budget - 2023 - \$90,000 - 2022 - \$86,250 = \$3,750 /Animal License Budget \$21,700 | | | | | | | | | |
| Roads, Streets, Walks, Lights | \$270,515 | \$64,535 | \$64,535 | \$63,800.00 | \$64,535.00 | \$64,535.00 | \$0.00 | 0.00% | |
| Airport | \$10,880 | \$10,880 | \$10,880 | \$10,880.00 | \$10,880.00 | \$10,880.00 | \$0.00 | 0.00% | |
| Drainage | \$0 | \$0 | \$0 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00% | |
| Water Supply & Distribution | \$3,135,812 | \$3,147,098 | \$3,032,318 | \$3,147,358.00 | \$3,148,438.00 | \$3,273,296.00 | \$124,858.00 | 3.97% | |
| Metered sale of water - 2023 - \$2,011,231 - \$1,962,728 = \$48,503 | | | | | | | | | |
| Metered out of Town - 2023 - \$1,150,275 - 2022 - \$1,070,000 = \$80,275 | | | | | | | | | |
| Bulk water (Budget - \$40,000) | | | | | | | | | |
| Sewer | \$941,490 | \$950,675 | \$905,963 | \$950,701.00 | \$950,701.00 | \$989,069.00 | \$38,368.00 | 4.04% | |
| Sewer Service Charges - 2023 - \$927,049 - 2022 - \$888,681 = \$38,368 | | | | | | | | | |
| Garbage Collection & Disposal | \$817,205 | \$824,660 | \$824,660 | \$836,789.00 | \$839,812.00 | \$863,391.00 | \$23,579.00 | 2.82% | haul rebate - \$26.351 (2022-\$24,627) |
| Residential Garbage Revenue - 2023 - \$651,840 - 2022 - \$636,975 = \$14,865 | | | | | | | | | |
| Recycling Revenue - 2023 - \$178,200 - 2022 - \$171,210 = \$6,990 | | | | | | | | | |
| FCSS | \$157,148 | \$157,148 | \$157,148 | \$157,148.00 | \$157,148.00 | \$157,148.00 | \$0.00 | 0.00% | |
| Cemetery | \$23,600 | \$23,600 | \$23,600 | \$23,600.00 | \$23,600.00 | \$23,600.00 | \$0.00 | 0.00% | |
| Planning & Development | \$69,500 | \$44,500 | \$34,100 | \$44,500.00 | \$44,500.00 | \$44,500.00 | \$0.00 | 0.00% | |
| Building Permits (Budget - \$30,000) | | | | | | | | | |
| Economic Development - BOT | \$197,050 | \$222,920 | \$149,585 | \$232,125.00 | \$137,420.00 | \$142,170.00 | \$4,750.00 | 2.05% | Shop Stettler, Trade Show, SWS Lunch |
| Subdivision Land | \$2,000 | \$2,000 | \$200 | \$2,000.00 | \$2,000.00 | \$500.00 | -\$1,500.00 | -75.00% | Subdivision Fees |
| Land, Housing & Rentals | \$283,095 | \$273,780 | \$273,780 | \$282,015.00 | \$278,580.00 | \$279,514.00 | \$934.00 | 0.33% | |
| AE Kennedy Health Unit - \$206,234 (2023 new agreement) | | | | | | | | | |
| Ambulance Station - \$20,100 | | | | | | | | | |
| SRC - Library - Budget - \$42,000 | | | | | | | | | |
| Recreation - General | \$3,520 | \$3,000 | \$3,000 | \$3,000.00 | \$3,000.00 | \$3,000.00 | \$0.00 | 0.00% | |
| Recreation Programs | \$22,200 | \$24,460 | \$3,500 | \$22,700.00 | \$26,190.00 | \$25,418.00 | -\$772.00 | -3.40% | Ball / Soccer / storage rentals |
| Facilities | \$1,192,700 | \$1,088,705 | \$848,805 | \$952,732.00 | \$1,009,465.00 | \$1,054,336.00 | \$44,871.00 | 4.71% | County / Pool / SRC Revenue |
| Community Hall | \$53,000 | \$40,000 | \$20,000 | \$30,000.00 | \$40,000.00 | \$40,000.00 | \$0.00 | 0.00% | rental increase |
| Senior's Center | \$17,400 | \$22,875 | \$14,437 | \$20,875.00 | \$22,875.00 | \$21,750.00 | -\$1,125.00 | -5.39% | Seniors dropin fee usage increase |
| Parks | \$115,650 | \$100,650 | \$50,650 | \$115,650.00 | \$120,650.00 | \$120,800.00 | \$150.00 | 0.13% | |
| Lions Campground - Budget - \$120,000 | | | | | | | | | |
| Operating Contingency | \$0 | \$0 | \$100,146 | \$4,529.00 | \$11,899.00 | \$0.00 | -\$11,899.00 | 0.00% | |
| Taxes / Penalties | \$8,746,825 | \$8,704,836 | \$8,527,784 | \$8,677,404.00 | \$8,778,101.00 | \$9,114,180.00 | \$336,079.00 | 3.87% | Tax - \$266,098 / ASFF & Senior - \$69,981 |
| Other Revenue | \$1,717,000 | \$1,845,400 | \$1,845,400 | \$1,938,350.00 | \$2,078,400.00 | \$2,188,430.00 | \$110,030.00 | 5.68% | |
| Franchise Fee - GAS (\$1,216,030 - \$1,065,000 = \$151,030) | | | | | | | | | |
| Franchise Fee - ELECTRIC (\$764,000 - \$805,000 = (-41,000)) | | | | | | | | | |
| Return on Investments (Budget - \$140,000) | | | | | | | | | |
| Total Revenue | \$19,154,675 | \$18,952,898 | \$18,240,375 | \$18,850,681.00 | \$19,131,289.00 | \$20,138,914.00 | \$1,007,625.00 | 5.27% | |

| Expense | 2019 Budget | 2020 Pre Covid Interim Budget - December 2019 | 2020 Post Covid - May 2020 (pre capital budget) | 2021 Operating Budget May 2021 (not included \$645,000 Operating Capital Budget) | 2022 Interim Operating Budget (no operating capital budget) | 2023 Interim Operating Budget (no operating capital budget) | Variance | % | Notes |
|---|------------------------|---|---|--|---|---|-----------------------|--------------|--|
| Council & Legislative | \$209,100 | \$221,300 | \$208,300 | \$221,630.00 | \$222,640.00 | \$223,450.00 | \$810.00 | 0.37% | |
| Council Honorarium (Budget - \$154,450 - \$153,640 = \$810) | | | | | | | | | |
| Council per diem - Budget - \$27,000 | | | | | | | | | |
| Council travel & subsistence - Budget - \$22,000 | | | | | | | | | |
| Council membership Conferences (Budget - \$16,000) | | | | | | | | | |
| Administration | \$1,160,197 | \$1,215,838 | \$1,230,121 | \$1,294,932.00 | \$1,116,978.00 | \$1,155,298.00 | \$38,320.00 | 2.96% | Salary-\$13,530 /Ins-\$16,164 /Ut-\$3,034 /Town Life - \$3,500 /Promo - \$3000 |
| Police | \$1,266,458 | \$1,140,831 | \$1,140,831 | \$1,264,942.00 | \$1,277,089.00 | \$1,609,639.00 | \$332,550.00 | 26.29% | |
| RCMP - Contract Billings (2023 Budget - \$1,419,564 / 2022 Budget - \$1,087,211 = \$332,353) | | | | | | | | | |
| Fire | \$854,865 | \$900,178 | \$889,028 | \$894,059.00 | \$917,264.00 | \$1,038,570.00 | \$121,306.00 | 13.57% | Fire Fighter Services (salary) - \$105,030 / Fire Hall - \$8,986 / Fire Equipment - \$6,625 / Fire Regional Unit - \$665 |
| Disaster Services | \$20,218 | \$20,068 | \$32,068 | \$33,080.00 | \$33,530.00 | \$34,534.00 | \$1,004.00 | 3.04% | County Emergency Contract |
| Bylaw Enforcement | \$181,377 | \$185,808 | \$185,808 | \$192,716.00 | \$196,777.00 | \$192,954.00 | -\$3,823.00 | -1.98% | |
| Common Services | \$146,230 | \$150,597 | \$150,597 | \$156,733.00 | \$282,530.00 | \$272,111.00 | -\$10,419.00 | -6.65% | Salary - (-12,750) |
| Roads, Streets, Walks, Lights | \$2,099,381 | \$1,903,345 | \$1,903,345 | \$1,932,829.00 | \$1,949,578.00 | \$1,967,254.00 | \$17,676.00 | 0.91% | General Increases |
| Airport | \$50,703 | \$46,974 | \$46,974 | \$47,635.00 | \$49,187.00 | \$55,989.00 | \$6,802.00 | 14.28% | Repairs-\$4000/Lic-\$1200/UT-\$742 |
| Water Supply & Distribution | \$3,040,843 | \$3,095,880 | \$3,095,880 | \$3,078,025.00 | \$3,094,431.00 | \$3,234,380.00 | \$139,949.00 | 4.55% | Repairs-\$14,000/Ins-\$8,934/Chemicals-\$17,500/UT-\$19,913/Small Equipment Capital-\$25,000/Membrane Replace-\$50,000/Water Meters-\$5000 |
| Sewer | \$714,907 | \$642,607 | \$642,607 | \$706,865.00 | \$727,420.00 | \$725,310.00 | -\$2,110.00 | -0.30% | |
| Garbage Collection & Disposal | \$741,935 | \$794,016 | \$722,866 | \$724,917.00 | \$748,219.00 | \$792,848.00 | \$44,629.00 | 6.16% | Contract Hauling-\$14,990/Composting-\$1,568/Recycling-\$10,005/SWMA Req-\$17,856 |
| FCCS | \$196,435 | \$196,435 | \$196,435 | \$196,435.00 | \$196,435.00 | \$196,435.00 | \$0.00 | 0.00% | |
| Cemetery | \$81,428 | \$64,668 | \$64,668 | \$65,790.00 | \$64,290.00 | \$65,160.00 | \$870.00 | 1.32% | |
| Planning & Development | \$386,605 | \$380,225 | \$342,725 | \$330,035.00 | \$416,270.00 | \$421,260.00 | \$4,990.00 | 1.51% | Computer Software Support -\$4,000 |
| Comm Services -Handi Bus | \$25,000 | \$25,000 | \$25,000 | \$25,000.00 | \$25,000.00 | \$25,000.00 | \$0.00 | 0.00% | |
| Economic Development | \$585,067 | \$633,150 | \$532,150 | \$679,030.00 | \$587,646.00 | \$633,077.00 | \$45,431.00 | 6.69% | BOT-Admin-\$7,370/BOT-Office-\$12,051/BOT-Brochure-\$1,250/BOT-Tourism(summer wages-\$11,750/BOT-Events-\$13,100 |
| Subdivison Land | \$53,920 | \$55,270 | \$55,270 | \$55,820.00 | \$56,620.00 | \$54,580.00 | -\$2,040.00 | -3.65% | |
| Land, Housing & Rentals | \$57,460 | \$43,900 | \$43,900 | \$44,890.00 | \$44,760.00 | \$45,603.00 | \$843.00 | 1.88% | |
| Recreation - General | \$136,160 | \$138,775 | \$138,775 | \$151,470.00 | \$146,025.00 | \$147,690.00 | \$1,665.00 | 1.10% | |
| Recreation Programs | \$80,480 | \$82,280 | \$82,280 | \$84,740.00 | \$81,320.00 | \$81,300.00 | -\$20.00 | -0.02% | |
| Facilities | \$2,268,823 | \$2,459,512 | \$2,431,270 | \$2,375,397.00 | \$2,507,648.00 | \$2,704,155.00 | \$196,507.00 | 8.27% | Canada Day Fireworks - \$3,500/SRC Arena (salary, UT, Ins, repairs)-\$83,702/Pool Facility (salary/UT) - \$70,941/ Pool Programs (salary)-\$38,440 |
| Culture | \$338,846 | \$345,812 | \$345,812 | \$334,162.00 | \$354,497.00 | \$350,356.00 | -\$4,141.00 | -1.24% | |
| Parkland Regional Library - \$52,080 - \$50,890 = \$1,190 | | | | | | | | | |
| Stettler Public Library - \$251,766 - \$250,117 = \$1,649 | | | | | | | | | |
| Stettler Museum- \$35,000 - \$42,000 = (-\$7,000) | | | | | | | | | |
| Community Hall | \$122,459 | \$104,029 | \$104,029 | \$107,546.00 | \$107,397.00 | \$107,299.00 | -\$98.00 | -0.09% | |
| Senior's Center | \$13,990 | \$13,310 | \$13,310 | \$13,330.00 | \$13,280.00 | \$13,280.00 | \$0.00 | 0.00% | |
| Parks | \$653,443 | \$614,051 | \$618,745 | \$630,581.00 | \$658,412.00 | \$697,088.00 | \$38,676.00 | 6.13% | Parks (salary)- \$14,910/Ins-\$637/UT-\$3,523/Flowers\$4,000/Materials(ball/soccer,tree,WSP)-\$5,000/Campground(janitor)-\$3,000/Weed Control((contractor,chemical-\$3250) |
| Operating Contingency | -\$155,000 | -\$230,000 | -\$230,000 | -\$220,000.00 | -\$210,000.00 | -\$200,000.00 | \$10,000.00 | -4.55% | |
| WTP gross recovery - (\$200,000) (JE made at end of year prior to Audit) | | | | | | | | | |
| Available for Capital from 2023 Operating Budget for 2023 Capital Budget - \$657,838 (Water \$38,916 + Utility \$334,302 (sewer, waste, recycling) + Total Available for Capital - \$284,620) = \$657,838 | | | | | | | | | |
| Requisitions | \$2,746,995 | \$2,683,612 | \$2,678,334 | \$2,684,629.00 | \$2,766,475.00 | \$2,836,456.00 | \$69,981.00 | 2.61% | |
| ASFF - \$2,265,888 - \$2,225,053 = \$40,835 | | | | | | | | | |
| ASFF Separate School - \$186,715 - \$168,749 = \$17,966 | | | | | | | | | |
| County of Stettler Senior Lodges - \$383,853 - \$372,673 = \$11,180 | | | | | | | | | |
| Total Expense | \$18,078,325.00 | \$17,927,471.00 | \$17,691,128.00 | \$18,107,218.00 | \$18,431,718.00 | \$19,481,076.00 | \$1,049,358.00 | 5.69% | |
| Surplus / Deficit | \$1,076,350.00 | \$1,025,427.00 | \$549,247.00 | \$743,463.00 | \$699,571.00 | \$657,838.00 | -\$41,733.00 | | |

Municipal Utility Comparison Summary

| 20.00 m³ | Totals | | Water | | | Sanitary Sewer | | | Waste | | | | | Year Bylaw Updated | Population |
|-------------------------------|---------------------|-----------------------|--------------------------------|--------|--------------------|--------------------------------|--------|-----------------------------|--------------------|-------------------|--------------------|------------------|--------------------------------|--------------------|------------|
| Municipality | Typical User /month | Typical User per year | Minimum or Fixed Charge /month | /m³ | Water Total /month | Minimum or Fixed Charge /month | /m³ | Sanitary Sewer Total /month | Storm Sewer /month | General Admin Fee | Solid Waste /month | Recycling /month | Yard Waste (Composting) /month | | |
| Mean: | \$139.26 | \$1,671.17 | \$24.76 | \$2.56 | \$71.54 | \$19.67 | \$1.84 | \$43.04 | \$5.08 | \$3.90 | \$21.07 | \$5.81 | \$2.90 | | 6,971 |
| Median (46): | \$138.36 | \$1,660.32 | \$21.58 | \$2.78 | \$71.10 | \$19.75 | \$1.70 | \$41.90 | \$5.25 | \$4.70 | \$20.08 | \$5.72 | \$2.90 | | 5,343 |
| Bonnyville | \$80.78 | \$969.36 | \$12.88 | \$1.92 | \$51.28 | | \$0.64 | \$12.80 | | | \$13.16 | \$3.54 | | 2022 | 5,417 |
| Delburne | \$91.58 | \$1,098.96 | \$28.35 | \$1.45 | \$57.35 | \$13.50 | | \$13.50 | | | \$16.00 | \$4.73 | | 2022 | 892 |
| St. Paul | \$94.76 | \$1,137.12 | \$14.38 | \$1.60 | \$46.38 | \$8.38 | \$1.20 | \$32.38 | | | \$13.50 | \$2.50 | | 2022 | 5,827 |
| Crowsnest Pass | \$97.03 | \$1,164.36 | \$34.54 | | \$34.54 | \$34.54 | | \$34.54 | | | \$24.81 | \$3.14 | | 2021 | 5,665 |
| Bawlf | \$101.80 | \$1,221.60 | \$51.30 | | \$51.30 | \$32.00 | | \$32.00 | | | \$13.00 | \$5.50 | | 2021 | 422 |
| Sedgewick | \$103.13 | \$1,237.56 | \$13.63 | \$1.77 | \$35.40 | \$35.06 | | \$35.06 | | | \$32.67 | | | 2022 | 811 |
| Vegreville | \$103.17 | \$1,238.04 | \$5.50 | \$3.34 | \$72.30 | \$4.70 | \$0.39 | \$5.87 | \$6.00 | \$5.00 | \$7.00 | \$7.00 | | 2022 | 5,708 |
| Big Valley | \$107.50 | \$1,290.00 | \$25.00 | \$2.70 | \$79.00 | \$20.00 | | \$20.00 | | | \$8.50 | | | 2021 | 346 |
| Banff | \$113.50 | \$1,362.04 | \$5.35 | \$1.02 | \$25.75 | \$16.87 | \$2.54 | \$67.67 | | | \$20.08 | | | 2022 | 7,851 |
| Drumheller | \$114.11 | \$1,369.34 | \$17.06 | \$2.17 | \$60.53 | \$14.16 | \$2.28 | \$50.58 | | | | \$3.00 | | 2022 | 7,982 |
| Barrhead | \$119.24 | \$1,430.88 | \$30.00 | \$2.37 | \$77.40 | \$10.50 | \$0.83 | \$27.09 | | | \$14.75 | | | 2022 | 4,679 |
| Stettler 2022 | \$119.40 | \$1,432.80 | \$10.00 | \$2.82 | \$66.40 | \$22.75 | | \$22.75 | | | \$23.75 | \$6.50 | | 2022 | 5,952 |
| Red Deer | \$121.40 | \$1,456.80 | \$16.25 | \$1.61 | \$48.45 | \$19.75 | \$1.65 | \$49.45 | | | \$19.00 | \$4.50 | | 2022 | 100,418 |
| Stettler | \$121.95 | \$1,463.45 | \$10.00 | \$2.90 | \$67.95 | \$23.00 | | \$23.00 | | | \$24.25 | \$6.75 | | 2023 | 5,952 |
| Veteran | \$126.00 | \$1,512.00 | \$15.00 | \$3.65 | \$88.00 | \$14.00 | | \$14.00 | | | \$24.00 | | | 2021 | 207 |
| Rocky Mtn. House | \$126.70 | \$1,520.40 | \$29.75 | \$1.64 | \$62.55 | \$14.15 | \$1.50 | \$44.15 | | | \$20.00 | | | 2022 | 6,635 |
| Redcliff | \$129.47 | \$1,553.64 | \$45.58 | \$1.06 | \$66.78 | \$38.25 | | \$38.25 | | | \$24.44 | | | 2022 | 5,800 |
| Donalda | \$131.00 | \$1,572.00 | \$25.00 | \$3.60 | \$97.00 | \$11.00 | | \$11.00 | | | \$23.00 | | | 2022 | 219 |
| Trochu | \$132.15 | \$1,585.80 | \$15.00 | \$3.62 | \$87.40 | \$5.00 | \$0.80 | \$21.00 | | | \$19.25 | \$4.50 | | 2022 | 1,058 |
| Sylvan Lake | \$133.49 | \$1,601.88 | \$38.67 | \$0.85 | \$38.67 | \$24.82 | \$2.75 | \$68.82 | | | \$19.50 | \$6.50 | | 2022 | 14,816 |
| Hanna | \$134.80 | \$1,617.60 | \$27.50 | \$2.94 | \$86.30 | \$15.00 | \$0.30 | \$21.00 | | | \$27.50 | | | 2022 | 2,559 |
| Killam | \$135.50 | \$1,626.00 | \$22.50 | \$1.85 | \$59.50 | \$20.00 | \$1.10 | \$42.00 | | | \$34.00 | | | 2022 | 989 |
| Jasper | \$135.92 | \$1,631.07 | \$20.67 | \$0.70 | \$34.67 | \$12.67 | \$2.20 | \$56.67 | | | \$28.67 | \$15.92 | | 2022 | 5,236 |
| Camrose | \$137.92 | \$1,655.04 | \$27.74 | \$2.02 | \$68.14 | \$27.77 | \$0.90 | \$45.77 | | | \$15.21 | \$6.00 | \$2.80 | 2022 | 18,742 |
| Ponoka | \$138.80 | \$1,665.60 | \$19.94 | \$2.78 | \$75.54 | \$22.07 | \$0.72 | \$36.47 | | | \$20.12 | \$6.67 | | 2022 | 7,229 |
| Carstairs | \$139.52 | \$1,674.24 | \$14.00 | \$2.91 | \$72.20 | | \$1.75 | \$43.32 | | | \$24.00 | | | 2022 | 4,077 |
| Slave Lake | \$140.63 | \$1,687.56 | \$30.03 | \$1.80 | \$66.03 | \$24.11 | \$1.45 | \$53.11 | | | \$15.05 | \$6.44 | | 2020 | 6,651 |
| Westlock | \$141.06 | \$1,692.72 | \$23.85 | \$3.03 | \$84.45 | \$7.59 | \$0.91 | \$25.77 | \$3.00 | \$2.00 | \$25.84 | | | 2022 | 5,101 |
| Didsbury | \$141.25 | \$1,695.00 | \$18.65 | \$3.60 | \$90.65 | \$9.10 | \$1.10 | \$31.10 | | | \$12.50 | \$4.00 | \$3.00 | 2021 | 5,268 |
| Drayton Valley | \$143.20 | \$1,718.40 | \$20.50 | \$2.20 | \$64.50 | | \$2.75 | \$55.00 | | \$4.70 | \$19.00 | | | 2022 | 7,235 |
| Castor | \$144.05 | \$1,728.56 | \$70.00 | \$3.30 | \$91.05 | \$30.00 | | \$30.00 | | | \$23.00 | | | 2021 | 929 |
| Coronation | \$145.00 | \$1,740.00 | \$49.00 | \$3.00 | \$109.00 | \$20.50 | | \$20.50 | | | \$15.50 | | | 2021 | 940 |
| Consort | \$149.41 | \$1,792.93 | \$42.25 | \$4.69 | \$109.41 | \$12.00 | | \$12.00 | | | \$28.00 | | | 2022 | 729 |
| Devon | \$154.46 | \$1,853.52 | \$13.46 | \$1.55 | \$44.46 | \$35.00 | \$1.85 | \$72.00 | \$8.00 | | \$30.00 | | | 2022 | 6,578 |
| Three Hills | \$155.65 | \$1,867.80 | \$17.75 | \$3.48 | \$87.35 | \$22.20 | \$0.98 | \$41.80 | | | \$18.50 | \$8.00 | | 2022 | 3,212 |
| Peace River | \$156.08 | \$1,872.96 | \$30.88 | \$3.16 | \$94.08 | \$26.75 | \$2.15 | \$43.00 | | | \$19.00 | | | 2022 | 6,842 |
| Penhold | \$161.75 | \$1,941.00 | \$17.30 | \$1.46 | \$46.50 | \$14.75 | \$3.65 | \$87.75 | \$5.50 | | \$22.00 | | | 2022 | 3,277 |
| Wainwright | \$162.63 | \$1,951.56 | \$19.00 | \$4.01 | \$99.20 | \$19.75 | \$1.00 | \$37.75 | \$5.00 | | \$14.50 | \$6.18 | | 2022 | 6,270 |
| Bowden | \$164.00 | \$1,968.00 | \$10.00 | \$3.00 | \$70.00 | \$10.00 | \$3.10 | \$72.00 | | | \$11.00 | \$11.00 | | 2022 | 1,240 |
| Bashaw | \$169.45 | \$2,033.40 | \$30.00 | \$3.69 | \$103.80 | \$20.00 | | \$51.90 | | | \$13.75 | | | 2022 | 830 |
| Innisfail | \$174.20 | \$2,090.40 | \$10.00 | \$2.71 | \$64.20 | \$10.00 | \$3.60 | \$82.00 | \$3.00 | | \$20.00 | \$5.00 | | 2022 | 7,847 |
| Vermilion | \$176.33 | \$2,115.96 | \$36.72 | \$3.56 | \$107.92 | \$11.32 | \$1.76 | \$46.52 | | | \$18.80 | \$3.09 | | 2022 | 4,084 |
| Blackfalds | \$177.27 | \$2,127.24 | \$28.22 | \$2.77 | \$83.62 | \$14.88 | \$3.12 | \$64.80 | | | \$28.85 | | | 2021 | 9,328 |
| Lacombe | \$180.26 | \$2,163.12 | \$28.57 | \$2.63 | \$81.17 | \$21.35 | \$2.82 | \$66.47 | | | \$32.62 | | | 2022 | 13,057 |
| Daysland | \$190.38 | \$2,284.56 | \$46.83 | \$2.00 | \$86.83 | \$42.55 | \$1.00 | \$62.55 | | | \$38.00 | \$3.00 | | 2021 | 824 |
| Alix | \$200.18 | \$2,402.16 | \$37.50 | \$3.15 | \$100.50 | \$26.25 | \$2.25 | \$71.25 | | | \$22.50 | \$5.93 | | 2022 | 734 |
| Olds | \$207.53 | \$2,490.36 | \$12.83 | \$2.99 | \$72.63 | \$18.40 | \$4.61 | \$110.60 | | | \$24.30 | | | 2022 | 9,184 |
| Legend: | | | | | | | | | | | | | | | |
| population 4000-8000 | | | | | | | | | | | | | | | |
| pop'n and regional comparable | | | | | | | | | | | | | | | |
| regional comparables | | | | | | | | | | | | | | | |



