

MEMORANDUM

To: Stettler Town Council
From: Administration
Date: **January 23, 2024**
Re: Capital Budget for 2024, 2025, 2026, 2027, 2028 (5 years – MGA)

The 2024 proposed Capital Budget has been prepared for Council's consideration in the amount of **\$5,194,935**. A Departmental Project Summary is summarized below:

2024 Capital Budget - Department Summary			
Administration			\$134,000
	Admin - Asset Management Program	\$60,000	
	Admin - Computer - Back Up Tapes	\$10,000	
	Admin - Computer - Computer replacement program	\$14,000	
	Planning - Housing Assessment Strategy	\$50,000	
Fire Department			\$2,049,435
	Fire engine replacement reserve	\$100,000	
	Emergency Warning Equipment & Carrier Slide Out for Town Fire Chief Truck	\$19,435	
	Fire Station Renovation Drawings	\$15,000	
	Reg Manager Fire Truck	\$130,000	
	2025 Fire Engine (1.2 million US \$) - Tender in 2024	\$1,700,000	
	Regional - Storage for Training Facility	\$85,000	
Transportation			\$1,365,000
	Pavement Patching	\$110,000	
	Concrete Crushing	\$150,000	
	Health Unit Parking Lot (Front and Back)	\$145,000	
	Spruce Drive - Hwy 56 to 61 Street	\$530,000	
	Cold Storage Shed	\$400,000	
	Salt Shed Door	\$30,000	
Water & Sewer & Storm			\$415,000
	Water - Belt Clip - Meter Reading	\$25,000	
	Water - Watermain on 47 Ave - 46 to 48 Street	\$350,000	
	Sewer - Lift Station A Pump Replacement (\$450,000 Total Project - 2025)	\$20,000	
	Storm - Culvert - Hwy 56 at Rail Tracks	\$20,000	
Equipment			\$480,000
	Skidsteer	\$35,000	
	Tandem	\$300,000	
	2 - 3/4 Ton Trucks	\$145,000	
Pathway / Sidewalks			\$470,000
	Pathway (maintenance & rehab)	\$55,000	
	Pathway Connection of Homesteader Park	\$20,000	
	Okoppe Walkway	\$72,000	
	Pathway Program-Spruce Drive Sidewalk	\$323,000	
Stettler Recreation Centre (SRC)			\$171,500
Arena	Domestic Hot Water Holding Tank	\$33,000	
Arena	Ice Resurfacing Holding Tank	\$35,000	
Arena	Overhead Doors	\$30,000	
SRC	Control Software Update	\$6,500	
Pool	Sand Filters - Back Mechanical Room	\$35,000	
Pool	Canon Replacement (Stage 1)	\$32,000	
Parks / Cemetary / Community Hall			\$95,000
Parks	Spray Park Upgrades (Planning Phase)	\$50,000	
Parks	Open Spaces Master Planning RFP	\$30,000	
Parks	Sports Park - Parking Curbs	\$15,000	
Arts and Culture			\$15,000
Total - 2024 Capital Budget - Department Summary			\$5,194,935

Funding Sources for the **2024 Capital Budget - \$5,194,935** (only) are summarized as follow:

- **\$1,348,000 - Grants**
 - \$1,359,751.00 – 2024 Capital Budget LGFF (Local Government Fiscal Framework – capital) - Formally MSI (Municipal Sustainability Initiative)
 - \$378,008.00 – 2023 LGFF (capital) Carry Forward
 - \$981,743.00 – 2024 Funding (capital)
 - \$1,359,751.00 – Total 2024 LGFF (capital) available for use
 - \$430,000.00 – Total used in 2024
 - \$915,156.75 – Total Carry Forward from 2023 – Lift Station & Water Reservoir
 - **\$14,594.25 - LGFF (capital) Balance Dec 31, 2024**
 - \$925,822.73 – 2024 Capital Budget Canada Community Building Fund - formally FGT Federal Gas Tax
 - \$553,217.73 – 2023 Canada Community Building Fund Carry Forward
 - \$372,605.00 – 2024 Funding
 - \$925,822.73 – Total 2024 CCBF available for use
 - \$918,000.00 – Total used in 2024
 - **\$7,822.73 – CCBF Balance Dec 31, 2024**
 - \$1,482,000 – 2023 Capital Budget STIP (Strategic Transportation Infrastructure Program)
 - 2022 Carry forward - \$145,350.94 – Alberta Community Partnership – SEASP / IDP
- **\$816,000.00 (\$882,919 Interim Budget) - Amount Available for Capital from 2024 Interim Budget**
 - **\$458,287.47 – 2024 Available for Capital – Utility (other)**
 - \$324,000.00 – Total used in 2024
 - \$70,400 – Total used in 2023 carry forward
 - \$394,400.00 - Total used in 2024 Capital budget
 - \$63,887.47 - December 31, 2024 ending balance
 - **\$365,026.29 – 2024 Available for Capital – Utility (water)**
 - \$230,00.00 – Total used in 2024
 - \$28,536.34 – Total used in 2023 carry forward
 - \$258,536.34 - Total used in 2024 Capital budget
 - \$106,489.95 - December 31, 2024 ending balance
 - **\$581,863.49 – 2024 Available for Capital – (tax)**
 - \$262,000.00 – Total used in 2024
 - 307,085.92 – Total used in 2023 carry forward
 - \$569,085.92 - total used in 2024 Capital budget
 - \$12,777.57 - December 31, 2024 ending balance
- **\$62,500 - 2024 Interim Budget – Transfer from Operating**
 - \$20,000 – Lift Station A – Pre-Engineering / \$42,500 – Fire Storage Training Facility
- **\$1,160,935.00 – 2024 Transfer from Reserves + 2023 Carry forward \$569,083.73 = \$1,730,018.73**
 - \$1,088,105.00 – General / \$180,000.00 – County Recreation Partnership / \$200,000.00 – Land Development / \$109,532.73 – WTP / \$66,435.00 – Fire / \$16,500.00 – Computer / \$9,646.00 – Chain Link Fence / \$50,000.00 -BOT / \$9,800.00 - Culture
- **\$1,807,500.00 – Other - \$107,500 County - \$65,000 Reg Manager Fire Truck, \$42,500 – Training Storage Facility / \$1,700,000 Debenture/Reserve /**
- **\$5,194,935 – Total 2024 Capital Budget**

2024 Capital Budget - A closer Look.....

The 2024 Interim Operating Budget and the 2024 Capital Budget – an “awesome” partnership, working together for the benefit of the entire community.