County of Stettler No. 6

Box 1270
6602 – 44 Avenue
Stettler, Alberta T0C 2L0
T:403.742.4441 F: 403.742.1277
www.stettlercounty.ca

November 30, 2022

Greg Switenky, CAO
Box 280
Stettler, AB T0C 2L0

EMAIL: GSwitenky@stettler.net

Dear Mr. Switenky,

RE: Rural Crime Prevention Committee

Council made the following motion at their November 15, 2022 Regular Council Meeting:

“that the County of Stettler No. 6 Council directs Administration to send a letter to the Town of Stettler Council, offering a seat on the Rural Crime Prevention Board, with the Town of Stettler absorbing that representative’s expenses.”

Carried


Please take this information forward for your Council’s consideration. If the Town of Stettler wishes to have a seat on the Rural Crime Prevention Board, please provide us with the name and contact information for your appointed committee member and we will be happy to provide them with a schedule of meetings and agendas as they become available.

If you have any questions please contact our Manager of Protective Services, Clint Sime at 403-742-4441 x164.

Sincerely,


Yvette Cassidy
CAO

Enclosures (1)

| | |
|---|---|
|  | Committee Terms of Reference |
| | Committee Name Rural Crime Prevention |
| | Approved By: Council |

Establishment

The Rural Crime Prevention (RCP) is a committee established by the County of Stettler for the purpose of formalizing the process for receiving input from the community and the partnership between the community, the RCMP and local government.

Objectives

- To advise the RCMP on policing priorities identified through community input
- To keep the RCMP and the community informed of emerging trends and issues in relation to Rural Crime Prevention within the community.
- To make and/or implement recommendations on community policing initiatives based on identified trends and issues.
- To act as a liaison between council, residents, community groups and the RCMP
- To inform and collect information from the rural residents and share information in an open manner, with the community
- To work with other jurisdictions in our region to ensure that crime prevention does not have borders.
- Inform other levels of government of priorities and objectives in rural crime prevention

Membership

- Two (2) County of Stettler Council Members
- One (1) member from the RCMP
- One (1) member from the Fish and Wildlife
- Seven (7) Representatives from the community.

Members at Large will apply through Council to be on the committee, and council will have discretion of choosing who will be appointed. Every effort will be made to be equally represented across geographic boundaries. Members from Villages and the Town of Stettler will also be considered.

Members at Large will be compensated at the same rate as Members at Large County Recreation Board and in accordance with Policy CN1.6 Member at Large and Committee Member Remuneration.

Members will serve a 2 year term.

Meetings will be held 4 times a year at times established by the committee members

Organization and Structure

County of Stettler No. 6 will identify one (1) administrative support staff to sit on the Rural Crime Prevention Committee. The administrative support staff shall keep accurate records of all meetings and assist with the preparation of committee documents and reports.

Council, in collaboration with the committee is responsible for the terms of Reference.

Meetings

The committee will meet 4 times per calendar year, as determined by the committee.

At the first meeting, the RCP committee will elect a Chair and Vice Chair from its membership.

A majority of the members (50% +1) shall constitute a quorum at the RCP meetings.

Special Meetings may be called by the Chair. Members shall receive not less than twenty-four hours' notice of such special meeting.

All other rules for meeting procedure shall fall in accordance with County of Stettler Bylaw 1563-16 – Procedural Bylaw.

MEMORANDUM

To: Greg Switenky, CAO
From: Lara Angus, Communications Officer
Date: December 6, 2022
Re: 2022 Year in Review

To say that our organization has faced adversity throughout the past few years would be a sizable understatement. Alongside the rest of the world, we juggled unprecedented circumstances with a determination to never lose sight of our mission statement:

“We will provide a high quality of life for our residents and visitors through leadership and the delivery of effective, efficient and affordable services that are socially and environmentally responsible.”

While these years certainly presented us with unpredictable challenges, perhaps the most unforeseeable outcome is what we gained. While staff have always demonstrated undeniable talent in their fields, the COVID-19 pandemic taught staff to become even more adaptable, innovative, and empathetic. As 2022 began to bring a long-desired return to normalcy, we saw these qualities translate into an exciting resurgence of the vibrant community where we are proud to ‘Live, Work and Play.’



The Town of Stettler team understands that any hardships we have experienced have undoubtedly been felt in equal measure by our residents and businesses. Our response has been the unshakeable commitment to create opportunities for joy through recreation, provide world-class maintenance and infrastructure services, and demonstrate the pride we all feel for this community through beautification efforts. Although we could discuss the outcomes of these efforts at length, the words of Stettler's residents say it all:



Bernadette Schofer

I agree. We are so lucky to have the excellent services from the town workers, such as being so quick to clean and sand our streets, blowing snow on the tobogganing hill, they made and have kept up the outdoor rinks and clearing snow off of them, cleaning the snow off of the walking trails, putting up and decorating our beautiful Christmas tree on Main Street, working up the community gardens, just to name a few things. We are so very fortunate. A big thank you to our town workers ! Your excellent services are appreciated.

Like Reply Share 5w



Becky Baltimore

Take a drive down any city residential side streets and you will really appreciate that our tax dollars are put to good use in Stettler!

Like Reply Share 5w



Tina Mraz

Totally agree!!! I noticed how diligently the town keeps everything cleaned & blow snow to Keep the kids toboggan hill with snow when available !! 👍🧡☀️



Robert Neefe

We moved here five years ago and are absolutely amazed at the job the town does on snow removal on streets and walking trails also on paving ,grass cutting and pot hole repair. Where we moved from taxes are 80% higher and residential streets are very rarely cleaned back alleys are never cleaned or graded. Thank you Stettler for the excellent job.

Like Reply Share 5w



Julie Franz

This is one of the best communities, the people,the council and kindness is outstanding! I love Stettler!!

Like Reply Share 5w



Lynda R Wesselman

This is such a fun way to spend an evening Music is great. Usually some laughs and is free. Come out and enjoy

Like Reply Share 5w



Peter Boys

I'm proud to call Stettler home, we have amazing town staff and my relatives are always impressed when they come to visit. By the snow cleared and sanded streets in the winter and all the areas in our community mowed in the summer!

Like Reply Share 5w



Bev Gainer Cholach

Thank you all for the work. Such a great feeling when that tree goes up!

Like Reply Hide Send Message 13h



Shawna Rose

Thank you! We appreciate all you do. I've been to a few other towns recently and we are definitely a cut above around here.

Like Reply Share 5w

Leadership

What sets our organization's leadership apart can be summarized in one word: **connection.**

As health restrictions began to ease, opportunities to reignite the connection between Council and staff were quickly taken advantage of. At the beginning of 2022, a productive Strategic Planning Session resulted in the creation of several active committees, comprised of members of both Council and Administration. A return to the Stettler Trade Show quickly followed, with Councillors and Department Heads welcoming a record-breaking number of patrons to explore what our community has to offer. Throughout the year, Council continued to demonstrate their faith in our organization and guided decision-making with a compassionate sense of leadership that always kept the good of our community at the forefront. While the trust between Council and staff never wavered throughout the challenges of the past few years, the return of in-person collaboration solidified that our connection is what makes us more than an organization; we are a team.

As in-person events returned to Stettler full-force, leadership also regained the ability to build connections with residents and visitors face-to-face. From all of Town Council coming together to serve a meal during the Town & County Pancake Breakfast to welcoming visitors from all corners of the country during the Coast-to-Coast Car Tour, Council demonstrated that they are proud to represent the community they call home. The connection to Stettler's ratepayers was also evident when guiding financial decision-making in 2022. For the third consecutive year, Council maintained a 0% tax increase for residential and non-residential ratepayers, agreeing that now is a time for individuals to focus on fiscal recovery. Despite this conscious budgeting, Administration and Council were able to work together to approve both Operating and Capital Budgets that allowed for our organization to grow and keep on course with long-term maintenance and infrastructure planning. To many organizations, this could be an impossibility – but they aren't Stettler.



As always, Town Council has supported our team's purpose greatly by being a genuine champion for staff. With this in mind, Senior Administration is proud of the many accomplishments and progress made throughout our entire organization in 2022. A few of the many results achieved are mentioned below.

Planning and Development

As of November 1, 2022 we have issued just over \$5.4 million in total building permit values, and of that, there are 11 new housing starts in the community.

The Community Builders Committee successfully completed the second year of recognition, honouring two individuals (Judge William Gray and the Poon Family). We hosted a well-attended unveiling of the monuments and we continue to see the public engaging in this historic recognition by taking the time to visit the monuments and celebrate some of Stettler's history.

The Corporate Identity Committee is currently developing in a multi-phase wayfinding/signage program in alignment with the 2022 Strategic Plan.

In 2022, the Economic Development Committee saw the completion of the Highway 12 West Intersection, continued to work with developers and utilizing the Housing Assessment, began investigating electric vehicle charge stations and solar solutions, completed the tax incentive Bylaw for development use, met with realtors and developers for round discussions and continued to create action plans for economic growth in the community.

The Downtown Action Committee continues to work within the master plan, and is continually monitoring parking in our downtown including street parking as well as public parking lots. The Okoppe Parking Lot rehabilitation has started, including new sidewalks and accesses as well as lighting. The parking curbs, landscaping, fencing and asphalt millings overlay have also been completed.



Land Sale and Lease

The continued lease with Alberta Health Services for the A.E. Kennedy building with lease rates yielding \$1,859,788.75 over a ten-year term expires in 2023. Negotiations have begun with AHS for the lease renewal in spring of 2023

Cash Land Leases are secured with a revenue value of approximately \$17,000.00 annually until expiry in 2025.

Bylaw Enforcement

Bylaw Enforcement for the year of 2022 has experienced an increase in property compliance specific to nuisance or unsightly conditions. In the reports and investigations of these nuisance and unsightly properties we work closely with the RCMP, AHS and IJD Inspections to ensure staff safety as well as playing a role in community enforcement partnerships.

Operations

2022 brought about many changes for the Operations Department. We are facing a time when many long-serving staff are retiring, which is opening up opportunity for new hires and the excitement that comes with new learning opportunities.

All planned capital projects were completed, or are currently ongoing with the exception of the pathway expansion along Highway 56 south. Drainage, Telus facilities and a high-pressure gas main prove making this chosen location next to impossible to construct. We will look for alternate locations to expand the pathway network. All planned equipment has been ordered, (with the exception of two pickup trucks), with expected delivery in the second quarter of 2023. The hydrovac is being constructed right here in Stettler!

We had great follow-up with Alberta Transportation following the meeting at the Alberta Municipalities convention; funding has been provided for engineering design costs to improve Highway 12 and 56, and pedestrian crossings on the highway. This design work is currently underway.

Application for funding for the airport runway rehabilitation has been submitted to Alberta Transportation. In September, we hosted a well attended open house at the airport to make steps to finalize the Master Airport Plan.

Alberta Environment has started a new flood hazard study for our community. This is great news for us, and the Director of Planning and Development and myself joined AB Environment staff and consultants late this summer in obtaining survey info and providing as much data as possible. We are excited to see the results of this study, with the draft study expected in mid to late 2023.



Water Treatment Plant

2022 has been a year of change and some challenges at the Water Treatment Plant. Some of the challenges were exacerbated with the supply chain issues brought about with the COVID-19 pandemic.

New CL17 chlorine analyzers were installed this year, which proved to be a more sensitive analyzer with issues that took some troubleshooting and design modifications to solve. We relocated our compressors from the basement to the microfiltration building as the air quality in the basement was causing some expensive failures of the compressor air/oil coolers. Additionally, we relocated two of our Octoair aerators from the Low Lift Pumphouse to the reservoir outlet to help with the high manganese problems we were having in the plant.

The hot air ducting up by the settling tanks was rerouted around the Micro Filter Forwarding Pumps. With the original design, it made it impossible to work on the pumps or their motors. Contractors would have to be hired to remove the ducting and a crane hired to lift the motors and pumps through hatches in the ceiling. It would cost thousands of dollars just to do a simple mechanical seal job. We bought a portable gantry that we can now use for lifting the motors and pulling the pumps for \$3500. This should save a lot of maintenance costs throughout the coming years.

There was a catastrophic failure of a water line which flooded out our acid and caustic containment areas. This flooding floated the caustic tank and caused damage to some electric components. This happened during the night. When we arrived at the plant in the morning a quick assessment of the situation was conducted. The appropriate calls were made. Action Plumbing and Quality Controls were contacted to come out to help with the situation. Once the acid and caustic containment areas were pumped out and the ruptured line repaired we were able to put the plant back online within hours without causing any water interruptions. It took two months due to supply chain issues to complete all of the repairs that had to be made.

2022 also saw personnel changes, with one long-term employee retiring and another relocating. We hired two new staff members, and both have been a wonderful addition to the plant.



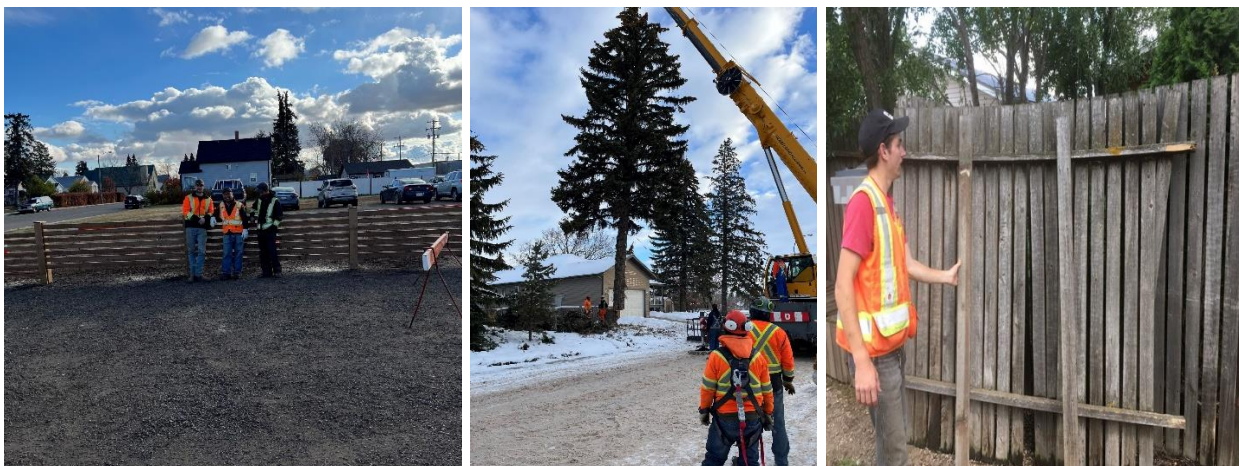
With the yearly water quality challenges, the equipment breakdown challenges, the restaffing challenges and the changes that have been made, the operators at the plant certainly deserve commending! Throughout all of the aforementioned challenges, the plant has been maintained well and the water safety and quality has been maintained. The plant staff conducted two tours, one with Nova Chemicals and another with the Highway 12/21 Commission. Both tours went very well with compliments being received and the cleanliness of the plant being noted.

Transportation

The Transportation Department has also experienced staff changes with the retirement of our foreman and his replacement. Sarah McCrindle has flourished in her new role as foreman and continues to use her many years of experience to guide the department. We hired two new staff members; both have been a huge asset to the team and are gaining great experience with all the equipment they are running.

Summer work found the crew finishing Okoppe Parking Lot upgrades by adding parking curbs, millings and fencing, with signage and plantings to follow next summer. Asphalt millings have been added to both the Stettler Sports Park and West Stettler parking lots. New solar pedestrian crossing lights were installed on Main Street, and we hauled top soil to West Stettler Park for planting memorial trees. The Town was kept clean through regular street sweeping and boulevard clean up. We also provided assistance with installation of the Community Builder monuments on 44 Ave. This year allowed for the return of our annual Spring Lane Clean Up and we again hosted the Town's Used Equipment Sale. Multiple drainage projects, cemetery work, crack filling, asphalt patching, pothole patching, sign repair, line painting filled the remainder of our summer days.

Transportation most recently tackled one of the largest snowfalls we've received in a long time, clearing the town in record time. The removal of this amount of snowfall depends greatly on the entire organization, with all "hands on deck," working long hours to keep Stettler moving. Following the snow removal, we added clean parking lot snow to the West Stettler Park Hill. Transportation has made improvements to the outdoor un-boarded rinks, berming them to allow for quick ice making when the weather allows and have prepped the skating oval to be ready when the temperatures drop. Once again, the beloved tradition of the Main Street Christmas continued with the ongoing generous assistance from Heartland Industries and a tree selected from a resident's yard.



Wastewater Lagoons/Treatment

The staff have been continually working on the wastewater aeration building process to help it work at its maximum potential. Fixing/unclogging pumps, adjusting aspirators, supports for communication lines, making accommodations for the new testing protocol changes in our new Wastewater Approval, interpreting data, and understanding the relationship between the treatment pond levels and the aspirators are all aspects required to keep our affordable system working smoothly.

Odor removal was top priority for us this year, as we applied naturally occurring bacteria products to the treatment ponds (Cells A, B, C & D). We saw tremendous activity for sludge reduction in our treatment ponds this past year, and through the increased testing mandated by Alberta Environment in our Wastewater Approval, we saw a much better final effluent product. We also performed a Sludge Survey to evaluate the effectiveness of the products. We have done a lot of work on the Berms around the treatment ponds to bring them to a higher standard than the initial construction.

Every winter, we clear cattails off half the cells to keep the facility operating at its best. We constructed a better road to the cattail dumping area, utilizing the remaining pile of clay left during the construction of the north ditch, and landscaped the areas around the wetlands and seeded to grass so that they can be hayed or mowed to keep a tidy groomed facility. We also cleaned the inlet and weirs, and began to build components for upgrading the header.

Wastewater collection keeps us busy most days. We completed sewer service/main repairs and emergency responses, and changed and finished our regular Sewer Main flushing program. We are now cleaning half the Town every year, as opposed to ¼ of the town every year. New staff members suggested a different method of cleaning and it has been very efficient. We have continued to flush problem sewer mains, and completed 6 Manhole restorations this year by having them relined instead of replaced, as well as fixing the Valves in Manhole#1. The department has started to build a truck haul dump station which is more permanent and compliant, and repaired crossover piping between Ponds 9 and 8. We have engineered a grease control structure for Lift Station A, and monitored and applied slow releasing bacteria products in surcharging manholes as well as the lift station wet well to control grease mat and grease build up in pipes and manholes.



Water and Wastewater has seamlessly integrated new employees into the department and emergency response processes. Every year, we complete hydrant inspection/flushing programs, servicing all hydrants in town. We also completed many hydrant, main valve and CC repairs, and replaced five leaking leaded Hydrants from the ground up as well as two complete hydrants. We finished the Nitrite testing program on problem dead end lines/zones, and replaced 70-80 Water Meters within the system. At the transfer station, we pulled lead pump 201 and rebuilt it, and have pulled pump 202 to be rebuilt.

Parks & Leisure

For the Parks and Leisure Services Department, 2022 was a return to normal. With the challenges of dealing with the pandemic and the continual adjustments made to restrictions in the past two years, 2022 saw much of our operations, programming and events returning to normal. Restriction's lifting meant no capacity restrictions in our facilities and in most cases, a significant increase in people attending various program offerings provided by the department. In addition, various capital projects were completed or are currently underway. Here is an outline of 2022:

Events

It was once again a very busy year event-wise for the Parks and Leisure Services team. With many events being cancelled and postponed in the previous two years due to the pandemic, 2022 was all about gathering as the public was ready to get together again and connect.

As is the norm in late Spring and Summer, our ball parks and soccer pitches were hubs of activity, which also helps to keep our campground full each weekend. Stettler Minor Ball was once again able to host their annual female softball tournament June 10-12 with the event being full at 54 teams for the first time since the start of the pandemic. In addition, Stettler hosted the U15 softball provincials and U13 baseball provincials in late July, so staff were busy ensuring our diamonds were in fantastic shape for all events hosted. Sports Tourism in our community was certainly back and on full display.

Summer cultural events kicked off on July 1st with Canada Day - and this past year was arguably the largest celebration ever. As a result of a partnerships between the Town of Stettler, Stettler Museum, and FCSS, a full day of activities were held, starting with a family fun day at the museum and followed by the traditional activities which were held at West Stettler Park, concluding with a fireworks show. The July 1st activities at the museum saw a total of 1692 attend in addition to the total number of attendees that came to West Stettler Park and watched the "awesome" fireworks display. Summer was also highlighted by the weekly Entertainment in the Park concert series on Wednesdays, with ten shows that provided a wide array of music to the public.



Summer Event season wrapped up with Stettler hosting Alberta Culture Days for the third year in a row from September 3-24. A wide range of activities were offered to the public ranging, from art and cooking classes, museum displays, presentations and tours. This year, Culture Days featured the culture of Ukraine which was highlighted by a "Battle of the Borscht" competition at the museum and a pysanky coloring contest, which saw 200 entries from students in grades 1-6 from both the Stettler Elementary School and Christ King Catholic Schools.



Facility Programs & Services

Aquatic Centre – As part of completing the transition from Red Cross to Lifesaving programming, the department was able to transfer all instructors to the Lifesaving Society instructor certification with ease. Staff managed to get almost all participating schools through lessons during the pandemic.

Starting in March, Aquatic Centre staff instructed students from Stettler Elementary (grades 1-6), Donalda, Erskine, Byemoor, Big Valley, Christ King Catholic, and even Alix School. Summer lesson structure ran for a 2-week lesson set, which is not the normal structure seen with Red Cross. With the transition to Lifesaving Society, staff needed parents and/or caregivers to understand the extreme differences between the two organizations. The Aquatic Centre had over 200 swimmers go through the summer programs this past year.

Staff have been organizing fun swim challenges, such as swimming across the full distance of Buffalo Lake in the pool. One swimmer actually swam the distance of 17 km within a week, and decided to swim the distance back! We had many swimmers enjoy the challenge. Another program was "Guess the Staff," where the swimmers are put into two groups and throughout the course of the day, a group member gets to ask yes or no questions to determine who the staff member is. Both challenges were very well received by patrons of the pool. Lastly, we are pleased to say we currently have full staff at the Aquatic Center. Although we still deal with a few hiccups when covering staff absences, we have been able to fill shifts and lessons without notable issue.

Fitness Centre – By mid-February, the Fitness Centre was essentially back to regular operations. Capacity restrictions were gone and we were able to open the space up as it was intended.

Programming offered by the fitness centre moved solely inside again as there was no need to continue providing virtual options. 220 registrants participated in the various programming options that were offered during the 5 sessions that occurred during the year. Programming included Active Living, Spin Cycling and Any Age Any Stage. In addition to our typical programming options, the pool and fitness centre worked together to build an indoor triathlon program for those people that either wanted to give a non-competitive triathlon a try or to get a kick start in their training for the competitive summer triathlon season. This has been a very popular winter activity for both the Fitness and Aquatic Centres, with this current session allowing participants to include winter activities as part of their personal triathlon activities such as snow shoeing, skating, and cross-country skiing.



Arenas - The SRC was busy to start the year with hockey playoffs, including a long playoff run by the Stettler Imperials that averaged an attendance of 750 people per game. Additionally, various minor hockey teams stretched their seasons to the end of March. The Stettler Figure Skating Carnival was also hosted mid-March in 2022, which was a great event to have back in the building.

April was busy with ice removal and getting the facility ready for the Stettler Tradeshow after a two-year absence - it was great to see the facility full of activity. In July, again after a two-year absence, the SRC once again hosted the Stettler Triathlon. This event has become very popular with both local and out of town triathletes with some competitors coming from as far away as the interior of BC. We were also fortunate enough to have the circus back in town for two performances and saw a very full building



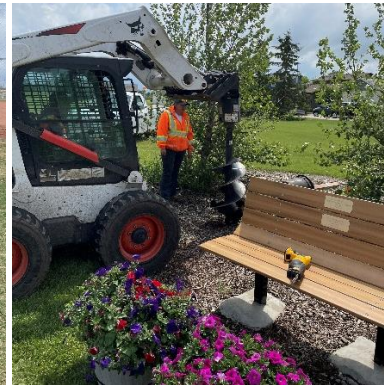
for each show. Lastly, the East Central Hockey School took over the building for a week in August with a full camp of both local and out of town participants.

Parks & Open Spaces

As with previous years, Parks and Leisure staff were busy ensuring our facilities, parks and open spaces were maintained to the highest standard and also included numerous new projects throughout the year.

During the winter, in addition to overseeing operations in the SRC, staff were busy ensuring that the skating oval and outdoor arena were always cleared and flooded for the public. The Public Works team does a great job getting these spaces ready for the winter and then turn those two spaces over to Parks and Leisure staff to maintain.

During spring and summer months, Parks and Leisure staff were entrenched in regular duties (ongoing care and maintenance of parks and green spaces, tree pruning and flower beds/pots) in addition to a number of other key projects related to our parks and open spaces. Trees were planted along the boulevard of 65 & 65 A Street, in addition to planting some small spruce trees strategically around the south perimeter of the sports park and between diamond 4 and the west soccer field. Tree planting was also completed as part of the planting memories project at West Stettler Park in partnership with the Stettler Funeral Home. Other major projects included a clean up of millennium park while also planting a number of memorial trees and placing memorial benches. In July, the Heartland Beautification Committee hosted 2 judges as part of Communities in Bloom. The judges were toured throughout the community and in the end Stettler was able to receive a judging of 5 Blooms (Silver) in the medium sized Class of Champions. Special recognition was also given to the Stettler Town and Country Museum.



As part of the 2022 Capital Budget, the hardwood floors at the Community Hall and HUB at the SRC were refinished and sealed. The Community Hall received a full sand, finish and seal while the Hub received a light sand and reseal. Another project in 2022 was the completion of four pickleball courts that were painted on the existing four tennis courts over at the school grounds. Funding for this project was completed as a partnership between the Town of Stettler, Wm E Hay Secondary and Clearview School Division. We have already noticed an increase in usage of the space as a result of the new courts.

Parks & Leisure Administration

Staff continue to sit and work on various internal/external committees such as the Stettler Wellness Network, which is currently working through the final stages of an AHS Healthy Communities Initiatives Grant focusing on volunteerism and its impacts on community connection, mental health, etc. As part of that committee, the Community Block Party Trailer was launched on Canada Day in addition to a web portal that helps volunteer/non profit organizations connect with potential volunteers. Senior Staff also met regularly throughout the year with Destination Stettler to establish tourism opportunities within the community, as well as the Heartland Beautification Committee and Culture Days. Internally, meetings were held as part of the Town of Stettler Strategic Plan with the Corporate Identity Committee, Parks and Open Spaces Committee, SRC Expansion/Field House Committee and the Town of Stettler Christmas Destination Committee. In-person meetings were also held throughout the year with various key stakeholder groups to assist them with their programming opportunities, facility usage/access/fee's, etc. Groups included the Senior Centre Drop-In Club, Swim Club, Minor Hockey, Figure Skating, Fun Hockey, Stettler Imperials, Minor Ball and Minor Soccer.

Fire

We have a lot to be proud of in 2022 – extending beyond the usual call to service. This year, Stettler's firefighters donated more than \$1000 out of their own pockets to one of their fellow firefighters to help with the travel cost of visiting and caring for a sick relative. This is not the first time our team has done this - the year before, firefighters collected amongst themselves over \$3000 for the family of a firefighter who's partner was battling with cancer. This team attitude and generosity makes this department a family.



Four additional firefighters have now attained their Rope Rescue Technician certificate. They traveled to Canmore in their own time to take the courses necessary in the last two years.

Community involvement also flourished this year. Firefighters conducted the Food Drive in Stettler this past fall, which was a great success and demonstrated the kindness and generosity of many people in our community. Multiple times this year, firefighters used their own time to visit schools in Town and teach children about fire safety. Kindergarten students from Big Valley School were also welcomed to the Station for a tour.



Firefighters donated approximately \$10000 to fund rescue crafts for the Buffalo Lake area out of their social fund; this is over and above the money raised in the Polar Dip fundraiser held in February at Rochon Sands. Firefighters assisted with the event by providing warm shelter, the cutting of a hole in the ice as well as having members in the water for the safety of the brave souls of our community who ventured into the cold abyss for donations.

Multiple times this year, our firefighters have assisted EMS with CPR in areas where drugs were present, at great risk to themselves and the medics.

The final highlight of the year has been the addition of the training tower. The tower has been a great support for training efficiency of firefighters and new recruits, and it has been used during many practices that have allowed us to broaden our skills. Practiced skills include moving hose lines to the second story using ladders, stopping the flow of sprinklers, using standpipe systems correctly, and high angle rescue drills. The department has also been using the stairs for conditioning to be physically prepared for the strenuous tasks a firefighter faces in the line of duty.



Staff Recognition:

As an important aspect of our overall Human Resources Strategy, Council has considered an annual recognition for all Town Staff over the past number of years, as follows:

| | | |
|------|---|---|
| 2007 | - | \$250 in local Heart of Alberta Dollars |
| 2008 | - | \$200 in local Heart of Alberta Dollars |
| 2009 | - | \$250 in local Heart of Alberta Dollars |
| 2010 | - | \$250 in local Heart of Alberta Dollars |
| 2011 | - | \$300 in local Heart of Alberta Dollars |
| 2012 | - | \$300 in local Heart of Alberta Dollars |
| 2013 | - | \$325 in local Heart of Alberta Dollars |
| 2014 | - | \$325 in local Heart of Alberta Dollars |
| 2015 | - | \$325 in local Heart of Alberta Dollars |
| 2016 | - | \$325 in local Heart of Alberta Dollars |
| 2017 | - | \$325 in local Heart of Alberta Dollars |
| 2018 | - | \$350 in local Heart of Alberta Dollars |
| 2019 | - | \$350 in local Heart of Alberta Dollars |
| 2020 | - | \$350 in local Heart of Alberta Dollars |
| 2021 | - | \$350 in local Heart of Alberta Dollars |

The local "Heart of Alberta Dollars" are designed to facilitate shopping in Stettler. They can be used to make purchases at participating Stettler businesses as part of the Stettler Board of Trade's 'Shop Local' campaign, which helps to encourage re-investment in our local economy.

2022 Perspective

Stettler has always been "**The Heart of Alberta**" and a great model of sustainability in rural Alberta. We are very lucky to live in a place where our Mission Statement means so much towards our daily lives.

Each season in Stettler presents its own opportunity for excellence, whether it be the dedication to snow removal, innovation in summer event planning, or the development of thoughtful budgets that consider every aspect of quality of life. As Senior Administration reflects on 2022 as a whole, we bring forward this review with pride at this organization's refusal to settle for the status quo. Year after year, we witness monumental achievements, out-of-the-box thinking, and the surpassing of already high standards. The culmination of these efforts is what continually inspires our confidence in an extraordinary future for Stettler.

The Town of Stettler recognizes the importance of motivating, rewarding and developing employees. As such, this program has been developed to recognize individual and team efforts and to encourage employees to meet their full potential at the workplace. Employees are the Town's most valuable asset and play a critical role in contributing to the attainment of the Town's objectives and mission. Recognition can take many forms and all employees are encouraged to recognize co-workers and fellow employees for exceptional performance or significant contributions. Universal employee recognition benefits approved by Council are a positive tool for creating pride and job satisfaction within the entire organization, and Council's consideration of this recognition is greatly appreciated, especially given high inflationary impacts in 2022.

2022 Budget Summary - November 30, 2022

| Revenue | 2022 Operating Budget | 2022 Operating Actual - November 30, 2022 | Variance | % | Notes |
|---|------------------------|---|-------------------------|---------------|-----------------------------|
| Administration | \$272,020.00 | \$923,539.71 | -\$651,519.71 | -239.51% | \$663,586.05 Lagoon |
| Inter Dept Utility Transfer - \$250,000 | | | | | |
| Police | \$548,804.00 | \$58,475.08 | \$490,328.92 | 89.34% | MSI Operating - \$52,448 |
| Traffic Fines - Budget - \$60,000 - Actual - \$35,167 - 59% | | | | | |
| Provincial Grant - \$347,000 | | | | | |
| Community Resource Program - Clearview \$40,000 / County - \$43,356 | | | | | |
| Fire | \$599,321.00 | \$259,012.49 | \$340,308.51 | 56.78% | |
| Disaster Services | \$0.00 | \$0.00 | \$0.00 | | |
| Bylaw Enforcement | \$109,950.00 | \$133,101.90 | -\$23,151.90 | -21.06% | |
| Business Licenses Budget - \$86,250 - Actual \$92,672 / Animal License Budget \$21,700 - Actual \$37,580 (2023) | | | | | |
| Roads, Streets, Walks, Lights | \$269,535.00 | \$67,549.68 | \$201,985.32 | 74.94% | |
| Airport | \$10,880.00 | \$10,531.06 | \$348.94 | 3.21% | |
| Drainage | \$0.00 | \$0.00 | \$0.00 | 0.00% | |
| Water Supply & Distribution | \$3,783,438.00 | \$2,566,983.79 | \$1,216,454.21 | 32.15% | |
| Metered sale of water (Budget - \$1,962,728 - Actual \$1,503,077 = 77% - end of October - 83%) | | | | | |
| Metered out of Town (Budget - \$1,070,000 - Actual \$938,535 = 88% - end of October - 83%) | | | | | |
| Bulk water - Budget - \$40,000 - Actual - \$26,510 - 66% | | | | | |
| Sewer | \$950,701.00 | \$751,960.73 | \$198,740.27 | 20.90% | |
| Sewer Service Charges (Budget - \$888,681 - Actual \$731,767 = 82% - end of October - 83%) | | | | | |
| Garbage Collection & Disposal | \$839,812.00 | \$687,871.93 | \$151,940.07 | 18.09% | SWMA haul rebate - \$26,619 |
| Residential Garbage Revenue (2022 Budget - \$636,975 - Actual \$515,420 = 81% - end of October - 83%) | | | | | |
| Recycling Revenue (Budget 2022 - \$171,210 - Actual \$143,018 = 84% - end of October - 83%) | | | | | |
| FCSS | \$157,148.00 | \$104,766.00 | \$52,382.00 | 33.33% | |
| Cemetery | \$23,600.00 | \$24,280.66 | -\$680.66 | -2.88% | |
| Planning & Development | \$58,500.00 | \$46,628.29 | \$11,871.71 | 20.29% | |
| Building Permits (Budget - \$30,000 - Actual - \$30,678.35) | | | | | |
| Economic Development - BOT | \$137,420.00 | \$154,670.89 | -\$17,250.89 | -12.55% | |
| Subdivision Land | \$2,000.00 | \$0.00 | \$2,000.00 | 100.00% | |
| Land, Housing & Rentals | \$278,580.00 | \$250,187.28 | \$28,392.72 | 10.19% | |
| AE Kennedy Health Unit - \$205,300 | | | | | |
| Ambulance Station - \$20,100 | | | | | |
| SRC - Library - Budget - \$42,000 | | | | | |
| Recreation - General | \$3,000.00 | \$2,981.50 | \$18.50 | 0.00% | |
| Recreation Programs | \$26,190.00 | \$17,030.11 | \$9,159.89 | 34.97% | Ball / Soccer |
| Facilities | \$1,056,465.00 | \$484,154.39 | \$572,310.61 | 54.17% | County / Pool / SRC |
| Community Hall | \$95,000.00 | \$25,849.96 | \$69,150.04 | 72.79% | |
| Senior's Center | \$22,875.00 | \$19,143.13 | \$3,731.87 | 16.31% | \$6000 Casino |
| Parks | \$125,650.00 | \$108,754.91 | \$16,895.09 | 13.45% | |
| Lions Campground - Budget - \$120,000 - Actual - \$106,255 - 89% | | | | | |
| Operating Contingency | \$11,899.00 | \$0.00 | \$11,899.00 | 0.00% | |
| Taxes / Penalties | \$8,778,101.00 | \$8,783,976.06 | -\$5,875.06 | -0.07% | |
| Other Revenue | \$2,078,400.00 | \$1,781,380.63 | \$297,019.37 | 14.29% | |
| Franchise Fee - GAS (Budget - \$1,065,000 - Actual \$859,816 = 81% - end of October - 83%) | | | | | |
| Franchise Fee - ELECTRIC (Budget - \$805,000 - Actual \$615,592 = 76% - end of October - 83%) | | | | | |
| Return on Investments (Budget - \$140,000 - Actual - \$225,198 - 161%) | | | | | |
| Total Revenue | \$20,239,289.00 | \$17,262,830.18 | 59\$2,976,458.82 | 85.29% | |

| Expense | 2022 Interim Operating Budget (no operating capital budget) | 2022 Operating Actual - November 30, 2022 | Variance | % | Notes |
|---|---|---|-----------------------|---------------|---------------------------------|
| Council & Legislative | \$222,640.00 | \$184,185.42 | \$38,454.58 | 17.27% | |
| Council Honorarium (Budget - \$153,640) | | | | | |
| Council per diem - Budget - \$27,000 | | | | | |
| Council travel & subsistence - Budget - \$22,000) | | | | | |
| Council membership Conferences (Budget - \$16,000 - Actual \$12,474 = 78% - AM membership) | | | | | |
| Administration | \$1,141,978.00 | \$856,823.84 | \$285,154.16 | 24.97% | |
| Police | \$1,277,089.00 | \$460,491.04 | \$816,597.96 | 63.94% | |
| RCMP - Contract Billings (2022 - \$1,087,211) | | | | | |
| Fire | \$1,064,264.00 | \$501,873.62 | \$562,390.38 | 52.84% | |
| Disaster Services | \$33,530.00 | \$437.14 | \$33,092.86 | 98.70% | |
| Bylaw Enforcement | \$196,777.00 | \$159,720.65 | \$37,056.35 | 18.83% | |
| Common Services | \$282,530.00 | \$210,059.81 | \$72,470.19 | 25.65% | |
| Roads, Streets, Walks, Lights | \$2,154,578.00 | \$2,134,488.03 | \$20,089.97 | 0.93% | |
| Airport | \$49,187.00 | \$14,353.48 | \$34,833.52 | 70.82% | |
| Water Supply & Distribution | \$3,729,431.00 | \$2,521,650.07 | \$1,207,780.93 | 32.39% | |
| Sewer | \$727,420.00 | \$585,902.65 | \$141,517.35 | 19.45% | |
| Garbage Collection & Disposal | \$748,219.00 | \$565,925.50 | \$182,293.50 | 24.36% | |
| FCSS | \$196,435.00 | \$196,435.00 | \$0.00 | 0.00% | |
| Cemetery | \$64,290.00 | \$39,379.92 | \$24,910.08 | 38.75% | |
| Planning & Development | \$430,270.00 | \$440,989.33 | -\$10,719.33 | -2.49% | |
| Comm Services -Handi Bus | \$25,000.00 | \$25,000.00 | \$0.00 | 0.00% | |
| Economic Development | \$587,646.00 | \$442,778.17 | \$144,867.83 | 24.65% | |
| Subdivison Land | \$56,620.00 | \$46,552.80 | \$10,067.20 | 17.78% | |
| Land, Housing & Rentals | \$44,760.00 | \$27,349.44 | \$17,410.56 | 38.90% | |
| Recreation - General | \$146,025.00 | \$150,085.15 | -\$4,060.15 | -2.78% | |
| Recreation Programs | \$81,320.00 | \$94,475.69 | -\$13,155.69 | 116.18% | |
| Facilities | \$2,554,648.00 | \$1,767,081.32 | \$787,566.68 | 30.83% | |
| Culture | \$354,497.00 | \$344,172.70 | \$10,324.30 | 2.91% | Parkland, Library, Museum |
| Community Hall | \$137,397.00 | \$94,367.47 | \$43,029.53 | 31.32% | |
| Senior's Center | \$13,280.00 | \$6,385.98 | \$6,894.02 | 51.91% | |
| Parks | \$663,412.00 | \$511,648.67 | \$151,763.33 | 22.88% | |
| Operating Contingency | \$489,571.00 | \$0.00 | \$489,571.00 | 100.00% | WTP Gross Recovery, Tran to Res |
| WTP gross recovery - (\$210,000) (JE made at end of year prior to Audit) | | | | | |
| Available for Capital from 2022 Operating Budget for 2022 Capital Budget - \$699,571 (Water \$54,007 + Utility \$314,874 (sewer, waste, recycling) + Total Available for Capital - \$330,690) = \$699,571 | | | | | |
| Requisitions | \$2,766,475.00 | \$2,109,373.65 | \$657,101.35 | 23.75% | |
| ASFF (Budget - \$2,225,053 - Actual - \$1,611,687 - 72%) | | | | | |
| ASFF Separate School (Budget - \$168,749 - Actual - \$125,014 - 74%) | | | | | |
| County of Stettler Senior Lodges (Budget - \$372,673 - Actual - \$372,673 - 100%) | | | | | |
| Total Expense | \$20,239,289.00 | \$14,491,986.54 | \$5,747,302.46 | 71.60% | |
| Surplus / Deficit | \$0.00 | \$2,770,843.64 | | | |