The 2024 – 2026 Interim Operating Budget continues to *invest* a substantial amount of internally generated funds (**2024 - \$882,919**) for normal capital projects on an annual basis. With the Local Government Fiscal Framework (formally MSI) program coming into effect in 2024 and changes in the way it is being calculated, we saw an increase in our funding for 2024 to \$981,743 and will see an increase for 2025 to \$1,111,391. However, even with the optimism of the LGFF increasing, administration still remains cautious in the Town’s ability to save/invest in major capital equipment and infrastructure. With a federal election looming in 2024/2025 there is going to be some uncertainty moving forward.

A summary of the overall revenue and expenditure levels included in the three-year Interim Operating Budget 2024 – 2026 are as follows:

	2014	2015	2016	2017	2018	2019	2020 Pre Covid - Dec 2019	2020 Post Covid - May 2020	2021 (May 2021)	2022	2023	2024	2025
Total Revenues	\$15,787,405	\$16,344,323	\$17,475,500	\$17,785,191	\$18,345,659	\$18,753,734	\$18,952,898	\$18,240,375	\$18,850,681	\$19,131,289	\$20,138,914	\$20,694,174	\$20,773,957
Total Expenditures *	\$14,817,975	\$15,421,559	\$16,184,230	\$16,801,224	\$17,318,754	\$17,677,384	\$17,927,471	\$17,691,128	\$18,107,218	\$18,431,718	\$19,481,076	\$19,811,255	\$19,766,480
Net Revenue Generated	\$969,430	\$922,764	\$1,291,270	\$983,967	\$1,026,905	\$1,076,350	\$1,025,427	\$549,247	\$743,463	\$699,571	\$657,838	\$882,919	\$1,007,477
Available for Capital													
Utility Source Capital	\$561,500	\$629,283	\$579,417	\$523,839	\$445,438	\$396,822	\$389,930	\$301,588	\$425,041	\$368,881	\$373,218	\$335,401	\$412,314
General Source Capital	\$407,930	\$293,481	\$711,854	\$460,128	\$581,467	\$679,528	\$635,497	\$247,659	\$318,422	\$330,690	\$284,620	\$547,518	\$595,163
Net Revenue Generated	\$969,430	\$922,764	\$1,291,271	\$983,967	\$1,026,905	\$1,076,350	\$1,025,427	\$549,247	\$743,463	\$699,571	\$657,838	\$882,919	\$1,007,477
Plus External Grants (pending)													
Basic Municipal Transportation Grant	\$344,880	\$344,880	\$344,880	\$344,880	\$357,120	\$357,120	\$357,120	\$357,120	\$357,120	\$0	\$0	\$0	\$0
Canada Building Communities Fund (FGTF)	\$325,631	\$301,327	\$309,892	\$310,904	\$328,277	\$672,579	\$346,344	\$340,465	\$696,912	\$356,384	\$356,679	\$372,605	\$356,679
LGFF Operating - Police	\$54,446	\$54,445	\$53,284	\$52,513	\$53,680	\$54,199	\$53,391	\$52,856	\$52,448	\$52,448	\$52,448	\$106,896	\$52,448
LGFF Capital	\$1,063,495	\$1,125,861	\$1,043,475	\$1,947,237	\$561,531	\$566,378	\$945,165	\$943,458	\$1,245,630	\$649,945	\$649,945	\$981,743	\$1,111,391
COVID-19 - MOST (Municipal Operating Support Transfer)									\$607,693				\$0
COVID-19 - MSP (Municipal Stimulus Program)									\$707,509				\$0
Total Grants	\$1,788,452	\$1,826,513	\$1,751,531	\$2,655,534	\$1,300,608	\$1,650,276	\$1,702,020	\$1,693,899	\$3,667,312	\$1,058,777	\$1,059,072	\$1,461,244	\$1,520,518
Total New Available Funds	\$2,757,882	\$2,749,277	\$3,042,802	\$3,639,501	\$2,327,513	\$2,726,626	\$2,727,447	\$2,243,146	\$4,410,775	\$1,758,348	\$1,716,910	\$2,344,163	\$2,527,995

* Other notable Maintenance Spending Allocations within the 2024-2026 Operating Budget

	2014	2015	2016	2017	2018	2019	2020 Post Covid - May 2020	2020 Pre Covid - Dec 2019	2021	2022	2023	2024	2025	2026
Ongoing Annual Maintenance														
Water Meter Replacements	\$46,000	\$46,000	\$46,000	\$46,000	\$46,500	\$47,000	\$75,000	\$75,000	\$75,000	\$75,000	\$80,000	\$80,000	\$80,000	\$80,000
Sidewalk Replacements	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000
Gravel Road Oiling	\$27,000	\$27,500	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$27,500	\$27,500	\$27,500	\$27,500
Pathway Maintenance	\$0	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
Fire Protective Clothing	\$57,300	\$57,300	\$57,300	\$57,300	\$57,300	\$59,000	\$60,800	\$60,800	\$62,600	\$65,000	\$67,600	\$70,000	\$70,000	\$70,000
Physician Recruitment	\$22,500	\$22,500	\$22,500	\$22,500	\$22,500	\$22,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500
BOT Community Development	\$45,900	\$44,000	\$44,000	\$44,000	\$44,000	\$44,000	\$0	\$44,000	\$44,000	\$44,000	\$44,000	\$44,000	\$44,000	\$44,000
Land Development Reserve (LDR) / Lot Sales	\$116,110	\$102,050	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Economic Incentives	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Stettler Recreation Centre Annual Repairs	\$78,500	\$93,600	\$93,600	\$94,210	\$74,720	\$75,000	\$75,000	\$75,000	\$87,200	\$81,700	\$113,700	\$91,700	\$93,200	\$93,200
Water treatment Plant Annual Repairs	\$102,920	\$105,500	\$107,100	\$109,600	\$111,400	\$133,100	\$135,100	\$135,100	\$127,100	\$128,100	\$148,100	\$145,600	\$146,225	\$146,900
Computer Capital Replacement	\$26,900	\$26,900	\$26,900	\$26,900	\$26,900	\$26,900	\$26,900	\$26,900	\$26,900	\$26,900	\$26,900	\$26,900	\$26,900	\$26,900
Total Generated In/From Operations	\$608,130	\$610,350	\$507,400	\$510,510	\$543,320	\$567,530	\$534,300	\$578,300	\$584,300	\$582,200	\$644,300	\$622,200	\$624,325	\$625,000

2024 Capital Budget Funding Sources

2024 Interim Budget – Available for Capital - \$882,919 + \$522,258 (previous year carry forward – prior to 2023 audit)

The 2024 Interim Operating & Capital Budgets collectively include the following amounts available for capital purposes from internally generated sources as follows:

Source	2024 Interim Operating Budget - Amount Available for Capital	Projected Ending Balance 2023 (prior to 2023 audit - Dec 29, 2023)	2024 Total Available for Capital	2024 Budget Year Proposed Capital (incl previous years carry forward)	Projected Ending Balance 2024
Interim Budget Available for Capital - Other (sewer, garbage, recycling)	\$276,645	\$181,642	\$458,287.47	-\$394,400.00	\$63,887.47
Interim Budget Available for Capital (Water)	\$58,756	\$306,270	\$365,026.29	-\$258,536.34	\$106,489.95
Interim Budget Available for Capital (Tax)	\$547,518	\$34,345	\$581,863.49	-\$569,085.92	\$12,777.57
Total	\$882,919	\$522,258	\$1,405,177.25	-\$1,222,022.26	\$183,154.99

2024 Interim Budget – Available for Capital – Utility (sewer, waste and recycling)

- **\$458,287.47 - 2024 Available for Capital**
- \$324,000.00 – Total used in 2024
- **\$70,400.00 – Total used in 2023 carry forward**
- \$394,400.00 – total used in 2024 Capital budget
- \$63,887.47 – December 31, 2024 ending balance

The following projects are being allocated in 2024 from Available for Capital Other Utility (sewer, waste, recycling) fund allocations, they include prior and current utility and non-utility projects:

Project	Proposed Capital 2024 Budget	
Fire - Fire engine replacement (2026 - \$1M)	\$100,000	
Pavement patching	\$110,000	
Storm - Culvert - Hwy 56 at Rail Tracks	\$20,000	
Culture reserve	\$15,000	
Computer replacement program	\$14,000	
Fire - Reg Manager Fire Truck	\$65,000	\$324,000
Receiving Water Body Quality Assessment	\$50,000	
Parks - Top dressing spreader - \$10,800	\$10,800	
Parks - Campground - furnace and hot water tank	\$9,600	\$70,400
Total - 2024 Interim Budget - Available for Capital - Utility (Other)	\$394,400.00	\$394,400

2024 Interim Budget – Available for Capital – Utility (water)

- **\$365,026.29 – 2024 Available for Capital – Utility (water)**
- \$230,000.00 – Total used in 2024
- **\$28,536.34 – Total used in 2023 carry forward**
- \$258,536.34 – Total used in 2024 Capital budget
- \$106,489.95 – December 31, 2024 ending balance

The following projects are being allocated in 2024 from Available for Capital Utility (water) fund allocations, they include prior and current utility and non-utility projects:

Project	Proposed Capital 2024 Budget	
Water - Belt Clips - Meter Reading	\$25,000	
Admin - Asset Management Program	\$60,000	
Tran - Two 3/4 Ton Trucks	\$145,000	\$230,000
WTP - make up air unit - \$50,000	\$28,536	\$28,536
Total - 2024 Interim Budget - Available for Capital - Utility (Water)	\$258,536.34	\$258,536

2024 Interim Budget – Available for Capital – Taxes –

- **\$581,863.49 – 2024 Available for Capital (tax)**
- \$262,000.00 – Total used in 2024
- **\$307,085.92 – Total used in 2023 carry forward**
- \$569,085.92 – Total used in 2024 Capital budget
- \$12,777.57 – December 31, 2024 ending balance

The following projects are being allocated in 2024 from Available for Capital Taxes fund allocations, they include prior and current utility and non-utility projects:

Project	Proposed Capital 2024 Budget	
Sidewalk replacement program (yearly)	\$55,000	
Transportation - Salt Shed Door	\$30,000	
Parks - Spray park Upgrades (Planning Phase)	\$50,000	
Parks - Open Spaces Planning RFP	\$30,000	
Fire Station Renovation Drawings	\$15,000	
Pathway Connection of Homesteader Park	\$20,000	
PW - Skidsteer	\$35,000	
Okoppe Walkway (\$12,000 Avail for Capital + \$60,000.00 General Reserve)	\$12,000	
Parks - Sports Park - Parking Curbs	\$15,000	\$262,000
Fire - Replace Fire Chief Truck (\$47,000 Avail for Capital + \$47,000 Fire Capital Reserve)	\$59,000	
Fire Hall traffic signals - \$15,000 (\$7,500 County)	\$19,000.00	
Airport Runway (\$203,085.92-Avail for Capital + \$247,000 - County + \$1,482,000 Stip)	\$203,085.92	
Cemetery - New Columbarium	\$21,000.00	
Okoppe parking lot	\$5,000.00	\$307,086
Total - 2024 Interim Budget - Available for Capital - Taxes	\$569,085.92	\$569,086

2024 Transfer from Other Reserves – 2024 - \$1,160,935 + 2023 Carry forward - \$569,084 = \$1,730,019 (2023 Pre Audit Total Reserve Balance - \$8,034,812.58)

Project	2024 Transfer from General Reserve	2023 Transfer from Other Reserves	Amount
General Reserve			
Concrete Crushing	\$150,000		
Cold Storage Shed	\$400,000		
Tandem	\$300,000		
Okoppe Walkway	\$60,000		\$910,000.00
Parks - Outdoor arena - new boards - \$104,210	\$52,105		
Parks - Toro mower - \$96,000	\$96,000		
Roads - 44 Ave overlay - hwy 12 - 38st - \$7,500 final engineering	\$7,500		
Roads - Type 4 intersection - hwy 12 at 80th street - \$7,500 final engineering	\$7,500		
Roads - Mainstreet 48-49ave inc- \$7,500 final engineering	\$7,500		
Water - Watermain replacement east of 44th street between 49-50ave - \$7,500 final engineering	\$7,500		\$178,105.00
Total General Reserve			\$1,088,105.00
Other Reserves			
BOT - Housing Assessment - Strategy		\$50,000	
Computer - Back up Tapes - \$10,000		\$10,000	
County Partnership - Domestic Hot Water Holding Tank		\$33,000	
County Partnership - Ice Resurfacing Holding Tank		\$35,000	
County Partnership - Sand Filters - Back Mechanical Room		\$35,000	
County Partnership - Canon Replacement - (Stage 1)		\$32,000	
Computer - Building Maintenance - Control Software Update		\$6,500	
Fire-Capital Reserve - \$8,600-Warning Equip, \$10,835 - Slide out Bed		\$19,435	
County Partnership - Overhead Doors		\$30,000	\$250,935
WTP - PCL (programmable logic control)		\$109,533	
Culture - Hot Water Tank Replacement		\$9,800	
Community Partnership - Pool - Blind Replacement - \$15,000		\$15,000	
Chain Link Fence - Ball Diamond backstops - \$9,646		\$9,646	
Fire - Replace Fire Chief Truck		\$47,000	
Land Development - 48th Ave Cost sharing on Paving for Wellings		\$200,000	\$390,979
Seniors Centre - HUB - undercounter ice making machine - \$4,000			
Chain link fence - ball diamond backstops - \$9,646			
Fire - 2 way radio system - \$180,000 = \$60,150 avail for cap - utility			
Common services - equipment - 2 - 1/2t trucks - \$120,000 = \$70,000 avail for cap - tax			
Total Other Reserves			\$641,913.73
Total - 2024 Capital Budget - Transfer from Reserves	\$1,088,105.00	\$641,913.73	\$1,730,018.73

As a trade-off, Administration recommends that Council continue to utilize Federal and Provincial Grant Funding for Transportation, Operational and Utility Service Replacements.