Town of Stettler
2022 Capital Budget Summary 30-Nov-22

| G/L | Project | Actual Project Complete Cost / Council Tender Cost / Budget cost | 2022 Budget Expense - Approved by Council | Difference between Actual and Budget Amount | Actual - Project Expenses - November 30, 2022 | Utility (Water) Avail for Capital Interim Operating Budget (Rates) \$54,007 | Utility (other) Avail for Capital Interim Operating Budget (Rates) \$320,874 | Available for Capital Interim Operating Budget (taxes) \$311,853 | General Reserve 4-15-00-00-74-700 | Total Other Reserves (for capital purposes) | 2022 Operating Budget | Debenture / Local Improvement | Grants - MSI \$649,945 | Grants - FGT (\$356,384) | Grants - BMTG - 2022 Budget \$0.00 (\$60 per cap x 5952) | Other | Total | |
|--|-------------------|--|---|---|---|---|--|--|-----------------------------------|---|-----------------------------|-------------------------------|------------------------|--------------------------|--|--------------|---|----------------|
| Operating Capital Projects included in 2022 Interim Operating Budget - 1-32-99-91-00-920 / 2-32-99-91-00-764 - Transfer to/from operating reserve | | | | | | | | | | | | | | | | | | |
| Op-tran | 2-32-09-00-03-244 | Pathway rehab (2017 council direction) | \$50,000.00 | \$50,000 | | | | | | | \$50,000.00 | | | | | | \$50,000.00 | |
| Op-tran | 2-32-09-00-00-244 | Sidewalk replacement program (yearly) | \$75,000.00 | \$75,000 | \$75,000.00 | | | | | | \$75,000.00 | | | | | | \$75,000.00 | |
| 2022 Capital Budget - Operational Projects (non TCA) | | | | | | | | | | | | | | | | | | |
| ADM | 2-12-04-00-05-252 | Community Builders (pre build 10 hearts) | \$25,000.00 | \$25,000 | | | | | | \$25,000.00 | Culture | | | | | | \$25,000.00 | |
| ADM | 2-61-05-00-00-252 | Computer replacement program | \$14,000.00 | \$14,000 | \$11,166.81 | | \$14,000.00 | | | | | | | | | | \$14,000.00 | |
| FIRE | 2-23-02-00-02-561 | 2001 Fire Engine Replace-2026-\$1M | \$100,000.00 | \$100,000 | | | \$100,000.00 | | | | | | | | | | \$100,000.00 | |
| FIRE | 2-23-02-00-02-561 | Replace Deputy Fire Chief Truck (2023) - Reserve in 2022 - County Invoice 2023 | \$23,500.00 | \$23,500 | | | | \$23,500.00 | | | | | | | | | \$23,500.00 | |
| FIRE | 2-23-02-00-02-561 | Replace Fire Chief Truck (2023) - Reserve 2022 - County Invoice 2023 | \$23,500.00 | \$23,500 | | | | \$23,500.00 | | | | | | | | | \$23,500.00 | |
| Op-tran | 2-32-09-00-01-244 | Sidewalk replacement program (yearly) | \$55,066.57 | \$55,000 | \$66.57 | \$55,066.57 | | \$55,066.57 | | | | | | | | | \$55,066.57 | |
| Op-tran | 2-32-21-00-03-536 | Pavement patching | \$150,000.00 | \$150,000 | \$665,866.10 | | \$150,000.00 | | | | | | | | | | \$150,000.00 | |
| Water | 2-41-15-00-00-554 | Wetland Pumphouse Upgrades | \$175,000.00 | \$175,000 | | | \$175,000.00 | | | | | | | | | | \$175,000.00 | |
| WTP | 2-41-01-00-04-252 | Membrane Replacement (build reserve) | \$50,000.00 | \$50,000 | | \$10,000.00 | \$10,000.00 | \$30,000.00 | | | | | | | | | \$50,000.00 | |
| WTP | 2-41-01-00-06-252 | Misc. Pump Replacement | \$100,000.00 | \$100,000 | \$60,789.79 | | \$100,000.00 | | | | | | | | | | \$100,000.00 | |
| WTP | 2-41-01-00-07-252 | Caustic CIP (cleaning in place) tank heater | \$35,000.00 | \$35,000 | \$13,914.20 | \$35,000.00 | | | | | | | | | | | \$35,000.00 | |
| WTP | 2-41-01-00-08-252 | PCL (programmable logic controller) Upgrades | \$75,000.00 | \$75,000 | \$13,748.76 | | \$75,000.00 | | | | | | | | | | \$75,000.00 | |
| WTP | 2-41-01-00-09-252 | Compressors | \$200,000.00 | \$200,000 | \$19,259.60 | \$200,000.00 | | | | | | | | | | | \$200,000.00 | |
| HUB | 2-73-11-02-03-239 | Undercounter ice making machine | \$4,000.00 | \$4,000 | | | | | \$4,000.00 | | | | | | | | \$4,000.00 | |
| SRC | 2-73-11-02-04-239 | Arena Scoreclock replacement (both) with blue tooth consoles with dressing room timers | \$28,000.00 | \$28,000 | | | | | \$28,000.00 | | | | | | | | \$28,000.00 | |
| Pool | 2-73-13-03-03-252 | Mechanical room replacement components | \$15,000.00 | \$15,000 | | | | | \$15,000.00 | | | | | | | | \$15,000.00 | |
| Hall | 2-74-14-00-02-252 | Hardwood floor refinishing (dance floor) | \$15,000.00 | \$15,000 | \$12,497.00 | | | | | \$15,000.00 | Culture | | | | | | \$15,000.00 | |
| Park | 2-77-82-00-01-519 | Ball diamond backstop fence (2 diamonds) | \$5,000.00 | \$5,000 | | | | | \$5,000.00 | | | | | | | | \$5,000.00 | |
| Culture | 2-74-99-91-00-764 | Culture reserve account | \$15,000.00 | \$15,000 | | | \$15,000.00 | | | | | | | | | | \$15,000.00 | |
| 2022 Capital Budget - Operational Projects (non TCA) | | | \$1,233,066.57 | \$1,233,000.00 | \$66.57 | \$927,308.83 | \$245,000.00 | \$639,000.00 | \$132,066.57 | \$52,000.00 | \$40,000.00 | \$0.00 | \$125,000.00 | \$0.00 | \$0.00 | \$0.00 | \$1,233,066.57 | |
| 2022 Capital Budget - Capital Projects (TCA) | | | | | | | | | | | | | | | | | | |
| FIRE | 6-23-00-30-09-630 | Replace extraction hydraulic pump | \$19,000.00 | \$19,000 | | | | \$9,500.00 | | | | | | | | \$9,500.00 | County | \$19,000.00 |
| FIRE | 6-23-00-10-00-610 | Fire Hall Traffic Signals | \$15,000.00 | \$15,000 | | | | \$7,500.00 | | | | | | | | \$7,500.00 | County | \$15,000.00 |
| OP | 6-32-09-60-01-660 | Pathway (new construction) | \$86,765.00 | \$100,000 | -\$13,235.00 | | | \$86,765.00 | | | | | | | | | | \$86,765.00 |
| OP | 6-32-21-10-15-610 | 44 Avenue overlay from Hwy 12 to 38St - CAPP | \$711,706.50 | \$750,000 | -\$38,293.50 | \$45,554.48 | | | | | | | \$711,706.50 | | | | | \$711,706.50 |
| OP | 6-33-00-00-10-610 | Airport runway - secure STIPfunding - \$1,618,096 - \$1,213,572 STIP - Town - \$202,262 / County \$202,262 | \$0.00 | \$1,618,096 | -\$1,618,096.00 | | | | \$0.00 | | | | | | | \$0.00 | Strategic Transportation Infrastructure (STIP) Grant \$1,213,572 / County = \$202,262 | \$0.00 |
| Water | 6-41-11-10-03-610 | Watermain cast iron replacement 53rd street between 48-51 avenue - CAPP | \$852,759.03 | \$950,000 | -\$97,240.97 | \$765,129.07 | | \$38,375.05 | | | | | \$504,137.21 | \$172,537.68 | \$137,709.09 | | | \$852,759.03 |
| Equip | 6-31-11-00-33-630 | Hydovac - CAPP | \$639,900.00 | \$600,000 | \$39,900.00 | | | \$39,900.00 | | | | | | \$600,000.00 | | | | \$639,900.00 |
| Equip | 6-31-11-00-50-650 | 2 - Pick-up trucks | \$90,000.00 | \$90,000 | | | | \$40,000.00 | | \$50,000.00 | Common Services - Equipment | | | | | | | \$90,000.00 |
| Equip | 6-31-11-30-15-630 | Trailer mounted flusher | \$178,408.00 | \$200,000 | -\$21,592.00 | | | \$178,408.00 | | | | | | | | | | \$178,408.00 |
| SRC | 6-77-81-10-00-610 | Outdoor arena refurbishment (new boards) | \$104,210.00 | \$94,000 | \$10,210.00 | | | | \$104,210.00 | | | | | | | | | \$104,210.00 |
| Park | 6-77-02-30-01-630 | Toro mower replacement | \$96,000.00 | \$96,000 | | | | | \$96,000.00 | | | | | | | | | \$96,000.00 |
| 2022 Capital Budget - Capital Projects (TCA) | | | \$2,793,748.53 | \$4,532,096.00 | -\$1,738,347.47 | \$810,683.55 | \$0.00 | \$86,765.00 | \$313,683.05 | \$200,210.00 | \$50,000.00 | \$0.00 | \$0.00 | \$1,215,843.71 | \$772,537.68 | \$137,709.09 | \$17,000.00 | \$2,793,748.53 |
| 2022 Total Capital Budget | | | \$4,026,815.10 | \$5,765,096.00 | -\$1,738,280.90 | \$1,737,992.38 | \$245,000.00 | \$725,765.00 | \$445,749.62 | \$252,210.00 | \$90,000.00 | \$125,000.00 | \$0.00 | \$1,215,843.71 | \$772,537.68 | \$137,709.09 | \$17,000.00 | \$4,026,815.10 |
| Council Motion - February 1, 2022 | | | \$5,765,096.00 | 43.16% | | | \$686,734.00 | \$1,416,514.62 | | | | | | | | | | \$4,026,815.10 |
| 2022 Capital Additions | | | \$0.00 | | | | | | -\$729,780.62 | | | | | | | | | \$0 |
| Total 2022 Capital Budget | | | \$5,765,096.00 | | | | | | | | | | | | | | | |
| Difference (Actual vs Council Budget) | | | -\$1,738,280.90 | | | | | | | | | | | | | | | |

| | | 2021 Carry Forward | | | | | | | | | | | | | | | | | |
|--|------------------------------|---|----------------------------|---|---|-----------------------------------|---------------------------------------|-----------------------------------|--------------------------------|------------------------------|---|-------------------------------|------------------------|--------------------------|--|-------------|--------|--------------|--|
| | | Brought forward from 2021 Budget Carry Forward | 2021 Carry Forward Amounts | Difference between Actual and Budget Amount | Actual - Project Expenses - November 30, 2022 | Utility (Water) Avail for Capital | Utility Available for Capital Reserve | Tax Available for Capital Reserve | Transfer From General Reserves | Transfer From Other Reserves | 2022 Operating Budget | Debenture / Local Improvement | Grants - MSI \$649,945 | Grants - FGT (\$356,384) | Grants - BMTG - 2022 Budget \$0.00 (\$60 per cap x 5952) | Other | Total | | |
| 2021 Carry Forward - Operational Projects (non TCA) | | | | | | | | | | | | | | | | | | | |
| Planning | 2-61-02-00-06-239 | SE ASP (regional grant with County) | \$54,649.06 | \$54,649.06 | \$54,649.06 | | | | | \$0.00 | Planning - SE ASP | | | | | \$54,649.06 | Grant | \$54,649.06 | |
| Lagoon | 6-42-01-10-12-610 | Lagoon upgrade (legal) | \$68,846.25 | \$68,846.25 | \$68,846.25 | | | | \$68,846.25 | | | | | | | | | \$68,846.25 | |
| parks | 2-77-05-00-02-239 | Parks - West Stettler Park - Imp (2019 Strategic Plan) - Allan - January 6, 2020 - carry forward balance - \$25,000 - 2020 Power & Water Feature - 2021 Carry Forward \$50,000 to 2022 - Greg - January 6, 2022 | \$50,000.00 | \$50,000.00 | | | | \$50,000.00 | | | | | | | | | | \$50,000.00 | |
| Op-storm | 2-77-05-00-02-239 | Concept planning for West Stettler Park - Phase 2 - no planning in 2021 - Carry Forward \$50,000 to 2022 - Melissa Jan 7, 2022 | \$50,000.00 | \$50,000 | | | | \$46,253.07 | | \$3,746.93 | West Stettler Planning Reserve | | | | | | | \$50,000.00 | |
| 2021 Carry Forward - Operational Projects (non TCA) | | \$223,495.31 | \$223,495.31 | \$0.00 | \$123,495.31 | \$0.00 | \$0.00 | \$96,253.07 | \$68,846.25 | \$3,746.93 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$54,649.06 | \$0.00 | \$223,495.31 | |
| 2021 Carry Forward - Capital Projects (TCA) | | | | | | | | | | | | | | | | | | | |
| 2020 MSP | 6-32-21-10-23-610 | MSP - Type 4 Intersection (Hwy 12 at 80st-south side only) - Carry Forward Balance to 2022 - Melissa January 7, 2022 (\$842,611.75-\$442,526.24 = \$400,085.51 carry forward | \$400,085.51 | \$400,085.51 | \$350,308.87 | | | | | \$283,651.66 | Municipal Operating Support Transfer MOST - \$198,718.75 Land Development - \$84,932.91 | | | \$116,433.85 | | | | \$400,085.51 | |
| FIRE | 6-23-00-00-30-630 | 2 way radio system replacement AFRRCS (Alberta 1st Responder Communication System) in 2021 - Tender in Dec 2021 - Carry Forward Balance (\$180,450) to 2022 for tender approval - Mark - January 7, 2022 | \$180,450.00 | \$180,450 | | | \$60,150.00 | | | \$120,300.00 | Fire Capital Reserve | | | | | | | \$180,450.00 | |
| FIRE | 6-23-00-00-33-630 | 38' 3 Storey drill tower - firefighter training - Carry Forward Balance to complete in 2022 (\$165,000 - \$151,863.08 = \$13,136.96) - Mark, January 7, 2022 | \$13,136.96 | \$13,136.96 | \$116,982.73 | | | \$6,568.48 | | | | | | | | \$6,568.48 | County | \$13,136.96 | |
| Op | 6-41-11-10-15-610 | Mainstreet streetscape (48-49ave includes watermain and services) - Carry Forward \$40,000 - Melissa - January 7, 2022 | \$40,000.00 | \$40,000 | \$1,200.40 | | | | | | | | | \$40,000.00 | | | | \$40,000.00 | |
| Water | 6-41-14-10-01-610 | water reservoir exterior and insulation - 2018 Carry Forward - (Melissa - December 20) - (Melissa Dec 30/19 - carry forward balance - \$50,000 - 0 = \$50,000) - (Melissa January 4, 2021 - carry forward balance \$50,000 - Carry Forward \$50,000 to 2022 - Melissa January 7, 2022 | \$50,000.00 | \$50,000.00 | \$39,413.00 | | \$10,000.00 | | | \$40,000.00 | Water Reservoir Coat | | | | | | | \$50,000.00 | |
| Water | 6-41-11-10-05-610 | Install additional fire hydrants 46th street - 2020 Carry Forward - Melissa Jan 4, 2021 - carry forward balance - \$30,000 | \$13,150.52 | \$13,150.52 | \$13,150.52 | | \$13,150.52 | | | | | | | | | | | \$13,150.52 | |
| Water | 6-41-11-10-12-610 (CAP13555) | Watermain replacement east of 44th street between 49-50ave - project delayed due to supply issues and telus line - Carry Forward Balance (\$280,000-\$24,656.34 = \$255,353.66 - Melissa - January 7, 2022 | \$255,353.66 | \$255,353.66 | \$202,190.43 | | | | | | | | \$255,353.66 | | | | | \$255,353.66 | |
| Water | 6-41-11-30-02-630 | Water meter data collection upgrade - Carry Forward Balance (\$35,000-\$4437.50 = \$30,562.50 - Melissa January 10, 2022 | \$30,562.50 | \$30,562.50 | | | \$30,562.50 | | | | | | | | | | | \$30,562.50 | |
| Sanitary | 6-42-00-00-12-610 (CAP13557) | Lift station upgrades (2021) - Carry Forward \$300,000 - Melissa Jan 10, 2022 | \$300,000.00 | \$300,000 | \$10,642.53 | | | | | | | | \$300,000.00 | | | | | \$300,000.00 | |
| WTP | 6-41-04-10-00-610 | Pig vault rehab - Carry Forward \$175,000 | \$175,000.00 | \$175,000 | | \$175,000.00 | | | | | | | | | | | | \$175,000.00 | |
| WTP | 6-41-01-00-21-610 | Low lift valve automatic actuators - Carry Forward balance - \$100,000-\$53,625.12 = \$46,374.88 | \$46,374.88 | \$46,374.88 | -\$13,770.00 | | | | | \$46,374.88 | WTP = Small Capital Reserve | | | | | | | \$46,374.88 | |
| Op | 6-32-21-10-14-610 | "Okoppe" Parking Lot Upgrade (50th Avenue / 49th Street) - 2020 Carry Forward - Melissa Jan 4, 2021 - carry forward balance - \$44,715.19 (\$60,000 - \$15,284.81) - January 10, 2022 - Melissa - carry forward balance - \$44,715.19-\$16,699.57 = \$28,015.62 | \$28,015.62 | \$28,015.62 | \$10,386.43 | | | \$28,015.62 | | | | | | | | | | \$28,015.62 | |
| Sewer | 6-42-00-10-05-610 | Lift station pump upgrades (2020) - 2020 Carry Forward - Melissa Jan 4, 2021 - carry forward balance - \$299,242.50 (\$300,000-\$757.50) - January 10, 2022 - Melissa - Carry forward balance - \$299,242.50 | \$299,242.50 | \$299,242.50 | \$14,010.04 | | | | | | | | \$299,242.50 | | | | | \$299,242.50 | |

| | | | | | | | | | | | | | | | | | | | |
|---|---|----------------|-----------------|-----------------|----------------|--------------|--------------|----------------|--------------|----------------|--------|--------------|--------|-----------------------------|----------------|----------------|--------------|--------|----------------|
| 6-41-14-20-01-620 - CAP-11503 | Water Reservoir Pump Upgrades - (Melissa Dec 30/19 - carry forward balance - \$150,000 - \$210.00 = \$149,790) - Melissa January 4, 2021 carry forward balance - \$149,490 (\$149,700 - \$210) - January 10, 2022 - Carry forward balance - Melissa - \$149,490 | \$149,490.00 | \$149,490.00 | | \$12,869.79 | | | | | | | | | \$149,490.00 | | | | | \$149,490.00 |
| 6-56-00-60-01-660 | 2021 Capital Budget Addition - Columbarium - Paid 1/2 in 2021 Balance due on delivery (\$18,666c - \$9,333.20 = \$9,332.80 - Allan - January 7, 2022 | \$9,333.20 | \$9,333.20 | | \$9,333.20 | | | \$9,333.20 | | | | | | | | | | | \$9,333.20 |
| | | | | | | | | | | | | | | | | | | | \$0.00 |
| 2021 Carry Forward - Capital Projects (TCA) | | \$1,990,195.35 | \$1,990,195.35 | \$0.00 | \$766,717.94 | \$175,000.00 | \$113,863.02 | \$43,917.30 | \$0.00 | \$490,326.54 | \$0.00 | \$0.00 | \$0.00 | \$704,843.66 | \$455,676.35 | \$0.00 | \$6,568.48 | \$0.00 | \$1,990,195.35 |
| 2021 Total Carry Forwards | | \$2,213,690.66 | \$2,213,690.66 | -\$1,738,280.90 | \$2,628,205.63 | \$175,000.00 | \$113,863.02 | \$140,170.37 | \$68,846.25 | \$494,073.47 | | \$0.00 | \$0.00 | \$704,843.66 | \$455,676.35 | \$0.00 | \$61,217.54 | \$0.00 | \$2,213,690.66 |
| 2022 Total Capital Budget (including Carry Forwards) | | \$6,240,505.76 | \$7,978,786.66 | | 32.94% | \$420,000.00 | \$839,628.02 | \$585,919.99 | \$321,056.25 | \$584,073.47 | | \$125,000.00 | \$0.00 | \$1,920,687.37 | \$1,228,214.03 | \$137,709.09 | \$78,217.54 | | 0.00 |
| 2022 Total Capital Budget Difference From Budget to Actual | | | -\$1,738,280.90 | | | | | \$1,845,548.01 | | \$905,129.72 | | | | Total Grants Available | \$1,958,980.87 | \$1,228,214.03 | \$137,709.09 | | 2,213,690.66 |
| | | | | | | | | Total Reserves | | \$2,750,677.73 | | | | Balance - December 31, 2022 | \$38,293.50 | \$0.00 | \$0.00 | | |

Town of Stettler

2022 Reserves

30-Nov-22

| Capital Reserves | | 31-Dec-19 | 31-Dec-20 | 31-Dec-21 | 2022 Additions | 2022 Deletions | 31-Dec-22 |
|-------------------------------|----------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| 4-16-00-00-12-760 | Computer | \$7,987.74 | -\$0.26 | \$26,899.74 | | | \$26,899.74 |
| 4-16-00-00-24-760 | Disaster Services | \$0.00 | \$0.00 | \$0.00 | | | \$0.00 |
| 4-16-00-00-31-760 | Chain Link Fence | \$9,646.00 | \$9,646.00 | \$9,646.00 | | | \$9,646.00 |
| 4-16-00-00-43-760 | Compost Bins/Pads | \$2,880.20 | \$2,880.20 | \$2,880.20 | | | \$2,880.20 |
| 4-16-00-00-56-760 | Cemetery | \$2,497.40 | \$2,497.40 | \$2,497.40 | | | \$2,497.40 |
| 4-16-00-00-61-760 | GIS System | \$6,703.29 | \$6,703.29 | \$6,703.29 | | | \$6,703.29 |
| 4-16-00-01-23-760 | Fire Capital | \$510,448.99 | \$670,598.99 | \$770,598.99 | \$100,000.00 | -\$120,300.00 | \$750,298.99 |
| 4-16-00-03-74-760 | Senior Centre | \$19,250.00 | \$19,250.00 | \$19,250.00 | | | \$19,250.00 |
| 4-16-00-01-31-760 | Common Service - Equipment | \$104,565.13 | \$73,188.73 | \$52,172.73 | | -\$50,000.00 | \$2,172.73 |
| 4-16-00-02-32-760 | Streets Improvement | \$10,200.00 | \$10,200.00 | \$10,200.00 | | | \$10,200.00 |
| 4-16-00-01-33-760 | Airport Capital | \$14,527.72 | \$14,527.72 | \$14,527.72 | | | \$14,527.72 |
| 4-16-00-01-37-760 | Drainage | \$54,581.72 | \$54,581.72 | \$54,581.72 | | | \$54,581.72 |
| 4-16-00-01-74-760 | Community Hall | \$33,440.71 | \$0.00 | \$0.00 | | | \$0.00 |
| 4-16-00-01-77-760 | Campground Expansion | \$20,986.21 | \$20,986.21 | \$20,986.21 | | | \$20,986.21 |
| 4-16-00-02-77-760 | ML Sport Park | \$16,418.68 | \$16,418.68 | \$16,418.68 | | | \$16,418.68 |
| 4-16-00-03-32-760 | Cemetery Road | \$148,342.90 | \$148,342.90 | \$148,342.90 | | | \$148,342.90 |
| 4-16-00-03-73-760 | Recreation Agreement | \$266,900.00 | \$533,800.00 | \$800,700.00 | \$266,900.00 | | \$1,067,600.00 |
| 4-16-00-02-41-760 | WTP | \$22,545.21 | \$22,545.21 | \$205,545.21 | \$50,000.00 | | \$255,545.21 |
| 4-16-00-03-41-760 | Water Dispensing System | \$3,220.28 | \$3,220.28 | \$3,220.28 | | | \$3,220.28 |
| 4-16-00-01-42-760 | Sewer capital | \$13,900.00 | \$13,900.00 | \$13,900.00 | | | \$13,900.00 |
| 4-16-00-05-77-760 | Downtown Park | \$0.00 | \$0.00 | \$0.00 | | | \$0.00 |
| 4-16-00-04-77-760 | Fishing Pier | \$8,780.00 | \$8,780.00 | \$8,780.00 | | | \$8,780.00 |
| 4-16-00-07-41-760 | East Industrial Loop Water | \$3,893.82 | \$3,893.82 | \$3,893.82 | | | \$3,893.82 |
| Total Capital Reserves | | \$1,281,716.00 | \$1,635,960.89 | \$2,191,744.89 | \$416,900.00 | -\$170,300.00 | \$2,438,344.89 |