Major Capital Grant Funding – Federal and Provincial

Administration is continually challenged to allocate projects towards specifically eligible grants in order to maximize the overall amount of funding received in any given year. The amount available on an annual basis is as follows:

Federal and Provincial Grants	2024 Allotment	Projected Ending Balance 2023 (prior to 2023 audit)	2024 Total Available for Capital	2024 Proposed Capital (incl previous years carry forward)	Projected Ending Balance 2024
Local Government Fiscal Framework (Formally MSI)	\$981,743	\$378,008.00	\$1,359,751.00	-\$1,345,156.75	\$14,594.25
Canada Building Communities Fund (formally FGT)	\$372,605	\$553,217.73	\$925,822.73	-\$918,000.00	\$7,822.73
Total	\$1,354,348	\$931,225.73	\$2,285,573.73	-\$2,263,156.75	\$22,416.98

2024 Capital Budget – Provincial and Federal Grants project summary:

- Airport runway overlay - \$1,932,085.92
 - \$1,482,000 – Strategic Transportation Infrastructure Program (STIP – 75%)
 - \$247,000 – County
 - \$203,086 – Town (available for capital) – (2023 Pre-engineering expense - \$43,914.08)
- Spruce Drive Sidewalk - \$323,000
 - \$323,000.00 – Canada Building Community Fund
- Health Unit Parking Lot - \$145,000
 - \$80,000.00 - LGFF
 - \$65,000.00 – Canada Building Community Fund
- Spruce Drive – Hwy 56 to 61 Street - \$530,000
 - \$530,000 – Canada Building Community Fund
- Watermain on 47 ave – 46 to 48 Street - \$350,000
 - \$350,000 – LGFF
- 2023 carry forward – Water Reservoir Pump Upgrade - \$761,612.86
 - \$761,612.86 – LGFF
- 2023 carry forward – Lift Station Upgrade – \$153,543.89
 - \$153,543.89 - LGFF
- 2023 carry forward - \$145,350.94 – Alberta Community partnership – SEASP/IDP (south east area structure plan / intermunicipal development plan)

What this effectively accomplishes is that the Town will utilize federal and provincial grants such as LGFF and Canada Community Building Fund funding for most large transportation and utility projects and use freed-up utility surpluses (available for capital through the Interim budget) to fund projects and savings for non-utility purposes. This will crystallize the savings into real dollars in our bank account (as opposed to having unspent Federal and Provincial Grant funds that are not in our possession). However, administration remains cautious in the Town's ability to save for/invest in major capital equipment and infrastructure given the remaining multi-year federal and provincial grant programs Local Government Fiscal Framework (LGFF- formally MSI) and Canada Communities Building Fund (CCBF – formally FGT). Also, with the global, national & provincial economic policies uncertain, and the changes to Local Government Fiscal Framework (formerly MSI program), the Town will continue to be challenged in its ability to address all the community's needs on a timely basis. 2024/2025 will see a federal election.

A look ahead to 2025, 2026, 2027, 2028 Capital Budgets

Over and under allocations/expenditures from LGFF and Canada Communities Building Fund can be carried forward to the following year. Any unallocated grants are available to cover budget to actual adjustments, funding source changes during the year, as well as future project considerations. The reality of the challenge facing the Town is that there are too many future projects for the amount of expected and uncertain grant monies available. Unless the federal and provincial funding is increased, Council will need to prioritize projects thereby postponing some to future years. At this time the Premier and the Prime Minister have committed funds as promised to municipalities. Although Administration is optimistic, it remains uncertain as to just how much funding will be available in the next five (5) years. The following projects and estimated budget costs have been identified through the 5-year capital plan:

2025 – \$5,614,050

- Fire – Miscellaneous Equipment replacement - \$33,000
- Fire – Fuel Tank - \$16,100
- Fire – Portable Monitor - \$12,200
- Sidewalk replacement program - \$130,000
- Pavement patching - \$150,000
- Pathway rehab - \$50,000
- Pathway (new construction) - \$100,000
- Rehab 47 Ave from 46-48 Street - \$150,000
- Downtown Streetscape 47-48 avenue (includes water) - \$1,200,000
- Watermain replacement 46-47 avenue between 55-56 street - \$350,000
- Watermain replacement 61A Street and 38 avenue - \$450,000
- Sewermain replacement 46-47 avenue between 55-56 street - \$325,000
- Lift Station B Pump replacements - \$450,000
- Storm Replace on west side of Hwy 12 from 44-50 avenue - \$400,000
- Skidsteer (Trade In) - \$35,000
- Sander - \$65,000
- Street Sweeper - \$300,000
- One ton Truck - \$75,000
- Airport terminal building upgrades - \$125,000
- Chipper - \$80,000
- WTP – Analyzer Replacement - \$75,000
- PALL Membrane replacement - \$50,000
- Hoist Lift Replacement - \$150,000
- Arena - Ice Resurfacer - \$185,000
- Pool - Slide for leisure pool (stage 2) - \$35,000
- Fitness Equipment Replacement - \$10,000
- Fitness-Roof Top Unit - \$60,000
- Fire – replacement of fire engine - \$200,000
- Fire – Replace Deputy fire chief SUV (\$54,250 over 2025/2026) - \$54,250
- SRC – Floor Scrubber – \$12,000
- Hub – Round table replacement - \$7,000
- Parks – Ball Field Groomer – \$14,500
- Parks – Ball Diamond Backstop Fence Replacement - \$5,000
- Parks – West Stettler Spray Park Upgrade - \$150,000
- Parks – Welcome Signage (Lions, Sports Park, West Stettler) - \$60,000
- Cemetery – Columbarium - \$20,000
- Community Hall – entry, buffet & kitchen flooring replacement - \$30,000

2026 – \$5,609,250

- Sidewalk replacement program - \$130,000
- Pavement patching - \$150,000
- Pathway rehab - \$50,000
- Pathway program (new construction) - \$100,000
- Cemetery Headstone Sidewalk - \$30,000
- 46 Street overlay, 48-51 avenue - \$500,000
- Repave 61A Street at 38 ave following water replacement - \$200,000
- Watermain cast iron replacement – 48th street between 47-48 avenue - \$350,000
- Watermain cast iron replacement 52 Street between 50 - 51 avenue - \$350,000
- Watermain replacement 46-47 avenue between 54-55 street - \$325,000
- Sewermain clay tile replacement – 48th street between 47-48 avenue - \$300,000
- Sewermain replacement back alley south of 50A avenue from 57-59 street - \$400,000
- Sewermain replacement 46-47 avenue between 54-55 street - \$300,000
- Storm main through Clearview - \$500,000
- ¾ Ton Truck - \$65,000
- Skidsteer (Trade In) - \$35,000
- Cemetery Columbarium - \$20,000
- Concrete Crushing - \$150,000
- Loader - \$325,000
- Wastepond desludging (from Reserve) - \$400,000
- Pump upgrades - \$300,000
- PALL Membrane Replacement (Build Reserve) - \$50,000
- Fire – fire engine replacement - \$200,000
- Fire – replace Deputy fire chief SUV (\$54,250 over 2025/2026) - \$54,250
- Fire – miscellaneous equipment replacement - \$33,000
- Pool – Change Room Partitions - \$20,000
- Fitness – equipment replacement - \$10,000
- SRC – Digital marquee sign - \$90,000
- SRC – Office Renovation - \$20,000
- Hub – Floor refinishing - \$5,000
- Parks – Playground equipment replacement - \$80,000
- Park – West Stettler park gazebo - \$25,000
- Community Hall – Hardwood Floor refinishing - \$7,000
- Community Hall – Stacking chairs replacements - \$35,000

2027 – \$8,508,000

- Sidewalk replacement program - \$130,000
- Pavement patching - \$150,000
- Pathway rehab - \$50,000
- Pathway program (new construction) - \$100,000
- Downtown Streetscape – 49–50 avenue - \$1,200,000
- 48 Street between 47–48 ave following water/sewer replace - \$400,000
- 50 ave (veterans way) 52–57 Street mill and overlay - \$375,000
- Watermain replacement on 59th street between 50-50A avenue - \$300,000
- 50A avenue mobile home park (north section) - \$175,000
- Sewermain replacement back alley south of 50A avenue from 59-61 street - \$400,000
- 50A avenue mobile home park (north section) - \$90,000

- Sewermain replacement 46-47 avenue between 53-54 street - \$300,000
- Desludge Emmerson Storm Pond - \$125,000
- Red Willow Creek Culvert Replace (57 Str to Hwy 56 Back Alley) South Pipe - \$750,000
- One ton truck - \$75,000
- Sidewalk Grinder - \$40,000
- Excavator - \$300,000
- Tandem - \$325,000
- Scissor Lift - \$250,000
- Skidsteer (Trade In) - \$35,000
- WTP - Upgrade to Interior Structures - \$150,000
- WTP – MCC Room Upgrades - \$150,000
- WTP – PALL Membrane Replacement (spend reserve) - \$350,000
- WTP – Potential Clearwater Expansion - \$2,000,000
- Fire – fire engine replacement - \$200,000
- Fire – Miscellaneous Equipment Replacement - \$33,000
- Pool – Resurface Wall Mural - \$25,000
- Fitness – Equipment Replacement - \$10,000
- Cemetery – Columbarium - \$20,000

2028 – \$5,632,000

- Sidewalk replacement program - \$130,000
- Pavement patching - \$150,000
- Pathway rehab - \$50,000
- Pathway program (new construction) - \$100,000
- 51 Avenue from 61-62 Street - \$600,000
- Airport GPS Recertification - \$14,000
- Parkdale 40 Ave 57-58 Street – Mill and overlay - \$300,000
- Watermain back alley south of 48ave between 57st and hwy 56 - \$350,000
- Watermain replacement on 46-47street between 52-53 street - \$325,000
- Watermain cast replace 61st from 51-52ave - \$425,000
- Sewermain replacement back alley south of 50A avenue from 61-62street - \$400,000
- Sewermain back alley south of 48 ave between 57st and hwy 56 - \$300,000
- Sewermain replacement 46-47ave between 52-53st - \$300,000
- Red Willow Creek Culvert Replacement on Rec Road - \$300,000
- Salt Shed Tent Replacement - \$125,000
- ¾ Ton truck - \$65,000
- Loader - \$325,000
- Asphalt roller - \$200,000
- Concrete Crushing - \$150,000
- Skid Steer (Trade In) - \$35,000
- West End dog Park Development - \$50,000
- WTP - Back up Generator Replacement - \$500,000
- WTP – PALL Membrane Replacement (Build Reserve) - \$50,000
- Fire – fire engine replacement - \$200,000
- Fire – Miscellaneous equipment replacement - \$33,000
- Pool – Waterslide Stair Replacement - \$80,000
- Fitness – Equipment Replacement - \$10,000
- SRC – Rec Office HVAC Unit - \$23,000
- SRC – Meeting Room HVAV Unit - \$34,000
- Community Hall – Ice Maker - \$8,000

2024 Capital Budget - Major Project Summary

1. 2024 Pavement / Sidewalk Improvement - \$240,000

The 2024 Capital Budget includes \$165,000 towards the annual Sidewalk Replacement Program, and the Pavement Patching Program

1. Sidewalk Replacement Program - \$130,000 - (\$75,000 – 2024 Interim Operating Budget + \$55,000 – Available for Capital 2024 Interim Budget – Tax)

Replace miscellaneous sections of sidewalk and curb and gutter that no longer meet Council Policy XV-3a, Sidewalk and pathway inspection and maintenance policy.