| Operating Reserves | | 31-Dec-19 | 31-Dec-20 | 31-Dec-21 | 2022 Additions | 2022 Deletions | 31-Dec-22 |
|---------------------------|----------------------------|------------------|------------------|------------------|-----------------------|-----------------------|------------------|
| 4-15-00-00-21-700 | RCMP Criminal Records Fee | \$69,728.38 | \$70,938.20 | \$62,263.70 | | | \$62,263.70 |
| 4-15-00-00-23-700 | Rescue Unit | \$155,910.16 | \$180,856.90 | \$213,628.68 | | | \$213,628.68 |
| 4-15-00-00-31-700 | Land Farmed Site | \$7,650.00 | \$7,650.00 | \$7,650.00 | | | \$7,650.00 |
| 4-15-00-00-32-700 | Walking Path | \$67,982.14 | \$35,817.14 | \$35,817.14 | | | \$35,817.14 |
| 4-15-00-00-43-700 | Landfill Site Maintenance | \$3,000.00 | \$3,000.00 | \$3,000.00 | | | \$3,000.00 |
| 4-15-00-00-42-700 | Sewer General | \$0.00 | \$0.00 | \$0.00 | | | \$0.00 |
| 4-15-00-00-56-700 | Perpetual Care Fund | \$51,644.08 | \$55,144.08 | \$66,294.08 | | | \$66,294.08 |
| 4-15-00-00-61-700 | West Stettler Planning | \$3,746.93 | \$3,746.93 | \$3,746.93 | | -\$3,746.93 | \$0.00 |
| 4-15-00-00-64-700 | BOT - Community Events | \$35,663.62 | \$47,609.24 | \$47,609.24 | | | \$47,609.24 |
| 4-15-00-06-64-700 | BOT Events | | \$3,477.98 | \$3,477.98 | | | \$3,477.98 |
| 4-15-00-00-69-700 | Building Maintenance | \$35,200.00 | \$37,400.00 | \$39,600.00 | | | \$39,600.00 |
| 4-15-00-00-73-700 | SRC - Building Maintenance | \$9,210.47 | \$9,210.47 | \$9,210.47 | | | \$9,210.47 |
| 4-15-00-00-74-700 | Culture | \$126,000.00 | \$128,203.17 | \$126,753.17 | \$15,000.00 | -\$40,000.00 | \$101,753.17 |
| 4-15-00-00-97-700 | General | \$2,041,520.24 | \$2,147,258.24 | \$2,441,808.40 | | -\$321,056.25 | \$2,120,752.15 |
| 4-16-00-01-12-760 | Office Building Software | \$7,825.15 | \$2,825.15 | \$2,825.15 | | | \$2,825.15 |
| 4-15-00-01-21-700 | RCMP Contract | \$325,230.38 | \$325,230.38 | \$399,631.67 | | | \$399,631.67 |
| 4-15-00-01-23-700 | Fire - Telus Tower | \$0.00 | \$0.00 | \$0.00 | | | \$0.00 |
| 4-15-00-01-31-700 | Salt Shed | \$0.00 | \$0.00 | \$0.00 | | | \$0.00 |
| 4-15-00-01-32-700 | Street Light Replacement | \$97,899.84 | \$97,899.84 | \$97,899.84 | | | \$97,899.84 |
| 4-15-00-01-64-700 | Beautification | \$13,138.98 | \$13,138.98 | \$13,138.98 | | | \$13,138.98 |
| 4-15-00-01-41-700 | Coat Exterior Reservoir | \$40,000.00 | \$40,000.00 | \$40,000.00 | | -\$40,000.00 | \$0.00 |
| 4-15-00-01-42-700 | Sewer Offsite | \$286,918.90 | \$286,918.90 | \$286,918.90 | | | \$286,918.90 |
| 4-15-00-01-61-700 | SE Industrial Plan | \$50,000.00 | \$50,000.00 | \$50,000.00 | | | \$50,000.00 |

| | | | | | | | | |
|--|--|-----------------------|-----------------------|-----------------------|-----------------------|------------------------|--------------|----------------|
| 4-15-00-01-66-700 | Land Development | \$1,071,554.77 | \$1,071,554.77 | \$1,071,554.77 | | | -\$84,932.91 | \$986,621.86 |
| 4-15-00-01-73-700 | Playground Program | \$3,000.00 | \$3,000.00 | \$3,000.00 | | | | \$3,000.00 |
| 4-15-00-01-77-700 | Tree maintenance | \$5,950.00 | \$5,950.00 | \$5,950.00 | | | | \$5,950.00 |
| 4-15-00-01-69-700 | Health Unit | \$12,500.00 | \$12,500.00 | \$12,500.00 | | | | \$12,500.00 |
| 4-15-00-01-74-700 | Seniors HUB | \$5,056.33 | \$4,589.59 | \$10,119.46 | | | | \$10,119.46 |
| 4-15-00-02-23-700 | Regional Squad Unit | \$0.00 | \$0.00 | \$0.00 | | | | \$0.00 |
| 4-15-00-02-32-700 | Gravel | \$35,300.00 | \$35,300.00 | \$35,300.00 | | | | \$35,300.00 |
| 4-15-00-02-61-700 | Cold lake Survey | \$13,250.00 | \$13,250.00 | \$13,250.00 | | | | \$13,250.00 |
| 4-15-00-02-64-700 | BOT - Physician Recruitment | \$0.00 | \$5,491.00 | \$5,491.00 | | | | \$5,491.00 |
| 4-15-00-02-73-700 | SRC Projector System | \$2,712.06 | \$2,712.06 | \$2,712.06 | | | | \$2,712.06 |
| 4-15-00-02-77-700 | Community Orchard | \$10,609.78 | \$10,142.03 | \$10,921.76 | | | | \$10,921.76 |
| 4-15-00-03-12-700 | ARB | \$6,000.00 | \$6,000.00 | \$6,000.00 | | | | \$6,000.00 |
| 4-15-00-03-41-700 | WTS Operations | \$81,129.09 | \$129.09 | \$129.09 | | | | \$129.09 |
| 4-15-00-03-61-700 | Planning | \$55,000.00 | \$50,223.88 | \$22,936.70 | | \$0.00 | | \$22,936.70 |
| 4-15-00-05-64-700 | Marketing Plan | \$20,000.00 | \$20,000.00 | \$0.00 | | | | \$0.00 |
| 4-15-00-03-64-700 | Parade Float | \$0.00 | \$0.00 | \$0.00 | | | | \$0.00 |
| 4-15-00-04-64-700 | Trade Show | \$95,007.05 | \$95,007.05 | \$95,007.05 | | | | \$95,007.05 |
| 4-15-00-04-77-700 | In memorium | \$23,361.14 | \$23,361.14 | \$23,361.14 | | | | \$23,361.14 |
| 4-15-00-03-77-700 | Memorial Park | \$4,864.44 | \$4,864.44 | \$4,864.44 | | | | \$4,864.44 |
| 4-15-00-04-32-700 | Slurry Seal | \$3,942.42 | \$3,942.42 | \$3,942.42 | | | | \$3,942.42 |
| 4-15-00-05-41-700 | Well Building | \$50,000.00 | \$50,000.00 | \$50,000.00 | | | | \$50,000.00 |
| 4-15-00-07-64-700 | Economic Development Incentive | | | \$10,000.00 | | | | \$10,000.00 |
| | Admin Sucession Planning | | \$0.00 | \$300,000.00 | | | | \$300,000.00 |
| | PY - Vacation Accrual | | \$0.00 | \$163,058.00 | | | | \$163,058.00 |
| | COVID Municipal Operating Support transfer (MOST) | | \$607,693.00 | \$198,718.75 | | -\$198,718.75 | | \$0.00 |
| 4-15-00-06-41-700 | Water Plant - Desludging | \$70,000.00 | \$140,000.00 | \$210,000.00 | \$70,000.00 | | | \$280,000.00 |
| 4-15-00-07-41-700 | Water Plant - Small Capital | \$50,000.00 | \$50,000.00 | \$46,374.88 | \$50,000.00 | -\$46,374.88 | | \$50,000.00 |
| Total Operating Reserves | | \$5,047,506.35 | \$5,762,036.07 | \$6,256,465.85 | \$135,000.00 | -\$734,829.72 | | \$5,656,636.13 |
| 4-15-00-00-98-700 | Utilities - Other | \$740,295.81 | \$434,447.65 | \$570,198.91 | \$314,874.00 | -\$839,628.02 | | \$45,444.89 |
| 4-15-00-00-96-700 | Utilities - Water | \$841,502.58 | \$499,292.44 | \$380,696.29 | \$54,007.00 | -\$420,000.00 | | \$14,703.29 |
| 4-15-00-00-95-700 | Contingency Reserve - Interim Budget - Available for Capital | \$303,847.50 | \$215,346.04 | \$355,417.67 | \$330,690.00 | -\$585,919.99 | | \$100,187.68 |
| Total Interim Budget - Available for Capital (rates /tax) | | \$1,885,645.89 | \$1,149,086.13 | \$1,306,312.87 | \$699,571.00 | -\$1,845,548.01 | | \$160,335.86 |
| Total Operating Reserves | | \$6,933,152.24 | \$6,911,122.20 | \$7,562,778.72 | \$834,571.00 | -\$2,580,377.73 | | \$5,816,971.99 |
| Total Capital & Operating Reserves | | \$8,214,868.24 | \$8,547,083.09 | \$9,754,523.61 | \$1,251,471.00 | -\$2,750,677.73 | | \$8,255,316.88 |

TO: Town of Stettler Council

DATE: 2022 12 20

FROM: Greg Switenky
CAO

CHIEF ADMINISTRATIVE OFFICER'S REPORT – NOVEMBER 2022

ADMINISTRATION – CAO – GREG SWITENKY

1. Meetings: Town Council, Joint Health & Safety Committee, and daily office staff information sharing sessions.
2. Stettler Regional Emergency Management Agency (SREMA) meeting.
3. Alberta Municipal Health and Safety Association (AMHSA) required 2022 Internal Safety Audit Interview (Overall Organizational result of 95% comprising all 10 elements).
4. No Stone Left Alone Ceremony at the Cemetery.
5. Completed Senior Staff Performance Evaluations.
6. Commence pre-planning for Seasonal staff appreciation and service recognition event.
7. Ongoing liaison and information sharing with County Administration; working on community development and strengthening collaborative working relationships.
8. Ongoing organizational succession planning considerations.
9. Continuous engagement with Senior Department Heads regarding situational solutions to arising issues/requests, emergent problems and troubleshooting Council Member/Ratepayer concerns.

ADMINISTRATION – ASSISTANT CAO – STEVEN GERLITZ

1. Meetings attended included: Council, Staff
2. Projects worked on included:
 - 2023 Interim Budget
 - Council Agenda prep
 - Vacation
 - Sick Time

DIRECTOR OF OPERATIONS – MELISSA ROBBINS

Meetings attended: Department Head, AB Env. Flood hazard assessment, Internal meeting room

Projects:

- Flood hazard mapping – Alberta Environment
- Internal office meeting room
- Internal Audit Pre-meeting
- Tender award – hydrovac, Trailer mounted steamer, backhoe
- Mid-Town development CCC review
- Final Progress payments – lien hold back releases on capital projects 2022
- ATCO streetlight evaluations
- Wastewater approval – AB Env – composite sampler extension
- RFP – Receiving water body study – AB Env requirement for license to operate
- Staff resignation – assessing replacement role
- Airport Runway Rehab – CAP grant application
- Wellings Development – AB Environment additional information request
- Capital Budget 2023-2033
- Neptune 360 upgrade training
- On vacation Nov. 26 - Dec. 5

TRANSPORTATION – SARAH MCCRINDLE

- Checked over our pole mounted Christmas decorations
- Employee training on the grader
- Street sweeper out to finish up picking up leaves
- Cold mix asphalt to new curbs after sidewalk replacement.
- Help move furniture at the town office
- Winterized our asphalt roller and put away for the season
- Worked on the snowboards for our tandem trucks
- Employee training on the Wille sidewalk machine
- Put the snow gate on the grader
- Sanded streets after snowfalls
- Snow removal after snow fall
- Parking lot snow removal
- Snow removal on sidewalks and pathways
- Snow removal on main street 3 times
- Snow removal of the whole town, took 7 days to clear
- Dug and filled graves
- Main street Christmas tree installation
- Duty training for all employees
- Decorated the main street Christmas tree
- Dug and filled cremations
- Put decorations on poles at the museum
- Put up all the pole mounted Christmas decorations
- Fixed signs that were knocked down after the first snow fall
- Cleaned up some of the streets that we had hauled early on in the snow fall (school area, paragon street, daycare area)
- Cleaned up some of the big windrows on the sides of main roads
- Made a list for bylaw for all the people who haven't removed their rubber mats and steel plates before the first snow fall

**CAO REPORT
NOVEMBER 2022
PAGE 3**

- Sanded town cleaned pathways and sidewalks as needed
- Took clean snow from parking lots and put on the hill in West Stettler for the kids
- Put barricades on main street for the Christmas tree light up. Have 2 staff members to man the barricades
- Took the case tractor to the water plant and trained some of their staff members on how to use it for their parking lot snow removal
- Cleaned up all our equipment
- Excavator training for 5 employees
- Sanded all the back alleys

DIRECTOR OF PARKS & LEISURE SERVICES / PARKS & LEISURE SERVICES FOREMAN – ALLAN KING

Meetings

- AARFP cadre
- Pre audit
- After council
- Department Head
- SRC operations staff meeting
- Safety interview
- Heartland beautification
- Internal audit close out

Projects

- Snow removal
- Decorating
- Arena operations
- SRC fire evacuation
- Hub and Community Hall hardwood floors
- No stone left alone
- Remembrance Day
- ICS 300 training

DIRECTOR OF PLANNING & DEVELOPMENT – LEANN GRAHAM

1. Building Permit Activity to Date

| | 2021 Permits to November 30, 2021 | 2022 Permits to November 30, 2022 |
|----------------------|--|--|
| Institutional | \$2,868,560.00 | \$479,000.00 |
| Industrial | \$105,000.00 | \$1,135,000.00 |
| Commercial | \$470,450.00 | \$963,139.00 |
| Residential | \$3,745,838.00 | \$2,896,495.00 |
| Total | \$7,189,548.00 | \$5,473,634.00 |

2. Projects:

- Land Sale(s)
- Floodway Review
- IDP & SE ASP – on hold

- Mid Town Estates Development
- Wellings Development
- Economic Development Committee Initiative
- Corporate Identity Initiatives
- North West ASP
- Internal Meeting Room
- Staff Appreciation planning
- Operating and Capital Budget
- IT/GIS Work Planning
- Staff Appraisals
- ICS 300 Training
- CAO and Administrative Matters
- AE Kennedy Maintenance
- Bylaw Property Inspections and Enforcement
- Planning & Development Inquiries

3. Meetings:

- JHSC Meeting
- MPC Meetings
- Internal Meeting Room
- SREMA
- Corporate Identity
- Internal Meeting Room
- IT/GIS Team
- Pre Audit, Audit and Audit Close Out
- Compliance Property Meetings
- Bylaw Inspection Meetings
- Development Inquiry Meetings
- Council and Committee Meetings
- Staff and Department Head

WATER – GRANT MCQUAY

- 1) Rounds, readings, locates and meters.
- 2) Dig site repair.
- 3) Weekly cleaning of WTS sanitary tank's and CL17 analyzer bottles changed out.
- 4) Curbstop repairs
- 5) Weekly water distribution sampling for bacti and chlorine residuals.
- 6) Weekly testing for lift station emergency system.
- 7) Sewer backups and repairs.
- 8) Outdoor Rinks.
- 9) Service leak repairs
- 10) Cleaned out Screen in manhole #2.

- 11) Weekly Wastewater sampling.
- 12) Weekly Wastewater treatment.
- 13) Snow removal
- 14) Carding and Water Meter changes.
- 15) Upgrading Reservoir SCADA

REGIONAL FIRE CHIEF – MARK DENNIS

Report to be presented at a later date.

WATER TREATMENT PLANT SUPERVISOR – CHRIS SAUNDERS

1. Windshield repairs were completed on the plant trucks.
2. Still waiting on new VFD for 3102A micro filter forwarding pump. Still a couple of months away.
3. The high lift pump 4101 is still out for a rewind. The upper pump shaft was damaged when motor was installed and damaged again when the motor was being removed for the rewind. A new shaft is being ordered with no arrival date given at this time.
4. Prepared for and completed internal safety audit.
5. Regular monthly duties carried out.



Greg Switenky
CAO

| | | | | |
|-------------|-------|------|--------------------------|------------|
| Ranges: | From: | To: | From: | To: |
| Vendor ID | First | Last | Chequebook ID CU GENERAL | CU GENERAL |
| Vendor Name | First | Last | Cheque Number 76474 | 76496 |
| Cheque Date | First | Last | | |

Sorted By: Vendor Name

Distribution Types Included:All

| Vendor Name | Cheque Number | Cheque Date | Cheque Amount |
|--------------------------------|----------------|----------------|---------------|
| Active Network | 76474 | 2022-12-09 | \$959.35 |
| ----- | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| P&L ActiveNet-Annual Subscript | 4200011932 | \$959.35 | |
| ----- | | | |
| Alberta Land Titles | 76475 | 2022-12-09 | \$135.00 |
| ----- | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| P&D Searches | 2022.11.30 | \$135.00 | |
| ----- | | | |
| Atlas Copco Compressors Canada | 76476 | 2022-12-09 | \$1,221.27 |
| ----- | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| WTP LDI Drains & Freight | 1122016773 | \$1,221.27 | |
| ----- | | | |
| Cal-Trac Contracting Ltd. | 76477 | 2022-12-09 | \$6,997.73 |
| ----- | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| Snow Removal Nov Grader Rental | 304071 | \$6,997.73 | |
| ----- | | | |
| Can Traffic Services Ltd. | 76478 | 2022-12-09 | \$1,459.87 |
| ----- | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| Traffic Signals Repairs | 11082 | \$1,459.87 | |
| ----- | | | |
| Canada Post Corporation | 76479 | 2022-12-09 | \$1,524.98 |
| ----- | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| Water Billing Postage | 9844650850 | \$1,524.98 | |
| ----- | | | |
| Chase Operator Training Ltd. | 76480 | 2022-12-09 | \$1,971.06 |
| ----- | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| Trans Excavator Safety Trainin | 2014859 | \$1,971.06 | |
| ----- | | | |
| Corspraying | 76481 | 2022-12-09 | \$1,360.44 |
| ----- | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| Sub Land Dev Spraying Contract | 2264 | \$1,360.44 | |
| ----- | | | |
| Douglas, Megan | 76482 | 2022-12-09 | \$62.96 |
| ----- | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| SRC Clothing Allowance | 2022.11.29 | \$62.96 | |
| ----- | | | |
| Ecolad Corporation | 76483 | 2022-12-09 | \$445.12 |
| ----- | | | |
| Invoice Description | Invoice Number | Invoice Amount | |

| Vendor Name | Cheque Number | Cheque Date | Cheque Amount |
|--------------------------------|----------------|----------------|---------------|
| HBC 2 Standard Smokers Outpost | 2022462 | | \$445.12 |
| Falcon Equipment Ltd. | 76484 | 2022-12-09 | \$1,906.64 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Snow Removal 1 Snowblower | 312002396 | \$476.66 | |
| Snow Removal 1 Snowblower | 312002401 | \$476.66 | |
| Snow Removal 2 Snowblower | 312002458 | \$953.32 | |
| Horne, Geraldine | 76485 | 2022-12-09 | \$240.00 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Fitness Area Line Dance Instru | 2022.11.29 | \$240.00 | |
| Linde Canada | 76486 | 2022-12-09 | \$365.65 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Pool Facility Chemicals | 32597617 | \$365.65 | |
| Pederson, Brendan | 76487 | 2022-12-09 | \$200.00 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Water CUPE Clothing Allowance | 2022.12.06 | \$200.00 | |
| Rock Advertising Inc. | 76488 | 2022-12-09 | \$11,552.63 |
| Invoice Description | Invoice Number | Invoice Amount | |
| SRC Deposit on Scoreboards | SI-994018 | \$11,552.63 | |
| Schwartz Home Building Centre | 76489 | 2022-12-09 | \$33.59 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Water Trans Snow Shovel | 835808 | \$33.59 | |
| Shadowhawk Inc. | 76490 | 2022-12-09 | \$94.50 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Fire Joint 3 Holmatro Hard Cov | SH8634 | \$94.50 | |
| Sienna's Cleaning | 76491 | 2022-12-09 | \$925.00 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Shop Nov Janitor 9 Cleans | 2022.12.06 | \$925.00 | |
| Spiral Mobility | 76492 | 2022-12-09 | \$645.74 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Sewer Command Start Water Dept | 13615 | \$645.74 | |
| Stettler Independent | 76493 | 2022-12-09 | \$68.25 |
| Invoice Description | Invoice Number | Invoice Amount | |
| SRC Stettler Independent Subsc | 2023.SRC | \$68.25 | |

| Vendor Name | Cheque Number | Cheque Date | Cheque Amount |
|--------------------------------|---------------|----------------|----------------|
| Stettler Tool & Hardware | 76494 | 2022-12-09 | \$368.52 |
| ----- | | | |
| Invoice Description | | Invoice Number | Invoice Amount |
| Water Trans Impact Tool Dig Tr | | 10001469 | \$368.52 |
| ----- | | | |
| Trail Tire | 76495 | 2022-12-09 | \$1,474.20 |
| ----- | | | |
| Invoice Description | | Invoice Number | Invoice Amount |
| WTP New Tires unit #12 | | 25924 | \$1,474.20 |
| ----- | | | |
| Woody's Automotive Ltd. | 76496 | 2022-12-09 | \$3,421.49 |
| ----- | | | |
| Invoice Description | | Invoice Number | Invoice Amount |
| Fire Joint Oil & Conditioner | | 792743 | \$135.85 |
| Fire Joint Ratchet Lock Knife | | 793709 | \$48.26 |
| Shop Snow Brush & Solder | | 792709 | \$22.20 |
| Trans WD40 Fluid | | 794280 | \$58.59 |
| Shop&Trans Wiper Blades #48#86 | | 793407 | \$65.98 |
| Shop Hole Saw | | 792602 | \$151.49 |
| Shop Valve Cap Remover | | 794377 | \$21.72 |
| Shop Valve Cap Remover | | 794978 | \$86.90 |
| Trans/Water/Prks 15W40 Oil | | 793791 | \$1,480.29 |
| Trans DEF for Snowblower #186 | | 794106 | \$32.89 |
| Trans/Water/Parks Coolant | | 794311 | \$268.25 |
| Trans/Water/Parks | | 795334 | \$285.43 |
| Trans Wiper Blades Grader #145 | | 792680 | \$210.74 |
| Trans 3 Wire for Tandem #86 | | 795154 | \$103.95 |
| Trans Fan Belt for Tandem #86 | | 795165 | \$62.28 |
| Trans Block Heater Cord #86 | | 796104 | \$191.09 |
| Trans Lubricant | | 796160 | \$62.94 |
| Trans Wire | | 795500 | \$120.10 |
| Water Hydrovac #162 Filter | | 796972 | \$12.54 |
| ----- | | | |
| | | Total Cheques | \$37,433.99 |
| ===== | | | |

| | | | | |
|-------------|-------|------|--------------------------|------------|
| Ranges: | From: | To: | From: | To: |
| Vendor ID | First | Last | Chequebook ID CU GENERAL | CU GENERAL |
| Vendor Name | First | Last | Cheque Number 76497 | 76514 |
| Cheque Date | First | Last | | |

Sorted By: Vendor Name

Distribution Types Included:All

| Vendor Name | Cheque Number | Cheque Date | Cheque Amount |
|--------------------------------|---------------|----------------|----------------|
| 911 Supply | 76497 | 2022-12-16 | \$6,867.32 |
| ----- | | | |
| Invoice Description | | Invoice Number | Invoice Amount |
| ----- | | | |
| Fire Joint 5 Ballistic Visors | | CAIN367345 | \$2,147.15 |
| Fire Joint 5 Hemlets | | CAIN367346 | \$4,720.17 |
| ----- | | | |
| Alberta Justice and Solicitor | 76498 | 2022-12-16 | \$31,578.16 |
| ----- | | | |
| Invoice Description | | Invoice Number | Invoice Amount |
| ----- | | | |
| RCMP Biology Casework Analysis | | 1800009993 | \$15,323.89 |
| RCMP Biology Casework Analysis | | 1800021898 | \$16,254.27 |
| ----- | | | |
| Baker, Allison | 76499 | 2022-12-16 | \$40.29 |
| ----- | | | |
| Invoice Description | | Invoice Number | Invoice Amount |
| ----- | | | |
| Water Refund Util AC Cr Bal | | 2022.03.15 | \$40.29 |
| ----- | | | |
| Canada Post Corporation | 76500 | 2022-12-16 | \$1,492.49 |
| ----- | | | |
| Invoice Description | | Invoice Number | Invoice Amount |
| ----- | | | |
| Water Billing Postage | | 9848726394 | \$1,492.49 |
| ----- | | | |
| Heartbeat DJ | 76501 | 2022-12-16 | \$200.00 |
| ----- | | | |
| Invoice Description | | Invoice Number | Invoice Amount |
| ----- | | | |
| Other Events DJ for Dec 16th | | 2022.12.13 | \$200.00 |
| ----- | | | |
| Heartland Industries Inc. | 76502 | 2022-12-16 | \$1,575.00 |
| ----- | | | |
| Invoice Description | | Invoice Number | Invoice Amount |
| ----- | | | |
| Trans Stand for Christmas Tire | | 67 | \$1,575.00 |
| ----- | | | |
| Innov8 Digital Solutions | 76503 | 2022-12-16 | \$405.77 |
| ----- | | | |
| Invoice Description | | Invoice Number | Invoice Amount |
| ----- | | | |
| P&L Photocopies Nov6-Dec5 | | IN381364 | \$143.98 |
| P&L Photocopies Oct 6 - Nov 5 | | IN375554 | \$261.79 |
| ----- | | | |
| John Deere Financial | 76504 | 2022-12-16 | \$126.14 |
| ----- | | | |
| Invoice Description | | Invoice Number | Invoice Amount |
| ----- | | | |
| SRC Grease Guns | | 1618886 | \$126.14 |
| ----- | | | |
| Ornamental Bronze Limited | 76505 | 2022-12-16 | \$378.00 |
| ----- | | | |
| Invoice Description | | Invoice Number | Invoice Amount |
| ----- | | | |
| Cemetery Carlson Family Date P | | 103066 | \$378.00 |

| Vendor Name | Cheque Number | Cheque Date | Cheque Amount |
|--------------------------------|----------------|----------------|---------------|
| Peregrine Arena Solutions | 76506 | 2022-12-16 | \$54,710.25 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Parks - 50% Deposit New Dasher | 6240394 | \$54,710.25 | |
| Peterson, Jacqui (Petty Cash) | 76507 | 2022-12-16 | \$81.50 |
| Invoice Description | Invoice Number | Invoice Amount | |
| SRC Shower Curtain, Tape, Enve | 2022.12.12 | \$81.50 | |
| Raw Tools Ltd. | 76508 | 2022-12-16 | \$407.19 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Shop Drill Bit Set | 54838 | \$407.19 | |
| Receiver General for Canada | 76509 | 2022-12-16 | \$50,569.08 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Town Tax Remittance | PP25-22 | \$40,804.28 | |
| Town Tax Remittance | PP25-22. | \$5,779.27 | |
| BOT Tax Remittance | PP25-22.BOT | \$1,824.78 | |
| Library Tax Remittance | PP25-22.LIBRAR | \$2,160.75 | |
| Receiver General for Canada | 76510 | 2022-12-16 | \$327.23 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Garnishee | PP25-22 | \$327.23 | |
| Rock Advertising Inc. | 76511 | 2022-12-16 | \$11,552.63 |
| Invoice Description | Invoice Number | Invoice Amount | |
| SRC Deposit on Scoreboards | SI-994018.2 | \$11,552.63 | |
| T & T Lee Enterprises Inc. | 76512 | 2022-12-16 | \$871.50 |
| Invoice Description | Invoice Number | Invoice Amount | |
| SRC Sprinkler Repairs | 12158 | \$871.50 | |
| UPS Canada | 76513 | 2022-12-16 | \$106.90 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Fire Joint Freight | 0000EX6691492 | \$106.90 | |
| Vanguard Collection Agencies L | 76514 | 2022-12-16 | \$110.26 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Water Billing Collection Agenc | 9065 | \$110.26 | |
| Total Cheques | | | \$161,399.71 |

| | | | | |
|-------------|-------|------|--------------------------|------------|
| Ranges: | From: | To: | From: | To: |
| Vendor ID | First | Last | Chequebook ID CU GENERAL | CU GENERAL |
| Vendor Name | First | Last | Cheque Number EFT0005441 | EFT0005495 |
| Cheque Date | First | Last | | |

Sorted By: Vendor Name

Distribution Types Included:All

| Vendor Name | Cheque Number | Cheque Date | Cheque Amount |
|--------------------------------|--------------------------------|----------------|----------------|
| 4L Communications Inc. | EFT0005441 | 2022-12-13 | \$867.16 |
| ----- | | | |
| | Invoice Description | Invoice Number | Invoice Amount |
| | Water Trans Foreman iPhone | STTLRIN14324 | \$730.77 |
| | Water Trans Duty iPad 10.2" | STTLRIN14461 | \$136.39 |
| ----- | | | |
| Accu-Flo Meter Service Ltd. | EFT0005442 | 2022-12-13 | \$20,949.60 |
| ----- | | | |
| | Invoice Description | Invoice Number | Invoice Amount |
| | Water Trans 28 5/8" Meters | 105202 | \$18,228.00 |
| | Water 3 - 1" Meters | 105227 | \$2,721.60 |
| ----- | | | |
| Action Plumbing & Excavating | EFT0005443 | 2022-12-13 | \$446.25 |
| ----- | | | |
| | Invoice Description | Invoice Number | Invoice Amount |
| | Sewer Blockage Town Side | W38866 | \$446.25 |
| ----- | | | |
| Alberta Animal Services | EFT0005444 | 2022-12-13 | \$14,306.76 |
| ----- | | | |
| | Invoice Description | Invoice Number | Invoice Amount |
| | Bylaw Nov Enforcement | 11984 | \$14,306.76 |
| ----- | | | |
| Alberta Elevating Devices | EFT0005445 | 2022-12-13 | \$619.50 |
| ----- | | | |
| | Invoice Description | Invoice Number | Invoice Amount |
| | Jnt Office Annual Inspection | W028408 | \$309.75 |
| | SRC Annual Inspection | W028419 | \$309.75 |
| ----- | | | |
| Aquam Inc. | EFT0005446 | 2022-12-13 | \$2,582.00 |
| ----- | | | |
| | Invoice Description | Invoice Number | Invoice Amount |
| | Pool Programs Uniforms | 379587 | \$1,019.55 |
| | Pool Facility Goods for Resale | 3765259 | \$1,544.61 |
| | Pool Facility Goods for Resale | 376871 | \$17.84 |
| ----- | | | |
| Automated Aquatics Canada Ltd. | EFT0005447 | 2022-12-13 | \$40.11 |
| ----- | | | |
| | Invoice Description | Invoice Number | Invoice Amount |
| | Pool Facility Test Tubes & Fre | 0000107566 | \$40.11 |
| ----- | | | |
| Benoit, Curtis | EFT0005448 | 2022-12-13 | \$165.02 |
| ----- | | | |
| | Invoice Description | Invoice Number | Invoice Amount |
| | Roads CUPE Clothing Allowance | 2022.12.05 | \$165.02 |
| ----- | | | |
| Bounty Onsite Inc. | EFT0005450 | 2022-12-13 | \$8,024.18 |
| ----- | | | |
| | Invoice Description | Invoice Number | Invoice Amount |
| | Shop 3 Boxes of Garbage Bags | 001-134359 | \$145.27 |

| Vendor Name | Cheque Number | Cheque Date | Cheque Amount |
|--------------------------------|----------------|----------------|---------------|
| Shop New Harness for Operators | 001-133951 | | \$2,037.36 |
| Snow Removal Tow Strap | 001-133917 | | \$135.70 |
| Water Marking Paint for Locate | 001-134288 | | \$63.61 |
| Water Anchor Shackle & Locking | 001-133552 | | \$534.06 |
| P&L Batteries | 001-134718 | | \$33.23 |
| SRC Bldg Materials & Ice Melt | 001-133611 | | \$1,150.70 |
| SRC Janitor Supplies | 001-133428 | | \$696.66 |
| SRC Janitor Supplies | 001-133935 | | \$501.43 |
| SRC Janitor Supplies | 001-134087 | | \$694.84 |
| SRC Janitor Supplies | 001-134778 | | \$1,435.80 |
| SRC Knifeset | 001-134659 | | \$39.37 |
| SRC Janitor Supplies | 001-133844 | | \$42.96 |
| SRC Janitor Supplies | 001-134619 | | \$513.19 |
| ===== | | | |
| Brownlee LLP | EFT0005451 | 2022-12-13 | \$6,514.74 |
| ===== | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| Sewer Litigation Services Lago | 537555 | \$6,514.74 | |
| ===== | | | |
| Burmac Mechanical 2000 | EFT0005452 | 2022-12-13 | \$183.74 |
| ===== | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| Water Trans CC Extensions | 103865 | \$30.08 | |
| Water Trans Fittings to Flood | 103966 | \$95.76 | |
| Water Trans Brass Ball Valves | 104020 | \$57.90 | |
| ===== | | | |
| C & S Disposal | EFT0005453 | 2022-12-13 | \$24,538.63 |
| ===== | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| Nov Waste & Recycling Collecti | 3535 | \$24,538.63 | |
| ===== | | | |
| Canadian Tire #671 | EFT0005454 | 2022-12-13 | \$1,540.02 |
| ===== | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| Trans Tools | 0189 | \$44.60 | |
| Trans Christmas Lights | 0175 | \$264.46 | |
| P&L Office Supplies | 121 | \$37.67 | |
| SRC Christmas Decorations | 0174 | \$262.43 | |
| SRC Christmas Lights | 0180 | \$293.83 | |
| SRC Extension Cords | 0192 | \$196.25 | |
| SRC Christmas Lights | 0176 | \$440.78 | |
| ===== | | | |
| Canoe Procurement Group of Can | EFT0005455 | 2022-12-13 | \$26,317.02 |
| ===== | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| Trans/Water/Park Diesel Marked | PF-10690-10320 | \$8,090.75 | |
| Misc Dept Equip Gas Oil | PF-10663-10298 | \$12,839.50 | |
| Water #175 Tire Changeover | AB139068 | \$87.34 | |
| Water Loader Tire Repair | AB140632 | \$269.02 | |
| Snow Removal #145 Grader Blade | AB141214 | \$3,078.94 | |
| Trans Sign Materials & Freight | AB141262 | \$646.13 | |
| Trans Sign Materials & Freight | AB141263 | \$215.75 | |
| Snow Removal Graders repair pa | AB142365 | \$372.44 | |
| Trans #137 New Tires | AB142635 | \$512.40 | |
| Admin Associate Membership Fee | RMA007082 | \$204.75 | |
| ===== | | | |
| Capital Power | EFT0005456 | 2022-12-13 | \$88,031.22 |
| ===== | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| Misc Depts August Power Bill | 5176290 | \$81,384.07 | |
| Affiliate August Power Bill | 5176288 | \$6,647.15 | |

| Vendor Name | Cheque Number | Cheque Date | Cheque Amount |
|--------------------------------|----------------|----------------|---------------|
| Caro Analytical Services | EFT0005457 | 2022-12-13 | \$191.62 |
| ----- | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| WTP Water Analysis | IC2230079 | \$37.18 | |
| WTP Water Analysis | IC2230119 | \$154.44 | |
| ----- | | | |
| Center Ice Concession | EFT0005458 | 2022-12-13 | \$1,732.50 |
| ----- | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| HBC Meeting Meels | 185 | \$126.00 | |
| PR Holiday Party Meal | 181 | \$1,606.50 | |
| ----- | | | |
| Central Sharpening | EFT0005459 | 2022-12-13 | \$808.50 |
| ----- | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| SRC Sharpen Ice Knife | 29715 | \$204.75 | |
| SRC 77" Blade | 29731 | \$498.75 | |
| SRC Sharpen Ice Knife | 29649 | \$105.00 | |
| ----- | | | |
| Chemical International | EFT0005460 | 2022-12-13 | \$504.71 |
| ----- | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| SRC Washroom Fixture Screens | 112974 | \$504.71 | |
| ----- | | | |
| County of Stettler | EFT0005461 | 2022-12-13 | \$17,850.00 |
| ----- | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| Emergency Response #22-057 | IVC039275 | \$1,625.00 | |
| Emergency Response #22-029 | IVC039276 | \$650.00 | |
| Emergency Response #22-072 | IVC039277 | \$975.00 | |
| Emergency Repsonse | IVC039278 | \$4,062.50 | |
| Emergency Response #22-086 | IVC039282 | \$2,250.00 | |
| Emergency Response #22-087 | IVC039337 | \$8,287.50 | |
| ----- | | | |
| Glover International Trucks Lt | EFT0005462 | 2022-12-13 | \$1,895.78 |
| ----- | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| Trans Oil Pressure Sensor & | 366999 | \$1,895.78 | |
| ----- | | | |
| Heartland Auto Supply | EFT0005463 | 2022-12-13 | \$3,402.26 |
| ----- | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| Shop Tools, Extension cords | 001-526888 | \$920.61 | |
| Trans/Water DEF For Equipment | 001-527475 | \$1,572.35 | |
| TRans Block Heaters/Parts #86 | 001-527484 | \$181.50 | |
| Trans Bolts, Nuts, Sheer Pins | 001-527515 | \$153.01 | |
| Transl Aux Fan Loader #182 | 001-527547 | \$288.51 | |
| Trans Skidsteer Wiperblade#117 | 001-528134 | \$13.91 | |
| Trans Lag Bolts | 001-527179 | \$3.11 | |
| TRans Mechanics Wire | 001-528157 | \$30.83 | |
| Water Tandem #26 Wiper Blade | 001-527417 | \$15.75 | |
| Water New Blower Motor #135 | 001-527688 | \$118.36 | |
| Water Hydraulic Hose #152 | 001-528220 | \$90.64 | |
| SRC Zamboni Oil Filter #68 | 001-528575 | \$9.39 | |
| Park Deck Lights & Hardware#81 | 001-526969 | \$79.98 | |
| Parks 12V Plug for Beacon #157 | 001-528103 | \$3.30 | |

| Vendor Name | Cheque Number | Cheque Date | Cheque Amount |
|--------------------------------|----------------|----------------|---------------|
| Heartland Express | EFT0005464 | 2022-12-13 | \$500.90 |
| ----- | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| Fire Freight from Bobcat | 13916 | \$39.40 | |
| Shop Freight From SMS&Calmont | 13869 | \$84.42 | |
| Shop Fright from Glover&Titan | 13926 | \$377.08 | |
| ----- | | | |
| Heartland Overdoor | EFT0005465 | 2022-12-13 | \$131.25 |
| ----- | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| Shop Call out gate repair | 2022-214 | \$131.25 | |
| ----- | | | |
| Hi Way 9 Express Ltd. | EFT0005466 | 2022-12-13 | \$1,014.32 |
| ----- | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| Shop Freight for Excavator par | 32214802 | \$44.73 | |
| Shop Freight for Snowblower Bl | 32240099 | \$44.73 | |
| Shop Freight for Zamboni Parts | 32295611 | \$31.95 | |
| Trans Freight for Snowblower B | 32281104 | \$108.76 | |
| Trans Freight from WR Meadow | 66024193 | \$784.15 | |
| ----- | | | |
| i. d. Apparel | EFT0005467 | 2022-12-13 | \$395.43 |
| ----- | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| Pool Programs 8 Uniforms | 113226 | \$395.43 | |
| ----- | | | |
| Industrial Machine Inc. | EFT0005468 | 2022-12-13 | \$343.64 |
| ----- | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| SRC Wash Water Impellors | 43921 | \$343.64 | |
| ----- | | | |
| Just Safety Supplies & Service | EFT0005469 | 2022-12-13 | \$435.45 |
| ----- | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| SRC Safety Supplies | 7058 | \$435.45 | |
| ----- | | | |
| Kathy's Printing Service | EFT0005470 | 2022-12-13 | \$750.75 |
| ----- | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| Water Bills Envelopes | 6205 | \$750.75 | |
| ----- | | | |
| King, Allan | EFT0005471 | 2022-12-13 | \$216.25 |
| ----- | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| SRC CUPE Clothing Allowance | 2022.11.29 | \$216.25 | |
| ----- | | | |
| Kjersteen, Kelly | EFT0005472 | 2022-12-13 | \$156.44 |
| ----- | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| SRC CUPE Clothing Allowance | 2022.12.05 | \$156.44 | |
| ----- | | | |
| Lifesaving Society | EFT0005473 | 2022-12-13 | \$978.48 |
| ----- | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| Pool Swim Badges | 21209 | \$978.48 | |

| Vendor Name | Cheque Number | Cheque Date | Cheque Amount |
|--------------------------------|----------------|----------------|---------------|
| McCrinkle, Sarah | EFT0005474 | 2022-12-13 | \$95.96 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Sewer Shop Breakfast Supplies | 2022.11.26 | \$95.96 | |
| McQuay, Grant | EFT0005475 | 2022-12-13 | \$206.86 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Water Trans CUPE Clothing Allo | 2022.11.29 | \$206.86 | |
| New West Freightliner | EFT0005476 | 2022-12-13 | \$210.56 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Hydrovac Blower Motor #162 | X108035841:01 | \$210.56 | |
| NextGen Automation | EFT0005477 | 2022-12-13 | \$501.39 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Office Photocopies 10.30-11.29 | 456244 | \$501.39 | |
| Northstar Trucking Ltd. | EFT0005478 | 2022-12-13 | \$10,794.01 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Snow Removal Hired to Pushup | 323213 | \$10,794.01 | |
| OK Tire Stettler | EFT0005479 | 2022-12-13 | \$229.44 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Trans Tandem #24 Tire Repair | IN093350 | \$67.21 | |
| Water Tandem #26 Tire Repair | IN092982 | \$162.23 | |
| Receiver General for Canada | EFT0005480 | 2022-12-13 | \$315,137.00 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Municipal Policing 2nd Qtr | 7004664 | \$315,137.00 | |
| Shanes Instrument Services Ltd | EFT0005481 | 2022-12-13 | \$7,976.40 |
| Invoice Description | Invoice Number | Invoice Amount | |
| WTP Install Actuators | 20650 | \$7,976.40 | |
| Stettler Building Supplies Ltd | EFT0005483 | 2022-12-13 | \$5.94 |
| Invoice Description | Invoice Number | Invoice Amount | |
| SRC Hing | AJ5850 | \$5.94 | |
| Stettler Dads Services | EFT0005484 | 2022-12-13 | \$1,500.00 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Water Billing Nov Meter Reader | 2022-4 | \$1,500.00 | |
| Stettler Dodge Ltd. | EFT0005485 | 2022-12-13 | \$617.75 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Water Trans #175 Tail Light | 155492 | \$244.34 | |

| Vendor Name | Cheque Number | Cheque Date | Cheque Amount |
|---------------------------------|----------------|----------------|---------------|
| WTP #151 EGR Valve & Gasket | 155491 | | \$393.78 |
| Stettler Regional Board of Tra | EFT0005449 | 2022-12-13 | \$2,750.00 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Roads Retirement Heartland \$'s | 2063 | | \$2,750.00 |
| Stingray Radio Inc. | EFT0005486 | 2022-12-13 | \$546.00 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Misc Department Advertising | 470483-11 | | \$546.00 |
| Superior North America Inc. | EFT0005487 | 2022-12-13 | \$367.43 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Trans Mirror for Wille #42 | 28250S | | \$367.43 |
| Tagish Engineering Ltd. | EFT0005488 | 2022-12-13 | \$18,902.28 |
| Invoice Description | Invoice Number | Invoice Amount | |
| TS110 - Hwy 12 Rehab 50th-59th | 19530 | | \$9,788.36 |
| TS111-Hwy 56 Rehab 52nd-57th | 19531 | | \$6,362.55 |
| TS112-Hwy 12 & 54/57th St | 19532 | | \$1,232.09 |
| TS113-Hwy 56 & 50th Ave 44 Ave | 19533 | | \$1,123.23 |
| TS108-Water Reservoir Upgrades | 19529 | | \$396.05 |
| The Soap Stop | EFT0005482 | 2022-12-13 | \$625.80 |
| Invoice Description | Invoice Number | Invoice Amount | |
| SRC Janitor Supplies | 485858 | | \$625.80 |
| TNT Work & Rescue | EFT0005489 | 2022-12-13 | \$89.20 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Fire Joint Vault Lock | 53368 | | \$89.20 |
| Trinus Technologies Inc | EFT0005490 | 2022-12-13 | \$1,252.42 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Computer Anti Virus/Email/Back | R79951-37205 | | \$775.98 |
| Computer Troubleshooting email | R79012-37058 | | \$476.44 |
| Ventnor, Coralee | EFT0005491 | 2022-12-13 | \$181.61 |
| Invoice Description | Invoice Number | Invoice Amount | |
| SRC CUPE Clothing Allowance | 2022.12.01 | | \$181.61 |
| W.R. Meadows of Western Canada | EFT0005492 | 2022-12-13 | \$999.69 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Roads Repair Materials | 120015618 | | \$999.69 |
| Wally's Backhoe Services Ltd. | EFT0005493 | 2022-12-13 | \$74,290.16 |
| Invoice Description | Invoice Number | Invoice Amount | |
| TS106-53rd St. Watermain HB | PPC35-TS106 | | \$72,148.16 |
| Roads Nov Backhoe Rental | 1870 | 81 | \$2,142.00 |

| Vendor Name | Cheque Number | Cheque Date | Cheque Amount |
|---|---------------|-------------|---------------|
| ===== | | | |
| WTS Manufacturing & Sales Inc. | EFT0005494 | 2022-12-13 | \$248.98 |
| ----- | | | |
| Invoice Description Invoice Number Invoice Amount | | | |
| ----- | | | |
| Trans Steel for curb smashers | 3128 | | \$176.40 |
| Water Materials to build flood | 3161 | | \$72.58 |
| ===== | | | |
| Yost, Dustin | EFT0005495 | 2022-12-13 | \$137.86 |
| ----- | | | |
| Invoice Description Invoice Number Invoice Amount | | | |
| ----- | | | |
| SRC CUPE Clothing Allowance | 2022.12.02 | | \$137.86 |
| Total Cheques | | | ----- |
| | | | \$664,100.97 |
| | | | ===== |

| | | | | |
|-------------|-------|------|--------------------------|------------|
| Ranges: | From: | To: | From: | To: |
| Vendor ID | First | Last | Chequebook ID CU GENERAL | CU GENERAL |
| Vendor Name | First | Last | Cheque Number EFT0005496 | EFT0005535 |
| Cheque Date | First | Last | | |