2. Pavement Patching Program – \$110,000 - (\$110,000 – Available for Capital- 2024 Interim Budget – (Other)

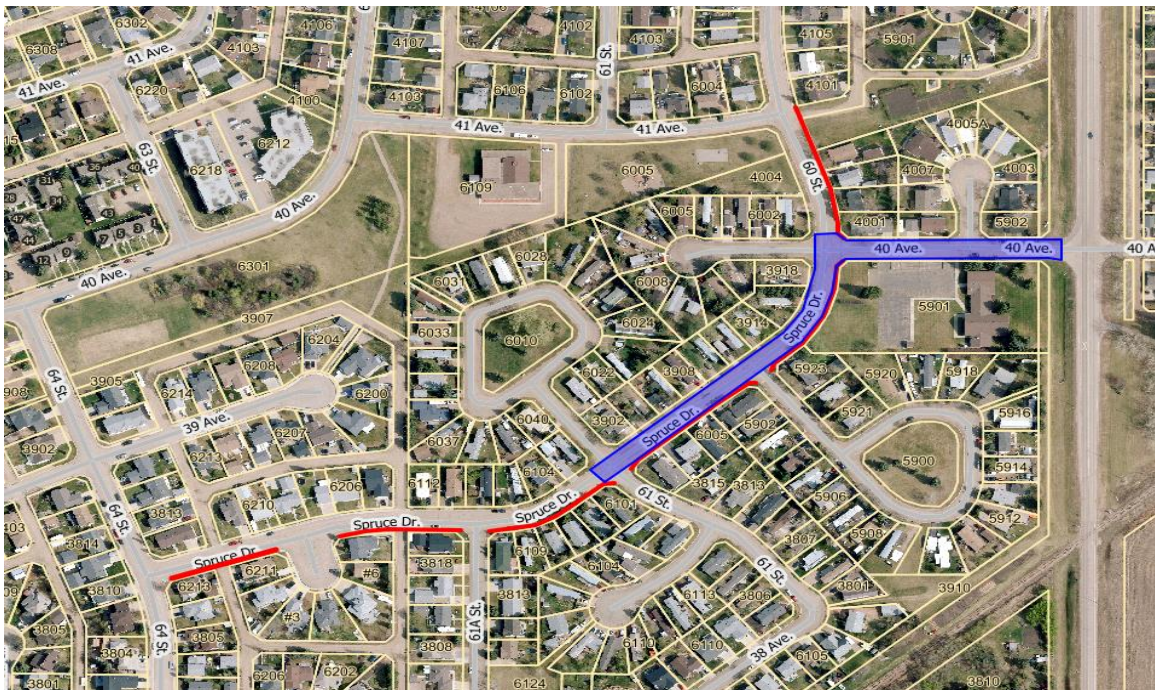
Repave the watermain trench excavation on 50 Avenue from 43-46 Street construction. Budget includes funds for several smaller patch locations that are too large for public works equipment to complete.



2. 2024 Road Way Reconstruction, Water, Sanitary and Storm Service Replacement – \$1,563,000

1. Spruce Drive – Hwy 56 to 61 Street (\$530,000) and Spruce Drive Sidewalk (\$323,000) – \$853,000
 - o \$853,000 – Canada-Community Building Fund

Construct a 1.2m wide concrete sidewalk abutting the existing curb and gutter along the south side of Spruce Drive. Mill and overlay Spruce Drive from Highway 56 to 61 street.



- 2. Watermain on 47 Avenue – 46 to 48 Street - \$350,000
 - o \$350,000 – Local Government Fiscal Framework

Remove the existing cast iron water main and replace with PVC, includes all fittings, valves and existing services.



- 3. Lift Station A Pump Upgrade Planning - \$20,000
 - o \$20,000 – 2024 Operating Budget

Utilize engineering services to provide a tender ready plan for pump upgrades in 2025.

- 4. Culvert – Hwy 56 at Rail Tracks - \$20,000
 - o \$20,000 – Available for Capital (Other)

Drill a new drainage pipe under highway 56 to replace the collapsed culvert that carries storm water across the highway.



- 5. Health Unit Parking Lot - \$145,000
 - o \$80,000 – Local Government Fiscal Framework
 - o \$65,000 – Canada Community Building Fund

Pave the newly expanded parking lot at the rear of the health unit, mill and overlay the existing rear and front parking lots.



- 6. Concrete Crushing - \$150,000
 - o \$150,000 – General Reserve

Crush the accumulated stock pile of concrete and asphalt salvaged from town projects and recycled from contractors/landowners. This program significantly reduces the amount of landfill space required and also provides re-usable aggregate for town needs.



- 7. Belt Clips for Meter Reading - \$25,000
 - o \$25,000 – available for capital – water



3. Pathway Development - \$92,000

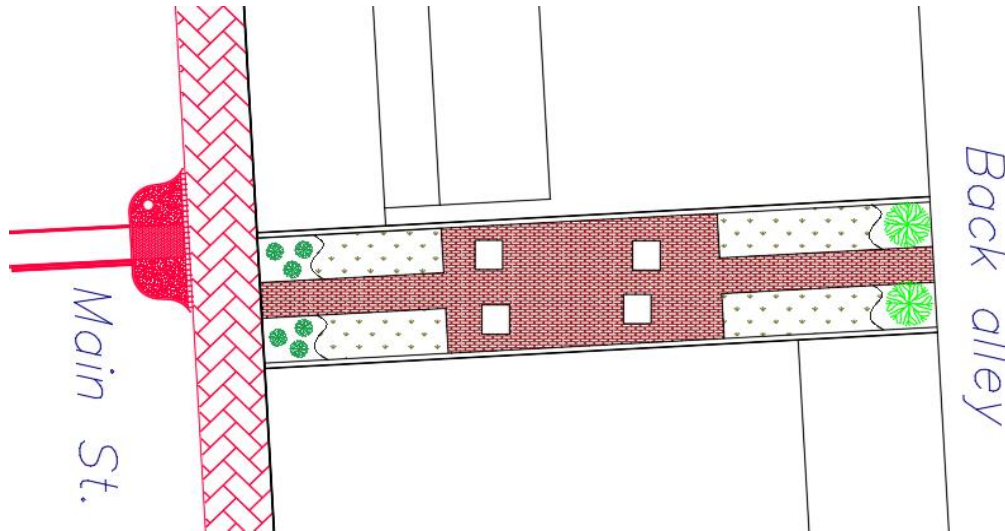
1. Pathway Connection of Homesteader's Park – Total \$20,000
 - o \$20,000 – Available for Capital (Other)

Finalize the connection of the pathway installed north of Alberta Prairie railway into the recently dedicated Homesteaders Park. Work includes crossing of rail tracks, culvert installation and pathway construction.



2. Okoppe Way 4915 – 50 Street - \$72,000
 - o \$12,000 – Available for Capital
 - o \$60,000 – General Reserve

Create a walkway with a gathering area that will have a permanent shade structure with seating. Landscaping will beautify the space. Two signs will be installed, one with the dedication of the space naming it Okoppe Way and the second with the history of the twin town program. Budget includes concrete, shade structure, furniture, landscaping, signage, and fencing. Construction in 2024, with dedication of space on the 35th anniversary of the twin town program in 2025.



4. Equipment

1. Tandem - \$300,000
 - o \$300,000.00 – general reserve

Purchase a new tandem for public works operations. Current oldest tandem is requiring continual maintenance and repair and is out of service often.



2. Two – ¾ Ton Trucks - \$145,000
 - o \$145,000.00 – available for capital – water

Purchase two new ¾ ton trucks for continual fleet renewal.



3. Skidsteer Replacement - \$35,000
 - o \$35,000 – Available for Capital

Trade in existing skidsteer and purchase a new one. Keeping this equipment up to date is critical for almost all public works operations.