Sorted By: Vendor Name

Distribution Types Included:All

| Vendor Name | Cheque Number | Cheque Date | Cheque Amount |
|--------------------------------|----------------|----------------|---------------|
| Action Plumbing & Excavating | EFT0005496 | 2022-12-20 | \$796.49 |
| ----- | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| ----- | | | |
| Sewer Repair Town Side | W39122 | \$303.78 | |
| Sewer Repair Town Side | W39129 | \$492.71 | |
| ----- | | | |
| APEX Supplementary Pension Pla | EFT0005497 | 2022-12-20 | \$424.87 |
| ----- | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| ----- | | | |
| Supplementary Pension Plan TRr | PP25-22 | \$424.87 | |
| ----- | | | |
| Bagshaw Electric Ltd. | EFT0005498 | 2022-12-20 | \$1,306.63 |
| ----- | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| ----- | | | |
| Shop 3 Extension Cords | IC040197 | \$46.09 | |
| WTP 115V Motor for Heater | IC040308 | \$430.12 | |
| SRC Zamboni Propane | IC039629 | \$415.33 | |
| Fitness New Cord Ends Phone Ch | IC040136 | \$9.31 | |
| Pool 6 15WT8 LED Lights | IC040109 | \$81.27 | |
| Pool 2 Twist to Release Parts | IC040444 | \$324.51 | |
| ----- | | | |
| Baker, Kurt | EFT0005499 | 2022-12-20 | \$99.00 |
| ----- | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| ----- | | | |
| Council Travel to RDRMUG Meeti | 2022.11.17 | \$99.00 | |
| ----- | | | |
| Bemoco Land Surveying Ltd. | EFT0005500 | 2022-12-20 | \$4,539.25 |
| ----- | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| ----- | | | |
| P&D Subdivision & Register Pla | 51653 | \$4,539.25 | |
| ----- | | | |
| Black Press Group Ltd. | EFT0005501 | 2022-12-20 | \$878.48 |
| ----- | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| ----- | | | |
| Office Public Auction/Dev Perm | 34350464 | \$878.48 | |
| ----- | | | |
| Bobcat of Red Deer | EFT0005503 | 2022-12-20 | \$2,226.33 |
| ----- | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| ----- | | | |
| Fire Wiper Arm | P15451 | \$47.67 | |
| Trans Tools & Parks Tools | P15362 | \$1,737.95 | |
| Trans Tools | P15371 | \$440.71 | |
| ----- | | | |
| Brownlee LLP | EFT0005504 | 2022-12-20 | \$10,533.78 |
| ----- | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| ----- | | | |
| Bylaw Compliacance Enforcement | 536860 | \$4,118.63 | |
| Bylaw Compliance Enforcement | 537699 | \$151.99 | |
| Bylaw Compliance Enforcement | 540478 | \$2,724.84 | |
| Bylaw Compliance Enforcement | 541136 | \$3,538.32 | |

| Vendor Name | Cheque Number | Cheque Date | Cheque Amount |
|--------------------------------|----------------|----------------|---------------|
| Canadian Union of Public Emplo | EFT0005505 | 2022-12-20 | \$687.50 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Union Dues | PP25-22 | \$687.50 | |
| Clearview Public Schools | EFT0005506 | 2022-12-20 | \$2,630.58 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Joint Office Nov Expenses | 6766 | \$2,630.58 | |
| County of Stettler | EFT0005507 | 2022-12-20 | \$29,934.30 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Fire - Village Agreement SVRS | IVC039340 | \$8,789.00 | |
| Fire - Village Agreements SVWS | IVC039341 | \$21,145.30 | |
| Diverse Signs N Designs Inc. | EFT0005508 | 2022-12-20 | \$68.95 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Fitness Area Admission Sign | 9642 | \$68.95 | |
| Ember Graphics | EFT0005509 | 2022-12-20 | \$497.70 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Other Program Wellness Tent Ca | 6084 | \$497.70 | |
| Gateway Mechanical Services In | EFT0005510 | 2022-12-20 | \$7,753.20 |
| Invoice Description | Invoice Number | Invoice Amount | |
| SRC 5 Year Relief Valve Replac | 707123 | \$7,753.20 | |
| Glover International Trucks Lt | EFT0005511 | 2022-12-20 | \$113.18 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Trans Mirror for Tandem #24 | 369018 | \$113.18 | |
| GT Hydraulic & Bearing | EFT0005512 | 2022-12-20 | \$376.60 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Shop Filters | 000-383700 | \$36.59 | |
| Shop Valve Cap Remover Tool | 000-383699 | \$56.51 | |
| Trans 2 Work Lights & 3 Flood | 000-385025 | \$283.50 | |
| Hydrasurvey Ltd. | EFT0005514 | 2022-12-20 | \$2,625.00 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Sewer Lagoon Hydrasurvey | 2211-10 | \$2,625.00 | |
| IJD Inspections Ltd. | EFT0005515 | 2022-12-20 | \$332.62 |
| Invoice Description | Invoice Number | Invoice Amount | |
| P&D Building Permits | 11-2022 | \$332.62 | |

| Vendor Name | Cheque Number | Cheque Date | Cheque Amount |
|--------------------------------|----------------|----------------|---------------|
| Just Safety Supplies & Service | EFT0005516 | 2022-12-20 | \$327.34 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Water Trans 12 Deltaforce Glov | 7069 | \$327.34 | |
| King, Allan | EFT0005517 | 2022-12-20 | \$55.76 |
| Invoice Description | Invoice Number | Invoice Amount | |
| P&L Coffee, Bags, Dish Soap | 2022.12.14 | \$55.76 | |
| Lifesaving Society | EFT0005518 | 2022-12-20 | \$745.12 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Pool Programs 20 Lifesaving So | 21482 | \$589.87 | |
| Pool Programs 1 Lifeguard Exam | 21358 | \$31.25 | |
| Pool Programs 4 Lifeguard Exam | 21379 | \$62.00 | |
| Pool Programs 1 Lifeguard Exam | 21380 | \$15.50 | |
| Pool Programs 3 Lifeguard Exam | 21381 | \$46.50 | |
| Meridian OneCap Credit Corp | EFT0005519 | 2022-12-20 | \$786.90 |
| Invoice Description | Invoice Number | Invoice Amount | |
| SRC Photocopier Lease | 230101 663948 | \$786.90 | |
| Municipal Property Consultants | EFT0005520 | 2022-12-20 | \$6,915.99 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Dec Assessor | 17164 | \$6,915.99 | |
| Northstar Trucking Ltd. | EFT0005521 | 2022-12-20 | \$127.50 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Water Trans Warm Sand | 323274 | \$127.50 | |
| Peavey Mart | EFT0005522 | 2022-12-20 | \$660.13 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Shop Extension Cords/Camlocks | 2000453007 | \$58.75 | |
| Snow Removal Hook Slip Clevis | 2003002003 | \$32.53 | |
| Water Block Heater Cords | 2002679009 | \$168.98 | |
| Water Pig Vault Heater | 2007518003 | \$41.99 | |
| Water Winter HI-Vis/Rake | 2002818004 | \$160.19 | |
| Water Heater for back up motor | 2006020003 | \$62.99 | |
| HBC Sign Hardware | 2004135005 | \$26.61 | |
| SRC Knife Set | 2002450003. | \$68.21 | |
| SRC 8" Clamp | 2004467003 | \$39.88 | |
| Pfeiffer House of Music | EFT0005523 | 2022-12-20 | \$153.18 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Seniors Ez Clip/Mic Clip/Music | 1208222 | \$153.18 | |
| R & E Elevator Ltd. | EFT0005524 | 2022-12-20 | \$328.50 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Joint Office Reg Scheduled Mai | 28136 | \$328.50 | |

| Vendor Name | Cheque Number | Cheque Date | Cheque Amount |
|--------------------------------|----------------|----------------|---------------|
| Rally Rentals | EFT0005525 | 2022-12-20 | \$31.03 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Shop Welding Gloves | 32692 | \$31.03 | |
| Rollies Vac Systems | EFT0005526 | 2022-12-20 | \$714.00 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Landfill Pumpout | 22317 | \$336.00 | |
| SRC Plant Room Pumpout | 22329 | \$378.00 | |
| Shanes Instrument Services Ltd | EFT0005527 | 2022-12-20 | \$1,255.61 |
| Invoice Description | Invoice Number | Invoice Amount | |
| WTP Troubleshoot WTP Radio Lin | 20657 | \$1,255.61 | |
| Stettler & District Handibus | EFT0005528 | 2022-12-20 | \$287.34 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Bus Garage Nov Utilities | 3795 | \$287.34 | |
| Stettler Home Hardware | EFT0005513 | 2022-12-20 | \$179.82 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Office Brushes | 131055 | \$90.75 | |
| Office 3 water refills | 131115 | \$15.75 | |
| Office 3 Water Refills | 131283 | \$15.75 | |
| Shop 3 Water Refills | 131185 | \$11.25 | |
| SRC Clear Glue | 131296 | \$25.18 | |
| SRC Janitor Supplies | 131368 | \$37.78 | |
| SRC 1 Pack of Lamps | 131284 | \$15.72 | |
| SRC Flood Lamp | 131295 | \$17.31 | |
| SRC Carpenter Glue | 131339 | \$13.64 | |
| SRC Sealant | 131361 | \$13.64 | |
| Comm Hall Plunger | 131401 | \$8.07 | |
| Stettler Regional Board of Tra | EFT0005502 | 2022-12-20 | \$100.00 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Other Events Santa & Grinch Ho | 2099 | \$100.00 | |
| Stettler Telephone Answering S | EFT0005529 | 2022-12-20 | \$136.50 |
| Invoice Description | Invoice Number | Invoice Amount | |
| WTP Dec Working Alone Monitori | 157 | \$136.50 | |
| Tietge, Richard | EFT0005530 | 2022-12-20 | \$76.47 |
| Invoice Description | Invoice Number | Invoice Amount | |
| WTP Travel to Plant | 2022.12.08 | \$24.00 | |
| WTP CUPE Clothing Allowance | 2022.12.08. | \$52.47 | |
| Uptown Office Supply Ltd. | EFT0005531 | 2022-12-20 | \$593.66 |
| Invoice Description | Invoice Number | Invoice Amount | |
| Office Stationery | 05066B | \$32.52 | |
| Office Stationery | 05096B | \$36.77 | |

| Vendor Name | Cheque Number | Cheque Date | Cheque Amount |
|--------------------------------|----------------|----------------|---------------|
| P&D & Office Daily Planners/Wh | 05117B | | \$365.06 |
| PR Staff Party Tickets | 05054B | | \$10.43 |
| P&L Case of paper & Screen wip | 04937B | | \$99.24 |
| Fire Joint Stationery | 05070B | | \$49.64 |
| ===== | | | |
| Wally's Backhoe Services Ltd. | EFT0005532 | 2022-12-20 | \$5,370.75 |
| ===== | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| ----- | | | |
| Snow Removal Push Up Snow Dump | 1889 | \$5,370.75 | |
| ===== | | | |
| Wilford, Dallas | EFT0005533 | 2022-12-20 | \$17.00 |
| ===== | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| ----- | | | |
| Trans Written Air Brake Course | 2022.04.04 | \$17.00 | |
| ===== | | | |
| WTS Manufacturing & Sales Inc. | EFT0005534 | 2022-12-20 | \$96.60 |
| ===== | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| ----- | | | |
| Pool Pipe & Plate | 3196 | \$96.60 | |
| ===== | | | |
| Yost, Dustin & Maria Cristine | EFT0005535 | 2022-12-20 | \$1,800.00 |
| ===== | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| ----- | | | |
| Com Hall Dec Hall Janitor | 2022.12.01 | \$1,800.00 | |
| ===== | | | |
| Total Cheques | | | \$86,583.66 |
| | | | ===== |

| | | | | |
|-------------|-------|------|--------------------------|------------|
| Ranges: | From: | To: | From: | To: |
| Vendor ID | First | Last | Chequebook ID CU GENERAL | CU GENERAL |
| Vendor Name | First | Last | Cheque Number ONL000602 | ONL000602 |
| Cheque Date | First | Last | | |

Sorted By: Vendor Name

Distribution Types Included:All

| Vendor Name | Cheque Number | Cheque Date | Cheque Amount |
|------------------------------|---------------|-------------|---------------|
| Collabria Payment Processing | ONL000602 | 2022-12-05 | \$1,933.89 |

| Invoice Description | Invoice Number | Invoice Amount |
|--------------------------------|----------------|----------------|
| Water Trans Travel & Subsisten | 2022.11.11.763 | \$553.89 |
| GIS Training Room & Meals | 2022.11.11.768 | \$128.88 |
| Pool Facility Laundry Supplies | 2022.11.11.756 | \$60.84 |
| Trans Tie Rod end for Rented | 2022.11.11.754 | \$163.63 |
| Fire Joint Duracell Coin Batte | 2022.11.11.753 | \$839.03 |
| BOT Corporate Visa | 2022.11.11.BOT | \$67.19 |
| PR Holiday Party Entertainment | 2022.11.11.766 | \$120.43 |
| Total Cheques | | \$1,933.89 |

| | | | | |
|-------------|-------|------|--------------------------|------------|
| Ranges: | From: | To: | From: | To: |
| Vendor ID | First | Last | Chequebook ID CU GENERAL | CU GENERAL |
| Vendor Name | First | Last | Cheque Number ONL000608 | ONL000610 |
| Cheque Date | First | Last | | |

Sorted By: Vendor Name

Distribution Types Included:All

| Vendor Name | Cheque Number | Cheque Date | Cheque Amount |
|--------------------------------|----------------|----------------|---------------|
| ===== | | | |
| Access Gas Services Inc. | ONL000608 | 2022-12-16 | \$37,293.80 |
| | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| ----- | | | |
| Joint Office Nov Gas Bill | 202211-3693 | \$1,758.69 | |
| Fire Joint Nov Gas Bill | 202211-3687 | \$1,261.61 | |
| Town Shop Nov Gas Bill | 202211-3694 | \$1,227.36 | |
| Airport Nov Gas Bill | 202211-3686 | \$317.79 | |
| WTP Nov Gas Bill | 202211-3689 | \$9,027.02 | |
| Water Trans Nov Gas Bill | 202211-3684 | \$385.77 | |
| Sewer 1 Nov Gas Bill | 202211-3685 | \$416.66 | |
| Sewer 2 Nov Gas Bill | 202211-3692 | \$240.41 | |
| SRC Nov Gas Bill | 202211-3691 | \$21,125.46 | |
| Comm Hall Nov Gas Bill | 202211-3690 | \$793.96 | |
| Parks Lions Nov Gas Bill | 202211-3688 | \$292.23 | |
| Gear Up Nov Gas Bill | 202211-3679 | \$446.84 | |
| ===== | | | |
| Poulin's Professional Pest Con | ONL000609 | 2022-12-16 | \$354.94 |
| | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| ----- | | | |
| WTP Monthly Pest Control | 1529677 | \$198.45 | |
| SRC Monthly Pest Control | 1529649 | \$156.49 | |
| ===== | | | |
| Shaw Cablesystems GP | ONL000610 | 2022-12-16 | \$109.15 |
| | | | |
| Invoice Description | Invoice Number | Invoice Amount | |
| ----- | | | |
| Fitness Area Jan Cable TV | 2022.12.01 | \$109.15 | |
| | | | |
| | Total Cheques | | \$37,757.89 |
| | | | ===== |

**MINUTES OF THE DECEMBER 12, 2022
REGIONAL WATER SERVICES COMMISSION MEETING
TOWN OF STETTLER – BOARD ROOM
1:00 P.M.**

Present: Wayne Smith, Councillor, Town of Stettler
Steven Gerlitz, Assistant CAO, Town of Stettler
Melissa Robbins, Director of Operations, Town of Stettler
Leann Graham – Director of Planning & Development, Town of Stettler
Lara VanLanduyt, Communications Officer, Town of Stettler
Brenda Knight, Lacombe County, Hwy 12/21
Dion Burlock, Agricultural Fieldman, Lacombe County
Larry Clark – Reeve, County of Stettler
Yvette Cassidy – CAO, County of Stettler
Christa Cornelssen – Director of Corporate Services, County of Stettler

1. Call to Order

B. Knight called the meeting to order at 1:09 p.m.

2. Additions to Agenda

L. Clarke proposed the addition of 'Summer 2022 Water Ration' to the agenda.

Moved by W. Smith that the agenda be accepted as amended.

MOTION CARRIED
Unanimous

3. Minutes of the Regional Water Strategic Planning Committee – April 26, 2022

Moved by L. Clarke that the minutes of the Regional Water Meeting held April 26, 2022 be approved as presented.

MOTION CARRIED
Unanimous

4. Current Business

a. 2023 Budget Regional Water Rates

SMRWSC – **2023 – \$1.5526** (2022 - \$1.4420 / 2021 - \$1.4420 / 2020 - \$1.4420)

____ HWY12/21 – **2023 - \$1.4959** (2022 - \$1.3960 / 2021 - \$1.3960, 2020 - \$1.3960)

Regional Water

Regional Water Meeting (2023 Regional Water Rates) – Monday – December 12, 2022 – 1:00pm – Town Office

2023 – Regional Water Rates

Town of Stettler – 2023 - \$2.8977 / 2022 - \$2.82 = \$0.0777 Increase

Highway 12/21 – 2023 - \$1.4959 / 2022 - \$1.3960 = \$0.0999 increase

SMRWSC – 2023 - \$1.5526 / 2022 - \$1.4420 = \$0.1106 increase

2022 Budget (December 2021) – \$3,094,431 (entire water department)

2023 Budget (December 2022) - \$3,234,380 (entire water department)

Difference - **\$139,949 – 4.5% increase**

Water Treatment Plant – Small Operating Capital Equipment - **\$25,000** (2023 - \$75,000 – 2022 - \$50,000)

Big ticket items for Ongoing maintenance of pumps, compressors, programmable logic controller (PCL),

Cleaning in Place tank heaters (CIP) not considered capital equipment under amortization and

depreciation in water model but Considered Small (operating capital) equipment for ongoing maintenance that is budgeted for through water rates

REGIONAL WATER SERVICES COMMITTEE MEETING

DECEMBER 12, 2022

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Small (Operating Capital) Equipment Reserve Account Balance – Nov 1/22 - \$46,374.88
2019 - \$50,000
2020 - \$0.00 (covid)
2021 – (\$54,625.12) – used for Low Lift Valve automatic actuators
2021 - \$50,000

Water Treatment Plant – Membrane Replacement Reserve - **\$50,000** (2023 - \$50,000 – 2022 - \$0.00)
Water Treatment Plant – Chemicals - **\$17,500** (2023 - \$192,500 – 2022 - \$175,000)
Water Treatment Plant – General Repairs - **\$16,000** (2023 - \$52,500 – 2022 - \$36,500)
Water Treatment Plant – Insurance - **\$6,867** (2023 - \$45,497 – 2022 - \$38,630)
Water Treatment Plant – Utilities - **\$17,844** (2023 - \$272,584 – 2022 - \$254,740)
Water Treatment Plant – Safety Supplies - **\$2,500** (2023 - \$10,000 – 2022 - \$7,500)
Water Transmission (Town) – Water Meters - **\$5000** (2023 - \$80,000 – 2022 - \$75,000)

S. Gerlitz provided highlights of the 2023 Budget Summary.

Moved by W. Smith that the 2023 Regional Water Rates be accepted by the Regional Water Services Commission.

SMRWSC – **2023 – \$1.5526** (2022 - \$1.4420 / 2021 - \$1.4420 / 2020 - \$1.4420)
HWY12/21 – **2023 - \$1.4959** (2022 - \$1.3960 / 2021 - \$1.3960, 2020 - \$1.3960)

MOTION CARRIED
Unanimous

b. Operational Update(s)

Summer 2022 Water Ration

L. Clarke advised that after learning of a failure at the Water Treatment Plant, the County of Stettler shut down their truck fills for 48 hours. This was at the height of the agricultural spraying Season, resulting in ratepayer frustration.

M. Robbins advised that the failure was mechanical and did not relate to water quality. There was a catastrophic failure of the caustic tank, but it was fixed within two (2) hours. M. Robbins advised that moving forward, the communication process will include notification to the County of Stettler CAO.

M. Robbins – Town of Stettler

We installed new CL17 chlorine analyzers this year.

We relocated our compressors from the basement to the microfiltration building as the air quality in the basement was causing some corrosion failures of the compressor air/oil coolers.

We relocated two of our Octoair aerators from the Low Lift Pumphouse to the reservoir outlet to help reduce manganese spikes were having in the plant.

REGIONAL WATER SERVICES COMMITTEE MEETING

DECEMBER 12, 2022

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The hot air ducting up by the settling tanks was rerouted around the Micro Filter Forwarding Pumps. Contractors would have to be hired to remove the ducting and then a crane hired to lift the motors and pumps through hatches in the ceiling. It would cost thousands of dollars just to do a simple mechanical seal job. We bought a portable gantry that we can now use for lifting the motors and pulling the pumps for \$3500. This should save a lot of maintenance costs throughout the coming years.

We had a catastrophic failure of a water line which flooded our acid and caustic containment areas. This flooding floated the caustic tank and caused damage to some electric components. This happened during the night. When we arrived at the plant in the morning a quick assessment of the situation was conducted. The appropriate calls were made. Action Plumbing and Quality Controls were contacted to come out to help with the situation. Once the acid and caustic containment areas were pumped out and the ruptured line repaired we were able to put the plant back online within hours without causing any water interruptions. However, due to supply chain limitations, it took two months to complete all of the repairs that had to be made.

Staffing – we had one employee leave for work in Calgary and another long-term employee retire. We hired a summer student to fill one position, who is now staying on as an Operator in Training. We also hired Richard Tietge (with 15 years experience) to fill the retirement position. These changes have caused some challenges with experienced staff leaving and having new staff learn the system.

Moving forward in 2023 we will be switching out two chemicals in an effort to reduce costs – one algaecide and one coagulant.

We plan to complete a major overhaul on the entire programming system as the technology is now over 12 years old.

W. Smith left the meeting at 1:44 p.m.

D. Burlock – Hwy 12/21

Hwy 12/21 is still trying to close out Phase 6/7. Edberg currently has service, but Clive does not. The completion of the project is expected to take well over a year, with supply chain issues being attributed.

Camrose County has expressed interest in servicing Pelican Point, and other servicing inquiries have been received on both ends of the line.

D. Burlock reported an overall satisfaction with water quality and the partnership.

Y. Cassidy – SMRWSC

The SMRWSC is currently working on the White Sands to Rochon Sands connection. A bucket fill station is also planned for Rochon Sands. The hope is for this phase to be completed next year. The SMRWSC has also applied for final phases, which includes Rosalind and Bawlf within Camrose County, and is awaiting approval.

**REGIONAL WATER SERVICES COMMITTEE MEETING
DECEMBER 12, 2022
PAGE 4**

The County of Stettler is currently adding a new line to Red Willow Pork Farm, and has received increasing inquiries from the East side of the County to access the line. Overall demand has increased. The County has also been supplying relief operators to other communities.

Moved by L. Clarke that the Operational Reports be accepted as presented.

MOTION CARRIED
Unanimous

6. Next Meeting Date

S. Gerlitz proposed aligning a Water Treatment Plant Tour with the next meeting.

The next meeting of the Committee will be held on Monday, April 17, 2023 at 1:00 pm at the Water Treatment Plant.

7. Adjournment

The Regional Water Services Committee Meeting was adjourned at 2:09 p.m.



Request For Decision

Agenda Item:

Issue:

Application for Rezoning – Bylaw 2153-22
Legal: West Part of Block PT Y, Plan 2442AE
Civic: West Part of 4408 – 47 Avenue
Applicant: Ardyn Kay
Proposed rezoning from I: Industrial to P: Public Use

Recommendation:

That Council consider the application and give 2nd Reading to Land Use Bylaw Amendment 2153-22 request to rezone West Part of Block PT Y, Plan 2442AE from I: Industrial to P: Public Use.

General:

The applicant is proposing to rezone the above-mentioned parcel from I: Industrial to P: Public Use. The applicant has requested the rezoning to aid in the sale of the 5.37 acre parcel. The purchaser has been the initiator of the sale and intends to donate this parcel of land to the Town of Stettler for public use.

The rezoning and subdivision applications have been accepted by administration with the Town of Stettler and are being processed concurrently. The subdivision has been approved and is in the process of being registered. The rezoning had 1st reading on November 15, 2022 with the Public Hearing taken place earlier within today's Council Meeting. The rezoning application is before Council for 2nd reading.

Administration respectfully recommends that Council not proceed to 3rd and final reading of the Land Use Bylaw Amendment Bylaw 2153-22 until such time the subdivision is registered and the purchaser has entered into an agreement with the Town of Stettler.

Legislation and Policy:

Staff has assessed this application against the provisions outlined in the Town of Stettler Land Use Bylaw and the Municipal Development Plan.

Land Use Bylaw Implications:

Land Use District Purpose:

Section 87 I: Industrial District

87.1 Purpose:

To provide an area for industrial uses and other uses herein listed, which are compatible with the area.

Section 89 P: Public Use District

89.1 Purpose:

To provide for an area for the development of public land, which are compatible with adjacent surroundings.

(Full Land Use Bylaw District Excerpts Attached)

Alternatives:

Defeat the application stating reasons.

Author:

Angela Stormoen for Leann Graham, Director of Planning and Development

BYLAW 2153-22

A BYLAW OF THE TOWN OF STETTLER, PROVINCE OF ALBERTA TO AMEND BYLAW NO. 2060-15 OF THE SAID TOWN.

WHEREAS pursuant to the provisions of the Municipal Government Act, Revised Statutes of Alberta, 2000, Chapter M-26 and amendments thereto.

THE MUNICIPAL COUNCIL OF THE TOWN OF STETTLER IN COUNCIL ASSEMBLED ENACTS AS FOLLOWS:

1. That Schedule "A" of Bylaw 2060-15 shall be and is hereby amended as follows:

(a) That Part of Block PT Y, Plan 2442AE from I: Industrial to P: Public Use

2. That this Bylaw shall take force and effect upon the date of final passing thereof.

READ a first time this 15th day of November A.D. 2022.

NOTICE OF ADVERTISEMENT published December 1st & December 8th, 2022.

Public Hearing held December 20th, 2022 at 7:00 P.M.

READ a second time this _____ day of _____ A.D. 2022.

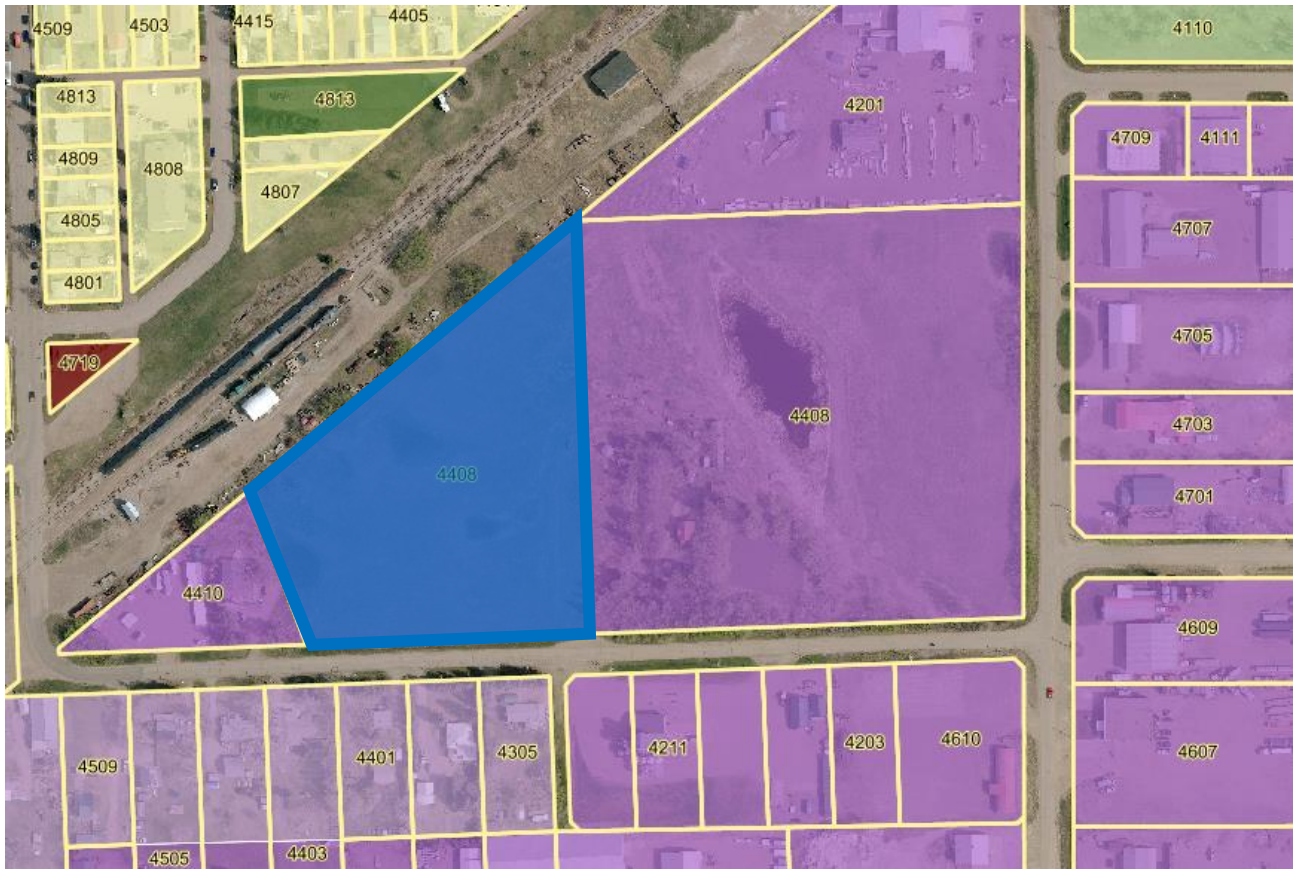
READ a third time and finally passed this _____ day of _____ A.D. 2022.

Mayor

Assistant CAO

Schedule A

Proposed Rezoning



Section 87: I Industrial District

87.1 Purpose:

To provide an area for industrial uses and other uses herein listed, which are compatible with the area.

87.2 Uses:

| Permitted Uses | Discretionary Uses |
|---|---|
| Accessory Building Autobody and Repair Shop Automobile Repair Garage Automobile Supply Store Building Demolition Cannabis Retail Sales Contracting Services – Major Contracting Services - Minor Feed Mills and Grain Elevators Industry / Manufacturing – Small Scale Laboratory Signs Storage – Indoor Temporary Structure Transport / Truck Operation Utility Building Vehicle Wash Veterinary Clinic | Abattoir Accessory Use Aggregate Stockpiling Aggregate Stockpiling – Temporary Aggregate Storage Area All those uses listed as either permitted or discretionary uses with the C1 & C2 Districts Asphalt Plant – Portable Asphalt Processing and Storage Automobile and RV Sales and Rentals Auto Wrecker Bottled Gas Sales and Storage Bulk Chemical Storage Bulk Fuel Station Cannabis Production Caterer Communication Tower Concrete Manufacturing / Plant Construction Yard Industry / Manufacturing – Large Scale Industry – Petrochemical Landfill Operation Livestock Auction Mart Oilfield Support Services Propane Transfer Facility Public Use Railway Use Restaurant Salvage Yard Seed Cleaning Plant Similar Use Storage – Outdoor Tanker Truck Wash Facility Truck and Mobile Home Sales and Rental |

87.3 Site Regulations:

In addition to the Regulations contained in Parts Seven, Eight and Nine, the following regulations shall apply to every development in this district.

| | |
|-----------------------------|--|
| Minimum Parcel Frontage | 15.2 m |
| Maximum Building Height | A maximum of four full storeys above grade: flat roof – 15.0 m; sloped roof – 18.75 m |
| Front Yard Setback | 9.0 m |
| Side Yard Setback | 0 m except where it abuts a public roadway or residential district – 3.0 m, or as required in the Alberta Building Code, whichever is greater. |
| Rear Yard Setback | 0 m except where it abuts a public roadway or residential district – 3.0 m, or as required in the Alberta Building Code, whichever is greater. |
| Outdoor Storage and Display | All outdoor storage and display shall be screened from residential districts. Storage is not allowed in the front yard. Garbage storage shall be confined to a designated area on the parcel. Garbage storage shall not have an adverse impact on the use or circulation on the parcel or adjacent parcels. |

Section 89: P Public Use District

89.1 Purpose:

To provide for an area for the development of public land, which are compatible with the adjacent surroundings.

89.2 Uses:

| Permitted Uses | Discretionary Uses |
|---------------------|-------------------------|
| Building Demolition | Accessory Use |
| Campground | Cemetery |
| Community Hall | Communication Tower |
| Day Care Facility | Lagoon |
| Golf Course | Parking Lot (public) |
| Institutional Use | Recreation Facility |
| Museum | Trade/Commercial School |
| Nursing Home | Utility Building |
| Park | |
| Public Use | |
| Religious Assembly | |
| School | |
| Signs (Public) | |

89.3

Site Regulations:

In addition to the Regulations contained in Parts Seven, Eight and Nine, the following regulations shall apply to every development in this district.

| | |
|-------------------------|---|
| Site Coverage | 40% |
| Floor Area | n/a |
| Minimum Parcel Area | n/a |
| Maximum Building Height | A maximum of four storeys above grade: flat roof – 15.0 m; sloped roof – 18.75 m. |
| Front Yard Setback | Equal to or greater than the building height. |
| Side Yard Setback | Equal to or greater than the building height. |
| Rear Yard Setback | Equal to or greater than the building height. |
| Accessory Buildings | Section 34 of this Bylaw. |

BYLAW 2154-22

A BYLAW OF THE TOWN OF STETTLER, IN THE PROVINCE OF ALBERTA, TO AMEND BYLAW 1856-02, BEING A BYLAW RELATING TO THE WATER SYSTEM OF THE TOWN OF STETTLER, INCLUDING THE FIXING OF RATES, CHARGES AND CONDITIONS FOR THE SUPPLY OF POTABLE WATER.

WHEREAS pursuant to the provisions of the *Municipal Government Act*, R.S.A. 2000, c. M-26, as amended, or repealed and replaced from time to time.

THE MUNICIPAL COUNCIL OF THE TOWN OF STETTLER IN COUNCIL ASSEMBLED ENACTS AS FOLLOWS:

1. That Bylaw 1856-02 is amended as follows:

SCHEDULE "A" – WATER TARIFF

Delete Section 1 in its entirety and replace Section 1 to read as follows:

| <u>1. Metered Rates</u> | <u>Jan 1/23</u> |
|--|-------------------------|
| In-Town Customer - Variable Component Consumption per m ³ | \$2.8977 |
| In-Town Customer - Fixed Component Flat Fee Per Month | \$10.00 |
| Hwy 12/21 Agreement - Consumption per m ³ - Subject to Annual True-up | Rate as per Water Model |
| Shirley McClellan Regional Water Services Commission - Consumption per m ³ - Subject to Annual True-up | Rate as per Water Model |

2. That Bylaw 2125-19 be repealed.

3. That this bylaw shall take effect on January 1, 2023.

READ a first time this 20th day of December, A.D. 2022.

Read a second time this 20th day of December, A.D. 2022.

Read a third and finally passed this 20th day of December, A.D. 2022.

Mayor

Assistant CAO

BYLAW 2155-22

A BYLAW OF THE TOWN OF STETTLER, IN THE PROVINCE OF ALBERTA, TO AMEND BYLAW 1604, BEING A BYLAW TO PROVIDE FOR THE LEVYING OF SEWER SERVICE RATES AND FOR THE COLLECTION THEREOF.

WHEREAS pursuant to the provisions of the Municipal Government Act, Chapter M26 of the RSA and amendments thereto.

THE MUNICIPAL COUNCIL OF THE TOWN OF STETTLER IN COUNCIL ASSEMBLED ENACTS AS FOLLOWS:

1. Delete Sections 2(a) & 2(b) in their entirety and replace Sections 2(a) & 2(b) to read as follows:

2(a) Single Family Residential Dwellings – Flat Rate \$23.00 per month.

2(b) All Other Sewer Services – 40% of water bill/month or \$23.00 per month whichever is greater.

In the case of a property where no meter or other exact means exist to determine the quantity of water used, or where a meter ceases to operate, the Town shall make an estimate of such quantity for the purpose of determining the sewer charge.

2. That Bylaw 2124-19 be repealed.

3. That this bylaw shall take effect on January 1, 2023.

READ a first time this 20th day of December, A.D. 2022.

Read a second time this 20th day of December, A.D. 2022.

Read a third and finally passed this 20th day of December, A.D. 2022.

Mayor

Assistant CAO

BYLAW 2156-22

A BYLAW OF THE TOWN OF STETTLER, PROVINCE OF ALBERTA TO AUTHORIZE THE RESIDENTIAL WASTE COLLECTION FEES AND CHARGES.

WHEREAS Waste Fees and Charges are established under Bylaw 2123-19, "Waste Control Bylaw."

WHEREAS pursuant to the provisions of the *Municipal Government Act*, R.S.A. 2000, c. M-26, as amended, or repealed and replaced from time to time.

THE MUNICIPAL COUNCIL OF THE TOWN OF STETTLER IN COUNCIL ASSEMBLED ENACTS AS FOLLOWS:

1. The Residential Waste Collection Fee is \$24.25 per month.
2. That Bylaw 2136-20 be repealed.
3. That this Bylaw shall take force and effect on January 1, 2023.

READ a first time this 20th day of December, A.D. 2022.

Read a second time this 20th day of December, A.D. 2022.

Read a third and finally passed this 20th day of December, A.D. 2022.

Mayor

Assistant CAO

BYLAW 2157-22

A BYLAW OF THE TOWN OF STETTLER, PROVINCE OF ALBERTA TO AUTHORIZE THE RESIDENTIAL RECYCLING COLLECTION FEE AND CHARGES.

WHEREAS Recycling Fees and Charges are established under Bylaw 2123-19: "Waste Control Bylaw."

WHEREAS pursuant to the provisions of the *Municipal Government Act*, R.S.A. 2000, c. M-26, as amended, or repealed and replaced from time to time.

THE MUNICIPAL COUNCIL OF THE TOWN OF STETTLER IN COUNCIL ASSEMBLED ENACTS AS FOLLOWS:

1. The Bi-weekly Curbside/Lane Recycling Fee of \$6.75 per month.
2. That Bylaw 2137-20 be repealed.
3. That this Bylaw shall take force and effect on January 1, 2023.

READ a first time this 20th day of December, A.D. 2022.

Read a second time this 20th day of December, A.D. 2022.

Read a third and finally passed this 20th day of December, A.D. 2022.

Mayor

Assistant CAO



ALBERTA
PUBLIC SAFETY AND EMERGENCY SERVICES

*Office of the Minister
MLA, Calgary-West*

AR 53295

Dear Community Leader:

Over the last number of weeks, many of our Alberta municipalities have been in contact with government, requesting further information and clarification on a number of items related to the provincial changes to victim services announced July 19, 2022, and scheduled for implementation by April 1, 2024.

I have heard from the many of you about your concerns with the redesign initiative. I am writing to provide clarification on a number of points.

I would like to reassure you the move to a regional governance model for police-based victim services units has always been intended to improve the consistency, stability, and continuity of services received by victims of crime across all regions of the province - municipal, rural and remote. It was also designed to ensure that all victims would continue to be supported locally, by dedicated workers and volunteers from within and around their own communities. While board governance is moving toward integration, all front-line services remain local. I appreciate this opportunity to provide further information about the ongoing redesign work that has occurred to date as it relates to your community and others like it.

Is victim services being removed from your community?

In short, no. The new governance model will empower more than 130 paid, front-line victim caseworkers (full and part-time equivalents), each of them living and working in the communities they serve now. Our new model never contemplated centralizing front-line victim caseworkers in a regional office. They will continue to be co-located with RCMP members in their local detachments, work alongside their volunteer advocates, and be supported not only by their regional boards but also by a new, full-time centralized professional support staff (CPSS); one CPSS for each region. These CPSS teams will consist of, at minimum: an executive director; human resources professional; regional operations manager; regional court support coordinator; cultural safety specialist; admin/office manager; qualified financial management professional; and a retained legal resource.

For smaller, rural and remote communities in Alberta, the new regional governance model for police-based victim services means all areas of the province will have uniform, flexible and sustainable victim services. The new layer of full-time, professional support staff for front-line victim caseworks will stabilize and improve programs above and beyond what is offered under the current governance structure. Front-line caseworkers will have more time to focus on working alongside volunteer advocates and with their local RCMP officers to support victims in the immediate aftermath of a crime, to provide court support within an integrated and coordinated court support program, and for engaging with local and community partners.

How will our communities be represented at the regional level?

As stated, front-line staff will work in the same detachment areas in which they live, as will their cadre of volunteer advocates. The new regional governance boards themselves will be virtual in nature, and will consist of members from communities all across the region. While every detachment area will not necessarily be represented at the board level, no more than one board member per detachment area will be selected.

Did the MLA-led review ever seek to engage municipalities, and did it engage local victim services units (VSUs)?

The MLA-led review of victims services took place over 2020/21 and included participants from the Rural Municipalities of Alberta and the Alberta Municipalities. Other individuals and organizations engaged during this period included MLAs from across the political spectrum, volunteers and staff at police-based VSUs, victim-serving community organizations, a variety of police service representatives, the RCMP, legal experts and Indigenous organizations. Alberta held about 40 engagement sessions, with around 150 stakeholders and organizations attending. The Victim Service Redesign is based on feedback received during these engagements and reflects the final report and recommendations of the MLA-led review. The Victims Services Redesign team continues to meet with affected and/or interested groups and municipalities to gather any outstanding questions, concerns and suggestions. These meetings have already been instrumental in informing improvements to the model.

Will there be a reduction in scope of services provided by the new victim services model, and will this new model serve Albertans who have been traumatized by non-criminal and tragic events?

As Minister of Public Safety and Emergency Services, I recognize that services other than those provided solely to victims of crime, such as for victims of non-criminal trauma, are incredibly important to Albertans. As such, Albertans will not experience a reduction in services currently available, now nor when the new zonal model is implemented. If legislative amendments to the Victims of Crime and Public Safety Act are required to assure this, then our government will pursue those.

Are program managers and other staff guaranteed jobs or do they have to re-apply for positions within the new zonal model?

The hiring of the victim caseworker positions will be the responsibility of each new executive director and respective support staff group. GOAVS will collaborate with the support staff groups, preferring a process that honours the skills and experience of the current cadre of police-based victim services workers. We will be recommending that current VSU employees be invited into a stream-lined on-boarding process prior to any positions being advertised publicly.

These changes to victim services in Alberta are an exciting step forward to ensure victims in our province have the help they need when they need it most. Over the next year, we will continue to work closely with municipalities and Indigenous communities to design and implement the new service delivery model. To ensure that you continue to have the most accurate and up to date information about the new victim services redesign, I encourage you to maintain direct contact with the Director of Victim Services Trent Forsberg at Trent.Forsberg@gov.ab.ca. He would be happy meet with you should you have any future questions, concerns, or suggestions. We look forward to continuing to engage Alberta municipalities on this important initiative.

Thank you for your ongoing commitment to ensuring the needs of victims in your community continue to be met.

Sincerely,

A handwritten signature in black ink, appearing to read 'Mike Ellis', with a stylized, cursive script.

Honourable Mike Ellis, ECA
Minister

cc: Trent Forsberg, Director, Victims Services, Strategy, Support and Integrated Initiatives

From: Mary-Jane Jackson <mikemjackson@hotmail.com>

Sent: December 14, 2022 10:39 AM

Subject: PRESS RELEASE - New ultrasound at Stettler Hospital paid for by Festival of Lights

It's an exciting day at the Stettler Hospital. The portable ultrasound unit that cost \$60,000 showed up! This was fully funded by Stettler Festival of Lights. Here is Jenna Watson, Acute Care Manager, and Janet Chaney, Rural Acute Care Manager. Totals are still being compiled for FOL 2022 and an announcement of a final total is coming soon. There is still time to donate to the Tribute Tree or FOL 2022 at

<https://www.stettlerhealthfoundation.com/donate-now/>