5. Arts & Culture Annual Allocation - \$15,000

The 2024 Capital Budget does include \$15,000 towards Arts & Culture projects.
The balance in the Culture Reserve December 31, 2023 - \$109,663.87

6. Stettler Regional Fire Department

- Replace Regional Manager Truck - \$130,000
 - Tender in 2024 - \$130,000 total cost
 - County - \$65,000 2024
 - Town - \$65,000
 - \$65,000 2024 - available for capital - Other
- 2001 Fire Engine Replacement in 2026 (\$1.2M) - \$100,000
 - \$1,700,000 – 2024 Operating budget – Debenture Reserve Account Balance – December 31, 2023- \$251,914

The “second line” apparatus, a 2001 Freightliner fire engine will have to be replaced in 2026. The Fire Underwriters have an age requirement for Fire Apparatus Insurance Grading Recognition. In small communities, fire apparatus can be used as “First Line” up to 20 years, “Second Line” up to 25 years and “Reserve only” up to 29 years with the condition of completing a strict performance test every year of service beyond 20 years. Based on the tender results from the previous apparatus purchase, the estimated cost for a new fire engine in 2026 will be \$1,700,000. The 2024-2026 Capital Budgets includes a provision of \$200,000 per year to ensure adequate funding is available in 2026. – Fire Capital Reserve - December 31, 2023 - \$251,914)

 - USA Bank Account – In August 2021, \$500,000 USA was transferred from our General Account to our USA Account for a total cost of \$631,950 (\$1.2639 / \$0.7912 exchange rate)

7. Asset Management Software - \$60,000

- \$60,000 – Available for Capital – Water

Purchase an asset management software program including consulting services to serve as one central database for all town assets to assist in lifecycle planning, risk management, evaluating levels of service and decision optimization. This is a multi year plan that includes as a first step, the capturing and inclusion of all assets into one software program.

8. Building - \$430,000

1. Cold Storage Shed - \$400,000

- o \$400,000 – General Reserve

Replace the existing cold storage with a heated shop. Public works does not currently have enough indoor heated storage for equipment. Safely securing equipment indoors not only reduces theft and damage but prolongs the life of the equipment. This additional space will be set up to store parts and signage, but also will be used as a workspace for staff to complete projects.



2. Salt Shed Door Replacement - \$30,000

- o \$30,000 – Available for Capital
Replace the existing door to the salt shed.



9. Canon Replacement - \$32,000

- o \$32,000 – County Partnership Reserve

Replace 2 water cannons on pool deck that have been repaired past life expectancy.



Town of Stettler							
2024 Reserves	31-Dec-23	Pre-Audit					
Capital Reserves		31-Dec-21	31-Dec-22	31-Dec-23	2024 Additions	2024 Deletions	31-Dec-24
4-16-00-00-12-760	Computer	\$26,899.74	\$53,799.74	\$36,966.75		-\$16,500.00	\$20,466.75
4-16-00-00-24-760	Disaster Services	\$0.00	\$0.00	\$0.00			\$0.00
4-16-00-00-31-760	Chain Link Fence	\$9,646.00	\$9,646.00	\$9,646.00		-\$9,646.00	\$0.00
4-16-00-00-43-760	Compost Bins/Pads	\$2,880.20	\$2,880.20	\$2,880.20			\$2,880.20
4-16-00-00-56-760	Cemetery	\$2,497.40	\$2,497.40	\$2,497.40			\$2,497.40
4-16-00-00-61-760	GIS System	\$6,703.29	\$6,703.29	\$0.00			\$0.00
4-16-00-01-23-760	Fire Capital	\$770,598.99	\$917,598.99	\$850,298.99	\$100,000.00	-\$66,435.00	\$883,863.99
4-16-00-03-74-760	Senior Centre	\$19,250.00	\$19,250.00	\$15,250.00			\$15,250.00
4-16-00-01-31-760	Common Service - Equipment	\$52,172.73	\$61,852.39	\$11,852.39			\$11,852.39
4-16-00-02-32-760	Streets Improvement	\$10,200.00	\$10,200.00	\$10,200.00			\$10,200.00
4-16-00-01-33-760	Airport Capital	\$14,527.72	\$14,527.72	\$1,127.72			\$1,127.72
4-16-00-01-37-760	Drainage	\$54,581.72	\$54,581.72	\$54,581.72			\$54,581.72
4-16-00-01-74-760	Community Hall	\$0.00	\$0.00	\$0.00			\$0.00
4-16-00-01-77-760	Campground Expansion	\$20,986.21	\$20,986.21	\$20,986.21			\$20,986.21
4-16-00-02-77-760	ML Sport Park	\$16,418.68	\$16,418.68	\$16,418.68			\$16,418.68
4-16-00-03-32-760	Cemetery Road	\$148,342.90	\$148,342.90	\$148,342.90			\$148,342.90
4-16-00-03-73-760	Recreation Agreement	\$800,700.00	\$1,067,600.00	\$930,259.08	\$266,000.00	-\$180,000.00	\$1,016,259.08
4-16-00-02-41-760	WTP (membranes replacement)	\$205,545.21	\$255,545.21	\$150,000.00	\$50,000.00	-\$109,532.73	\$90,467.27
4-16-00-03-41-760	Water Dispensing System	\$3,220.28	\$3,220.28	\$3,220.28			\$3,220.28
4-16-00-01-42-760	Sewer capital	\$13,900.00	\$13,900.00	\$13,900.00			\$13,900.00
4-16-00-05-77-760	Downtown Park	\$0.00	\$0.00	\$0.00			\$0.00
4-16-00-04-77-760	Fishing Pier	\$8,780.00	\$8,780.00	\$8,780.00			\$8,780.00
4-16-00-07-41-760	East Industrial Loop Water	\$3,893.82	\$3,893.82	\$3,893.82			\$3,893.82
Total Capital Reserves		\$2,191,744.89	\$2,692,224.55	\$2,291,102.14	\$416,000.00	-\$382,113.73	\$2,324,988.41
Operating Reserves		31-Dec-21	31-Dec-22	31-Dec-23	2024 Additions	2024 Deletions	31-Dec-24
4-15-00-00-21-700	RCMP Criminal Records Fee	\$62,263.70	\$70,009.95	\$70,009.95			\$70,009.95
4-15-00-00-23-700	Rescue Unit	\$213,628.68	\$233,338.21	\$233,338.21			\$233,338.21
4-15-00-00-31-700	Land Farmed Site	\$7,650.00	\$7,650.00	\$7,650.00			\$7,650.00
4-15-00-00-32-700	Walking Path	\$35,817.14	\$35,817.14	\$0.00			\$0.00
4-15-00-00-43-700	Landfill Site Maintenance	\$3,000.00	\$3,000.00	\$3,000.00			\$3,000.00
4-15-00-00-42-700	Sewer General	\$0.00	\$0.00	\$0.00			\$0.00
4-15-00-00-56-700	Perpetual Care Fund	\$66,294.08	\$70,544.08	\$70,544.08			\$70,544.08
4-15-00-00-61-700	West Stettler Planning	\$3,746.93	\$3,746.93	\$3,746.93			\$3,746.93
4-15-00-00-64-700	BOT - Community Events	\$47,609.24	\$47,609.24	\$47,609.24		-\$46,522.02	\$1,087.22
4-15-00-06-64-700	BOT Events	\$3,477.98	\$3,477.98	\$3,477.98		-\$3,477.98	\$0.00
4-15-00-00-69-700	Building Maintenance	\$39,600.00	\$41,800.00	\$41,800.00			\$41,800.00
4-15-00-00-73-700	SRC - Building Maintenance	\$9,210.47	\$9,210.47	\$9,210.47			\$9,210.47
4-15-00-00-74-700	Culture	\$126,753.17	\$129,256.17	\$104,463.87	\$15,000.00	-\$9,800.00	\$109,663.87
4-15-00-00-97-700	General	\$2,441,808.40	\$3,055,727.06	\$2,712,847.34		-\$1,088,105.00	\$1,624,742.34
4-16-00-01-12-760	Office Building Software	\$2,825.15	\$2,825.15	\$2,825.15			\$2,825.15
4-15-00-01-21-700	RCMP Contract	\$399,631.67	\$532,087.47	\$532,087.47			\$532,087.47
4-15-00-01-23-700	Fire - Telus Tower	\$0.00	\$0.00	\$0.00			\$0.00
4-15-00-01-31-700	Salt Shed	\$0.00	\$0.00	\$0.00			\$0.00
4-15-00-01-32-700	Street Light Replacement	\$97,899.84	\$97,899.84	\$97,899.84			\$97,899.84
4-15-00-01-64-700	Beautification	\$13,138.98	\$13,138.98	\$13,138.98			\$13,138.98
4-15-00-01-41-700	Coat Exterior Reservoir	\$40,000.00	\$587.00	\$587.00			\$587.00
4-15-00-01-42-700	Sewer Offsite	\$286,918.90	\$286,918.90	\$286,918.90			\$286,918.90
4-15-00-01-61-700	SE Industrial Plan	\$50,000.00	\$0.00	\$0.00			\$0.00

4-15-00-01-66-700	Land Development	\$1,071,554.77	\$1,071,554.77	\$1,071,554.77			-\$200,000.00	\$871,554.77
4-15-00-01-73-700	Playground Program	\$3,000.00	\$3,000.00	\$3,000.00				\$3,000.00
4-15-00-01-77-700	Tree maintenance	\$5,950.00	\$5,950.00	\$5,950.00				\$5,950.00
4-15-00-01-69-700	Health Unit	\$12,500.00	\$12,500.00	\$12,500.00				\$12,500.00
4-15-00-01-74-700	Seniors HUB	\$10,119.46	\$16,119.46	\$16,119.46				\$16,119.46
4-15-00-02-23-700	Regional Squad Unit	\$0.00	\$0.00	\$0.00				\$0.00
4-15-00-02-32-700	Gravel	\$35,300.00	\$35,300.00	\$35,300.00				\$35,300.00
4-15-00-02-61-700	Cold lake Survey	\$13,250.00	\$13,250.00	\$13,250.00				\$13,250.00
4-15-00-02-64-700	BOT - Physician Recruitment	\$5,491.00	\$5,491.00	\$5,491.00				\$5,491.00
4-15-00-02-73-700	SRC Projector System	\$2,712.06	\$2,712.06	\$2,712.06				\$2,712.06
4-15-00-02-77-700	Community Orchard	\$10,921.76	\$25,921.76	\$25,921.76				\$25,921.76
4-15-00-03-12-700	ARB	\$6,000.00	\$6,946.00	\$6,946.00				\$6,946.00
4-15-00-03-41-700	WTS Operations	\$129.09	\$129.09	\$129.09				\$129.09
4-15-00-03-61-700	Planning	\$22,936.70	\$72,936.70	\$72,936.70				\$72,936.70
4-15-00-05-64-700	Marketing Plan	\$0.00	\$0.00	\$0.00				\$0.00
4-15-00-03-64-700	Parade Float	\$0.00	\$0.00	\$0.00				\$0.00
4-15-00-04-64-700	Trade Show	\$95,007.05	\$95,007.05	\$95,007.05				\$95,007.05
4-15-00-04-77-700	In memorium	\$23,361.14	\$23,361.14	\$23,361.14				\$23,361.14
4-15-00-03-77-700	Memorial Park	\$4,864.44	\$4,864.44	\$4,864.44				\$4,864.44
4-15-00-04-32-700	Slurry Seal	\$3,942.42	\$3,942.42	\$3,942.42				\$3,942.42
4-15-00-05-41-700	Well Building	\$50,000.00	\$50,000.00	\$50,000.00				\$50,000.00
4-15-00-07-64-700	Economic Development Incentive	\$10,000.00	\$40,000.00	\$40,000.00				\$40,000.00
	Admin Sucession Planning	\$300,000.00	\$300,000.00	\$300,000.00				\$300,000.00
	PY - Vacation Accrual	\$163,058.00	\$163,058.00	\$163,058.00				\$163,058.00
	COVID Municipal Operating Support transfer (MOST)	\$198,718.75	\$0.00	\$0.00				\$0.00
4-15-00-06-41-700	Water Plant - Desludging	\$210,000.00	\$280,000.00	\$350,000.00	\$70,000.00			\$420,000.00
4-15-00-07-41-700	Water Plant - Small Equip Non TCA	\$46,374.88	\$96,374.88	\$171,374.88	\$75,000.00			\$246,374.88
	Total Operating Reserves	\$6,256,465.85	\$6,973,063.34	\$6,714,574.18	\$160,000.00	-\$1,347,905.00		\$5,526,669.18
4-15-00-00-98-700	Utilities - Other	\$570,198.91	\$513,382.59	\$181,642.47	\$276,645.00	-\$394,400.00		\$63,887.47
4-15-00-00-96-700	Utilities - Water	\$380,696.29	\$391,529.49	\$306,270.29	\$58,756.00	-\$258,536.34		\$106,489.95
4-15-00-00-95-700	Contingency Reserve - Interim Budget - Available for Capital	\$355,417.67	\$527,611.76	\$34,345.49	\$547,518.00	-\$569,085.92		\$12,777.57
	Total Interim Budget - Available for Capital (rates /tax)	\$1,306,312.87	\$1,432,523.84	\$522,258.25	\$882,919.00	-\$1,222,022.26		\$183,154.99
	Total Operating Reserves	\$7,562,778.72	\$8,405,587.18	\$7,236,832.43	\$1,042,919.00	-\$2,569,927.26		\$5,709,824.17
	Total Capital & Operating Reserves	\$9,754,523.61	\$11,097,811.73	\$9,527,934.57	\$1,458,919.00	-\$2,952,040.99		\$8,034,812.58
								\$8,034,812.58